

# CapitaLand Commercial Trust Singapore's First Commercial REIT

**Annual General Meeting** 

#### **Important Notice**

This presentation shall be read in conjunction with CCT's FY 2015 Unaudited Financial Statement Announcement.

The past performance of CCT is not indicative of the future performance of CCT. Similarly, the past performance of CapitaLand Commercial Trust Management Limited, the manager of CCT is not indicative of the future performance of the Manager.

The value of units in CCT (CCT Units) and the income derived from them may fall as well as rise. The CCT Units are not obligations of, deposits in, or guaranteed by, the CCT Manager. An investment in the CCT Units is subject to investment risks, including the possible loss of the principal amount invested. Investors have no right to request that the CCT Manager redeem or purchase their CCT Units while the CCT Units are listed. It is intended that holders of the CCT Units may only deal in their CCT Units through trading on Singapore Exchange Securities Trading Limited (SGX-ST). Listing of the CCT Units on the SGX-ST does not guarantee a liquid market for the CCT Units.

This presentation may contain forward-looking statements that involve assumptions, risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, competition from other developments or companies, shifts in expected levels of occupancy rate, property rental income, charge out collections, changes in operating expenses (including employee wages, benefits and training costs), governmental and public policy changes and the continued availability of financing in the amounts and the terms necessary to support future business.

You are cautioned not to place undue reliance on these forward-looking statements, which are based on the current view of the CCT Manager on future events.

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<sup>\*</sup>Any discrepancies in the tables and charts between the listed figures and totals thereof are due to rounding.



## 1. 2015 Overview



## 2015: Moderate growth in GDP; headwinds in office market in the face of new and large supply completing 2H 2016 and 2017

Singapore 2015 GDP grew by 2.0% year-on-year (YoY)compared to 2014's 2.9%.



	1Q 2014	2Q 2014	3Q 2014	4Q 2014	1Q 2015	2Q 2015	3Q 2015	4Q 2015
<b>Y</b> OY (%)	4.7	2.3	2.8	2.1	2.7	2.0	1.8	1.8

2015 ended with declines in office market rents, capital values and occupancy

	4Q 2014	1Q 2015	2Q 2015	3Q 2015	4Q 2015	Change (4Q 2014 vs 4Q 2015)
Core CBD occupancy	95.7%	96.1%	96.2%	95.8%	<b>95</b> .1 %	-0.6%
Average Grade A monthly office rent	\$\$11.20 psf	SS\$11.40 psf	SS\$11.30 psf	SS10.90 psf	\$\$10.40 psf	-7.1%
Average capital value	\$\$2,850 psf	S\$2,850 psf	S\$2,850psf	S\$2,850 psf	\$\$2,800 psf	-1.8%

Source: CBRE Pte. Ltd.





### 2015: Resilient performance by CCT

Portfolio Performance	31 Dec 2014	31 Dec 2015	Change (%)
Portfolio occupancy	96.8%	97.1%	0.3%
Tenant retention rate	86%	83%	Nm <sup>(1)</sup>
Monthly average office rent	\$8.61	\$8.90	3.4%

Portfolio Performance	31 Dec 2014	31 Dec 2015	Change (%)
Distributable Income	\$249.2 mil	\$254.5 mil	2.1%
Distribution per Unit	8.46 cents	8.62 cents	1.9%

Note:

(1) Nm indicates "Not Meaningful"





#### **Robust Balance Sheet**

**Total Deposited Properties** 

S\$7.7 billion



↑ 1.2% YoY



**NAV Per Unit** 

S\$1.73



**1.2% YoY** 

**Credit Rating** 

with stable outlook by Standard & Poor's



with stable outlook by Moody's



Aggregate Leverage

29.5%



**Borrowings on Fixed Interest Rate** 

84.0%

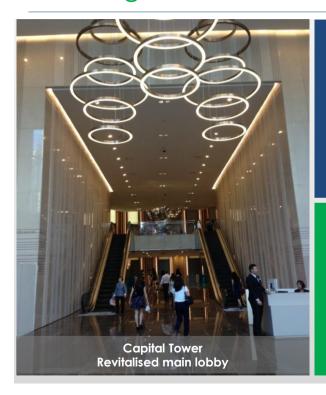






#### Value creation for CCT

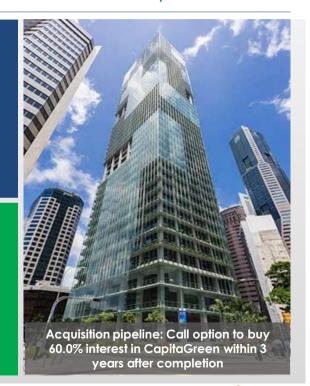
#### Through asset enhancement initiatives (AEIs) and development



Completed \$\$35.0 million
AEI at Capital Tower in
4Q 2015
Achieved return on

investment of **8.2%** 

CapitaGreen's committed occupancy rose to 91.3% from 69.3% 12 months ago









In 2015, FinanceAsia's 15th annual "Asia's Best Managed Companies" poll of 250 global portfolio managers and buy-side analysts ranked CCT among the top 5 Singapore large-cap companies in two categories:

- ✓ Best Corporate Governance
- ✓ Best Investor Relations

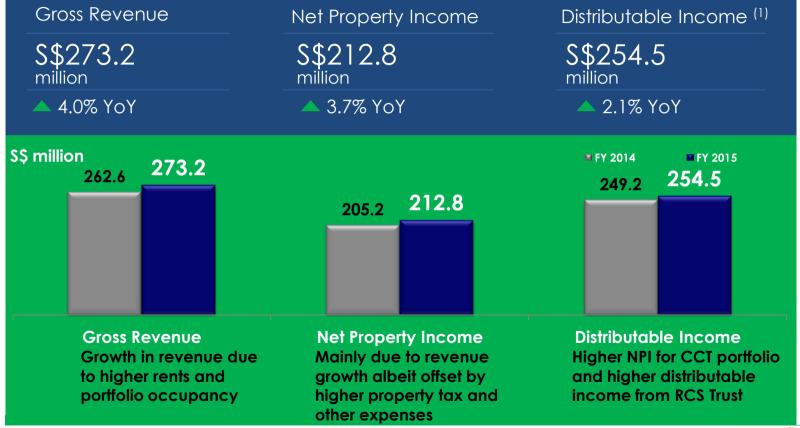
FinanceAsia is Asia's leading financial publishing company based in Hong Kong.







### FY 2015 distributable income rose by 2.1% YoY



Note:



<sup>(1)</sup> Includes tax-exempt income in FY 2015 of \$\$0.3 million (FY 2014: \$\$4.0 million)



## Valuation of portfolio up 1.6% YoY mainly due to higher net property income

	31-Dec-14	30-Jun-15	31-Dec-15	31-Dec-15	12-month Variance	6-month Variance
Investment Properties	\$m	\$m	\$m	\$ per sq foot	(Dec 2014 to Dec 2015) %	(Jun 2015 to Dec 2015) %
Capital Tower	1,309.0	1,310.0	1,317.0	1,774	0.6	0.5
Six Battery Road	1,330.0	1,345.0	1,358.0	2,748	2.1	1.0
One George Street	975.0	1,000.0	1,010.0	2,258	3.6	1.0
HSBC Building	450.0	452.0	452.0	2,255	0.4	0.0
Twenty Anson	431.0	431.0	431.0	2,094	0.0	0.0
Wilkie Edge	191.0	194.0	199.0	1,288	4.2	2.6
Golden Shoe Car Park	141.0	141.0	141.0	Nm <sup>(1)</sup>	0.0	0.0
Bugis Village <sup>(2)</sup>	55.4	55.2	53.7	443	-3.1	-2.7
Sub-Total	4,882.4	4,928.2	4,961.7		1.6	0.7
Raffles City (60%)	1,865.7	1,872.9	1,881.6	Nm <sup>(1)</sup>	0.9	0.5
CapitaGreen (40%)	610.4	626.4	634.8	2,253	4.0	1.3
Total	7,358.5	7,427.5	7,478.1		1.6	0.7

#### Notes:

- (1) Nm indicates "Not Meaningful"
- (2) The valuation of Bugis Village takes into account the right of the President of the Republic of Singapore, as Lessor under the State Lease, to terminate the said Lease on 1 April 2019 upon payment of \$\$6,610,208.53 plus accrued interest.





### **Strong financial ratios**

	4Q 2014	4Q 2015	Remarks
Total Gross Debt <sup>(1)</sup>	\$\$2,229.2 m	\$\$2,280.7 m	Increased
Aggregate Leverage <sup>(2)</sup>	29.3%	29.5%	Increased
Net Debt / EBITDA <sup>(3)</sup>	5.0 times	4.9 times	Stable
Unencumbered Assets as % of Total Assets <sup>(4)</sup>	100.0%	100.0%	Stable
Average Term to Maturity <sup>(5)</sup>	3.9 years	4.2 years	Improved
Average Cost of Debt (p.a.) <sup>(6)</sup>	2.3%	2.5%	Increased
Interest Coverage <sup>(7)</sup>	7.2 times	7.4 times	Improved

#### Notes:

- (1) Total gross debt includes CCT's 60.0% interest in RCS Trust and 40.0% interest in MSO Trust.
- (2) In accordance with Property Funds Appendix, CCT's proportionate share of its joint ventures borrowings and deposited property values are included when computing the gearing ratio.
- (3) Net debt excludes borrowings of RCS Trust and MSO Trust. EBITDA refers to earnings before interest, tax, depreciation and amortisation but after share of profit of associate and joint ventures.
- (4) Investment properties at CCT Trust are all unencumbered.
- (5) Excludes borrowings of RCS Trust and MSO Trust.
- (6) Ratio of interest expense over weighted average borrowings (excludes borrowings of RCS Trust and MSO Trust).
- (7) Ratio of EBITDA over finance costs includes amortisation and transaction costs (excludes borrowings of RCS Trust and MSO Trust).





### Proactive capital management

Tap on market when there are opportunities to issue MTNs at low interest rate on long-dated maturity

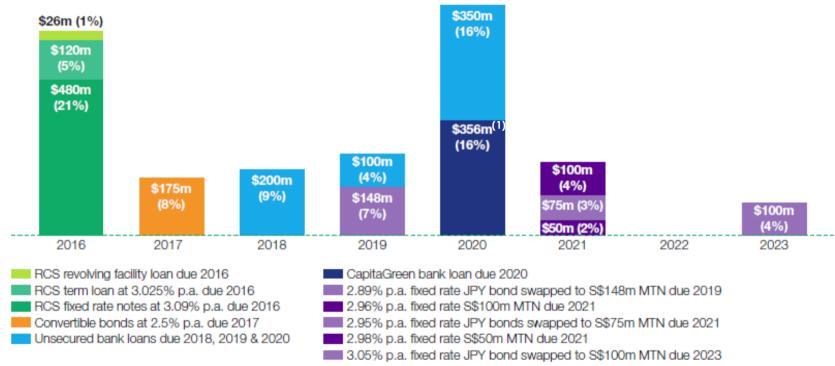
- Issued S\$100.0 million equivalent of Japanese yen-denominated Medium Term Note 3.05% p.a. due 2023
- Issued S\$100.0 million Medium Term Note 2.96% p.a. due 2021





#### Diversified funding sources and longer-dated maturity

as at 31 Dec 2015



#### Note:

(1) Bank loan of CapitaGreen expired at end-2015 and was refinanced with a new bank loan that will expire in 2020. About 50% of the borrowings are hedged to fixed rate and the estimated weighted average all-in borrowing cost is 2.9% p.a.. The average cost will vary accordingly if there are changes to the hedging ratio and/or the floating rate.

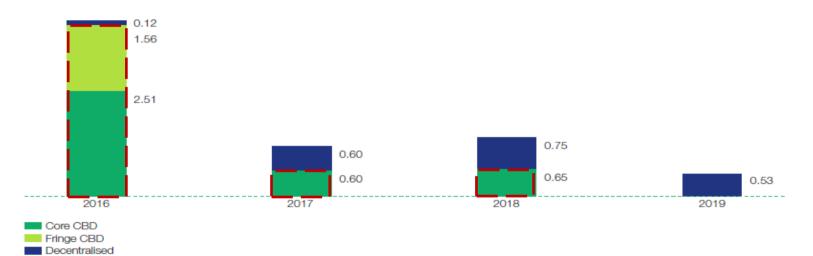
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## Annual new supply in Core and Fringe CBD to average 1.1m sq ft from 2016 to 2020

Island-wide Future Office Supply (million sq ft)



Source: CBRE Research

Periods / Central Area Information	Average annual net supply	Average annual net demand	
2006 – 2015 (through 10-year property market cycles)	0.8m sq ft	0.9m sq ft	
2011 – 2015 (five years period post GFC)	0.7m sq ft	1.0m sq ft	
2016 – 2020 (forecast gross supply)	1.1m sq ft	N.A.	



## Grade A office market rent eased by 7.1% YoY



Source of data: CBRE Pte. Ltd. (figures as at end of each quarter).



# Bracing current headwinds, positioning for future growth

Attracting and retaining tenants requires:

- 1 Understanding and meeting tenants' needs
  - 1a. Enhancing customer experience
  - 1b. Improving space and environment
- 2 Proactive engagement
  - 3 Using technology as enabler



## İ

### 1a. Enhancing customer experience

Customer (Tenant) Survey	2013	2015
Customer satisfaction level measured by eQ Index based on total score of 100	75	77
Benchmark Singapore industry average based on Nielsen's eQ normative database	73	73









## 1b. Improving space and environment: Capital Tower AEI completed

#### **Completed Works**

- ✓ Revitalised all lift lobbies:
  - Main and mezzanine lobby
  - Upper lift lobbies
- ✓ Increased lettable area:
  - New café at Level 36 transfer floor
- Upgraded passenger lifts and restrooms
- ✓ Enhanced security
  - Introduced turnstiles
  - Installed self registration kiosks for convenience of repeat visitors
- ✓ Improved energy efficiency
  - Upgraded chillers
  - Installed energy efficient lighting



Estimated AEI cost of \$35m







#### Commitment to environmental sustainability and improved operational efficiency

	Green Mark Award
CapitaGreen	Platinum
Six Battery Road	Platinum
Twenty Anson	Platinum
Capital Tower	Platinum
Six Battery Road Tenant Service Centre	Gold <sup>PLUS</sup> (Office Interior)
One George Street	Gold <sup>PLUS</sup>
Raffles City Singapore	Gold
Wilkie Edge	Gold
Golden Shoe Car Park	Gold <sup>PLUS</sup>
HSBC Building	Certified

67% of CCT's certified properties achieved Green Mark Gold<sup>PLUS</sup> certification and above



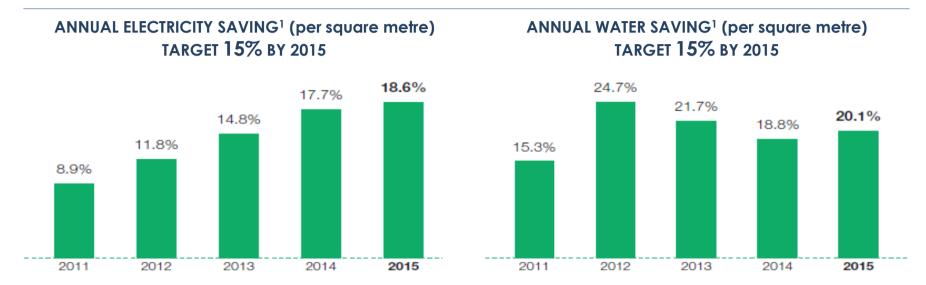


FTSE Russell (the trading name of FTSE International Limited and Frank Russell Company) confirms that CapitaLand Commercial Trust has been independently assessed according to the FTSE4Good criteria, and has satisfied the requirements to become a constituent of the FTSE4Good Index Series. Created by the global index provider FTSE Russell, FTSE4Good is an equity index series that is designed to facilitate investment in companies that meet globally recognised corporate responsibility standards. Companies in the FTSE4Good Index Series have met stringent environmental, social and governance criteria, and are positioned to capitalise on the benefits of responsible business practice.





Higher reductions in energy and water usage (2008 as the base year)



#### Note:

(1) Excludes CapitaGreen which was under stabilisation in 2015.







## CapitaGreen was accorded the following building accolades in 2015:

• "Best Tall Building in Asia and Australasia" by the Council on Tall Buildings and Urban Habitats (CTBUH) on 22 June 2015.





Building Information Modelling Platinum Award (Project Category) by Building and Construction Authority, Singapore on 13 October 2015.





The MIPIM Asia Awards recognise the property industry's best and brightest, rewarding innovation and achievement in a variety of fields.

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### **Proactive engagement**

#### Big on Green













### **Proactive engagement**





### Community engagement - Gifts of Joy 2015





Giffs of Joy 2015 - For underprivileged children and youths from 18 Voluntary Welfare Organisations adopted by The Boys' Brigade "Share-a-Gift" and CapitaLand Hope Foundation





### Using Technology as Enabler



#### Digital Online Tenancy System (DOTS)



Proprietary online concierge service that provides both the office and retail tenants with added value and convenience through an aggregated cross-selling model – a first among landlords in Singapore



- I. Unit No.
- 2. Floor plan
- 3. Area
- 4. Remarks
- 5. Task
- 6. Notice
- 7. ....







## CCT's portfolio occupancy of 97.1% is above market occupancy of 95.1%

	CCT Committed	l Occupancy <sup>(1)</sup>	Market Occu	pancy Level <sup>(2)</sup>
	4Q 2015	3Q 2015	4Q 2015	3Q 2015
Grade A office	95.8%	94.7%	94.8%	94.8%
Portfolio	97.1% 96.4%		95.1%	95.8%

#### **CCT's Committed Occupancy Since Inception**



-O- CCT
-O- CBRE's Core CBD Occupancy Rate (3)
-O- URA (4)

#### Notes:

- (1) Including CapitaGreen's occupancy of 91.3% as at 31 Dec 2015
- (2) Source: CBRE Pte. Ltd.
- (3) Covers Raffles Place, Marina Centre, Shenton Way and Marina Bay, data only available from 3Q 2005 onwards
- (4) Source: URA Occupancy Index Figure as at 4Q 2015





## CCT's Grade A office renewals/new leases in FY 2015 signed at higher rents than market and expired rents

S\$ psf per month	S\$ psf per month  Average Expired Rents  Committed Sub-Market Rents  (1)		Sub-Market	Market Rents of Comparative Sub-Market		
			Colliers <sup>(2)</sup>	DTZ <sup>(3)</sup>		
CapitaGreen	-	11.47 – 16.00	Premium Grade Raffles Place	S\$11.27 – \$ 11.93	S\$10.30 - \$10.80	
Six Battery Road	11.11 - 11.68	10.50 – 14.80	Grade A Raffles Place	\$\$9.85 - \$10.43	\$\$10.30 - \$10.80	
One George Street	7.56 – 10.00	8.75 – 13.00	Grade A Raffles Place	S\$9.85 - \$10.43	S\$10.30 - \$10.80	

#### Notes:

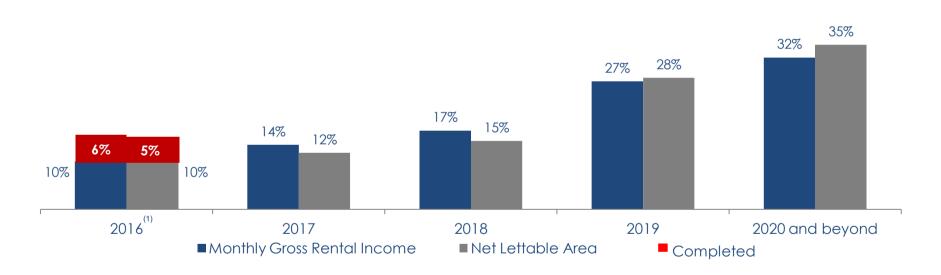
- (1) Renewal/new leases committed in 1Q 4Q 2015
- (2) Source: Colliers International 1Q to 4Q 2015
- (3) DTZ average gross rent for Raffles Place. Source: DTZ 1Q to 4Q 2015.





## One-third of 2016 expiring leases already renewed

Office lease expiry profile



#### Note:

(1) The Royal Bank of Scotland PLC's lease will expire in Mar 2016. 25% of the space has been pre-committed and accounted for in the red bar.



## Expiring rents of CCT's key buildings are still lower than markets

CCT's Key Buildings' Expiring Profiles as a Percentage of Office Portfolio Committed Gross Rental Income

	2016		2017		2018	
As at 31 December	% of Expiring Leases	Expiring Average Gross Rental Rate (psf)	% of Expiring Leases	Expiring Average Gross Rental Rate (psf)	% of Expiring Leases	Expiring Average Gross Rental Rate (psf)
		/==>.				
Capital Tower	0.7%	S\$9.15	0.0%	NA	1.0%	S\$8.73
Six Battery Road	3.4%	S\$10.81	5.0%	S\$12.33	4.8%	S\$12.67
One George Street	2.4%	S\$8.69	4.0%	S\$9.68	5.6%	S\$9.70
Raffles City Tower	1.7%	S\$9.01	2.6%	S\$8.33	0.6%	S\$9.93
Total/Weighted Average	8.2%	\ \$\$9.57 /	11.6%	S\$10.26	12.0%	S\$10.61

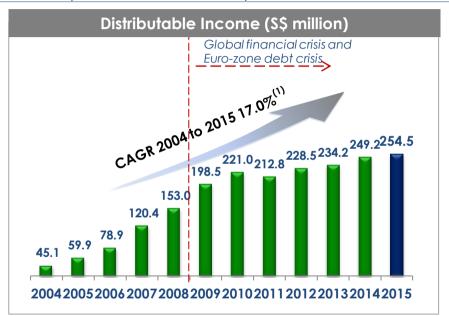


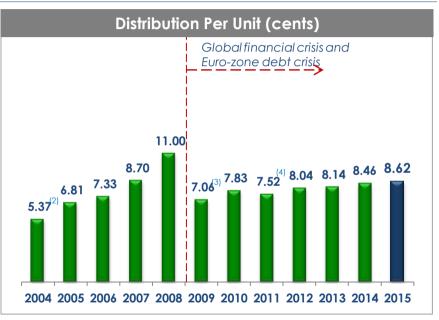




## Established track record: CCT delivered higher returns YoY through property market cycles

Due to successful portfolio reconstitution strategy including recycling of capital, AEI, acquisition and development





#### Notes:

- (1) CAGR: Compounded Annual Growth Rate; After taking into consideration the issue of rights units in July 2009
- (2) Annualised
- (3) After taking into consideration the issue of rights units in July 2009
  - Decline in 2011 DPU compared to 2010 was due to divestment of two properties in 2010, Robinson Point and StarHub Centre





## Successful portfolio reconstitution strategy has repositioned CCT for further growth

















2005: Acquired HSBC Building

2006: Acquired 60.0% interest in RCS Trust which owns Raffles City Singapore

2008:
uired Acquired Wilkie
Edge
est in and One
Trust George
sh owns Street

2007 - 2010: Raffles City Singapore AEIs 2010: Sale of Robinson Point and StarHub Centre

2010 – 2013: Six Battery Road AEI



2011:
Entered into
joint venture for
redevelopment
of Market Street
Car Park into a
Grade A office
Building called
CapitaGreen

CCT owns 40.0% interest in CapitaGreen

2012: Acquired Twenty Anson 2012 - 2014: Raffles City



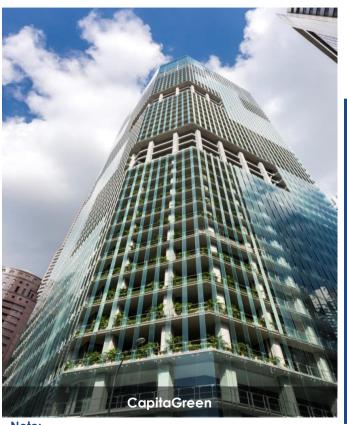
2013 - 2015: 18 Dec 2014: Capital Completion of CapitaGreen







#### Potential acquisition pipeline of remaining 60.0%



## CapitaGreen 138 Market Street

- Dec 2015 value: \$\$1.6 billion (100.0% interest)
- CCT owns 40.0% share of CapitaGreen
- Has call option to acquire balance 60.0% from JV partners
- Purchase price at market valuation
- Subject to minimum of development cost compounded at 6.3% p.a.<sup>(1)</sup>
- Exercise period: within 3 years after completion (2015 to 2017)

Note:

(1) Based on actual costs incurred since commencement of development in 2011 and compounded at 6.3% p.a. (less any net income received)





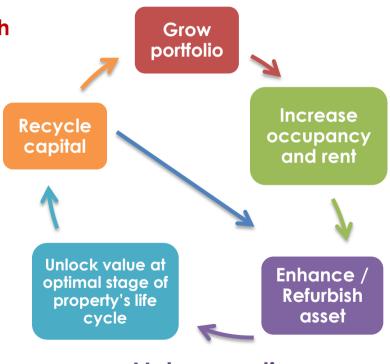
# Creating value through Portfolio Reconstitution Strategy

## Flexibility to seize growth opportunities

- Acquisition of remaining stake in CapitaGreen
- Disciplined acquisition of third-party properties
- Development has capacity ranging from \$772.1 million (10%) limit to \$1,930.2 million (25% limit) to create pipeline

#### **Funding flexibility**

✓ Debt headroom of S\$1.3 billion assuming 40.0% gearing



#### Value creation

#### Organic growth

- ✓ Retain and attract tenants
- Maintain consistently high portfolio occupancy
- ✓ Already completed 6% of office portfolio gross rental income due for renewal in 2016. 10% remaining.
- Progressive contribution from 40.0% stake in CapitaGreen will mitigate potential headwinds in the office market













### Thank you, Valued Unitholders

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