| I/We* | (Name) | (NRIC / Passport / Company Registration Number) |
|-------|--------|---|
| _ | , | |

(Address)

being a Shareholder/Shareholders* of KODA LTD (the "Company"), hereby appoint:

| Name | Address | Email Address [^] | NRIC/Passport Number | Proportion of Shareholdings | | |
|------|---------|----------------------------|-------------------------|--------------------------------|---|--|
| | | | | Number of Shares | % | |
| | | | | | | |

*and/or (delete as appropriate)

of

| Name | Address | Email Address [*] | NRIC/Passport Number | Proport Shareho | |
|--|---------|----------------------------|-------------------------|---------------------|---|
| | | | | Number of Shares | % |
| | | | | | |
| ^Appointed proxy(ies) will have to pre-register at the pre-registration website which is accessible from the URL https://globalmeeting.bigbangdesign.co/koda2022/ in order to access the "live" audio-visual webcast or "live" audio-only stream of the Annual General Meeting ("AGM") proceedings. | | | | | |

or if no proxy is named, the Chairman of the AGM of the Company (the "**Meeting**"), as *my/our proxy/proxies to attend and vote for *me/us on *my/our behalf at the AGM to be held by way of electronic means on **Friday**, **October 28**, **2022 at 10.00 a.m.** (**Singapore Time**). *I/We direct my/our proxy/proxies to vote for or against, or abstain from voting on the Ordinary Resolutions proposed at the Meeting as indicated hereunder. If no specific direction as to voting is given, the appointment of Chairman of the Meeting as proxy for the resolution will be treated as invalid at the Meeting and at any adjournment thereof.

| No. | Ordinary Resolutions relating to: | For [#] | Against [#] | Abstain [#] |
|-----|--|------------------|----------------------|----------------------|
| 1. | To receive and adopt the Audited Financial Statements of the Company for the financial year ended June 30, 2022 together with the Directors' Statement and the Auditors' Report thereon. | | | |
| 2. | To declare a tax-exempt (one-tier) final dividend of 0.75 Singapore cents per ordinary share for the financial year ended June 30, 2022. | | | |
| 3. | To approve the payment of Directors' fees of S\$138,000 for the financial year ended June 30, 2022. (2021: S\$136,000) | | | |
| 4. | To re-appoint Deloitte & Touche LLP as the Company's Auditors and to authorise the Directors of the Company to fix their remuneration. | | | |
| 5. | To re-elect Mdm Koh Shwu Lee who is retiring pursuant to Regulation 89 of the Company's Constitution. | | | |
| 6. | To re-elect Mr Ying Siew Hon, Francis who is retiring pursuant to Regulation 89 of the Company's Constitution. | | | |
| 7. | To re-elect Mr Phua Boon Huat who is retiring pursuant to Regulation 88 of the Company's Constitution. | | | |
| 8. | Authority to allot and issue new Shares and/or Instruments. | | | |

* Delete as appropriate.

If you wish to exercise all your votes "For", "Against" or "Abstain", please indicate so with a $[\sqrt{}]$ within the box provided. Alternatively, please indicate the number of votes as appropriate.

Dated this _____ day of _____2022.

| Total number of Shares in: | Number of Shares |
|----------------------------|------------------|
| (a) CDP Register | |
| (b) Register of Members | |

Signature(s) of Shareholder(s) or Common Seal of Corporate Shareholder

IMPORTANT: PLEASE READ THE NOTES OVERLEAF BEFORE COMPLETING THIS PROXY FORM

NOTES:

- 1. The Annual General Meeting ("AGM") will be held by way of electronic means on Friday, October 28, 2022 at 10.00 a.m. (Singapore Time).
- 2. There are no printed copies of the Notice of AGM, the Proxy Form and the Annual Report for the financial year ended June 30, 2022 (the "FY2022 Annual Report") to be sent to Shareholders. The Notice of AGM, the Proxy Form and the FY2022 Annual Report may be accessed at the Company's website at the URL http://www.kodaonline.com/ by clicking on the tab titled "Investor Relation" and selecting the hyperlink titled "Announcements". The Notice of AGM, the Proxy Form and the FY2022 Annual Report are also available on SGXNET at the URL https://www.sgx.com/securities/company-announcements.
- 3. Alternative arrangements relating to attendance at the AGM via electronic means (including arrangements by which the meeting may be electronically accessed via live audio-visual webcast or live audio-only stream), submission of comments, queries and/or questions to the Chairman of the AGM in advance of, or live at, the AGM, addressing of substantial and relevant comments, queries and/or questions in advance of, or live at, the AGM and voting live at the AGM by the Shareholders themselves or their duly appointed proxies (other than the Chairman of the AGM) via electronic means or appointing the Chairman of the AGM as proxy to vote on their behalf at the AGM, are set out in the Company's accompanying announcement dated October 13, 2022. This announcement may be accessed at the Company's website at the URL http://www.kodaonline.com/ and is also available on SGXNET at the URL https://www.sgx.com/securities/company-announcements.
- 4. The Company has decided that the forthcoming AGM will be held by way of electronic means and Shareholders will not be able to attend the AGM in person. Shareholders who wish to exercise their voting rights at the AGM may vote live at the AGM by themselves or by their duly appointed proxies (other than the Chairman of the AGM) via electronic means, or appoint the Chairman of the AGM as proxy to vote on their behalf at the AGM. This Proxy Form for the AGM may be accessed at the Company's website at http://www.kodaonline.com/ by clicking on the tab titled "Investor Relation" and selecting the hyperlink titled "Announcements" and is also available on SGXNET at http://www.sgx.com/securites/company-announcements. Where a Shareholder (whether individual or corporate) appoints the Chairman of the AGM as his/her/its proxy, he/she/it must give specific instructions as to voting, or abstentions from voting, in respect of a resolution in the Proxy Form, failing which the appoint the Chairman of the AGM as proxy for that resolution will be treated as invalid. CPF Investors and SRS Investors who wish to appoint the Chairman of the Meeting as proxy should approach their respective CPF Agent Banks or SRS Operators to submit their votes by 5.00 p.m. (Singapore Time) on Monday, October 17, 2022.
- 5. Please insert the total number of Shares held by you. If you have Shares entered against your name in the Depository Register (as defined in Section 81SF of the SFA), you should insert that number of Shares. If you have Shares registered in your name in the Register of Members, you should insert that number of Shares. If you have Shares entered against your name in the Depository Register and Shares registered in your name in the Register of Members, you should insert that number of Members, you should insert the aggregate number of Shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, this Proxy Form shall be deemed to relate to all the Shares held by you.
- 6. The Chairman of the AGM, acting as proxy, need not be a Shareholder of the Company.
- 7. The Proxy Form must be submitted to the Company in the following manner:
 - (a) if submitted by post, be lodged with the Company's registered office at 18 Tagore Lane Singapore 787477; or
 - (b) if submitted by way of electronic means, be submitted via email to the Company's Share Registrar at shareregistry@incorp.asia,

in any case, by 10.00 a.m. (Singapore Time) on Tuesday, October 25, 2022. A Shareholder who wishes to submit the Proxy Form must first download, complete and sign the Proxy Form, before submitting it by post to the address provided above, or by scanning and submitting it by way of electronic means via email to the email address provided above. Shareholders are strongly encouraged to submit the completed Proxy Forms by way of electronic means.

8. Where the Proxy Form is executed by an individual, it must be executed under the hand of the individual or his attorney duly authorised. Where the Proxy Form is executed by a corporation, it must be executed either under its common seal or under the hand of any officer or attorney duly authorised.

GENERAL:

The Company shall be entitled to reject a Proxy Form which is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified on the Proxy Form. In addition, in the case of shares entered in the Depository Register, the Company may reject a Proxy Form if the Shareholder, being the appointor, is not shown to have shares entered against his name in the Depository Register as at 72 hours before the time fixed for holding the AGM, as certified by the Central Depository (Pte) Limited to the Company. A Depositor shall not be regarded as a Shareholder of the Company entitled to attend, speak and vote at the AGM unless his name appears on the Depository Register 72 hours before the time set for the AGM.

PERSONAL DATA PRIVACY:

By submitting the Proxy Form appointing the Chairman of the AGM as proxy to attend, speak and vote at the AGM and/or any adjournment thereof, a Shareholder (a) consents to the collection, use and disclosure of the Shareholder's personal data by the Company (or its agents or service providers) for the purpose of the processing, administration and analysis by the Company (or its agents or service providers) of the AGM as proxy for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines.