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ANNOUNCEMENT PURSUANT TO RULE 706A OF THE LISTING MANUAL OF THE SINGAPORE EXCHANGE SECURITIES TRADING LIMITED

Singapore, February 25, 2026 - Pursuant to Rule 706A of the Listing Manual of the Singapore Exchange Securities Trading Limited, Sembcorp Industries Ltd (the "**Company**") and together with its subsidiaries, the "**Sembcorp Group**") wishes to announce the following in respect of the second half year ended December 31, 2025.

1. Incorporation of Subsidiaries / Joint Venture Companies

Country	Company Name	Shareholding Percentage	Paid-Up Capital/ *Charter Capital/ **Registered Capital /	No. of Shares	Date of Incorporation	Principal Activities
Singapore	Sembcorp Taweelah C Pte. Ltd.	100%	S\$1	1	2 Sep 2025	Investment holding
Singapore	Sembcorp Taweelah C O&M Pte. Ltd.	100%	S\$1	1	2 Sep 2025	
Singapore	Sembcorp Unity Holding Pte. Ltd.	100%	S\$1	1	1 Dec 2025	
Singapore	Sembcorp Unity LNG Holding Pte. Ltd.	100%	S\$1	1	1 Dec 2025	
Singapore	Sembcorp Development India Holdings Pte. Ltd.	100%	S\$2	2	28 Jul 2025	
Singapore	Sembcorp Integrated Hub Bac Ninh III Pte. Ltd.	100%	US\$2 (approximately S\$3)	2	2 Sep 2025	
Singapore	Sembcorp Integrated Hub Bac Ninh IV Pte. Ltd.	100%	US\$2 (approximately S\$3)	2	26 Sep 2025	
Singapore	Sembcorp Integrated Hub Bac Ninh V Pte. Ltd.	100%	US\$2 (approximately S\$3)	2	8 Oct 2025	

Country	Company Name	Shareholding Percentage	Paid-Up Capital/ *Charter Capital/ **Registered Capital /	No. of Shares	Date of Incorporation	Principal Activities
Singapore	Sembcorp Integrated Hub Dong Nai I Pte. Ltd.	100%	US\$2 (approximately S\$3)	2	27 Nov 2025	Investment holding
Singapore	Sembcorp Energy Australia Holding Pte. Ltd.	100%	S\$2	2	21 Nov 2025	
Singapore	Sembcorp Energy Australia Pte. Ltd.	100%	S\$2	2	25 Nov 2025	
Singapore	Sembcorp Renewables West Pte. Ltd.	100%	S\$1	1	31 Jul 2025	
Australia	Sembcorp Australia Holding Pty Ltd	100%	AUD2 (approximately S\$2)	2	2 Dec 2025	
Australia	Sembcorp Australia Mid Holding Pty Ltd	100%	AUD2 (approximately S\$2)	2	2 Dec 2025	
Australia	Sembcorp Australia Pty Ltd	100%	AUD2 (approximately S\$2)	2	2 Dec 2025	
Vietnam	Sembcorp Integrated Hub Bac Ninh II Company Limited	100%	*VND268.91 billion (approximately S\$13.2 million)	-	6 Aug 2025	Leasing of factories, offices and storage
Vietnam	Sembcorp Integrated Hub Bac Ninh IV Company Limited	100%	*VND296.83 billion (approximately S\$14.5 million)	-	31 Dec 2025	
Vietnam	Sembcorp Integrated Hub HCMC I Company Limited	100%	*VND426.67 billion (approximately S\$20.9 million)	-	19 Dec 2025	Leasing of factories, warehouses, offices and storage

Country	Company Name	Shareholding Percentage	Paid-Up Capital/ *Charter Capital/ **Registered Capital /	No. of Shares	Date of Incorporation	Principal Activities
Vietnam	Sembcorp Integrated Hub Hung Yen I Company Limited	100%	*VND155.55 billion (approximately S\$7.6 million)	-	14 Aug 2025	Leasing of factories, warehouses, offices and storage
Indonesia	PT Sembcorp Bomba Energy Nusantara	60%	**IDR10 billion (approximately S\$0.8 million)	100,000	26 Dec 2025	Renewable energy power generation business
Philippines	Sembcorp Energy Solutions Inc.	100%	PHP11 million (approximately S\$0.2 million)	2,200,000	26 Aug 2025	Owning and operating a proposed standalone 50 MW BESS facility in Philippines
United Arab Emirates	Semb Middleeast FZCO	100%	**AED50,000 (approximately S\$17,500)	50	23 Oct 2025	Headquarter services and investment in commercial enterprises & management

2. Acquisition of Subsidiaries / Associates / Joint Venture Companies

Country	Company Name	Shareholding Percentage Acquired	Consideration for Acquisition	Net Book Value Acquired (based on management report)	Date of Completion
Singapore	<p>Sembcorp Gulf Pte. Ltd. (f.k.a. Sembcorp Jinko Oman Solar Pte. Ltd.) and its subsidiaries</p> <ul style="list-style-type: none"> • Shine Sembcorp Jinko SPC • Bright Sembcorp Jinko Company LLC • Glow Sembcorp Jinko Company LLC • Manah Renewable Energy SAOC (f.k.a. Sembcorp Jinko Shine SAOC) 	20%	S\$1	USD12.53 million (approximately S\$16.2 million)	24 Nov 2025

Country	Company Name	Shareholding Percentage Acquired	Consideration for Acquisition	Net Book Value Acquired (based on management report)	Date of Completion
Vietnam	Starmason Joint Stock Company	49%	VND24.5 billion (approximately S\$1.2 million)	VND24.5 billion (approximately S\$1.2 million)	5 Dec 2025
Vietnam	Phu Thanh My Joint Stock Company Limited	73.16%	VND454.8 billion (approximately S\$22.1 million)	VND498.4 billion (approximately S\$24.4 million)	10 Dec 2025
China	Lianzhou Yangfeng Wind Power Co., Ltd.	100%	RMB152 million (approximately S\$27.4 million)	RMB151.1 million (approximately S\$27.2 million)	26 Dec 2025
India	Green Infra Sun Bright Private Limited (f.k.a Renew Sun Bright Private Limited)	100%	INR7.34 billion (approximately S\$102.8 million)	INR2.71 billion (approximately S\$37.9 million)	24 Dec 2025

3. Divestment of Subsidiaries

Country	Company Name	Shareholding Percentage Divested	Consideration for Divestment	Net Book Value Divested (based on management report)	Date of Completion
China	Sembcorp Qitaihe Water Co., Ltd	90.91%	RMB91.2 million (approximately S\$16 million)	RMB40.4 million (approximately S\$7.1 million)	10 Dec 2025

4. Change of Interest in Subsidiaries

Country	Company Name	Shareholding Percentage Disposed	Consideration for Disposal	Net Book Value Disposed (based on management report)	Date of Change in Shareholding Percentage
India	Green Infra Wind Power Generation Limited	-0.27% (Decreased to 69.52%)	INR144,000 (approximately S\$2,016)	INR432,655 (approximately S\$6,057)	4 Jul 2025

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