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NOTICE OF TRANSFER AND USE OF TREASURY SHARES

Pursuant to Rule 704(28) of the Listing Manual of the Singapore Exchange Securities Trading Limited, Keppel Corporation Limited ("**KCL**") wishes to announce the following transfer and use of treasury shares:

(a)	Date of the transfer	1 September 2021
(b)	Purpose of the transfer	Vesting of shares pursuant to KCL Restricted Share Plan
(c)	Number of treasury shares transferred	15,521
(d)	Number of treasury shares before transfer	968,320
	Number of treasury shares after transfer	952,799
(e)	Percentage of the number of treasury shares against the total number of issued shares before transfer (1)	0.0532%
	Percentage of the number of treasury shares against the total number of issued shares after transfer (2)	0.0524%
(f)	Value of the treasury shares transferred	S$76,091.55

By Order of the Board

Caroline Chang/Kenny Lee
Company Secretaries

1 September 2021

Notes:

(1) The percentage is calculated based on 1,819,589,447 issued shares (excluding 968,320 treasury shares) in the capital of KCL as at 1 September 2021 before the transfer.

(2) The percentage is calculated based on 1,819,604,968 issued shares (excluding 952,799 treasury shares) in the capital of KCL as at 1 September 2021 after the transfer.