

CAPITALAND INVESTMENT LIMITED

(Registration Number: 200308451M) (Incorporated in the Republic of Singapore)

ANNOUNCEMENT

GRANT OF SHARE AWARDS

CapitaLand Investment Limited (the "Company") wishes to announce the following grant of share awards under CapitaLand Investment Restricted Share Plan 2021:

(a)	Date of grant	1 December 2025
(b)	Number of ordinary shares of the Company ("Shares") comprised in the awards (including the Shares in (d) below)	21,728*
(c)	Market price (last done) of Shares on the date of grant	S\$2.66 per Share
(d)	Number of Shares comprised in the awards granted to each director and controlling shareholder (and each of their associates), if any	Nil

^{*}Time-based awards which will vest equally over 2 years, with 50% to be released in March 2026 and the remaining in March 2027.

By Order of the Board

Hon Wei Seng Company Secretary 1 December 2025