

SGX-ST ANNOUNCEMENT

For immediate release

FRASERS LOGISTICS & COMMERCIAL TRUST

(a real estate investment trust constituted on 30 November 2015 under the laws of the Republic of Singapore)

CHANGES IN THE COMPOSITION OF THE BOARD OF DIRECTORS, THE AUDIT, RISK AND COMPLIANCE COMMITTEE AND THE NOMINATING AND REMUNERATION COMMITTEE OF FRASERS LOGISTICS & COMMERCIAL ASSET MANAGEMENT PTE. LTD.

1. Frasers Logistics & Commercial Asset Management Pte. Ltd., as manager of Frasers Logistics & Commercial Trust (“**FLCT**”, and the manager of FLCT, the “**Manager**”), refers to the announcements dated 24 July 2026 on:
 - (i) the appointment of Mr Chang Tou Chen as (a) a Non-Executive and Independent Director of the Manager, and a member of each of the Audit, Risk and Compliance Committee (“**ARCC**”) and the Nominating and Remuneration Committee (“**NRC**”), with effect from 27 July 2026, and (b) the Chairman of the ARCC, in place of Mr Kyle Lee Khai Fatt, with effect from 1 December 2026;
 - (ii) the retirement of Mr Kyle Lee Khai Fatt as a Non-Executive and Independent Director of the Manager, the Chairman of the ARCC and a member of the NRC, with effect from 1 December 2026; and
 - (iii) the cessation of appointment of Mr Reinfried Helmut Otter (Reini Otter) as a Non-Executive and Non-Independent Director of the Manager, with effect from 27 July 2026.
2. Following the above changes, the composition of each of the Board of Directors, the ARCC and the NRC will be as follows:
 - (i) With effect from 27 July 2026

Board of Directors

Mr Phang Sin Min (Chairman, Non-Executive and Independent Director)
Mr Chang Tou Chen (Non-Executive and Independent Director)
Mr Kyle Lee Khai Fatt (Non-Executive and Independent Director)
Ms Soh Onn Cheng Margaret Jane (Non-Executive and Independent Director)
Mr Panote Sirivadhanabhakdi (Non-Executive and Non-Independent Director)

Audit, Risk and Compliance Committee

Mr Kyle Lee Khai Fatt (Chairman, Non-Executive and Independent Director)
Mr Chang Tou Chen (Non-Executive and Independent Director)
Mr Phang Sin Min (Non-Executive and Independent Director)
Ms Soh Onn Cheng Margaret Jane (Non-Executive and Independent Director)

Nominating and Remuneration Committee

Mr Phang Sin Min (Chairman, Non-Executive and Independent Director)

Mr Chang Tou Chen (Non-Executive and Independent Director)

Mr Kyle Lee Khai Fatt (Non-Executive and Independent Director)

Mr Panote Sirivadhanabhakdi (Non-Executive and Non-Independent Director)

(ii) With effect from 1 December 2026

Board of Directors

Mr Phang Sin Min (Chairman, Non-Executive and Independent Director)

Mr Chang Tou Chen (Non-Executive and Independent Director)

Ms Soh Onn Cheng Margaret Jane (Non-Executive and Independent Director)

Mr Panote Sirivadhanabhakdi (Non-Executive and Non-Independent Director)

Audit, Risk and Compliance Committee

Mr Chang Tou Chen (Chairman, Non-Executive and Independent Director)

Mr Phang Sin Min (Non-Executive and Independent Director)

Ms Soh Onn Cheng Margaret Jane (Non-Executive and Independent Director)

Nominating and Remuneration Committee

Mr Phang Sin Min (Chairman, Non-Executive and Independent Director)

Mr Chang Tou Chen (Non-Executive and Independent Director)

Mr Panote Sirivadhanabhakdi (Non-Executive and Non-Independent Director)

BY ORDER OF THE BOARD

Frasers Logistics & Commercial Asset Management Pte. Ltd.

As Manager of Frasers Logistics & Commercial Trust

Company Registration No: 201528178Z

Catherine Yeo

Company Secretary

24 July 2026

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