

PRESENT DIRECTORSHIPS OF NG BEE BEE AS AT 1 MAY 2020

S/N	COMPANY	COUNTRY OF INCORPORATION	DATE OF APPOINTMENT	POSITION
1	Canary Ventures Limited	Cayman Islands	12 January 2017	Director
2	Chancery Gate Holdings Pte. Ltd.	Singapore	2 November 2017	Director
3	Clarus Corporation Pte. Ltd.	Singapore	12 May 2010	Director
4	Ellamount Investments Pte. Ltd.	Singapore	13 June 2007	Director
5	Fifty-Eight Capital Pte. Ltd.	Singapore	24 January 2017	Director
6	Lancefield Investments Pte. Ltd.	Singapore	1 February 2007	Director
7	NKC Holdings Pte Ltd	Singapore	31 May 1994	Director
8	Oriole Opportunities Pte. Ltd.	Singapore	1 October 2019	Director
9	Pan-United Shipping Pte Ltd	Singapore	30 August 2003	Director
10	Sarafield Investments Pte. Ltd.	Singapore	13 June 2007	Director
11	Sedgefield Corporation Pte. Ltd.	Singapore	1 September 2016	Director
12	Mercatus Co-operative Limited	Singapore	20 June 2011	Chairman
13	NTUC Enterprise Co-operative Limited	Singapore	26 June 2015	Director
14	Blue Marble Sustainability Technologies Pte. Ltd.	Singapore	8 January 2020	Director
15	Cresco Development Pte. Ltd.	Singapore	7 February 2013	Director
16	GoTruck Pte. Ltd.	Singapore	23 January 2018	Director
17	GoTruck Holdings Pte. Ltd.	Singapore	1 June 2018	Director
18	PanU Harmony Pte. Ltd.	Singapore	22 April 2002	Director
19	Pan-United Asphalt Pte Ltd	Singapore	17 January 2001	Director
20	Pan-United Bulk Trade (2010) Pte. Ltd.	Singapore	11 August 2010	Director
21	Pan-United Concrete Pte Ltd	Singapore	6 October 2001	Director
22	Pan-United Corporation Ltd.	Singapore	31 January 2004	CEO & Director
23	Pan-United Industries Pte Ltd	Singapore	7 October 1996	Director
24	Pan-United International Pte. Ltd.	Singapore	18 September 2007	Director
25	Pan-United Investments Pte. Ltd.	Singapore	17 November 2003	Director
26	Pan-United Resources Pte. Ltd.	Singapore	10 August 2010	Director
27	Pan-United Technologies Pte. Ltd.	Singapore	11 January 2018	Director
28	Raffles Cement Pte. Ltd.	Singapore	29 November 2011	Director
29	Raffles Concrete Pte. Ltd.	Singapore	28 December 2011	Director
30	Resources Development (2010) Pte. Ltd.	Singapore	7 September 2010	Director
31	Salvus Development Pte. Ltd.	Singapore	8 February 2013	Director
32	United Bulk Shipping Pte Ltd	Singapore	22 April 2002	Director
33	United Cement Pte Ltd	Singapore	7 April 1993	Director
34	Fortis Star Sdn. Bhd.	Malaysia	7 May 2014	Director
35	Meridian Maplestar Sdn. Bhd.	Malaysia	30 April 2013	Director
36	PT. Lanna Harita Indonesia	Indonesia	1 July 2013	Commissioner
37	PT. Pacific Granitama	Indonesia	30 November 2016	Commissioner
38	PT. Pan-United Concrete	Indonesia	11 July 2013	Commissioner
39	FICO Pan-United Concrete Joint Stock Company	Vietnam	7 June 2011	Member of Board of Management