BROADWAY INDUSTRIAL GROUP LIMITED

Company Registration No. 199405266K

Full Year Financial Statement Announcement For the Year Ended 31 December 2020

PART I - INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR RESULTS

1(a) An income statement and statement of comprehensive income or a statement of comprehensive income, for the group together with a comparative statement for the corresponding period of the immediately preceding financial year.

			Group			Group	
	_	Quarter e	nded	Increase/	Year to d	ate	Increase/
	Note	31-12-20 S\$'000	31-12-19 S\$'000	(Decrease) %	31-12-20 S\$'000	31-12-19 S\$'000	(Decrease) %
Revenue		112,214	95,700	17.3	400,673	306,649	30.7
Cost of sales		(103,805)	(91,508)	13.4	(372,950)	(296,087)	26.0
Gross profit		8,409	4,192	100.6	27,723	10,562	162.5
Distribution expenses		(509)	(580)	(12.2)	(1,573)	(2,410)	(34.7)
Administrative expenses		(3,251)	(3,748)	(13.3)	(10,877)	(12,993)	(16.3)
Sales and marketing expenses		(236)	(136)	73.5	(483)	(682)	(29.2)
Research & development expenses		(675)	-	n.m.	(675)	-	n.m.
Other (expenses)/income	1	(363)	(7,296)	(95.0)	652	(10,215)	n.m.
Results from operating activities	_	3,375	(7,568)	n.m.	14,767	(15,738)	n.m.
Finance income		8	11	(27.3)	20	36	(44.4)
Finance costs	_	(232)	(553)	(58.0)	(1,181)	(1,974)	(40.2)
Net finance costs	_	(224)	(542)	(58.7)	(1,161)	(1,938)	(40.1)
Reversal of share of losses of an associate (net of tax)		255	-	n.m.	-	-	n.m.
Profit/(Loss) before income tax	2	3,406	(8,110)	n.m.	13,606	(17,676)	n.m.
Income tax income/(expense)	3	209	(3,715)	n.m.	(41)	(3,807)	(98.9)
Profit/(Loss) for the period		3,615	(11,825)	n.m.	13,565	(21,483)	n.m.
Other comprehensive income/(loss)	: -						
Items that are or may be reclassified	subsequently to	profit or loss:					
Exchange differences on translating for	eign operations	(1,924)	(1,206)	59.5	(1,420)	(546)	160.2
Total comprehensive income/(loss)	_	1,691	(13,031)	n.m.	12,145	(22,029)	n.m.
Profit/(Loss) attributable to :							
Owners of the Company		4,163	(11,904)	n.m.	14,113	(21,374)	n.m.
Non-controlling interests	_	(548)	79	n.m.	(548)	(109)	n.m.
Profit/(Loss) for the period	_	3,615	(11,825)	n.m.	13,565	(21,483)	(163.1)
Loss from continuing operations, net of	tax *	(1,687)	(981)	72.0	(1,462)	(1,316)	11.1
Profit/(Loss) from discontinued operation	ons, net of tax **	5,302	(10,844)	n.m.	15,027	(20,167)	n.m.
Profit/(Loss) for the period	_	3,615	(11,825)	n.m.	13,565	(21,483)	n.m.
Total comprehensive income/(loss) a	attributable to :						
Owners of the Company		2,247	(13,142)	n.m.	12,700	(21,929)	n.m.
Non-controlling interests	_	(556)	111	n.m.	(555)	(100)	n.m.
Total comprehensive income/(loss)		1,691	(13,031)	n.m.	12,145	(22,029)	n.m.

* Continuing operations consist of the robotic cleaning business and the corporate office.

** Discontinued operations consist of the proposed disposal of the HDD business and the disposed Foam Plastics Solutions and Flow Control Device businesses.

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	Group			Group		
	Quarter e	nded	Increase/	Year to d	ate	Increase
<u>Notes to Income Statement</u> 1) Other (expenses)/income	31-12-20	31-12-19	(Decrease)	31-12-20	31-12-19	(Decrease
Foreign exchange losses, net	(1,825)	(1,596)	14.3	(2,150)	(5,167)	(58.
Unrealised fair value gains/(losses) on financial derivatives, net	-	506	n.m.	(30)	264	n.r
Gain/(Loss) on disposal of property, plant & equipment	48	(148)	n.m.	47	(63)	n.n
Allowance for inventory obsolescence	(194)	(1,030)	(81.2)	(194)	(1,030)	(81
Redundancy costs	(381)	(51)	n.m.	(508)	(895)	(43
Provision for housing fund contribution for prior years	(79)	-	n.m.	(594)	-	n.r
Provision for costs associated with product quality	(207)	(833)	(75.2)	(207)	(833)	(75
Government grant	413	268	54.1	1,369	1,284	6
Allowance for doubtful receivables	(32)	(686)	(95.3)	96	(686)	n.r
Club membership written off	(101)	-	n.m.	(101)	-	n.r
Scrap income	426	267	59.6	830	661	25
Loss arising from the transfer of a subsidiary	-	(2,153)	n.m.	-	(2,153)	n.r
Inventories written off	-	(1,533)	n.m.	-	(1,533)	n.r
Tax penalties	-	(1,241)	n.m.	-	(1,241)	n.r
Gain arising from exercising put option	-	880	n.m.	-	880	n.r
Reversal of unutilised provision of restructuring costs	133	-	n.m.	620	-	n.r
Reversal of provision for claims	1,421	-	n.m.	1,421	-	n.r
Others	15	54	(73.0)	53	297	(82
	(363)	(7,296)	(95.0)	652	(10,215)	n.r
2) Profit/(loss) before income tax included						
Depreciation of property, plant and equipment	(3,147)	(3,372)	(6.7)	(13,391)	(13,398)	(0
Depreciation of right-of-use assets	(412)	(397)	3.8	(1,715)	(1,856)	(7
3)Income tax income/(expense)						
Current income tax income/(expenses)	232	73	n.m.	(137)	(19)	n.r
(Under)/Over provision in prior years	(23)	(3,788)	(99.4)	96	(3,788)	(102
	209	(3,715)	n.m.	(41)	(3,807)	(98

n.m. - not meaningful

1b(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

	Group		Comp	any
	31-12-20	31-12-19	31-12-20	31-12-19
	S\$'000	S\$'000	S\$'000	S\$'000
Assets				
Property, plant and equipment	18,624	89,588	55	72
Right-of-use assets	263	8,129	263	408
Goodwill	2,374	-	-	-
Investments in subsidiaries	-	-	91,400	91,400
Loans to subsidiaries	-	-	5,314	-
Other investments	-	101	-	47
Total non-current assets	21,261	97,818	97,032	91,927
Assets held-for-sale	164,021	-	-	-
Financial derivatives	-	29	-	-
Inventories	-	35,829	-	-
Trade and other receivables	5,498	50,408	13,355	22,218
Other assets	444	762	1	1
Cash and cash equivalents	10,617	8,722	1,777	455
Total current assets	180,580	95,750	15,133	22,674
Total assets	201,841	193,568	112,165	114,601
Equity				
Share capital	113,164	113,163	113,164	113,163
Accumulated losses	(22,969)	(37,082)	(3,204)	(1,000)
Other reserves	(15,668)	(14,251)	27	31
Equity attributable to owners of the Company	74,527	61,830	109,987	112,194
Non-controlling interests	1,666	24	-	-
Total equity	76,193	61,854	109,987	112,194
Liabilities				
Other liabilities	-	1,496	-	-
Lease liabilities	117	6,459	117	268
Other payables	-	1,802	-	-
Total non-current liabilities	117	9,757	117	268
Liabilities held-for-sale	108,778	-	-	-
Income tax payable	3,668	7,507	5	5
Loans and borrowings	-	28,505	-	-
Lease liabilities	135	1,647	135	107
Trade and other payables	12,950	84,298	1,921	2,027
Total current liabilities	125,531	121,957	2,061	2,139
Total liabilities	125,648	131,714	2,178	2,407

1b(ii) Aggregate amount of group's borrowings and debt securities.

Amount repayable in one year or less, or on demand

As at 31-	12-20	As at 31-12-19		
Secured	Unsecured	Secured	Unsecured	
S\$'000	S\$'000	S\$'000	S\$'000	
2,204	0	28,505	0	

Amount repayable after one year

As at 31-	12-20	As at 31-12-19		
Secured	Unsecured	Secured	Unsecured	
S\$'000	S\$'000	S\$'000	S\$'000	
11,017	0	0	0	

Details of any collaterals

The Group's borrowings and debt securities relate to bank loans which are guaranteed by a subsidiary in the Group and are secured by land and buildings of a subsidiary.

The Group's secured bank borrowings of S\$13.2 million at 31 Dec 2020 were classified as part of liabilities held-for-sale.

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Full Year Financial Statement Announcement For the Year Ended 31 December 2020

1(c) A statement of cash flow (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

	Group Quarter ended		Group Year to date		
	Quarter e 31-12-20	nded 31-12-19	Year to 31-12-20	date 31-12-19	
For the Group	S\$'000	S\$'000	S\$'000	S\$'000	
Cash flows from operating activities					
Profit/(Loss) before income tax	3,406	(8,110)	13,606	(17,676)	
Depreciation of property, plant and equipment	3,147	3,372	13,391	13,398	
Depreciation of right-of-use assets	412	397	1,715	1,856	
(Gains)/Losses on disposal of property, plant and equipment	(48)	148	(47)	63	
Equity-settled share-based payment transactions	-	3	(3)	(7)	
Fair value (gains)/losses on financial derivatives, net	-	(506)	30	(264)	
Inventories written off	-	667	-	667	
Allowance for inventory obsolescence	-	1,030	-	1,030	
Allowance for doubtful receivables	33	686	(96)	686	
Provision for costs associated with product quality	-	833	-	833	
Loss on disposal of discontinued operations, net of tax	-	2,153	-	2,153	
Tax penalties	-	1,241	-	1,241	
Gain arising from exercising put option	-	(880)	-	(880)	
Impairment loss on property, plant and equipment	-	27	-	27	
Club membership written off	101	-	101	-	
Interest expense	232	553	1,181	1,974	
Interest income	(8)	(11)	(20)	(36)	
Share of losses of an associate, net of tax	(255)	-	-	-	
Operating cash flows before changes in working capital	7,020	1,603	29,858	5,065	
Inventories	(3,641)	906	7,560	(17,111)	
Trade and other receivables	(17,381)	(8,580)	(8,527)	21,561	
Other assets	35	579	(391)	233	
Trade and other payables	12,222	5,474	17,410	8,063	
Other liabilities	141	239	328	540	
Net cash flows (used in)/from operations	(1,604)	221	46,238	18,351	
Income tax refund/(paid)	43	(9)	(3,899)	(240)	
Net cash flows (used in)/from operating activities	(1,561)	212	42,339	18,111	
Cash flows from investing activities					
Acquisition of an associate	4,022	-	-	-	
Acquisition of a subsidiary, net of cash acquired	(141)	-	(141)	-	
Purchase of property, plant and equipment	(947)	(1,321)	(3,658)	(6,674)	
Proceeds from disposal of property, plant and equipment	73	(81)	382	5	
Interest income received	8	11	20	36	
Disposal of a subsidiary	-	(53)	-	(53)	
Net cash flows from/(used in) investing activities	3,015	(1,444)	(3,397)	(6,686)	

Statement of cash flows for the Group (continued)				
Cash flows from financing activities Proceeds from bank borrowings	28.442	71.651	115.156	259,435
Repayments of bank borrowings	(32,753)	(74,144)	(130,029)	(271,671)
Payment of finance lease liabilities	-	-	-	(10)
Payment of principal portion of lease liabilities	(370)	(521)	(1,407)	(1,883)
Repurchase of own shares	-	-	-	(42)
Interest expense paid	(232)	(553)	(1,181)	(1,974)
Net cash flows used in financing activities	(4,913)	(3,567)	(17,461)	(16,145)
Net (decrease)/increase in cash and cash equivalents	(3,459)	(4,799)	21,481	(4,720)
Cash and cash equivalents, beginning balance	31,694	12,703	8,717	11,522
Effect of exchange rate fluctuations on cash held	755	813	(1,208)	1,915
Restricted cash (fixed deposits pledged as security)	5	5	5	5
Cash and cash equivalents, ending balance	28,995	8,722	28,995	8,722
Continuing operations	10,617	8,722	10,617	8,722
Discontinued operations *	18,378	-	18,378	-
Cash and cash equivalents, ending balance	28,995	8,722	28,995	8,722
For discontinued operations				
Net cash flows (used in)/from operating activities	(810)	(20)	43,414	17,728
Net cash flows used in investing activities	(844)	(1,381)	(3,238)	(6,625)
Net cash flows used in financing activities	(4,878)	(3,557)	(17,328)	(15,884)
Net (decrease)/increase in cash and cash equivalents	(6,532)	(4,958)	22,848	(4,781)

* The net cash and cash equivalents was S\$5.2 million after offsetting S\$13.2 million bank borrowings.

1(d) (i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

			Other re	serves					
	Share capital S\$'000	Treasury shares S\$'000	Capital reserve S\$'000	Share- based payment reserve S\$'000	(/ Translation reserve S\$'000	Accumulated losses)/ retained earnings S\$'000	Total attributable to owners of the Company S\$'000	Non- controlling interests S\$'000	Total equity S\$'000
The Group									
At 1 January 2020	113,163	(404)	2,924	435	(17,206)	(37,082)	61,830	24	61,854
Total comprehensive income for the period	-	-	-	-	503	9,950	10,453	1	10,454
Share-based payment	1	8	-	(11)	-	-	(2)	-	(2)
At 30 September 2020	113,164	(396)	2,924	424	(16,703)	(27,132)	72,281	25	72,306
Total comprehensive (loss)/income for the period	-	-	-	-	(1,916)	4,163	2,247	(556)	1,691
Acquisition of a subsidiary	-	-	-	-	-	-	-	2,197	2,197
Share-based payment	-	-	-	(1)	-	-	(1)	-	(1)
At 31 December 2020	113,164	(396)	2,924	423	(18,619)	(22,969)	74,527	1,666	76,193
At 1 January 2019 Total comprehensive income/(loss) for the period	113,155 -	(386)	2,924	474 -	(16,651) 683	(15,708) (9,470)	83,808 (8,787)	(1,572) (211)	82,236 (8,998)
Share-based payment	8	24	-	(42)	-	-	(10)	-	(10)
Purchase of treasury Shares	-	(42)	-	-	-	-	(42)	-	(42)
At 30 September 2019	113,163	(404)	2,924	432	(15,968)	(25,178)	74,969	(1,783)	73,186
Total comprehensive (loss)/income for the period	-	-	-	-	(1,238)	(11,904)	(13,142)	111	(13,031)
Share-based payment	-	-	-	3	-	-	3	-	3
Disposal of a subsidiary	-	-	-	-	-	-	-	1,696	1,696
At 31 December 2019	113,163	(404)	2,924	435	(17,206)	(37,082)	61,830	24	61,854

		Other res	serves		
		[Share- (A based	ccumulated losses)/	
	Share capital S\$'000	Treasury shares S\$'000	payment reserve S\$'000	retained earnings S\$'000	Total equity S\$'000
<u>The Company</u> At 1 January 2020	113,163	(404)	435	(1,000)	112,194
Total comprehensive loss for the period	-	-	-	(2,347)	(2,347)
Share-based payment	1	8	(11)	-	(2)
At 30 September 2020	113,164	(396)	424	(3,347)	109,845
Total comprehensive income for the period	-	-	-	143	143
Share-based payment	-	-	(1)	-	(1)
At 31 December 2020	113,164	(396)	423	(3,204)	109,987
At 1 January 2019	113,155	(386)	474	10,258	123,501
Total comprehensive loss for the period	-	-	-	(1,738)	(1,738)
Share-based payment	8	24	(42)	-	(10)
Purchase of treasury Shares	-	(42)	-	-	(42)
At 30 September 2019	113,163	(404)	432	8,520	121,711
Total comprehensive loss for the period	-	-	-	(9,520)	(9,520)
Share-based payment	-	-	3	-	3
At 31 December 2019	113,163	(404)	435	(1,000)	112,194

1(d) (ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, subdivision, consolidation, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings the total number of shares outstanding in a class that is listed as at the end of the current financial period or and as at the end of the corresponding period of the corresponding period of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the corresponding period of the against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

There was no change in the Company's issued capital during the period from 30 Sep 2020 to 31 Dec 2020.

As at 31 Dec 2020, there were nil (31 Dec 2019 : 330,000) outstanding share options in respect of unissued ordinary shares under the BIGL Share Option Scheme 2001.

As at 31 Dec 2020, there were 180,000 (31 Dec 2019 : 310,000) outstanding shares in respect of unissued ordinary shares under the BIGL Share Plan.

As at 31 Dec 2020, there were 3,693,050 (31 Dec 2019 : 3,768,050) shares held as treasury shares.

As at 31 Dec 2020 and 31 Dec 2019, there were no subsidiary holdings.

Total number of issued shares excluding treasury shares as at 31 Dec 2020 was 468,221,561 (31 Dec 2019 : 468,146,561).

1(d) (iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

Total number of issued shares excluding treasury shares as at 31 Dec 2020 was 468,221,561 (31 Dec 2019 : 468,146,561).

1(d) (iv) A statement showing all sales, transfers, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

From 1 Jan 2020 to 31 Dec 2020, 75,000 treasury shares were issued to our employees pursuant to the BIGL Share Plan.

1(d) (v) A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

As at 31 Dec 2020, there were no sales, transfers, cancellation and/or use of subsidiary holdings.

2 Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by the Company's auditors.

- 3 Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter). Not applicable.
- 3A Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:-a) Updates on the efforts taken to resolve each outstanding audit issue.

Not applicable.

b) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.

Not applicable.

4 Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

There were no changes in the accounting policies and methods of computation adopted in the financial statements of the Group for the current reporting period as compared to the most recently audited financial statements for the reporting year ended 31 December 2019.

5 If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

N.A.

6 Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends :-

	Quarte	er ended	Year to date		
Earnings/(loss) per ordinary share	31-12-20	31-12-19	31-12-20	31-12-19	
Based on weighted average number of ordinary shares in issue (cents)	0.89	(2.54)	3.01	(4.56)	
On a fully diluted basis (cents)	0.89	(2.54)	3.01	(4.56)	

a) Earnings per ordinary share is calculated based on weighted average number of ordinary shares (excluding treasury shares) of 468,191,493 ordinary shares (31 Dec 2019 : 468,609,458 ordinary shares).

b) Diluted earnings per ordinary share is calculated based on weighted average number of ordinary shares (excluding treasury shares) of 468,407,749 ordinary shares (31 Dec 2019 : 469,053,540 ordinary shares).

- 7 Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the :-
 - (a) current period reported on; and

(b) immediately preceding financial year.

Net asset value per ordinary share	As at 31-12-20	As at 31-12-19
Group (cents)	15.92	13.21
Company (cents)	23.49	23.97

Net asset value per ordinary share is calculated based on number of ordinary shares at 31 Dec 2020 of 468,221,561 ordinary shares (31 Dec 2019 : 468,146,561 ordinary shares).

8 A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following :-

(a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and

(b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

Revenue and Gross Profit

The Group's revenue which was mainly from the HDD business increased by 30.7% to \$\$400.7 million in FY2020 from \$\$306.6 million in FY2019 mainly due to higher average selling prices from product mix shift towards higher value enterprise and nearline products. The volume of enterprise and nearline products grew by 33% year-on-year, to about 40% of the total volume sold by the Group.

The gross profit margin increased to 6.9% in FY2020 from 3.4% in FY2019 as a result of continued cost reduction, productivity and efficiency improvements made in the HDD manufacturing operations, and better working capital management.

Operating Expenses

The distribution expenses decreased by 34.7% to S\$1.6 million in FY2020 as compared to S\$2.4 million in FY2019 mainly due to improved logistics management in FY2020 in the HDD business.

Administration expenses decreased by 16.3% to S\$10.9 million in FY2020 as compared to S\$13.0 million in FY2019 mainly due to lower salary related costs, professional fees and reduced travelling expenses in FY2020.

Sales and marketing expenses decreased to S\$0.5 million in FY2020 from S\$0.7 million in FY2019 mainly due to the lower headcount related expenses in FY2020.

Research and development expenses of \$\$0.7 million in FY2020 were related to the newly acquired robotic cleaning business.

The Group recorded net other income of \$\$0.7 million in FY2020 as compared to net other expenses of \$\$10.2 million in FY2019. The net other income in FY2020 consisted mainly of reversal of provision for claims of \$\$1.4 million, scrap income of \$\$0.8 million and reversal of unutilized provision of restructuring costs of \$\$0.6 million, This was offset by the net foreign exchange losses of \$\$2.2 million, provision for housing fund of \$\$0.6 million, redundancy costs of \$\$0.5 million, allowance for inventory obsolescence of \$\$0.2 million and provision for costs associated with product quality of \$\$0.2 million. In FY2019, the net other expenses were mainly due to net foreign exchange loss amounting to \$\$5.2 million that primarily arose from the strengthening of Thai Baht against US dollar, inventories written off and allowance for inventory obsolescence of \$\$0.9 million, costs associated with product quality of \$\$0.7 million. This was offset by the government grants of \$\$1.3 million, gain arising from exercising put option of \$\$0.9 million and scrap income of \$\$0.7 million.

Tax Expense

The Group recorded tax expense of S\$0.04 million in FY2020 as compared to S\$3.8 million in FY2019. The higher tax expense in FY2019 was mainly due to S\$3.7 million tax liability arising from the disposed Flow Control Device business.

Balance Sheet

On 31 December 2020, the Company and its wholly-owned subsidiaries, BIGL Asia Pte. Ltd., ("BIGL Asia"), and BIGL Technologies (Shenzhen) Co., Ltd. ("BIGL Shenzhen") entered into a conditional sale and purchase agreement with Suzhou Gefan Hardware And Plastic Industrial Co., Ltd. (the "Purchaser") and Seksun Technology (Suzhou) Co., Ltd, to dispose of its HDD business for an aggregate cash consideration of US\$50 million.

Assets and liabilities in relation to the proposed disposal of HDD business were classified as assets held-for-sale and liabilities held-for-sale respectively.

Total equity of the Group increased to S\$76.2 million as at 31 December 2020 from S\$61.9 million as at 31 December 2019.

The Net Asset Value per share of the Group increased to 15.92 cents as at 31 December 2020 from 13.21 cents as at 31 December 2019.

Cash Flow

The Group recorded net cash from operating activities of S\$42.3 million in FY2020 as compared to S\$18.1 million in FY2019. The higher net cash from operating activities in FY2020 was mainly due to higher profit and improvement in working capital from HDD business.

Net cash used in investing activities, which was mainly for capital expenditure for the HDD business, was S\$3.4 million in FY2020 as compared to S\$6.7 million in FY2019.

Net cash used in financing activities was S\$17.5 million in FY2020 as compared to S\$16.1 million in FY2019 mainly due to higher repayment of bank borrowings in the HDD business.

The Group's cash and cash equivalents increased to S\$29.0 million as at 31 December 2020 from S\$8.7 million as at 31 December 2019. The cash and cash equivalents at 31 December 2020 included cash and cash equivalents of S\$18.4 million which were classified as part of assets held-for-sale.

9 Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

No prospect statement has been previously disclosed.

10 A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

Further to the announcement on the proposed disposal of the HDD business on 31 December 2020, the Company is working towards completing the proposed disposal.

The Group's robotic cleaning business has progressed to the early stage of commercialisation in China. The Group is confident that there is a sizeable market potential of the building façade cleaning business in China due to the demand for cost effective cleaning robot to replace the current labour intensive cleaning methods in the industry. The Group will focus on accelerating the execution of its business plans and exploring new markets to launch its business.

The Company is currently considering various strategic options available after the proposed disposal.

The Company will disclose any update or further information as and when appropriate.

- 11 If a decision regarding dividend has been made :-
- (a) Any interim (final) ordinary dividend has been declared (recommended) None
- (b) i) Amount per share

N.A.

ii) Previous corresponding period N.A.

- (c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated). N.A.
- (d) The date the dividend is payable.

N.A.

(e) The date on which Registrable Transfers received by the company (up to 5.00 pm) will be registered before entitlements to the dividend are determined.

N.A.

12 If no dividend has been declared (recommended), a statement to that effect.

No dividend has been declared or recommended by the Company as the Company is in an accumulative loss position.

13 If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

There is no IPT mandate.

14 Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1).

The Company has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1).

15 Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

Information about reportable segments

Year 2020	HDD S\$'000	FCD & FPS (Disposed) S\$'000	Sub-Total S\$'000	Robotic Cleaning S\$'000	Others S\$'000	Group Total S\$'000
Revenue	400,648	-	400,648	25	-	400,673
EBITDA	29,820	1,421	31,241	(1,349)	(19)	29,873
Net finance (costs) / income	(1,155)	-	(1,155)	(1)	(5)	(1,161)
Depreciation	(14,938)	-	(14,938)	(6)	(162)	(15,106)
Profit/(Loss) before income tax	13,727	1,421	15,148	(1,356)	(186)	13,606
Income tax (expense)/income	(121)	-	(121)	-	80	(41)
Profit/(Loss) for the year	13,606	1,421	15,027	(1,356)	(106)	13,565
Total assets for reportable segments	164,021	-	164,021	6,329	31,491	201,841
Total liabilities for reportable segment	108,778	1,293	110,071	178	15,399	125,648
Capital expenditure	2,560	-	2,560	21	-	2,581
Year 2019	HDD S\$'000	FCD & FPS (Disposed) S\$'000	Sub-Total S\$'000	Robotic Cleaning S\$'000	Others S\$'000	Group Total S\$'000
Revenue	306,649	-	306,649	-	-	306,649
EBITDA	1,352	(761)	591	-	(1,075)	(484)
Net finance (costs) / income	(1,948)	-	(1,948)	-	10	(1,938)
Depreciation	(15,004)	-	(15,004)	-	(250)	(15,254)
Loss before income tax	(15,600)	(761)	(16,361)	-	(1,315)	(17,676)
Income tax expense	(91)	(3,715)	(3,806)	-	(1)	(3,807)
Loss for the year	(15,691)	(4,476)	(20,167)	-	(1,316)	(21,483)
Total assets for reportable segments _	159,810	-	159,810	-	33,758	193,568
Total liabilities for reportable segment	107,934	8,375	116,309	-	15,405	131,714
Capital expenditure	5,526	-	5,526	-	72	5,598

Geographical information

In presenting information on the basis of geographical segment, segment revenue is based on the geographical location of customers.

	Revenue (Group)		
	Year 2020	Year 2019	
	S\$'000	S\$'000	
Thailand	271,775	187,044	
People's Republic of China	128,543	118,208	
Singapore	19	177	
Other countries	336	1,220	
	400,673	306,649	

Non-current assets (Group)					
Year 2020	Year 2019				
S\$'000	S\$'000				
-	59,041				
20,940	38,193				
321	584				
-	-				
21,261	97,818				

16 In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

Please refer to Paragraph 8.

17 A breakdown of sales as follows :-

		Group		
	Year 2020	Year 2019	Increase/ (Decrease)	
	S\$'000	S\$'000	%	
(a) Sales reported for first half year	191,130	131,189	45.7	
(b) Operating profit/loss after tax before deducting non- controlling interests reported for first half year	6,764	(7,939)	185.2	
(c) Sales reported for second half year	209,543	175,460	19.4	
(d) Operating profit/loss after tax before deducting non- controlling interests reported for second half year	6,801	(13,544)	150.2	
	1			

- 18 A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year as follows:-N.A.
- Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13) in the former below. If there are no such persons, the issuer must make an appropriate negative statement.

Name	Age	Family relationship with any director and/or substantial shareholder	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any, during the year
Wong Yi Ning	36	Sister of Wong Yi Jia, Non- Executive Director and daughter of Lau Leok Yee, Substantial Shareholder	Senior Manager, Financial Planning and Analysis 2021	N.A.

Save as disclosed above, there is no person occupying a managerial position in the Company or any of its principal subsidiaries who is a relative of a director, chief executive officer or substantial shareholder of the Company.

By Order of the Board

Lew Syn Pau Chairman 26 February 2021