

Keppel Corporation Limited (Co Reg No. 196800351N) 1 HarbourFront Avenue #18-01 Keppel Bay Tower Singapore 098632 www.kepcorp.com Tel: (65) 62706666 Fax: (65) 64136452

DEALINGS DISCLOSURE

1. Introduction

Keppel Corporation Limited (the "Company") refers to the pre-conditional partial offer announcement ("Pre-Conditional Partial Offer Announcement") made by Morgan Stanley Asia (Singapore) Pte., for and on behalf of Kyanite Investment Holdings Pte. Ltd. ("Offeror", an indirect wholly-owned subsidiary of Temasek Holdings (Private) Limited) on 21 October 2019 that subject to the satisfaction and/or waiver (at the discretion of the Offeror) of all the Pre-Conditions (as referred to in paragraph 2.1 of the Pre-Conditional Partial Offer Announcement), the Offeror intends to make a voluntary conditional cash partial offer ("Partial Offer") to acquire such number of ordinary shares ("Shares") in the capital of the Company, other than those already owned, controlled or agreed to be acquired by the Offeror and persons acting or deemed acting in concert with the Offeror which, when aggregated with the Existing Shares (as referred to in paragraph 1.3.1(i) of the Pre-Conditional Partial Offer Announcement), would represent 51.00 per cent. of the total number of Shares in issue (excluding Shares held in treasury) as at the Record Date (as referred to in paragraph 3.4 of the Pre-Conditional Partial Offer Announcement), in accordance with Rule 16 of the Singapore Code on Take-overs and Mergers (the "Code").

All capitalised terms used and not defined herein shall have the same meanings given to them in the Pre-Conditional Partial Offer Announcement, unless otherwise expressly stated or the context otherwise requires.

2. Dealings by an Associate

Pursuant to Rule 12.1 of the Code and based on the information received by the Company on 17 March 2020, the Company wishes to announce that Pang Thieng Hwi, an associate of the Company¹, has acquired the following Shares on 12 March 2020 (the "**Acquired Shares**"), details of which are set out below:

S/N	Description	
1.	Total number of Acquired Shares	8,800

Pang Thieng Hwi is deemed under the Code to be an "associate" of the Company in relation to the Partial Offer by virtue of the fact that he is a director of subsidiaries of the Company.

S/N	Description	
2.	Percentage of the total number of Shares ^(a) constituted by the Acquired Shares	Not meaningful
3.	Consideration per Share for the Acquired Shares, excluding brokerage fees, clearing fees and applicable taxes	S\$5.18 per Share
4.	Resultant total number of Shares owned or controlled by Pang Thieng Hwi after the dealing	258,782
5.	Percentage of the total number of Shares ^(a) constituted by the resultant total number of Shares held by Pang Thieng Hwi after the dealing	0.014% ^(b)

Notes:

- (a) References to the total number of Shares in this announcement are based on 1,820,557,767 Shares in issue (excluding Shares held in treasury) as at the date of this announcement.
- (b) Rounded off to the nearest three (3) decimal places.

3. Directors' Responsibility Statement

The directors of the Company (including those who may have delegated detailed supervision of the preparation of this announcement) have taken all reasonable care to ensure that the facts stated and opinions expressed (as applicable) in this announcement are fair and accurate and that no material facts have been omitted from this announcement, and they jointly and severally accept responsibility accordingly.

Where any information has been extracted or reproduced from published or otherwise publicly available sources (including, without limitation, the Pre-Conditional Partial Offer Announcement), the sole responsibility of the directors of the Company has been to ensure through reasonable enquiries that such information has been accurately and correctly extracted from such sources and/or reproduced in this announcement in its proper form and context.

By Order of the Board

Caroline Chang/Kenny Lee Company Secretaries

17 March 2020