# Frasers Centrepoint Trust Investor Presentation at SGX REIT Day

Imperial Hotel, Tokyo, Japan

27 October 2016

Presented by:

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FCT Overview



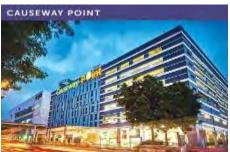
# **Frasers Centrepoint Trust (FCT)**

S\$2bn

Market Capitalisation<sup>1</sup> 6

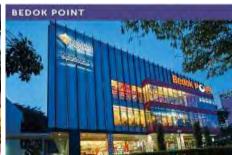
Suburban Retail Properties in Singapore, total NLA 1.1 m sq ft 7.5%

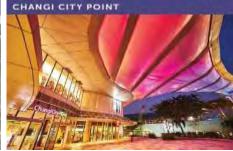
DPU CAGR since IPO in 2006













# Located near MRT stations / Bus interchanges

In high population residential areas in Singapore



# Focused on daily shopping, dining and services













# Destination for family, events and social activities





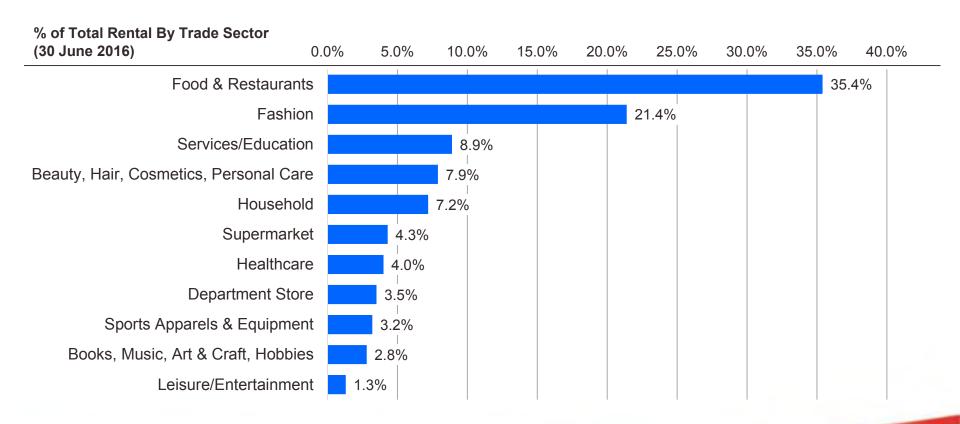








# F&B, Fashion and Services accounts for 66% of total rental income



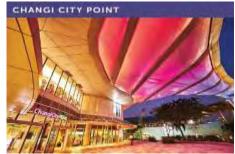


# Healthy shopper traffic from local catchment

#### FY2015 Shopper Traffic at FCT's 3 largest malls



NORTHPOINT



24.9m shoppers per year 2.1m per month

41.3m shoppers per year 3.4m per month

10.6m shoppers per year 0.9m per month

Rest of 3 smaller malls: 20.4m

FY2015 Total portfolio shopper traffic: 97.2m

#### → FCT Overview

# **Milestones**

#### IPO 5 July 2006

Properties: 3 Total Assets: \$983m

# Northpoint 2 YewTee Point

- Acquired: 5 Feb 2010
- Purchase price: \$290.2m

#### **Bedok Point**



- Acquired: 23 Sep 2011
- Purchase price: \$127.0m

#### **Changi City Point**



- Acquired: 16 Jun 2014
- Purchase price: \$305.0m



#### **Anchorpoint AEI**

• Completed: May 2008

• Capex: \$12.8m

• ROI: 14.1%

• Net Value Creation: \$18.5m



#### **Northpoint AEI**

• Completed: Mar 2010

• Capex: \$38.6m

• ROI: 10.7%

• Net value creation: \$32.7m



#### **Causeway Point AEI**

• Completed: Dec 2012

• Capex: \$71.8m

• ROI: 17%

• Net value creation: \$204m

#### **June 2016**

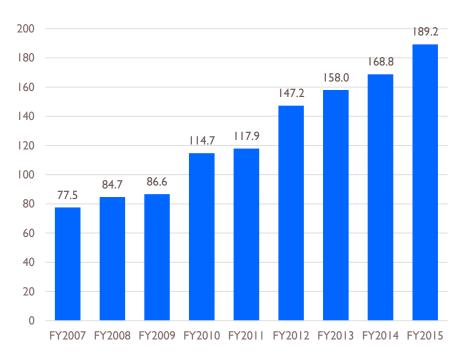
Properties: 6 Total Assets: \$2,553m



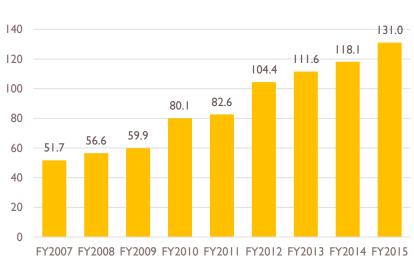


#### Steady and consistent growth through economic cycles

#### Gross Revenue (S\$ million)



#### Net Property Income (S\$ million)



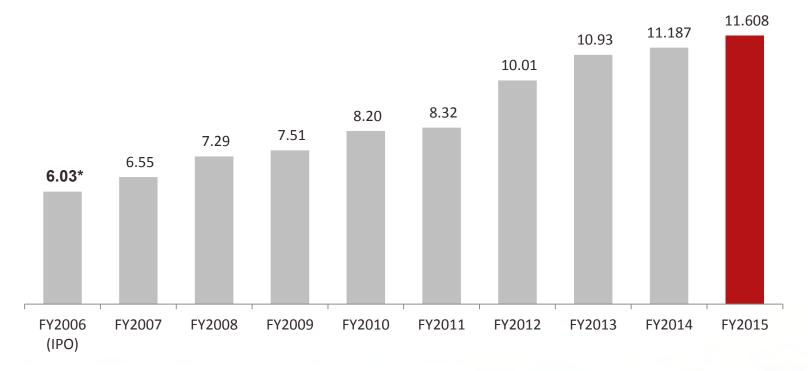
Note: FCT Financial year ends 30 Sep

#### **Delivering steady and growing distributions**

Nine consecutive years of DPU growth since listing

#### **Distribution per Unit** (S cents)

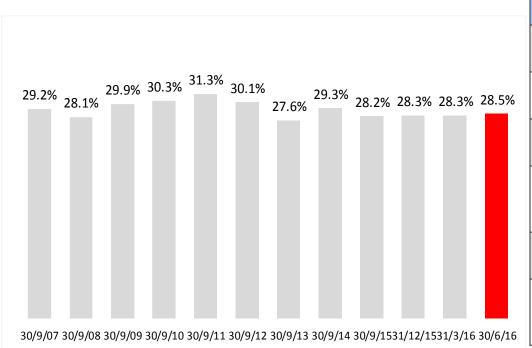
CAGR FY2006 - FY2015: 7.5%





#### Stable and healthy gearing level

#### Gearing level<sup>1</sup>



#### **Key financial position indicators**

As at	30 Jun 16	30 Sep 15
Gearing level <sup>1</sup>	28.5%	28.2%
Interest cover <sup>2</sup>	7.07 times	7.09 times
Total borrowings	\$729m	\$718m
% of borrowing on fixed rates or hedged via interest rate swaps	78%³	75%
All-in average cost of borrowings	2.259%	2.404%
Corporate credit rating	S&P: BBB+/Stable Moody's: Baa1/Positive	

- 1. Calculated as the ratio of total outstanding borrowings over total assets as at stated balance sheet date.
- 2. Calculated as earnings before interest and tax (EBIT) divided by interest expense for the quarters ended Jun 2016 and Sep 2015, respectively
- 3. FCT refinanced \$136m of secured bank borrowing on 4 July 2016. Following this refinancing, the percentage of borrowing on fixed interest rates is approximately 59%.



#### Weighted average debt maturity @ 30 June 2016: 2.0 years

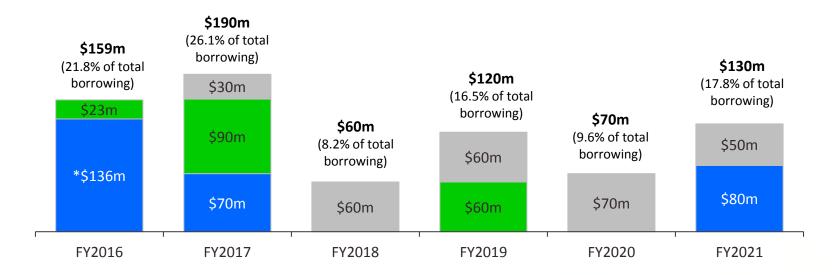
Type of borrowings

Unsecured bank borrowings: S\$173 million (23.7%)

Medium Term Note: S\$270 million (37.1%)

Secured bank borrowings: S\$286 million (39.2%)

Total Borrowings: S\$729 million (100.0%)



<sup>\*</sup> The \$136m Secured Bank Borrowing has been refinanced on 4 July 2016





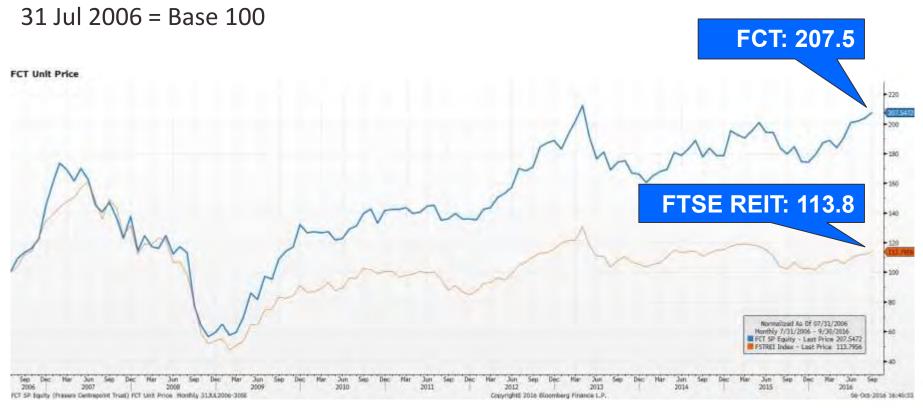
Unit Price Performance



#### → Unit Price Performance

#### **FCT** unit price performance versus the FTSE REIT Index

Period: July 31, 2006 to September 30, 2016





#### → Unit Price Performance: Research Coverage on FCT

Firm name (alphabetical order)	Analyst	
1. BNP Paribas	Lim Wee Liat	
2. Bank of America Merrill Lynch	Ong Choon Keong	
3. CIMB	<u>Lock</u> Mun Yee	
4. Citi Research	Adrian <u>Chua</u>	
5. CLSA	<u>Tan</u> Xuan	
6. Credit Suisse	Nicholas <u>Teh</u>	
7. Daiwa	David <u>Lum</u>	
8. DBS Vickers	Derek <u>Tan</u>	
9. HSBC	Pratik <u>Ray</u>	
10. JP Morgan	Brandon <u>Lee</u>	
11. KGI	<u>Team Coverage</u>	
12. Maybank Kim Eng	Team Coverage	
13. OCBC Investment Research	Andy <u>Wong</u>	
14. Phillip Research	<u>Tan</u> De Hong	
15. Religare	Pang Ti Wee	
16. RHB	Vijay <u>Natarajan</u>	
17. UBS	Michael <u>Lim</u>	
18. UOB Kay Hian	Vikrant <u>Pandey</u>	

Analyst's Calls
Buy/Outperform: 13
Hold/Neutral: 4
Sell/Underperform: 1
Total: 18

<sup>\*</sup> As at 30 September 2016



Growth Strategy

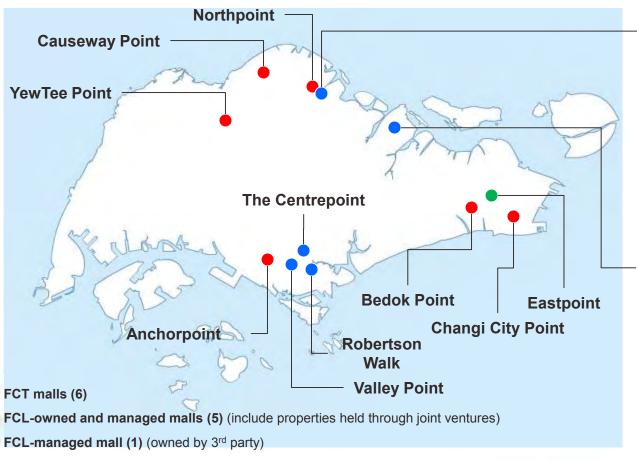


### → Growth Strategy

# **Clear growth strategy**

1	Strategy	Key drivers	
1	Acquisition growth	<ul> <li>Sponsor's pipeline assets</li> <li>3<sup>rd</sup> party asset acquisition, including in Singapore and overseas</li> </ul>	
2	Enhancement growth	<ul> <li>Enhance configuration of floor plates / layout to achieve better asset yield and sustainable income growth</li> <li>Value creation through better incomeproducing capability after Asset Enhancement Initiative (AEI)</li> </ul>	
3	Organic growth	<ul> <li>Positive rental reversions and maintaining healthy portfolio occupancy</li> <li>Annual rental step-ups provide steady growth</li> </ul>	

# Sponsor's retail assets in Singapore



Retail Component of Northpoint City (2) (under development)



Artist's impression

Waterway Point (1)
Opened Jan 2016



Illustration is not to scale

- (1): FCL owns 1/3 proportionate share of Waterway Point, the commercial component of a mixed development in Punggol.
- (2): FCL is developing a mixed commercial and residential site under the Government Land Sale programme, of which the commercial component can be developed into a retail mall



#### → Growth Strategy: Enhancement Growth

# **Summary of past Asset Enhancement Initiatives (AEIs)**

	Anchorpoint (completed Nov 2007, relaunched in May 2008)	Northpoint (completed Mar 2010)	Causeway Point (completed Dec 2012)
Change in average rent per sq ft / mth before and after AEI	Before AEI : \$5.32 After AEI : \$7.50 41%	Before AEI : \$11.00 After AEI : \$13.20 20%	Before AEI : \$10.20 After AEI : \$13.50
Change in mall's NPI	Before AEI : \$1.7m After AEI : \$3.5m	Before AEI : \$13.9m After AEI : \$18.0m	Before AEI : \$42.2m After AEI : \$54.5m
Capex for AEI	\$12.8m	\$38.6m	\$71.8m
Return on investment of AEI	14.1%	10.7%	17.1%
Net value creation	\$18.5m	\$32.7m	\$204m

#### → Growth Strategy: Enhancement Growth -> Northpoint AEI

#### **Asset Enhancement Initiative (AEI) for Northpoint Shopping Centre**

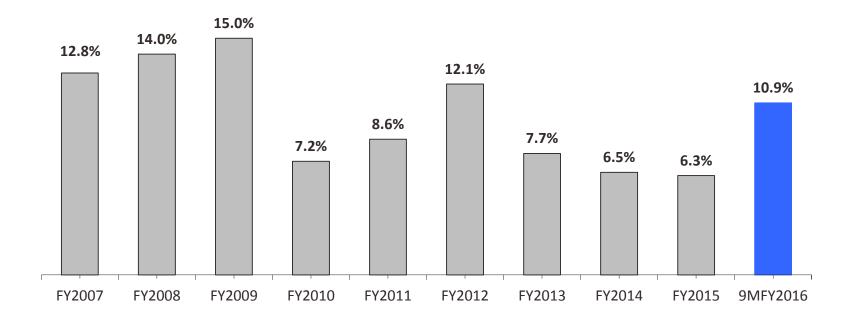


- The AEI at Northpoint is part of the overall strategy to periodically upgrade our malls to provide sustainable income growth for FCT
- 18-month AEI commenced in March 2016, expected completion is in September 2017
- AEI Capex budgeted at \$60 millionThe net lettable area of Northpoint is projected to be reduced by about 4% due to reconfiguration of the mall
- FCAM aims to improve the average gross rental rate of Northpoint by approximately 9% upon the completion of the AEI

#### → Growth Strategy: Organic Growth

#### **Maintaining healthy rental reversions**

FCT rental reversions<sup>1</sup> (FY2007 – 9MFY2016)



1. Change between the average rental rates between the new lease and the preceding lease contracted typically 3 years ago







#### → Conclusion

#### **Takeaways**

- Track-record of consistent performance and steady returns
- Focused on Singapore suburban retail sector: stable and resilient
- Prudent capital management
- Transparency in Corporate Governance and disclosure
- Well-positioned for future growth



# Thank you

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