

**COMPLETION OF THE ACQUISITION OF ADDISON LEE GROUP**

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ComfortDelGro Corporation Limited (the "**Company**") refers to its announcement on 23 October 2024 in which the Company announced that it and its indirect wholly-owned subsidiary, CFN Apex BidCo Limited ("**BidCo**") had entered into a sale and purchase agreement (the "**SPA**") with certain institutional sellers and certain management sellers (collectively, the "**Sellers**") to acquire all of the issued shares of Atlas TopCo Limited (the "**Target**" and the Target and its subsidiaries, the "**Target Group**", and the acquisition, the "**Proposed Acquisition**") (the "**Announcement**").

The Company is pleased to announce that completion of the Proposed Acquisition has taken place today in accordance with the terms of the SPA.

Immediately upon Completion, the Group holds approximately 97% shareholding interest in the Target, and the remaining approximately 3% of the shareholding interest in the Target is collectively held by the Key Management Personnel as a result of the implementation of a management incentive plan as referred to in the Announcement.

By Order of the Board  
**COMFORTDELGRO CORPORATION LIMITED**

Angeline Joyce Lee Siang Pohr  
Company Secretary  
7 November 2024