

# A. Consolidated Statement of Profit or Loss and Other Comprehensive Income

	The C	Group		
	1st Quart	1st Quarter Ended		
	31 Mar 2024	31 Mar 2023	Change	
	S\$'000	S\$'000	+/ (-)%	
		Reclassified		
Revenue	376,194	356,545	5.5%	
Cost of sales	(265,526)	(253,714)	4.7%	
Gross profit	110,668	102,831	7.6%	
Other income	3,998	2,745	45.6%	
Selling & Distribution expenses	(58,073)	(54,175)	7.2%	
Administrative expenses	(14,499)	(12,541)	15.6%	
Results from operating activities	42,094	38,860	8.3%	
Finance income	3,343	2,741	22.0%	
Finance expenses	(1,258)	(1,043)	20.6%	
Profit before tax	44,179	40,558	8.9%	
Tax expense	(7,851)	(7,206)	9.0%	
Profit for the period	36,328	33,352	8.9%	
Other comprehensive income Item that is or may be reclassified subsequently to profit or loss: Foreign currency translation differences				
- foreign operations	160	33	384.8%	
Total comprehensive income for the period	36,488	33,385	9.3%	



	The Gr	oup	
	1st Quarter	Ended	
	31 Mar 2024	31 Mar 2023	Change
	S\$'000	S\$'000	+/ (-)%
Profit net of tax for the period attributable to:			
Owners of the Company	36,319	33,243	9.3%
Non-controlling interest	9	109	(91.7%)
•	36,328	33,352	8.9%
Total comprehensive income attributable to:			
Owners of the Company	36,415	33,263	9.5%
Non-controlling interest	73	122	(40.2%)
-	36,488	33,385	9.3%



## **B.** Statements of Financial Position

	The Group		The Company		
	31 Mar 2024	31 Dec 2023	31 Mar 2024	31 Dec 2023	
	S\$'000	S\$'000	S\$'000	S\$'000	
Assets					
Property, plant and equipment	282,779	283,658	-	-	
Right-of-use assets	101,692	101,797	-	-	
Investment in subsidiaries	_	-	82,261	82,261	
Non-current assets	384,471	385,455	82,261	82,261	
Inventories	87,968	91,802	_	_	
Trade and other receivables	24,606	28,535	202,333	202,317	
Cash and cash equivalents	352,329	324,401	326	354	
Current assets	464,903	444,738	202,659	202,671	
Total assets	849,374	830,193	284,920	284,932	
E anita					
Equity Share capital	235,373	235,373	235,373	225 272	
Merger reserve	(68,234)	(68,234)	255,575	235,373	
Foreign currency translation reserve	(599)	(695)	_	_	
Statutory Reserve	218	218	_	_	
Accumulated profits	363,432	327,113	49,106	49,159	
Equity attributable to owners of the			•	<u> </u>	
Company	530,190	493,775	284,479	284,532	
Non-controlling interest	3,276	3,203	-	-	
Total equity	533,466	496,978	284,479	284,532	
Liabilities					
Deferred tax liabilities	2,664	2,306	_	_	
Lease liabilities	66,562	66,920	_	_	
Non-current liabilities	69,226	69,226	-	-	
Trade and other payables	181,021	199,943	436	393	
Current tax payable	30,513	29,638	5	393 7	
Lease liabilities	35,148	34,408	3	,	
		•	- 441	400	
Current liabilities Total liabilities	246,682	263,989	441 441	400	
	315,908 849,374	333,215 830,193	284,920	284,932	
Total equity and liabilities	049,374	030,193	204,920	404,934	



## C. Consolidated Statement of Cash Flows

31 Mar	r 2024 '000 36,328	ser ended 31 Mar 2023 S\$'000 33,352
Operating activities Profit for the period Adjustments for: Depreciation of: - property, plant and equipment	<b>'000</b> 36,328	S\$'000
Operating activities Profit for the period Adjustments for: Depreciation of: - property, plant and equipment	36,328	
Profit for the period Adjustments for: Depreciation of: - property, plant and equipment		33,352
Adjustments for: Depreciation of: - property, plant and equipment		33,352
Depreciation of: - property, plant and equipment	4 40=	
- property, plant and equipment	4 40 =	
	4 40 -	
right of use assets	4,405	4,493
	9,019	8,572
(Gain)/loss on disposal of property, plant and equipment	(1)	
Unrealised exchange loss/(gain)	202	` '
Interest income	(3,343)	(2,741)
Interest expense	1,258	
Tax expense	7,851	7,206
	55,719	51,924
Changes in:		
- inventories	3,834	12,866
- trade and other receivables	3,929	7,228
	18,922)	(45,791)
Cash generated from operations	44,560	26,227
Taxes paid	(6,618)	(10,332)
Cash flows from operating activities	37,942	15,895
Investing activities		
Proceeds from disposal of property, plant and equipment	6	68
	(3,455)	(2,023)
Interest received	3,343	
Cash flows (used in)/from investing activities	(106)	
Financing activities		
<del>-</del>	(1,194)	(990)
•	(8,620)	, ,
· · · · · · · · · · · · · · · · · · ·	(9,814)	
	(* ) - )	(, ),,,,,
Net increase in cash and cash equivalents	28,022	7,583
<u>-</u>	324,401	
Effect of exchange rate changes on balances held in foreign currencies	(94)	
	352,329	283,114

### D. Notes to Consolidated Financial Statements

## 1. Significant items

		The Group		
	_	1 <sup>st</sup> Quart	er ended	
	Note	31 Mar 2024	31 Mar 2023	
	<del>-</del>	S\$'000	S\$'000	
Depreciation of property, plant and equipment		(4,405)	(4,493)	
Depreciation of right-of-use assets	1	(9,019)	(8,572)	
Gain on disposal of property, plant and equipment		(1)	(2)	
Staff costs	2	(55,705)	(50,927)	
Contribution to defined contribution plans, included				
in staff costs	=	(3,804)	(3,490)	
Interest income	3	3,343	2,741	
Interest expense	4	(1,258)	(1,043)	
Finance income/(expense), net	=	2,085	1,698	
Other income:				
Rental income		929	964	
Sale of scrap materials		536	464	
Government grants	5	947	653	
Exchange gain		410	311	
Miscellaneous income	6	1,176	353	
	=	3,998	2,745	

#### Notes

- 1. New leases of new stores in Singapore and China in FY2023 and FY2024 resulted in higher depreciation of right-of-use assets.
- 2. The increase in staff costs was due to the increment of staff variable bonuses owing to better financial performance.
- 3. Higher interest income resulted from more fixed deposits being placed during 1Q FY2024.
- 4. Interest expense pertained to the interest on lease liabilities.
- Higher government grants mainly resulted from receipts of grant related to an IT project and the Progressive Wage Credit Scheme.
- Higher miscellaneous income was mainly attributed to the advertisement income received from suppliers and the collections from the Disposable Carrier Bag Charges which will be donated to social and/or environmental causes.

## 2. Reclassification

During the financial year ended 31 December 2023, the Group reclassified certain expenses to reflect the economic substance of the expenses. The following table summarises the impact of the reclassification of the relevant items:

	As previously announced in 1Q FY2023	Reclassification	After reclassification for 1Q FY2023
	\$'000	\$'000	\$'000
Other gains	2,434	311	2,745
Selling and distribution expenses	(1,879)	(52,296)	(54,175)
Administrative expenses	(63,241)	50,700	(12,541)
Other expenses	(1,285)	1,285	

## E. Performance Review of the Group

## 1. Consolidated Statement of Profit or Loss and Other Comprehensive Income

#### Overview

	The Group		
	1 <sup>st</sup> Quarter ended		
	31 Mar 2024	31 Mar 2023	Increase
	S\$'000	S\$'000	%
Sales	376,194	356,545	5.5%
Profit for the period	36,328	33,352	8.9%

For the first 3 months ended March 2024, revenue increased by 5.5% year-on-year to S\$376.2 million mainly attributed to the longer sales period prior to Lunar New Year which fell in February 2024 as compared to last year. The net profit for the period increased by 8.9% to S\$36.3 million.

Comparable same store revenue in Singapore for 1Q FY2024 increased by 8.0%, offset by a 2.6% revenue reduction from the new stores. China's revenue increased marginally by 0.1%.

	31 Mar 2024	31 Mar 2023
Number of stores	70 (Singapore) 5 (China)	68 (Singapore) 4 (China)
Retail area (sq ft) *	623,677	613,075
Revenue for the period (S\$'000)	S\$376,194	S\$356,545

<sup>\*</sup> Singapore's operations only.

Revenue	No. of stores	Revenue 1Q FY2024 vs 1Q FY2023
New stores – Singapore #	3	(2.6%)
Comparable same store – Singapore	67	8.0%
China	5	0.1%
Total	75	5.5%

<sup>\*</sup> New stores consist of 2 that opened in FY2023 and 1 that opened in 1Q FY2024.

### **Gross Profit and Margin**

1Q FY2024	1Q FY2023
S\$110.7 million	S\$102.8 million
29.4%	28.8%

Gross profit increased to S\$110.7 million compared to 1Q FY2023. Gross profit margin increased by 0.6% due to the improvement in sales mix but also to address the rising staff costs and utility expenses.

#### Other Income

Other income increased to S\$4.0 million in 1Q FY2024 from S\$2.7 million in 1Q FY2023. The variance analysis is provided on page 5.

### **Administrative Expenses**

Administrative expenses for 1Q FY2024 increased by 15.6% or S\$2.0 million from S\$12.5 million to S\$14.5 million. The variance of the expenses is tabled below:

	1Q FY2024 vs 1Q FY2023	
	S\$'million	Remarks
Administrative Staff cost	1.0	Staff variable bonuses increased due to better financial performance.
Others	1.0	
Total	2.0	

## **Selling and Distribution Expenses**

For 1Q FY2024, selling and distribution expenses increased by 7.2% or S\$3.9 million to S\$58.1 million from S\$54.2 million in 1Q FY2023. The fluctuation of the expenses is tabled below:

	1Q FY2024 vs 1Q FY2023	
	S\$'million	Remarks
Supermarket and	3.0	Staff variable bonuses increased due to better
Operations Staff cost	3.0	financial performance.
Others	0.9	
Total	3.9	

### **Tax Expenses**

The effective tax rate of 1Q FY2024 is 17.8%. It is higher than the corporate tax rate of 17.0% as certain expenses are not tax deductible.

### **Foreign Operations - China**

China operations accounted for 2.3% of the total revenue in 1Q FY2024, and are profitable for the quarter.

#### **Consolidated Statement of Financial Position**

Current assets increased by \$\$20.2 million to \$\$464.9 million as at 31 March 2024. It was mainly due to \$\$27.9 million increase in cash and cash equivalents. Trade and other receivables declined by \$\$3.9 million primarily due to less prepayment made for the purchases. Inventories reduced by \$\$3.8 million because of the higher sell off of stock prior to Lunar New Year.

Non-current assets decreased by S\$1.0 million. Property, plant and equipment decreased by S\$0.9 million due to the depreciation of S\$4.4 million, offset by the additions of S\$3.5 million. Right-of-use assets remain largely unchanged.

As of 31 March 2024, current liabilities were reduced by S\$17.3 million to S\$246.7 million from S\$264.0 million reported end of FY2023. This is largely due to the decrease in the trade and other payables by S\$18.9 million to S\$181.0 million as the accrued staff bonuses were paid in 1Q FY2024.

#### **Consolidated Statement of Cash Flows**

Cash generated from operations was S\$37.9 million in 1Q FY2024, up by S\$22.0 million registered a year ago, partially due to more payments being made to the vendors in 1Q FY2023. Additionally, the Directors' incentive bonus for FY2023 was only paid in April 2024.

Owing to the higher fixed deposit placements, an interest income of S\$3.3 million was recorded during the quarter. The Group used S\$3.5 million to purchase fixed assets. Cash flow used in investing activities was S\$0.1 million.

The S\$9.8 million used in financing activities for 1Q FY2024 comprised lease payments of S\$8.6 million and interest paid of S\$1.2 million.

The Group's cash balance increased by \$\$27.9 million to \$\$352.3 million as at 31 March 2024 from \$\$324.4 million reported end of FY2023.

#### **Looking Forward**

Inflation in Singapore is expected to remain elevated through 2024. GST hikes, rising public transport fares, electricity and water tariffs, and labor costs continue to add pressure to the inflation <sup>(1)</sup>. Increasing costs of living may prompt consumers to adopt cost-cutting measures, such as preparing meals at home, shopping at supermarkets that provide more value-for-money, and opting for more affordable house brand products. Consumers who used to shop at high-end markets may now turn to budget-friendly supermarkets to manage their expenses. The Assurance Package and the government's continued commitments to defray the GST hike for lower to middle-income groups, will continue to bolster consumer spending, giving supermarket retailers a boost.

The risk of supply chain disruption persists. The attack on the Red Sea has caused shipping companies to avoid the Suez Canal, opting for longer trade routes at higher costs. The prolonged drought in the Panama Canal disrupted global trade. Erratic weather events continue to increase climate-related risks to threaten the supply chain and agriculture yields, potentially driving up food prices. Heavily relying on international trade, Singapore is vulnerable to these disruptions. To mitigate the risk, the Group will continue to diversify our sources of supply and collaborate closely with our suppliers.

Singapore's labor market remains tight, presenting a significant challenge for the retail industry due to a shortage of manpower, putting an upward pressure on labor costs as the industry strives to attract and retain qualified personnel. Enhanced sustainability and climate reporting obligations are also expected to increase operating costs.

Competition in the supermarket remains keen. Higher operating costs and aggressive promotional activities by competitors may result in lower margins.

The Group will continue its effort to improve its sales mix and focus on strengthening its core competencies to improve operational efficiency and productivity.

The Group opened two new stores in FY2023, and one new store in 1Q 2024, and is expecting the announcement on the results of four tenders that closed in February 2024. In early April, we expanded the retail floor space of one of our stores by connecting the newly leased space at Blk 159 Bukit Batok to our existing store at Blk 154 Bukit Batok. The supply pipeline of HDB housing is strong. It is expected that HDB will be putting up another six stores for tender in the next six months<sup>(2)</sup>. The Group remains proactive in seeking new store opportunities, particularly in areas where it currently lacks a presence. In China, plans are underway to open the 6th store in 2Q FY2024.

**Lim Hock Chee**Chief Executive Officer

25 April 2024