## PARKSON RETAIL ASIA LIMITED

(Co. Reg. No. 201107706H)
(Incorporated in the Republic of Singapore)

Unaudited Financial Statements for the Financial Year ended 30 June 2014

HIGHLIGHTS


* The like-for-like comparable figures are provided for comparison purpose only, and do not form part of the financial statements prepared under the accounting standards nor under the disclosure requirements of the Singapore Exchange. These like-for-like comparable figures are computed on same store basis (i.e. excluding the operating results of new stores and closed stores for the years FY2014 and FY2013).

The Group recorded the following Same Store Sales Growth ("SSSG"), by countries:

| SSSG | Quarter ended |  | Year ended |  |
| :--- | :---: | :---: | :---: | :---: |
|  | $\mathbf{3 0 . 0 6 . 2 0 1 4}$ | $\mathbf{3 0 . 0 6 . 2 0 1 3}$ | $\mathbf{3 0 . 0 6 . 2 0 1 4}$ | $\mathbf{3 0 . 0 6 . 2 0 1 3}$ |
|  |  |  |  |  |
| Malaysia | $-0.8 \%$ | $+0.6 \%$ | $-0.1 \%$ | $+4.5 \%$ |
| Vietnam | $-5.4 \%$ | $+1.1 \%$ | $-4.2 \%$ | $-0.7 \%$ |
| Indonesia | $+4.3 \%$ | $+8.5 \%$ | $+6.0 \%$ | $+5.6 \%$ |

The Malaysia operations continued to encounter a challenging retail environment in the Q4 FY2014 quarter, recording a relatively flat SSSG of $-0.8 \%$. Consumer sentiment in Malaysia was subdued with the consumer sentiment index as reported by the Malaysian Institute of Economic Research remaining marginally above the 100 -point threshold of confidence for the $2^{\text {nd }}$ quarter calendar year 2014 at 100.1 points. Consumer sentiment for the financial year FY2014 was impacted by inflationary pressure arising from the government's implementation of subsidy rationalization programmes and the central bank's tightening measures to curb household debt. There was also some drag to the performance of the Malaysia operations in the final Q4 FY2014 due to the reduction in Chinese tourist arrivals into Malaysia arising from the MH370 incident and the kidnappings off the coast of Sabah.

The Vietnam operations recorded declining SSSG of $-5.4 \%$ for Q4 FY2014. Discretionary retail spending remained weak in Vietnam despite signs of economic stability. Nielsen research reported that the country's consumer confidence index ("CCl") remained below the 100 -point confidence threshold for the $2^{\text {nd }}$ quarter calendar year 2014 at 98 points. The sales at the stores in Hanoi were especially affected by the significant increase in new retail space amid a weak retail environment. The Vietnam operations for the final Q4 FY2014 were also affected by negative consumer sentiment arising from the fallout of the China-Vietnam dispute and the resulting reduction in Chinese tourist arrivals into Vietnam.

The Indonesia operations recorded SSSG of $+4.3 \%$ in Q4 FY2014. Consumer sentiment remained strong with Bank Indonesia reporting the country's CCI for the $2^{\text {nd }}$ quarter calendar year 2014 remaining above the 100 point confidence threshold at 115.7 points.

Gross Sales Proceeds ("GSP") for Q4 FY2014 declined by (2.2)\% Year-over-Year ("YoY") to S\$246.0 million while GSP for the year FY2014 declined by (2.8)\% YoY to S\$1.08 billion. Group's revenue for Q4 FY2014 declined by (4.0)\% YoY to S\$99.2 million, while revenue for the year FY2014 declined by (3.3)\% YoY to S $\$ 432.0$ million. The declines in GSP and revenue are attributable to a combination of factors i.e. (i) negative SSSG of the Vietnam operations at $-5.4 \%$ for Q4 FY2014 and $-4.2 \%$ for the year FY2014, (ii) local currency weakness especially of the Indonesian Rupiah which reduced the sales contribution from the foreign operations upon translation to the presentation currency in Singapore Dollar and (iii) impact of lost sales from 3 stores closed for renovation in Q1 FY2014 which have since re-opened during the financial year. There was also 1 store permanently closed in the previous Q4 FY2013 for which there was no corresponding sales figure for the current financial year. On same store basis and excluding currency impact, GSP and revenue for the year FY2014 remained flat YoY respectively.

Profit Before Tax ("PBT") for Q4 FY2014 declined by (15.2)\% YoY to S $\$ 3.1$ million, while PBT for the year FY2014 declined by (11.6)\% YoY to S $\$ 46.8$ million. Among the factors contributing to the decline in PBT are (i) de-leveraging impact from the negative SSSG of the Vietnam operations for the current quarter and financial year (and compounded by costs pressure), (ii) the initial loss-making periods associated with new stores opened in the current quarter and financial year (including pre-opening expenses) before sales at these stores ramp-up and profitability commences (there were 7 new stores opened in the year FY2014 vs 2 new stores opened in the preceding financial year), (iii) the temporary closure of 3 stores for renovation in Malaysia resulting in the absence of gross profit contribution from these stores and (iv) local currency weakness especially of the Indonesian Rupiah which reduced the PBT contribution from the foreign operations upon translation to the presentation currency in Singapore Dollar. However, the decline in PBT YoY was mitigated by the improvement in gross profit margin for Q4 FY2014 and the year FY2014 by 90 bps and 70 bps respectively. On same store basis, PBT increased marginally by $0.8 \%$ YoY for the year FY2014 to S $\$ 53.3$ million. On same store basis and excluding currency impact, PBT for the year FY2014 increased by $5.4 \%$ YoY

A summary table detailing the segmental PBT is appended below.

| PBT Summary | Group |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Quarter ended |  |  | Year ended |  |  |
|  | 30.06.2014 | 30.06.2013 | +/(-) | 30.06.2014 | 30.06.2013 | +/(-) |
|  | S\$'000 | S\$'000 | \% | S\$'000 | S\$'000 | \% |
| Like-for-like, on same store basis |  |  |  |  |  |  |
| Malaysia | 7,374 | 4,533 | 62.7 | 48,229 | 45,438 | 6.1 |
| Vietnam | $(1,319)$ | (219) | $>(100.0)$ | (509) | 3,290 | $>(100.0)$ |
| Indonesia | 1,188 | 80 | >100.0 | 5,951 | 5,441 | 9.4 |
| Share of profits of an associate (Sri Lanka) | (15) | 35 | $>$ (100.0) | 879 | 724 | 21.4 |
| Investment holding / Others | (562) | (335) | (67.8) | $(1,209)$ | $(1,991)$ | 39.3 |
| PBT (same store basis) | 6,666 | 4,094 | 62.8 | 53,341 | 52,902 | 0.8 |
| PBT / (Losses) of new and closed stores |  |  |  |  |  |  |
| Malaysia | (842) | (367) | $>$ (100.0) | $(1,054)$ | 340 | $>(100.0)$ |
| Vietnam | $(1,000)$ | - | $>$ (100.0) | $(1,265)$ | - | $>(100.0)$ |
| Indonesia | $(1,370)$ | (1) | $>$ (100.0) | $(3,250)$ | (98) | $>(100.0)$ |
| Myanmar | (365) | (82) | $>$ (100.0) | (959) | (164) | $>(100.0)$ |
| Group PBT | 3,089 | 3,644 | (15.2) | 46,813 | 52,980 | (11.6) |
|  |  |  |  |  |  |  |

On same store basis, PBT for the Malaysia operations for the year FY2014 increased by $6.1 \%$ YoY. The Malaysia operations recorded improvement in gross profit margin by 110 bps due mainly to reduced discounting and lesser stock shrinkages, and lower operating expenses. On same store and same currency basis, PBT for the Malaysia operations for the year FY2014 recorded an increase of 9.9\%.

On same store basis, PBT for the Vietnam operations for the year FY2014 declined by >(100.0)\% due to the de-leveraging impact from the negative SSSG of $-4.2 \%$ and compounded by costs pressure.

On same store basis, PBT for the Indonesia operations for the year FY2014 increased by $9.4 \%$ due to positive leverage impact from the increase in SSSG of $+6.0 \%$ and the absence of certain non-recurrent costs incurred in the preceding financial year. On same store and same currency basis, PBT for the Indonesia operations for the year FY2014 recorded an increase of 27.1\%.

The store in Myanmar opened for business in May 2013 and the loss of S\$(0.959) million for the year FY2014 was due to pre-opening expenses incurred and operational gestation period.

The Group's share of profits of the associate, Odel PLC, increased by $21.4 \%$ to $\mathrm{S} \$ 0.88$ million. The profits of Odel PLC increased due to the increase in interest income earned on the funds from the rights issue of shares completed in December 2012.

Investment holding / Others recorded a decline in loss position by 39.3\% for the year FY2014 to S\$(1.2) million. This was largely due to net exchange gain on foreign currency deposits recognised in the current year as compared to net exchange loss in the preceding year and the absence of non-recurring costs e.g. acquisitionrelated cost of the associate which was recorded in the preceding year.

The Group's cashflow generation remains strong with net cash generated from operations of S\$55.6 million for the year FY2014. The Group balance sheet position continues to be healthy with total equity of $\mathbf{S} \$ 239.9$ million as at 30 June 2013

A summary table comparing the PBT variance YoY in percentage terms for the (i) reported numbers, (ii) same store numbers and (iii) same store, same currency numbers across the Group's 3 main markets is appended below.

|  |  |  | Same store, |
| :--- | :---: | :---: | :---: |
| PBT variance | Reported | Same store | same currency |
| (comparing the year FY2014 vs | $+/(-)$ | $+/(-)$ | $+/(-)$ |
| year FY2013) | $\%$ | $\%$ | $\%$ |
|  |  |  |  |
| Malaysia | 3.1 | 6.1 | 9.9 |
| Vietnam | $>(100.0)$ | $>(100.0)$ | $>(100.0)$ |
| Indonesia | $(49.4)$ | 9.4 | 27.1 |
| Group | $(11.6)$ | 0.8 | 5.4 |

## Dividend

The Board of Directors recommends the payment of a final dividend of 2.5 cents per share (tax exempt, onetier), subject to the approval of shareholders. Including the special interim dividend of 3.0 cents per share paid on 20 June 2014, the total dividend for the financial year FY2014 is 5.5 cents per share.

## PARKSON RETAIL ASIA LIMITED

(Co. Reg. No. 201107706H)
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Unaudited Financial Statements for the Financial Year ended 30 June 2014

PART I- INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 \& Q3), HALFYEAR AND FULL YEAR RESULTS

1(a)(i) Consolidated Income Statement

|  | Group |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Quarter ended |  |  | Year ended |  |  |
|  | 30.06.2014 | 30.06.2013 | +/(-) | 30.06.2014 | 30.06.2013 | +/(-) |
|  | S\$'000 | S\$'000 | \% | S\$'000 | S\$'000 | \% |
|  |  | (restated) |  |  | (restated) |  |
|  |  |  |  |  |  |  |
| Revenue | 99,176 | 103,347 | (4.0) | 432,038 | 446,728 | (3.3) |
|  |  |  |  |  |  |  |
| Other income | 4,389 | 2,690 | 63.2 | 14,268 | 12,406 | 15.0 |
|  |  |  |  |  |  |  |
| Items of expense |  |  |  |  |  |  |
| - Changes in merchandise inventories |  |  |  |  |  |  |
| and consumables | $(38,749)$ | $(43,656)$ | (11.2) | $(167,449)$ | $(181,731)$ | (7.9) |
| - Employee benefits expense | $(12,450)$ | $(12,988)$ | (4.1) | $(49,524)$ | $(47,587)$ | 4.1 |
| - Depreciation and amortisation expenses | $(5,231)$ | $(5,133)$ | 1.9 | $(20,365)$ | $(19,610)$ | 3.9 |
| - Rental expenses | $(27,635)$ | $(27,144)$ | 1.8 | $(103,308)$ | $(101,049)$ | 2.2 |
| - Finance costs | (329) | (188) | 75.0 | (675) | (362) | 86.5 |
| Other expenses | $(16,067)$ | $(13,319)$ | 20.6 | $(59,051)$ | $(56,539)$ | 4.4 |
|  |  |  |  |  |  |  |
| Total expenses | $(100,461)$ | $(102,428)$ | (1.9) | $(400,372)$ | $(406,878)$ | (1.6) |
| Share of profits/(losses) of an associate |  |  |  |  |  |  |
|  | (15) | 35 | $>(100.0$ | 879 | 724 | 21.4 |
|  |  |  |  |  |  |  |
| Profit before tax | 3,089 | 3,644 | (15.2) | 46,813 | 52,980 | (11.6) |
|  |  |  |  |  |  |  |
| Taxation | (94) | 614 | $>$ (100.0 | $(13,696)$ | $(15,034)$ | (8.9) |
| Net profit for the period |  |  |  |  |  |  |
|  | 2,995 | 4,258 | (29.7) | 33,117 | 37,946 | (12.7) |
|  |  |  |  |  |  |  |
| Net profit for the period attributable to: |  |  |  |  |  |  |
| Owners of the Company | 3,170 | 4,945 | (35.9) | 34,557 | 39,503 | (12.5) |
| Non-controlling interests | (175) | (687) | (74.5) | $(1,440)$ | $(1,557)$ | (7.5) |
|  | 2,995 | 4,258 | (29.7) | 33,117 | 37,946 | (12.7) |
|  |  |  |  |  |  |  |

1(a)(ii) Consolidated Statement of Comprehensive Income

|  | Group |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Quarter ended |  |  | Year ended |  |  |
|  | 30.06.2014 | 30.06.2013 | +/(-) | 30.06.2014 | 30.06.2013 | +/(-) |
|  | S\$'000 | S\$'000 | \% | S\$'000 | S\$'000 | \% |
|  |  | (restated) |  |  | (restated) |  |
|  |  |  |  |  |  |  |
| Net profit for the period | 2,995 | 4,258 | (29.7) | 33,117 | 37,946 | (12.7) |
|  |  |  |  |  |  |  |
| Other comprehensive gain/(loss): |  |  |  |  |  |  |
| Foreign currency translation | $(2,645)$ | 742 | $>$ (100.0) | $(12,457)$ | $(1,792)$ | $>(100.0)$ |
| Remeasurement of retirement benefit | 54 | 821 | (93.4) | 54 | 821 | (93.4) |
| Share of profits/(losses) of an associate | (33) | 10 | $>$ (100.0) | (33) | 10 | $>(100.0)$ |
|  |  |  |  |  |  |  |
| Total comprehensive income | 371 | 5,831 | (93.6) | 20,681 | 36,985 | (44.1) |
|  |  |  |  |  |  |  |
| Total comprehensive income/(loss) |  |  |  |  |  |  |
| attributable to: |  |  |  |  |  |  |
| Owners of the Company | 550 | 6,482 | (91.5) | 22,130 | 38,591 | (42.7) |
| Non-controlling interests | (179) | (651) | (72.5) | $(1,449)$ | $(1,606)$ | (9.8) |
|  | 371 | 5,831 | (93.6) | 20,681 | 36,985 | (44.1) |
|  |  |  |  |  |  |  |

1(a)(iii) Additional information to the Consolidated Income Statement

|  | Group |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Quarter ended |  | Year ended |  |
|  | 30.06.2014 | 30.06.2013 | 30.06.2014 | 30.06.2013 |
|  | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| Profit before income tax is arrived after (charging)/crediting: |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
| Finance income | 2,538 | 1,477 | 6,973 | 5,814 |
|  |  |  |  |  |


|  | Group |  |  | Company |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 30.06.2014 | 30.06.2013 | 01.07 .2012 | 30.06.2014 | 30.06.2013 |
|  | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
|  |  | (restated) | (restated) |  |  |
| ASSETS |  |  |  |  |  |
|  |  |  |  |  |  |
| Non-current assets |  |  |  |  |  |
| Property, plant and equipment | 90,062 | 77,046 | 79,502 | - | - |
| Land use right | 7,913 | 8,173 | 8,494 | - | - |
| Investments in subsidiaries | - | - | - | 148,440 | 153,122 |
| Investment in an associate | 27,079 | 27,611 | - | 26,074 | 27,157 |
| Other receivables | 24,876 | 23,823 | 24,091 | 32,141 | 20,311 |
| Prepayments | 13,576 | 18,586 | 14,167 | - | - |
| Intangible assets | 5,736 | 7,205 | 7,513 | - | - |
| Derivatives | 20 | 21 | 21 | - | - |
| Deferred tax assets | 3,805 | 2,097 | 848 | - | - |
| Investment securities | 91 | 93 | 93 | - | - |
|  | 173,158 | 164,655 | 134,729 | 206,655 | 200,590 |
|  |  |  |  |  |  |
| Current assets |  |  |  |  |  |
| Inventories | 63,628 | 58,209 | 58,231 | - | - |
| Trade and other receivables | 23,514 | 29,130 | 29,311 | 27,476 | 25,320 |
| Prepayments | 6,142 | 4,785 | 3,035 | - | - |
| Tax recoverable | 2,515 | 4,033 | 1,226 | - | - |
| Cash and short-term deposits | 150,881 | 176,830 | 190,346 | 3,515 | 21,373 |
|  | 246,680 | 272,987 | 282,149 | 30,991 | 46,693 |
|  |  |  |  |  |  |
| Total assets | 419,838 | 437,642 | 416,878 | 237,646 | 247,283 |
|  |  |  |  |  |  |
| EQUITY AND LIABILITIES |  |  |  |  |  |
|  |  |  |  |  |  |
| Current liabilities |  |  |  |  |  |
| Trade and other payables | 142,917 | 147,515 | 143,656 | 762 | 581 |
| Other liabilities | 27,397 | 23,256 | 23,234 | - | - |
| Loans and borrowings | - | - | 61 | - | - |
| Tax payable | 790 | 1,529 | 1,329 | - | - |
|  | 171,104 | 172,300 | 168,280 | 762 | 581 |
|  |  |  |  |  |  |
| Net current assets | 75,576 | 100,687 | 113,869 | 30,229 | 46,112 |
|  |  |  |  |  |  |
| Non-current liabilities |  |  |  |  |  |
| Other payables | 8,661 | 7,365 | 8,034 | - | - |
| Deferred tax liabilities | 176 | 155 | 548 | - | - |
|  | 8,837 | 7,520 | 8,582 | - | - |
|  |  |  |  |  |  |
| Total liabilities | 179,941 | 179,820 | 176,862 | 762 | 581 |
|  |  |  |  |  |  |
| Net assets | 239,897 | 257,822 | 240,016 | 236,884 | 246,702 |
|  |  |  |  |  |  |
| Equity attributable to owners of the Company |  |  |  |  |  |
| Share capital | 231,676 | 231,676 | 231,676 | 231,676 | 231,676 |
| Other reserves | $(150,338)$ | $(137,890)$ | $(136,147)$ | $(11,742)$ | $(4,250)$ |
| Retained earnings | 157,522 | 161,550 | 141,535 | 16,950 | 19,276 |
|  | 238,860 | 255,336 | 237,064 | 236,884 | 246,702 |
|  |  |  |  |  |  |
| Non-controlling interests | 1,037 | 2,486 | 2,952 | - | - |
|  |  |  |  |  |  |
| Total equity | 239,897 | 257,822 | 240,016 | 236,884 | 246,702 |
|  |  |  |  |  |  |
| Total equity and liabilities | 419,838 | 437,642 | 416,878 | 237,646 | 247,283 |
|  |  |  |  |  |  |

1b)(ii) Group's borrowings and debt securities
There are no Group loans and borrowings as at 30.06.2014 and 30.06.2013.

## 1(c) Consolidated Statement of Cash Flows

|  | Group |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Quarter ended |  | Year ended |  |
|  | 30.06.2014 | 30.06.2013 | 30.06.2014 | 30.06.2013 |
|  | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
|  |  | (restated) |  | (restated) |
| Operating activities |  |  |  |  |
| Profit before tax | 3,089 | 3,644 | 46,813 | 52,980 |
| Adjustments for |  |  |  |  |
| - Depreciation and amortisation expenses | 5,231 | 5,133 | 20,365 | 19,610 |
| - Finance costs | 329 | 188 | 675 | 362 |
| Finance income | $(2,538)$ | $(1,477)$ | $(6,973)$ | $(5,814)$ |
| - Share of (profits)/losses of an associate | 15 | (35) | (879) | (724) |
| Others | $(2,498)$ | 4,146 | $(1,803)$ | 1,482 |
| Operating cash flows before changes in working capital | 3,628 | 11,599 | 58,198 | 67,896 |
| Changes in working capital |  |  |  |  |
| - Inventories | $(2,219)$ | $(6,075)$ | $(7,755)$ | $(2,084)$ |
| - Receivables and prepayments | 293 | 3,917 | 2,906 | $(6,560)$ |
| - Payables and other liabilities | 9,373 | $(5,943)$ | 10,991 | 4,648 |
| Cash flows from operations | 11,075 | 3,498 | 64,340 | 63,900 |
| Finance income received | 2,488 | 966 | 6,668 | 4,966 |
| Finance costs paid | (81) | (2) | (132) | (10) |
| Income tax paid | (816) | $(5,934)$ | $(15,305)$ | $(19,012)$ |
| Net cash generated from / (used in) operating activities | 12,666 | $(1,472)$ | 55,571 | 49,844 |
|  |  |  |  |  |
| Investing activities |  |  |  |  |
| Purchase of property, plant and equipment (net) | $(7,231)$ | $(4,107)$ | $(37,717)$ | $(16,971)$ |
| Addition of intangible assets | - | (275) | (286) | (517) |
| Investment in an associate | - | - | - | $(27,364)$ |
| Dividends received from an associate | 147 | 128 | 295 | 280 |
| Dividends from investment securities | - | 84 | - | 84 |
| Net cash used in investing activities | $(7,084)$ | $(4,170)$ | $(37,708)$ | $(44,488)$ |
|  |  |  |  |  |
| Financing activities |  |  |  |  |
| Repayment of finance lease obligations | - | - | - | (5) |
| Dividends paid to shareholders | $(20,319)$ | - | $(38,606)$ | $(20,319)$ |
| Contributions by non-controlling interests | - | - | - | 1,140 |
| Net cash used in financing activities | $(20,319)$ | - | $(38,606)$ | $(19,184)$ |
|  |  |  |  |  |
| Net decrease in cash and cash equivalents | $(14,737)$ | $(5,642)$ | $(20,743)$ | $(13,828)$ |
| Cash and cash equivalents at beginning of financial period | 164,433 | 182,601 | 176,830 | 190,290 |
| Effects of currency translation on cash and cash equivalents | 1,185 | (129) | $(5,206)$ | 368 |
| Cash and cash equivalents at end of financial period | 150,881 | 176,830 | 150,881 | 176,830 |
|  |  |  |  |  |

For the purpose of the consolidated statement of cash flows, consolidated cash and cash equivalents comprise of the following:

|  |  |  | Group |  |
| :--- | :--- | :--- | ---: | ---: |
|  |  |  | $\mathbf{3 0 . 0 6 . 2 0 1 4}$ | $\mathbf{3 0 . 0 6 . 2 0 1 3}$ |
| Cash at bank (less bank overdrafts) |  |  | S\$'000 | S\$'000 |
| Short-term bank deposits |  |  |  | 18,078 |
|  |  |  | 36,961 |  |

1(d)(i) Consolidated Statement of Changes in Equity

|  | Attributable to owners of the Company |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Capital |  |  |  |  |  |  |
|  |  |  |  | contribution |  | Bargain |  |  |  |  |
|  |  | Foreign |  | from |  | purchase |  |  |  |  |
|  |  | currency | Capital | ultimate |  | of non- |  |  | Non- |  |
|  | Share | translation | redemption | holding | Merger | controlling | Retained |  | controlling | Total |
|  | capital | reserve | reserve | company | reserve | interests | earnings | Total | Interests | Equity |
|  | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| Group |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Balance at |  |  |  |  |  |  |  |  |  |  |
| 01.07.2013 | 231,676 | $(24,536)$ | 1 | 9,959 | $(123,753)$ | 439 | 161,550 | 255,336 | 2,486 | 257,822 |
| Profit for the year | - | - | - | - | - | - | 34,557 | 34,557 | $(1,440)$ | 33,117 |
| Other comprehensive |  |  |  |  |  |  |  |  |  |  |
| income: |  |  |  |  |  |  |  |  |  |  |
| - foreign currency |  |  |  |  |  |  |  |  |  |  |
| translation | - | $(12,448)$ | - | - | - | - | - | $(12,448)$ | (9) | $(12,457)$ |
| - remeasurement of |  |  |  |  |  |  |  |  |  |  |
| retirement benefit | - | - | - | - | - | - | 54 | 54 | - | 54 |
| - share of associates' |  |  |  |  |  |  |  |  |  |  |
| results | - | - | - | - | - | - | (33) | (33) | - | (33) |
|  | - | $(12,448)$ | - | - | - | - | 21 | $(12,427)$ | (9) | $(12,436)$ |
| Dividends paid | - | - | - | - | - | - | $(38,606)$ | $(38,606)$ | - | $(38,606)$ |
|  |  |  |  |  |  |  |  |  |  |  |
| Balance at |  |  |  |  |  |  |  |  |  |  |
| 30.06.2014 | 231,676 | $(36,984)$ | 1 | 9,959 | $(123,753)$ | 439 | 157,522 | 238,860 | 1,037 | 239,897 |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Balance at |  |  |  |  |  |  |  |  |  |  |
| 01.07.2012 |  |  |  |  |  |  |  |  |  |  |
| - as previously stated | 231,676 | $(22,793)$ | 1 | 9,959 | $(123,753)$ | 439 | 142,295 | 237,824 | 2,952 | 240,776 |
| - effect of adoption of |  |  |  |  |  |  |  |  |  |  |
| FRS 19 | - | - | - | - | - | - | (760) | (760) | - | (760) |
| - as restated | 231,676 | $(22,793)$ | 1 | 9,959 | $(123,753)$ | 439 | 141,535 | 237,064 | 2,952 | 240,016 |
| Profit for the year | - | - | - | - | - | - | 39,503 | 39,503 | $(1,557)$ | 37,946 |
| Other comprehensive |  |  |  |  |  |  |  |  |  |  |
| income: |  |  |  |  |  |  |  |  |  |  |
| - foreign currency |  |  |  |  |  |  |  |  |  |  |
| translation | - | $(1,743)$ | - | - | - | - | - | $(1,743)$ | (49) | $(1,792)$ |
| - remeasurement of |  |  |  |  |  |  |  |  |  |  |
| retirement benefit | - | - | - | - | - | - | 821 | 821 | - | 821 |
| - share of associate's |  |  |  |  |  |  |  |  |  |  |
| results | - | - | - | - | - | - | 10 | 10 | - | 10 |
|  | - | $(1,743)$ | - | - | - | - | 831 | (912) | (49) | (961) |
| Dividends paid | - | - | - | - | - | - | $(20,319)$ | $(20,319)$ | - | $(20,319)$ |
| Contributions by |  |  |  |  |  |  |  |  |  |  |
| non-controlling |  |  |  |  |  |  |  |  |  |  |
| interests | - | - | - | - | - | - | - | - | 1,140 | 1,140 |
| Balance at |  |  |  |  |  |  |  |  |  |  |
| 30.06.2013 | 231,676 | $(24,536)$ | 1 | 9,959 | $(123,753)$ | 439 | 161,550 | 255,336 | 2,486 | 257,822 |

## Statement of Changes in Equity

|  | Share | Foreign currency | Retained |  |
| :---: | :---: | :---: | :---: | :---: |
|  | capital | translation reserve | earnings | Total |
|  | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| Company |  |  |  |  |
|  |  |  |  |  |
| Balance at 01.07.2013 | 231,676 | $(4,250)$ | 19,276 | 246,702 |
|  |  |  |  |  |
| Profit for the year | - | - | 36,280 | 36,280 |
|  |  |  |  |  |
| Foreign currency translation | - | $(7,492)$ | - | $(7,492)$ |
|  |  |  |  |  |
| Dividends paid | - | - | $(38,606)$ | $(38,606)$ |
|  |  |  |  |  |
| Balance at 30.06.2014 | 231,676 | $(11,742)$ | 16,950 | 236,884 |
| Balance at 01.07.2012 |  |  |  |  |
|  | 231,676 | $(2,526)$ | 21,224 | 250,374 |
|  |  |  |  |  |
| Profit for the year | - | - | 18,371 | 18,371 |
|  |  |  |  |  |
| Foreign currency translation | - | $(1,724)$ | - | $(1,724)$ |
|  |  |  |  |  |
| Dividends paid | - | - | $(20,319)$ | $(20,319)$ |
|  |  |  |  |  |
| Balance at 30.06.2013 | 231,676 | $(4,250)$ | 19,276 | 246,702 |

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year

|  | $\mathbf{3 0 . 0 6 . 2 0 1 4}$ | $\mathbf{3 0 . 0 6 . 2 0 1 3}$ |
| :--- | :---: | :---: |
|  | No. of Shares | No. of Shares |
| Issued Share Capital | $677,300,000$ | $677,300,000$ |
| Treasury Shares held | -- | -- |
| Shares to be issued pursuant to the exercise of all the <br> outstanding share options | -- | -- |

1(d)(iii) The total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

|  | $\mathbf{3 0 . 0 6 . 2 0 1 4}$ | $\mathbf{3 0 . 0 6 . 2 0 1 3}$ |
| :--- | :---: | :---: |
| Total number of issued shares <br> excluding treasury shares | $677,300,000$ | $677,300,000$ |

The Company did not hold any treasury shares as at 30 June 2014 and 30 June 2013.

1(d)(iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Not applicable.
2. Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice

The figures have not been audited nor reviewed.
3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of matter)

Not applicable
4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied

The Group has adopted the same accounting policies and methods of computation in the financial statements for the current financial year as those applied for in the most recent audited financial statements for the financial year ended 30 June 2013, except as mentioned in Note 5 below.
5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

The Group adopted the applicable new and revised Financial Reporting Standards ("FRS") that became effective for the financial year beginning on or after 1 July 2013. The adoption of the revised FRS 19: Employee Benefits has resulted in a change in the Group's accounting policy, the effects which is accounted for retrospectively pursuant to the provisions of FRS 8: Accounting Policies, Changes in Accounting Estimates and Errors. The restated comparative figures are summarized below.

| As <br> previously <br> stated | Effect of <br> adoption of <br> revised FRS <br> 19 | Restated |
| :---: | :---: | :---: |
| S\$'000 | S\$'000 | S\$'000 |
|  |  |  |
| $(47,422)$ | $(165)$ | $(47,587)$ |
| 734 | $(10)$ | 724 |
| 53,156 | $(176)$ | 52,980 |
| $(15,075)$ | 41 | $(15,034)$ |
| 38,081 | $(135)$ | 37,946 |
| 39,638 | $(135)$ | 39,503 |

Other comprehensive income

- Exchange differences

| $(1,807)$ | 15 | $(1,792)$ |
| :---: | ---: | :---: |
| - | 821 | 821 |
| - | 10 | 10 |
| $(1,807)$ | 846 | $(961)$ |

Balance sheet as at 30 June 2013

- Deferred tax assets
- Other payables
- Translation reserve

| 2,080 | 17 | 2,097 |
| ---: | ---: | ---: |
| 7,299 | 66 | 7,365 |
| $(24,551)$ | 15 | $(24,536)$ |
| 161,614 | $(64)$ | 161,550 |
|  |  |  |
| 594 | 254 | 848 |
| 7,020 | 1,014 | 8,034 |
| 142,295 | $(760)$ | 141,535 |

6. Earnings per ordinary share

Earnings per ordinary share attributable to owners of the Company:-

|  | Group |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
|  | Quarter ended |  |  | Year ended |  |
|  | $\mathbf{3 0 . 0 6 . 2 0 1 4}$ | $\mathbf{3 0 . 0 6 . 2 0 1 3}$ | $\mathbf{3 0 . 0 6 . 2 0 1 4}$ | $\mathbf{3 0 . 0 6 . 2 0 1 3}$ |  |
|  |  |  |  |  |  |
|  | 0.47 | 0.73 | 5.10 | 5.83 |  |
|  | 677,300 | 677,300 | 677,300 | 677,300 |  |

There are no potential dilution effects on the ordinary shares of the Company. Accordingly, the basic and diluted earnings per share for the reported periods are the same.
7. Net Asset Value per ordinary share

|  | Group |  | Company |  |
| :--- | :---: | :---: | :---: | :---: |
|  | $\mathbf{3 0 . 0 6 . 2 0 1 4}$ | $\mathbf{3 0 . 0 6 . 2 0 1 3}$ | $\mathbf{3 0 . 0 6 . 2 0 1 4}$ | $\mathbf{3 0 . 0 6 . 2 0 1 3}$ |
| Net asset value per ordinary <br> share based on total number <br> of issued shares excluding <br> treasury shares (S\$) | 0.35 | 0.38 | 0.35 | 0.36 |

## 8. Review of Group Performance

## Review of Business Environment

The Group recorded the following SSSG, by countries:

| SSSG | Quarter ended |  | Year ended |  |
| :--- | :---: | :---: | :---: | :---: |
|  | $\mathbf{3 0 . 0 6 . 2 0 1 4}$ | $\mathbf{3 0 . 0 6 . 2 0 1 3}$ | $\mathbf{3 0 . 0 6 . 2 0 1 4}$ | $\mathbf{3 0 . 0 6 . 2 0 1 3}$ |
|  |  |  |  |  |
| Malaysia | $-0.8 \%$ | $+0.6 \%$ | $-0.1 \%$ | $+4.5 \%$ |
| Vietnam | $-5.4 \%$ | $+1.1 \%$ | $-4.2 \%$ | $-0.7 \%$ |
| Indonesia | $+4.3 \%$ | $+8.5 \%$ | $+6.0 \%$ | $+5.6 \%$ |

The Malaysia operations continued to encounter a challenging retail environment in the Q4 FY2014 quarter, recording a relatively flat SSSG of $-0.8 \%$. Consumer sentiment in Malaysia was subdued with the consumer sentiment index as reported by the Malaysian Institute of Economic Research remaining marginally above the 100-point threshold of confidence for the $2^{\text {nd }}$ quarter calendar year 2014 at 100.1 points. Consumer sentiment for the financial year FY2014 was impacted by inflationary pressure arising from the government's implementation of subsidy rationalization programmes and the central bank's tightening measures to curb household debt. There was also some drag to the performance of the Malaysia operations in the final Q4 FY2014 due to the reduction in Chinese tourist arrivals into Malaysia arising from the MH370 incident and the kidnappings off the coast of Sabah.

The Vietnam operations recorded declining SSSG of $-5.4 \%$ for Q4 FY2014. Discretionary retail spending remained weak in Vietnam despite signs of economic stability. Nielsen research reported that the country's consumer confidence index ("CCl") remained below the 100-point confidence threshold for the $2^{\text {nd }}$ quarter calendar year 2014 at 98 points. The sales at the stores in Hanoi were especially affected by the significant increase in new retail space amid a weak retail environment. The Vietnam operations for the final Q4 FY2014 were also affected by negative consumer sentiment arising from the fallout of the China-Vietnam dispute and the resulting reduction in Chinese tourist arrivals into Vietnam.

The Indonesia operations recorded SSSG of $+4.3 \%$ in Q4 FY2014. Consumer sentiment remained strong with Bank Indonesia reporting the country's CCI for the $2^{\text {nd }}$ quarter calendar year 2014 remaining above the 100 -point confidence threshold at 115.7 points.

The Group's associate, Odel PLC, recorded SSSG of $+5.8 \%$ for Q4 FY2014. There was normalization of sales growth in the $1^{\text {st }}$ half of calendar year 2014 as compared to the weak consumer spending in the previous calendar year 2013 due to the introduction of Goods and Service Tax in Sri Lanka effective January 2013.

## Review of Operational Results

The Group recorded GSP of S\$246.0 million for Q4 FY2014, representing a decline of (2.2)\% YoY. GSP for the year FY2014 was S $\$ 1.08$ billion, representing a decline of $(2.8) \%$ YoY. The components of GSP for Q4 FY2014 and the year FY2014 are as follows:-

|  | Group |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Quarter ended |  |  | Year ended |  |  |
|  | 30.06.2014 | 30.06.2013* | +/(-) | 30.06.2014 | 30.06.2013* | +/(-) |
|  | S\$'000 | S\$'000 | \% | S\$'000 | S\$'000 | \% |
| Gross Sales Proceeds |  |  |  |  |  |  |
| Sale of goods - direct sales | 48,366 | 53,081 | (8.9) | 210,298 | 223,358 | (5.8) |
| Sale of goods - concessionaire sales | 193,170 | 193,578 | (0.2) | 851,306 | 868,354 | (2.0) |
| Total merchandise sales | 241,536 | 246,659 | (2.1) | 1,061,604 | 1,091,712 | (2.8) |
| Consultancy and management service |  |  |  |  |  |  |
| fees | 209 | 294 | (28.9) | 1,044 | 1,231 | (15.2) |
| Rental income | 4,304 | 4,599 | (6.4) | 15,244 | 16,444 | (7.3) |
| Total gross sales proceeds | 246,049 | 251,552 | (2.2) | 1,077,892 | 1,109,387 | (2.8) |
|  |  |  |  |  |  |  |

* certain comparative figures have been re-classified to conform to current period's presentation, mainly related to the presentation requirement under IFRIC 13 - Accounting for customer loyalty programmes.

GSP declined for Q4 FY2014 and the year FY2014 due to a combination of factors i.e. (i) decline in SSSG for the Vietnam operations at $-5.4 \%$ for Q4 FY2014 and $-4.2 \%$ for the year FY2014, (ii) local currency weakness especially of the Indonesian Rupiah which reduced the sales contribution from the foreign operations upon translation to the presentation currency in Singapore Dollar and (iii) impact of lost sales from 3 stores closed for renovation in Q1 FY2014 which have since re-opened during the financial period. There was also 1 store permanently closed in the previous Q4 FY2013 for which there was no corresponding sales figure for the current financial year. On same store basis and excluding currency impact, GSP for the year FY2014 remained flat YoY.

The Group generated total merchandise sales of S\$1.062 billion for the year FY2014, with concessionaire sales contributing $80.2 \%$ and direct sales contributing the balance of $19.8 \%$. By product segment, the Fashion \& Apparel category constitute $53.2 \%$ of the total merchandise sales, the Cosmetic \& Accessories category constitute $28.3 \%$, the Household, Electrical Goods \& Others category constitute $15.0 \%$ while the remaining balance of $3.5 \%$ came from the Groceries \& Perishables category.

The merchandise gross margin (a combination of the commission from concessionaires and direct sales margin) for Q4 FY2014 and the year FY2014 increased by 90 bps YoY to $23.1 \%$ and by 70 bps YoY to $23.4 \%$ respectively. Gross margin improved due mainly to reduced discounting and lesser stock shrinkages.

Revenue and Other Income

The Group recorded revenue of S $\$ 99.2$ million for Q4 FY2014, representing a decline of (4.0)\% YoY. Revenue for the year FY2014 was $\mathrm{S} \$ 432.0$ million, representing a decline of (3.3)\% YoY. The decline in revenues is in line with the decline in merchandise sales and gross sales proceeds as explained above. On same store basis and excluding currency impact, revenue for the year FY2014 remained relatively flat YoY. The components of revenues for Q4 FY2014 and the year FY2014 are as follows:-

|  | Group |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Quarter ended |  |  | Year ended |  |  |
|  | 30.06.2014 | 30.06.2013* | +/(-) | 30.06.2014 | 30.06.2013* | +/(-) |
|  | S\$'000 | S\$'000 | \% | S\$'000 | S\$'000 | \% |
| Revenue |  |  |  |  |  |  |
| Sale of goods - direct sales | 48,366 | 53,081 | (8.9) | 210,298 | 223,358 | (5.8) |
| Commission from concessionaire sales | 46,297 | 45,373 | 2.0 | 205,452 | 205,695 | (0.1) |
| Consultancy and management service |  |  |  |  |  |  |
| fees | 209 | 294 | (28.9) | 1,044 | 1,231 | (15.2) |
| Rental income | 4,304 | 4,599 | (6.4) | 15,244 | 16,444 | (7.3) |
| Total revenue | 99,176 | 103,347 | (4.0) | 432,038 | 446,728 | (3.3) |
|  |  |  |  |  |  |  |

* certain comparative figures have been re-classified to conform to current period's presentation, mainly related to the presentation requirement under IFRIC 13 - Accounting for customer loyalty programmes.

Other income for Q4 FY2014 and the year FY2014 increased YoY by $63.2 \%$ to $\mathrm{S} \$ 4.4$ million and by $15.0 \%$ to $\mathrm{S} \$ 14.3$ million respectively. The components of other income include finance income of S $\$ 2.5$ million for Q4 FY2014 and S\$7.0 million for the year FY2014. Other income increased for the year FY2014 due to increase in finance income of $\mathbf{S} \$ 1.2$ million and increase in miscellaneous income (e.g. suppliers' discount and promotion income) of $\mathbf{S} \$ 1.1$ million.

## Expenses

Total expenses of the Group declined marginally by (1.9)\% YoY to S\$100.5 million in Q4 FY2014 and by (1.6)\% YoY to S\$400.4 million in the year FY2014. Analysis of the major operating expense items for Q4 FY2014 and the year FY2014 are as follows:

## Changes in merchandise inventories and consumables

Changes in merchandise inventories and consumables refer to the cost of direct sales. Cost of direct sales for Q4 FY2014 and the year FY2014 declined by (11.2)\% to S\$38.7 million and by (7.9)\% to S $\$ 167.4$ million respectively. These declines are in line with the decline in direct sales and also contributed by lesser stock shrinkages in the current periods.

## Employee benefits expense

Staff cost declined by (4.1)\% to S $\$ 12.5$ million for Q4 FY2014 but increased by $4.1 \%$ to S $\$ 49.5$ million for the year FY2014. Staff cost declined for the quarter, despite the increase in minimum wages from January 2014 in Vietnam and Indonesia, due to costs rationalisation. The increase for the year FY2014 is primarily due to the inclusion of staff costs for new stores operating in FY2014 period and yearly wage increase, however, mitigated by costs rationalisation.

As a percentage of revenue, the staff cost ratios remained flat YoY at 12.6\% for Q4 FY2014 and increased by 80 bps YoY to $11.5 \%$ for the year FY2014. Staff cost ratios increased for the year FY2014 due to (i) staff costs for new stores where the sales are lower at the initial stages of operations, (ii) staff costs of the stores temporarily closed for renovation where these staffs are re-deployed to other stores but without corresponding sales contribution of these closed stores and (iii) decline in SSSG for the Vietnam operations resulting in lower staff productivity.

Depreciation and amortisation increased by $1.9 \%$ to $\mathbf{S} \$ 5.2$ million for Q4 FY2014, and increased by $3.9 \%$ to $\mathbf{S} \$ 20.4$ million for the year FY2014. These increases are primarily due to the inclusion of the depreciation costs for the new stores and renovated stores operating in FY2014 period.

As a percentage of revenue, depreciation and amortization expense ratios increased by 30 bps YoY to $5.3 \%$ for Q4 FY2014 and increased by 30 bps YoY to $4.7 \%$ for the year FY2014. The higher ratios for Q4 FY2014 and the year FY2014 are primarily due to depreciation incurred for new stores but where the sales are lower at the initial stages of operations.

## Rental expenses

Rental expenses increased by $1.8 \%$ to $\mathrm{S} \$ 27.6$ million for Q4 FY2014, and increased by $2.2 \%$ to S $\$ 103.3$ million for the year FY2014. These increases are significantly due to the inclusion of base rentals for the new stores, increase in rental for the renewal stores and higher service charges incurred for the Indonesian stores in FY2014 period, however, mitigated by absence of rental costs for the closed stores in the current period.

As a percentage of revenue, the rental expense ratios increased by 270 bps YoY to $27.9 \%$ for Q4 FY2014, and increased by 130 bps YoY to $23.9 \%$ for the year FY2014. Rental expense ratios increased due to (i) new stores that are paying base rentals but where the sales are lower at the initial stages of operations and (ii) the decline in SSSG for the Vietnam operations resulting in lower store productivity.

## Other expenses

Other expenses mainly consist of (a) promotional and advertising expenses; (b) selling and distribution expenses and (c) general and administrative expenses which increased by $20.6 \%$ to $\mathbf{S} \$ 16.1$ million for Q4 FY2014 and increased by $4.4 \%$ to $\$ \$ 59.1$ million for the year FY2014. Other expenses increased for the year FY2014 due primarily to costs attributable to the new stores opened in the current period (e.g. promotions, utilities), however, mitigated by the absence of non-recurring costs spent in the preceding year i.e. mainly pertaining to brand-building expenses, acquisition-related costs for the equity stake in an associate and net exchange loss on foreign currency deposits.

As a percentage of revenue, the other expenses ratios increased by 210 bps YoY to $16.1 \%$ for Q4 FY2014 and increased by 100 bps YoY to $13.6 \%$ for the year FY2014. The higher ratios are contributed by increase promotions and other expenses related to new stores operating in FY2014 period (e.g. packing and labeling, utilities) where sales are lower at the initial stages of operations.

## Share of profits/(losses) of an associate

The Group recorded a share of losses of Odel PLC for Q4 FY2014 at S\$(15)K. For the year FY2014, the Group recorded a share of profits at $\mathbf{S} \$ 0.879$ million. Share of profits increased for the year FY2014 due largely to increased interest income earned on the funds of approx. LKR2.5 billion (or S\$24.0 million) raised from the rights issue of shares completed in December 2012.

PBT declined by (15.2)\% YoY to S\$3.1 million for Q4 FY2014. As a percentage of revenue, PBT ratio reduced by 40 bps YoY to $3.1 \%$ for Q4 FY2014. For the year FY2014, PBT declined by (11.6)\% YoY to S $\$ 46.8$ million. As a percentage of revenue, PBT ratio for the year FY2014 declined by 110 bps YoY to $10.8 \%$. Among the factors contributing to the decline in PBT are (i) the de-leveraging impact from the negative SSSG of the Vietnam operations for the current quarter and financial year (and compounded by costs pressure), (ii) the initial loss-making periods associated with new stores opened in the current quarter and financial year (including pre-opening expenses) before sales at these stores ramp-up and profitability commences (there were 7 new stores opened in the year FY2014 vs 2 new stores opened in the preceding financial year), (iii) the temporary closure of 3 stores for renovation in Malaysia resulting in the absence of gross profit contribution from these stores and (iv) local currency weakness especially of the Indonesian Rupiah which reduced the PBT contribution from the foreign operations upon translation to the presentation currency in Singapore Dollar. However, the decline in PBT YoY was mitigated by the improvement in gross profit margin for Q4 FY2014 and the year FY2014 by 90 bps and 70 bps respectively.

On same store basis, PBT increased marginally by $0.8 \%$ YoY for the year FY 2014 to $\mathrm{S} \$ 53.3$ million. On same store basis and excluding currency impact, PBT for the year FY2014 increased by $5.4 \%$ YoY.

## Taxation

The Group effective tax rate for the year FY2014 increased to $29.3 \%$. The effective tax rate is higher than the statutory tax rates of the countries where the Group operates due significantly to the losses incurred by the store located at Landmark 72, Hanoi, whereby the local tax regulation do not allow for set-off of tax losses between Group companies.

## Net profit attributable to owners of the Company

Attributable net profit for Q4 FY2014 declined by (35.9)\% YoY to S\$3.2 million, For the year FY2014, attributable net profit declined by (12.5)\% YoY to $\mathrm{S} \$ 34.6$ million. As a percentage of revenue, the attributable net profit ratios declined by 160 bps YoY to $3.2 \%$ for Q4 FY2014 and declined by 80 bps to 8.0\% for the year FY2014.

On same store basis, attributable net profit for the year FY2014 remained flat YoY at S $\$ 39.5$ million. On same store basis and excluding currency impact, attributable net profit for the year FY2014 increased by $4.5 \%$ YoY.

## Review of Group Balance Sheet

Property, plant and equipment increased to $\$ \$ 90.1$ million as at 30 June 2014 due to addition of assets related to new stores opened in the current financial year. The non-current portion of Prepayments declined to $\mathbf{S} \$ 13.6$ million due to re-classification of advance rentals to the current portion and local currency weakness especially of the Indonesia Rupiah reducing the translated amount of the prepayments shown in Singapore dollars. Intangible assets declined to $\mathrm{S} \$ 5.7$ million due to amortisation impact and local currency weakness of the Indonesian Rupiah.

The current portion of the Trade and other receivables declined to S\$23.5 million as at 30 June 2014 due to lower sales and improved timing of settlement from banks on the credit card sales. The current portion of Other liabilities increased to $\mathbf{S} \$ 27.4$ million due to higher accrued liability for capital expenditure attributable to increase store openings.

The Group's financial position remains healthy, with a working capital of $\$ \$ 75.6$ million as at 30 June 2014. The Group balance sheet position remains strong with total equity of $\mathbf{S} \$ 239.9$ million as at 30 June 2014.

The Group's net cash generated from operations for the year FY2014 was S $\$ 55.6$ million despite being faced with challenging environments. The Group cash balance as at 30 June 2014 remained strong at S\$150.9 million.
9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

The Group's prospect of its business as outlined in the preceding quarterly results announcement dated 08 May 2014 was on track.
10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The operating environments in Malaysia and Vietnam are expected to remain challenging going into the next reporting quarter Q1 FY2015. Consumer discretionary spending in Malaysia is expected to remain muted due to inflationary pressure from the cuts in government subsidies and regulatory measures to control household debt. The discretionary retail outlook for Vietnam remains difficult, despite signs of economic stability, with indication of weak consumer sentiment and increase in household savings rate.

The consumer spending in Indonesia is expected to remain largely optimistic as indicated by Bank Indonesia's consumer confidence index for the $2^{\text {nd }}$ quarter calendar year 2014 remaining above the 100 -point confidence threshold at 115.7 points.

## 11. Dividend

(a) Current Financial Period Reported On

| Name of Dividend | Special Interim | Final <br> (proposed) |
| :--- | :--- | :--- |
| Dividend Type | Cash | Cash |
| Dividend per Ordinary Share | 3.0 cents, (one-tier) | 2.5 cents, (one-tier) <br> tax exempt |

(b) Corresponding Period of the Immediately Preceding Financial Year

| Name of Dividend | First and Final |
| :--- | :--- |
| Dividend Type | Cash |
| Dividend per Ordinary Share | 2.7 cents, (one-tier) tax exempt |

(c) Date payable

The proposed final dividend is subject to the approval of shareholders at the forthcoming Annual General Meeting of the Company and the payment date is to be announced later.
(d) Books closure date

Notice will be given at a later date on the closure of the Transfer Books and register of Members of the Company to determine members' entitlement to the final dividend.
12. If no dividend has been declared/recommended, a statement to that effect

Not applicable.
13. Segmental revenue and results for geographical segments.

| Group | Malaysia | Vietnam | Indonesia | Myanmar | Unallocated |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 |  | S\$'000 |
| Year ended 30.06.2014 |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Gross Sales Proceeds | 771,698 | 158,352 | 143,241 | 4,601 | - |  | 1,077,892 |
|  |  |  |  |  |  |  |  |
| Revenue | 333,741 | 42,762 | 53,748 | 1,787 | - |  | 432,038 |
|  |  |  |  |  |  |  |  |
| Segment Results: |  |  |  |  |  |  |  |
| Depreciation and amortisation | $(12,243)$ | $(4,292)$ | $(3,560)$ | (270) | - |  | $(20,365)$ |
| Rental expenses | $(64,762)$ | $(22,001)$ | $(15,548)$ | (997) | - |  | $(103,308)$ |
| Finance income | 5,231 | 1,322 | 385 | - | 35 | $\wedge$ | 6,973 |
| Finance costs | (132) | (543) | - | - | - |  | (675) |
| Taxation | $(13,492)$ | (33) | (2) | - | (169) | $\wedge$ | $(13,696)$ |
| Segment profit | 33,683 | $(1,807)$ | 2,699 | (959) | (499) | $\wedge$ | 33,117 |
|  |  |  |  |  |  |  |  |
| Year ended 30.06.2013 |  |  |  |  |  |  |  |
| (restated) |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Gross Sales Proceeds | 814,163 | 156,977 | 137,537 | 710 | - |  | 1,109,387 |
|  |  |  |  |  |  |  |  |
| Revenue | 350,194 | 43,808 | 52,498 | 228 | - |  | 446,728 |
|  |  |  |  |  |  |  |  |
| Segment Results: |  |  |  |  |  |  |  |
| Depreciation and amortisation | $(11,969)$ | $(4,118)$ | $(3,490)$ | (33) | - |  | $(19,610)$ |
| Rental expenses | $(66,755)$ | $(20,522)$ | $(13,651)$ | (121) | - |  | $(101,049)$ |
| Finance income | 3,942 | 1,484 | 186 | - | 202 | $\wedge$ | 5,814 |
| Finance costs | (52) | (310) | - | - | - |  | (362) |
| Taxation | $(11,879)$ | $(1,752)$ | $(1,320)$ | - | (83) | $\wedge$ | $(15,034)$ |
| Segment profit | 33,898 | 1,538 | 4,023 | (164) | $(1,349)$ | $\wedge$ | 37,946 |
|  |  |  |  |  |  |  |  |

^ Unallocated figures recorded in Company level.
${ }^{\wedge}$ Unallocated figures related to share of profits of an associate, head office corporate expenses and pre-operating expenses for Cambodia.
14. Factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

Please refer to note 8 of this announcement.
15. Breakdown of sales.

16.

## Breakdown of total annual dividend.

|  | Year ended |  |
| :--- | :---: | :---: |
|  | $\mathbf{3 0 . 0 6 . 2 0 1 4}$ | $\mathbf{3 0 . 0 6 . 2 0 1 3}$ |
| Group | $\mathrm{S} \${ }^{\prime} 000$ | $\mathrm{~S} \mathbf{'}^{\prime} 000$ |
| Ordinary |  |  |
| Preference | 38,606 | 20,319 |
| Total | - | - |
|  | 38,606 | 20,319 |

17. If the Group has obtained a general mandate from shareholders for interested person transactions, the aggregate value of such transactions as required under Rule 920 (1)(a)(ii). If no interested person transactions mandate has been obtained, a statement to that effect.

| Name of interested person | Aggregate value of all interested person transactions during the financial period under review (excluding transactions less than S\$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920) | Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than $\mathbf{S} \$ 100,000$ ) |
| :---: | :---: | :---: |
|  | S\$'000 | S\$'000 |
| Lion Corporation Berhad Group ${ }^{(1)}$ | - | 180 |
| Lion Forest Industries Berhad Group ${ }^{(2)}$ | 163 | 1,368 |
| Lion Industries Corporation Berhad Group ${ }^{(3)}$ | - | 116 |
| Parkson Holdings Berhad Group ${ }^{(4)}$ | 138 | 1,917 |
| Secom (M) Sdn Bhd ${ }^{(5)}$ | - | 300 |
| Bonuskad Loyalty Sdn Bhd ${ }^{(6)}$ | - | 10,292 |
| WatchMart (M) Sdn Bhd ${ }^{(7)}$ | - | 181 |
| PT Monica Hijaulestari ${ }^{(8)}$ | - | 3,971 |
| PT Tozy Bintang Sentosa ${ }^{(9)}$ | - | 258 |
|  | - |  |

## Notes:

(1) Purchases of equipment, furniture and fittings from Lion Trading \& Marketing Sdn Bhd and sale of gift vouchers to Megasteel Sdn Bhd.
(2) (i) Purchases of merchandise from Brands Pro Management Sdn Bhd totaling S $\$ 0.163$ million;
(ii) Purchases of building materials from Posim Marketing Sdn Bhd and purchases of light fittings and procurement of energy conservation services from Posim EMS Sdn Bhd totaling S\$1.368 million.
(3) Sale of gift vouchers to Amsteel Mills Marketing Sdn Bhd and Amsteel Mills Sdn Bhd;
(4) (i) Royalty expenses payable to Smart Spectrum Limited totaling $\mathrm{S} \$ 0.138$ million;
(ii) Rental of retail space from Festival City Sdn Bhd, sale of gift cards to Festival City Sdn Bhd and concessionaire agreements with Park Avenue Fashion Sdn Bhd totaling S $\$ 1.917$ million.
(5) Purchase of security equipment and procurement of security services.
(6) Marketing fees payable for the bonus points issued and amounts receivable for points redemption made by cardholders.
(7) Purchases of merchandise.
(8) Purchases of "The Body Shop" products.
(9) Rental of office and warehouse.
18. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13).

| Name | Age | Family relationship with any director and/or substantial shareholder | Current position and duties, and the year the position was first held | Details of changes in duties and position held, if any, during the year |
| :---: | :---: | :---: | :---: | :---: |
| Ms. Cheng Hui Yen, Natalie | 30 | - Daughter of Tan Sri Cheng Heng Jem (Executive Chairman and Substantial Shareholder) | General Manager, Merchandising (since January 2010) | No change |

19. Disclosure on the use of IPO proceeds

As at 30 June 2014, the Company has utilized:

- S\$23.7 million for the purpose of store openings in Malaysia, Indonesia and Vietnam;
- S $\$ 2.9$ million for the purpose of information technology investment;
- S $\$ 12.4$ million to subscribe for the rights issue of shares in an associate company, Odel PLC; and
- S $\$ 2.6$ million as capital contribution to a joint-venture company established to operate department stores in Myanmar.

These amounts were utilised in accordance with the stated use as disclosed in the Company's prospectus dated 27 October 2011 and the announcement on 3 December 2012 pertaining to the revision in utilisation of the IPO proceeds.

## BY ORDER OF THE BOARD <br> PARKSON RETAIL ASIA LIMITED

Toh Peng Koon
Executive Director and Chief Executive Officer
Singapore, 21 August 2014

