

### Ascott Residence Trust A Leading Global Serviced Residence REIT

Presentation for PhillipCapital Lunch Seminar

12 September 2017





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- Overview Of Ascott REIT
- Portfolio Highlights
- Key Highlights Of 2Q 2017
- Strong Sponsor The Ascott Limited
- Ascott REIT's Strategies
- Conclusion



### Overview Of Ascott REIT



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Citadines Mount Sophia

### Overview of Ascott REIT



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#### A Leading Global Serviced Residence REIT With 75 Properties Located In Key Gateway Cities Across The World



#### Notes:

1. Market capitalization as at 4 September 2017

Figures above as at 30 June 2017, including the acquisition of Ascott Orchard Singapore, which is targeted to be completed in 4Q 2017 and DoubleTree by Hilton Hotel New York – Times Square South which was completed on 17 August 2017

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### Ascott REIT Is The Most Geographically Diversified REIT And The Largest Hospitality S-REIT By Asset Size And Market Capitalisation<sup>1</sup>

ASCOT RESIDENCE

A Member of CapitaLand



Notes:

1. Size of bubbles denotes market capitalization extracted from Bloomberg as at 4 September 2017

 As at 30 June 2017, including the acquisition of Ascott Orchard Singapore, which is targeted to be completed in 4Q 2017 and DoubleTree by Hilton Hotel New York – Times Square South which was completed on 17 August 2017

Above figures based on latest company filings

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The Asia Pacific Best of the Breeds REITs Awards<sup>TM</sup> 2017

 Best Hospitality REIT, Platinum Award (the highest in the category)

### CGIO CENTRE FOR GOVERNANCE, INSTITUTIONS AND ORGANISATIONS

Spearheading best practices and ideas for corporate governance and sustainability.

- Singapore Governance and Transparency Index 2017 REIT and Business Trust Category
  - Ranked 6<sup>th</sup> out of a total of 42 REITs and Business Trusts



### \_Stable And Sustainable Returns



#### With Solid Financial Performance, Ascott REIT Continuously Delivers Stable And Sustainable Returns For Unitholders





### **Key Features Of Ascott REIT**



Investment Mandate	<ul> <li>Invests primarily in real estate and real estate-related assets which are income-producing and which are used, or predominantly used, as serviced residences, rental housing properties and other hospitality assets in any country in the world</li> </ul>
Leverage	<ul> <li>Low gearing of 32.4% as at 30 June 2017<sup>1</sup></li> <li>Historically, Ascott REIT's aggregate leverage has been at c.34%-41%<sup>2</sup></li> </ul>
Distribution Payout Ratio	<ul> <li>Since its listing, Ascott REIT has distributed 100% of Unitholders' distribution</li> <li>Distribution is on a semi-annual basis</li> </ul>
Sponsor-aligned Interest	<ul> <li>CapitaLand Limited, through The Ascott Limited ("Ascott"), is a substantial Unitholder of Ascott REIT (c.44% interest in Ascott REIT)</li> </ul>

#### Notes:

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 Gearing would be approximately 36% upon the target completion of the acquisition of Ascott Orchard Singapore in 4Q 2017, DoubleTree by Hilton Hotel New York – Times Square South, which was completed on 17 August 2017, and the divestment of Citadines Biyun Shanghai and Citadines Gaoxin Xi'an



2. Based on Ascott REIT's gearing for financial years 2011 – 2016





### "Home away from home"

- Fully furnished apartments catered for both short and long term stay
- Kitchen facilities with separate living and dining area





Ascott Raffles Place Singapore



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### / What Are Serviced Residences?



	Hotels	Serviced Residences
Lease Structure & Terms	<ul> <li>Short-term accommodation</li> </ul>	<ul> <li>Variable lease terms</li> </ul>
Revenue	<ul> <li>Revenue from rooms and other sources e.g. F&amp;B, ancillary</li> </ul>	<ul> <li>Revenue predominantly from rooms</li> </ul>
Cost Structure	<ul> <li>Higher staff-to-room ratio</li> <li>Full range of hospitality services</li> </ul>	<ul><li>Lower staff-to-room ratio</li><li>Limited services provided</li></ul>
Seasonality	<ul> <li>Predominantly seasonal nature of tourism industry</li> </ul>	<ul> <li>Predominantly driven by long- term macroeconomic factors such as GDP growth and FDI inflows</li> </ul>



### **Portfolio Highlights**

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Ascott Raffles Place Singapore

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#### ASCOTT RESIDENCE TRUST

### Portfolio Diversified Across Property And Economic Cycles

#### Breakdown Of Total Assets By Geography As At 30 June 2017

Asia Pacific	61.6%		Europe	28.4%
o Japan	14.6%		• France	10.7%
Singapore	14.5%		O UK	10.1%
o China	13.6%		Germany	<b>4.9</b> %
<sub>O</sub> Vietnam	6.2%	Ascott REIT's Total Assets	O Spain	1.5%
<ul> <li>Australia</li> </ul>	5.9%	\$\$4.9b	Belgium	1.2%
O Philippines	3.4%			
o Indonesia	2.3%		The Americas	10.0%
🔾 Malaysia	1.1%		O USA	10.0%



### Competitive Strengths Of Ascott REIT's Properties



Strategic Locations	<ul> <li>Conveniently located within or in close proximity to the local prime business districts in their respective micro-markets</li> <li>Enjoy high levels of connectivity via public transportation</li> </ul>
Strong Brand Recognition	<ul> <li>Internationally recognized brands</li> <li>A desired choice of accommodation for corporate executives and travellers seeking accommodation for extended stays</li> </ul>
Operational synergies with the Ascott Group	<ul> <li>Ascott REIT can leverage on Ascott's competitive advantages in the market through Ascott's ability to develop, invest, operate and manage serviced residences and rental housing properties across the world</li> </ul>
Flexible Business Model	<ul> <li>Longer leases provide certainty and stability to revenue</li> <li>Shorter leases provide higher operating margins</li> </ul>
Strong Guest Base And Geographical Diversification	<ul> <li>Guest base comprises expatriate families, business travellers, corporate clients and government bodies which provides relative stability to revenue</li> <li>Properties located in 14 different countries which reduces dependence of Ascott REIT's revenue on any particular market</li> </ul>



### **L** Types Of Contracts<sup>1</sup>



	Stable	Growth Income	
	Properties under Master Lease	Properties under Management Contracts with Minimum Income Guarantee	Properties on Management Contracts
Description	Master Lessees pay fixed rental per annum <sup>2</sup> to Ascott REIT	Properties on management contracts that enjoy minimum guaranteed income	No fixed or guaranteed rental but Ascott / third party operator manages Ascott REIT's properties for a fee
Location	28 properties	7 properties	40 properties

#### Notes:

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- 1. Figures above as at 30 June 2017, including the acquisition of Ascott Orchard Singapore, which is targeted to be completed in 4Q 2017 and DoubleTree by Hilton Hotel New York Times Square South which was completed on 17 August 2017.
- 2. The rental payments under the master leases are generally fixed for a period of time. However, the master leases provide for annual rental revisions and/or pegged to indices representing construction costs, inflation or commercial rental prices according to market practice. Accordingly, the rental revisions may be adjusted upwards or downwards depending on the above factors.



### Portfolio Underpinned By Growth And Stable Income



#### Gross Profit Contribution By Contract Type For 2Q 2017





### 40% Of Group Gross Profit In 2Q 2017 Contributed By Stable Income



Gross Profit Contribution By Contract Type In 2Q 2017 Properties Under Master Leases And Management Contracts With Minimum Guaranteed Income



#### Remaining weighted average tenure of approximately 4 years

- Notes:
- 1. Properties under master leases
- 2. Properties under management contracts with minimum guaranteed income

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### 60% Of Group Gross Profit In 2Q 2017 Contributed By Growth Income





Growth potential derived from properties under management contracts



### Continue To Focus On Long Stay Segments



#### Breakdown Of Apartment Rental Income<sup>1</sup> By Length Of Stay

#### YTD June 2017



#### Average length of stay was about 3.2 months, which provides income stability

1 week or less
Less than 1 month
1 to 6 months
6 to 12 months
More than 12 months



Ascott Raffles Place Singapore





#### **Successful Fund Raising**

- In April 2017, Ascott REIT successfully completed a rights issue to raise gross proceeds of \$\$442.7m
- The rights issue has been oversubscribed at 1.8 times

Rights Issue Price	Use of Gross Proceeds
<ul> <li>29 for 100 rights issue at an issue price of \$\$0.919 for each right unit, which represents a discount of:</li> <li>~17.5% to the theoretical exrights price (TERP) of \$\$1.114 per unit</li> </ul>	Part fund Germany acquisitions <sup>1</sup> \$\$56.0m Cost of Rights Issue \$\$5.1m S\$56.0m S\$442.7m
<ul> <li>~21.5% to the closing price of \$\$1.170 per unit on 6 March 2017</li> </ul>	Part fund Ascott Orchard Singapore acquisition \$\$381.6m



Note:
 The acquisitions of two serviced residence properties in Germany, Citadines Michel Hamburg and Citadines City Centre Frankfurt, were completed on 2 May 2017



#### Improved Operational Performance

Notwithstanding slow-paced global economic recovery, portfolio REVPAU increased 3% Y-o-Y, in particular, posting double-digit increase in RevPAU in Belgium, Philippines and Vietnam







#### Unitholders' Distribution Rises 34% Y-o-Y



- Mainly due to one-off realised foreign exchange gain arising from the repayment of foreign currency bank loans and improved operational performance
- Decline in DPU by 14% due to Rights Issue completed in April 2017
- DPU that was adjusted for one-off items<sup>1</sup>, Rights Issue and equity placement<sup>2</sup>, increased 8% Y-o-Y

#### Notes:

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 Unitholders' distribution in 2Q 2017 included a realised exchange gain of \$\$11.9 million arising from repayment of foreign currency bank loans with the proceeds from the Rights Issue and divestment proceeds. Unitholders' distribution in 2Q 2016 included a realised exchange gain of \$\$3.5 million arising from repayment of foreign currency bank loans

2. On 23 March 2016, 94,787,000 new units were issued on SGX-ST in relation to the equity placement exercise to raise proceeds to fund the acquisition of Sheraton Tribeca New York Hotel as completed on 29 April 2016



### **Growth Through Yield Accretive Acquisitions**

#### —Germany

Citadines City Centre Frankfurt and Citadines Michel Hamburg

- Accretive at an EBITDA yield of 5.4%<sup>1</sup>
- Completed on 2 May 2017

#### —The United States of America

DoubleTree by Hilton Hotel New York – Times Square South

- Accretive at an EBITDA yield of 6.0%<sup>1</sup>
- Completed on 17 August 2017

### —Singapore

#### Ascott Orchard Singapore

• On track for completion in 4Q 2017





ESIDENCE



#### Proactive Asset Management Through Asset Enhancement Initiatives

#### Somerset Ho Chi Minh City (Final Phase)



#### Somerset Millennium Makati





### Strategic Portfolio Reconstitution

Divested a portfolio of 18 rental housing properties in Tokyo, Japan on 26 April 2017

- Sale price of JPY12.0 billion (S\$153.6m) is **16%** above the latest valuation as at 31 December 2016
- Net gain of **\$\$17.2m**

Announced the divestment of 2 serviced residences in China, Citadines Biyun Shanghai and Citadines Gaoxin Xi'an, in July 2017

- Sale price of RMB980 million (S\$198.0m) is **69%** above the latest valuation as at 31 December 2016
- Net gain of **\$\$48.3m**

Total Sales Proceeds: S\$351.6m Total Divestment Gain: S\$65.5m







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### **Disciplined and Prudent Capital Management**

- Low gearing of **32.4%** as at 30 June 2017<sup>1</sup>
- The refinancing of the loans that are coming due in 2017 is completed<sup>2</sup> •
- Effective borrowing rate remained stable at 2.4% per annum •
- Approximately 85% of total borrowings is on fixed interest rates to hedge against the rising interest rate environment
- On a portfolio basis, approximately **32%** of estimated FY 2017 foreign currency ٠ distribution income had been hedged
- **Baa3** issuer rating affirmed by Moody's in March 2017 ٠

1. Upon the completion of the acquisition of Ascott Orchard Singapore, DoubleTree by Hilton Hotel New York – Times Square South (completed on 17 August 2017) and the divestment of Citadines Biyun Shanghai and Citadines Gaoxin Xi'an, gearing would be approximately 36%



#### Notes:

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<sup>2.</sup> Excluding Citadines Gaoxin Xi'an, which will be divested in 2H 2017

### Strong Sponsor – The Ascott Limited

ASCOTT

Ascott Heng Shan Shanghai, China

ASCOR

## **L** Strong Sponsor



#### The Ascott Limited, A Wholly-owned Subsidiary Of CapitaLand Limited

Ascott is one of the leading international serviced residence owner-operators with close to 70,000 units in over 500 properties across 124 cites in 31 countries<sup>1</sup>



A Member of CapitaLand

Over 30 year track record having pioneered Pan-Asia's first international-class serviced residence property in 1984

OUEST

The Crest Collection

Award-winning brands with worldwide recognition

Sponsor – c.44% CapitaLand ownership in Ascott REIT



### **Ascott's Global Portfolio**





Figures above as at 21 July 2017; include units under development Note:

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1. Exclude the number of properties under the Synergy corporate housing portfolio

2. Exclude Quest NewQuay Docklands, Quest Cannon Hill, Quest at Sydney Olympic Park, Quest Mascot and Quest Campbelltown which are owned by Ascott and/or its affiliates



# Expanding Global Network Through Acquisitions

In July 2017, Ascott Acquired An Additional 60% Stake In Quest Apartment Hotels and 80% Stake In Synergy Global Housing In U.S.

### Ascott has bought an additional 60% stake in Quest Apartment Hotels ("Quest") for A\$180 million (\$\$191 million)

 This will increase Ascott's stake in Quest from its current 20% to 80%, propelling Ascott to become the leading serviced residence provider in Australasia and provide another engine of growth outside of its existing market through Quest's highly scalable business format franchise platform

#### Ascott has acquired an 80% stake in Synergy Global Housing ("Synergy")

- Synergy is the leading corporate housing provider in the U.S. with close to 2,000 units located predominantly in the U.S. West Coast
- The acquisition will expand Ascott's footprint in the U.S. by leveraging Synergy's platform for significant cross selling opportunities and synergies through complementary geographical reach, target segments and strengths

#### The Acquisitions Will Further Solidify Ascott's Leadership Position In The Serviced Residence Industry In The World















#### Award Winning Properties Under 6 Distinct Serviced Residence Brands



### Ascott REIT's Strategies

Somerset Liang Court Singapore

## **Ascott REIT's Strategies**







### 1. Growth By Acquisition



### Ascott REIT Has More Than Quadrupled Its Total Assets Since Its Listing In 2006





Note:

1. As at 30 June 2017, including the acquisition of Ascott Orchard Singapore, which is targeted to be completed in 4Q 2017 and DoubleTree by Hilton Hotel New York – Times Square South which was completed on 17 August 2017

### 1. Growth By Acquisition



#### Ascott REIT's Strong Acquisition Track Record Since Listing



### 2. Active Asset Management



Approximately 90% Of Ascott REIT's Serviced Residence Properties Have Undergone, Or Are Undergoing, Asset Enhancement Initiatives<sup>1</sup> ("AEI")

#### Somerset Xu Hui Shanghai (Final Phase)







Renovation of 42 apartment units from level 2 to 12, and 42 units from level 15 to 21



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#### Ascott Makati (Phase 1)



- Renovation of 177 units, café, business centres and public area
   Upgrade mechanical and
  - electrical infrastructure



### 2. Active Asset Management



Properties With A Total Divestment Value Of S\$1.3 billion Have Been Recycled And Re-deployed Into Higher Yielding Assets Since 2010

<text></text>	The proceeds from the 2012 divestments were deployed to fund the yield accretive acquisitions of • Ascott Raffles Place Singapore • Ascott Guangzhou	2014 (S\$140.0m) • Fortune Garden Apartments <sup>1</sup> Fortune Garden Apartments <sup>1</sup>	2015 (\$\$60.3m) • 6 Rental Housing Properties in Japan \$\$53.1m • Salcedo Residence \$\$7.2m Salcedo Residences	Ascott REIT Divested • 18 Rental Housing Properties in Japan • Citadines Biyun Shanghai • Citadines Gaoxin Xi'an
<ul> <li>The proceeds from the 2010 divestments were used to partly fund the yield accretive acquisitions of</li> <li>Citadines Mount Sophia Property Singapore,</li> <li>Somerset Hoa Binh Hanoi</li> <li>26 European properties in France, UK, Germany, Belgium and Spain</li> </ul>	2012 (S\$374.6m) • Somerset Gordon Heights Melbourne S\$15.6m • Somerset Grand Cairnhill Singapore S\$359.0m Somerset Gordon Heights Melbourne Singapore	Ascott REIT has completed the strata sale of 81 apartment units as at July 2017.	<ul> <li>Ascott REIT Divested</li> <li>Six Rental Housing Properties In Japan</li> <li>Salcedo Residences in Philippines</li> </ul>	2017 (\$\$351.6m) • 18 Rental Housing Properties in Japan \$\$153.6m • Citadines Biyun Shanghai & Citadines Gaoxin Xi'an \$\$198.0m Citadines Biyun Shanghai Citadines

Aggregate net divestment gain of \$\$297.5m during the period FY 2010 – YTD 2017



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## **1**3. Capital and Risk Management



#### Healthy Balance Sheet and Credit Metrics

#### As at 30 June 2017

Gearing	32.4%
Interest Cover	4.4X
Effective Borrowing Rate	2.4%
Total Debts on Fixed Rates	85%
Weighted Avg Debt to Maturity (Years)	4.8
NAV/Unit	\$\$1.23
Ascott REIT's Issuer Rating by Moody's	Baa3



# 3. Ascott REIT Continues To Diversify Funding Sources

#### Refinancing Of The Loans That Are Coming Due In 2017 Is Completed<sup>1</sup>



#### Notes:

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1. Excluding Citadines Gaoxin Xi'an, which will be divested in 2H 2017

2. S\$ proceeds from the notes have been swapped into Euros at a fixed interest rate of 1.82% p.a. over the same tenure

3. S\$ proceeds from the notes have been swapped into Euros at a fixed interest rate of 2.15% p.a. over the same tenure



## **1**3. Foreign Currency Risk Management



#### Ascott REIT Adopts A Natural Hedging Strategy To The Extent Possible

#### Debt By Currency (%) As at 30 June 2017









## **J**3. Foreign Currency Risk Management



#### Overall Exchange Rate Fluctuations Have Been Largely Mitigated

Currency	Gross Profit YTD Jun 2017 (%)	Exchange Rate Movement From 31 Dec 2016 to 30 Jun 2017 (%)
EUR	23	-0.3
JPY	16	2.5
VND	12	-1.6
RMB	10	-1.1
AUD	9	-0.9
GBP	9	-0.7
USD	9	-1.1
SGD	7	-
PHP	4	-1.6
MYR	1	0.3
Total	100	-0.3

Distribution income derived in EUR, GBP and JPY had been hedged. On a portfolio basis, approximately 32% of estimated FY 2017 foreign currency distribution income had been hedged.



### Conclusion

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Ascott Raffles Place Singapore



Going forward, Ascott REIT will continue to focus on creating stable income and returns to Unitholders through its diversified portfolio and extended-stay business model, together with the master leases and management contracts with minimum guaranteed income.



### Appendix

Ascott Raffles Place Singapore

### **Overview of Ascott REIT**



#### Trust Structure

