List of Directorships Cheah Kim Teck

Past (for the last 5 years)

- P.K. Auto Co., Ltd. (formerly Cycle & Carriage Mitsu (Thailand) Co., Ltd.)
- Trek 2000 Int'l Ltd*
- Cycle & Carriage Automotive Pte Ltd
- Cycle & Carriage France Pte. Limited
- Cycle & Carriage Industries Pte. Limited (formerly Cycle & Carriage Industries (1986) Pte Ltd)
- Cycle & Carriage Kia Pte Ltd
- Ipoh Motors Sdn Bhd
- · Lowe Motors Sdn Bhd
- Lowe Properties Sdn Bhd
- Selecsama Sdn. Bhd. (formerly Cycle & Carriage Automobiles Sdn Bhd)
- Srisari Sdn Bhd
- Cycle & Carriage (Malaysia) Sdn Bhd
- Republic Auto Pte Ltd
- Cycle & Carriage Bintang Bhd*
- CCL Indo-China Investments Pte Ltd
- Cycle & Carriage Pte. Limited
- Platinum Victory Pte Ltd (formerly Gia Dinh Pte. Ltd)
- Opera Investments Pte Ltd
- Daimler Fleet Management Singapore Pte. Ltd (formerly Autofleet Pacific Pte Ltd)
- Mercedes-Benz Financial Services Singapore Ltd. (formerly UMF (Singapore) Limited)
- Mercedes Benz Malaysia Sdn Bhd (formerly Daimler Chrysler Malaysia Sdn. Bhd.)
- PT Tunas Ridean Tbk*
- Jardine Cycle & Carriage Limited* (formerly Cycle & Carriage Limited)

Present

- Cycle & Carriage Automobile Myanmar Company Limited
- Diplomat Parts Pte. Limited (formerly Cycle & Carriage Auto Services Pte. Ltd.)
- E-Bridge Pre-School Pte Ltd
- Mapletree Logistics Trust Management Ltd
- Singapore Pools (Private) Limited
- Truong Hai Auto Corporation
- V.P.K. Auto Co., Ltd. (formerly Cycle & Carriage (Thailand) Limited)

^{*} public listed company