In accordance with the requirements of the Financial Conduct Authority in the United Kingdom, the following notifications of share transactions of Directors have been made on behalf of Jardine Matheson Holdings Limited:-

"**JARDINE MATHESON HOLDINGS LIMITED**

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (1)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Ben Keswick

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of 21,986 ordinary shares as a result of exercise of 120,000 share options by net settlement

c) Price(s) and Volume(s):

Price(s)	Volume(s)
US$53.932	21,986

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 12 November 2025

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (2)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: John Witt

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

(i) Acquisition of 42,000 ordinary shares as a result of exercise of 42,000 share options
(ii) Acquisition of 1,465 ordinary shares as a result of exercise of 8,000 share options by net settlement
(iii) Sale of 1,465 ordinary shares

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	(i) US$53.932	42,000
	(ii) US$53.932	1,465
	(iii) US$68.0881	1,465
d) Aggregated price:	(i) N/A – Single transaction	
Aggregated volume:	(ii) N/A – Single transaction	
	(iii) N/A – Single transaction	
e) Date of the transaction:	(i) 12 November 2025	
	(ii) 12 November 2025	
	(iii) 13 November 2025	
f) Place of the transaction:	(i) Outside a trading venue	
	(ii) Outside a trading venue	
	(iii) Singapore Exchange (XSES)	

Jonathan Lloyd, Jardine Matheson Limited
For and on behalf of Jardine Matheson Holdings Limited

14 November 2025”