



January 30, 2026

Company Name: ANA HOLDINGS INC.

President and CEO: Koji Shibata

(Code number: 9202, TSE Prime Market)

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Notice of Introduction of Interim Dividend System

ANA HOLDINGS INC. (the "Company") resolved at a meeting of the Board of Directors held today to introduce an interim dividend system subject to approval at its 81th Ordinary General Meeting of Shareholders to be held in June 2026.

The details of amendments to the Articles of Incorporation associated with the introduction of the system will be announced as soon as they are finalized.

1. Purpose of introduction

The Company will introduce an interim dividend system in addition to its existing annual year-end dividend to further enhance shareholder returns.

2. Interim dividend record date

September 30, every year.

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