

sats

**GROWING
SCALE**
ENHANCING
CONNECTIVITY

41st Annual General Meeting

23 July 2014

Financial Summary

\$1.8 billion

Revenue¹

\$2.0 billion

Assets²

\$3.6 billion

Market cap³

\$47.2 million

**Share of results of
Associates/JVs¹**

\$180.4 million

PATMI¹

12.8%

Return on equity¹



¹ For the twelve months ended 31 March 2014, ² As of 31 March 2014, ³ As of 21 July 2014

Performance vs. STI (5 Years)

Total return
incl. dividends

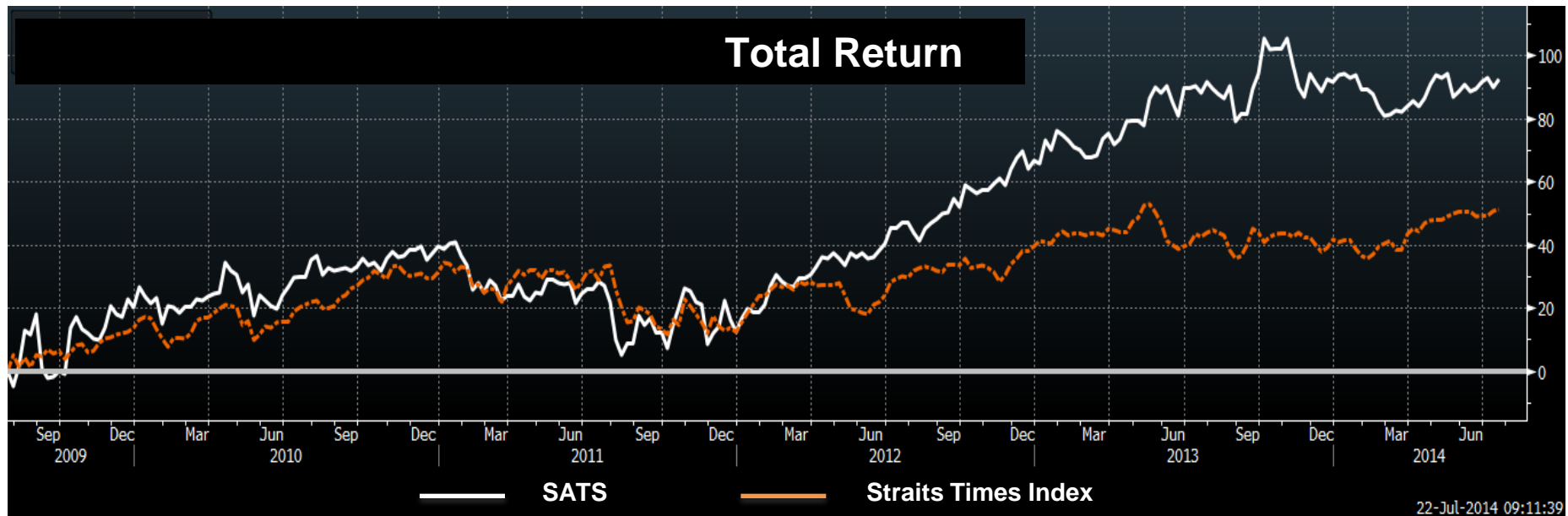


+92%

SATS

+51%

Straits Times Index



Source: Bloomberg, As of 21 July 2014

Our Vision and Mission

Vision

SATS is **Asia's leading** food solutions and gateway services company

We **operate state-of-the-art facilities** to provide food solutions that delight our customers

We **improve connectivity** for our customers through our **comprehensive** gateway services across the region

Mission

To be the **first-choice** provider of food solutions and gateway services by **delighting customers** with our **innovation** and **passion**



Tailor-made Food Solutions for Varying Customer Needs

**Largest inflight
and institutional
caterer**

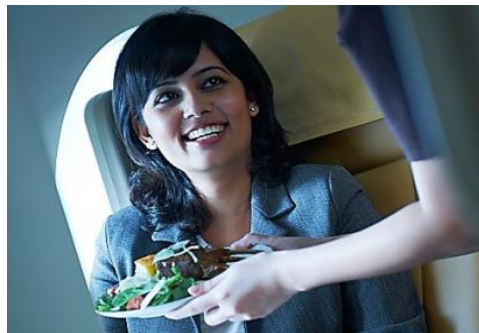


- 7 production facilities
- > 40 international and award winning chefs

Range of offerings include cook fresh, cook chill, cook freeze and retort



Customer segments include hospitality, healthcare, education, military and retail



Comprehensive Gateway Hub Handling Capabilities

Presence
in Singapore



- Changi Airport T1-3
- Airfreight Terminals 1-6
- Marina Bay Cruise Centre Singapore

Passenger services



Ramp handling



Cruise handling



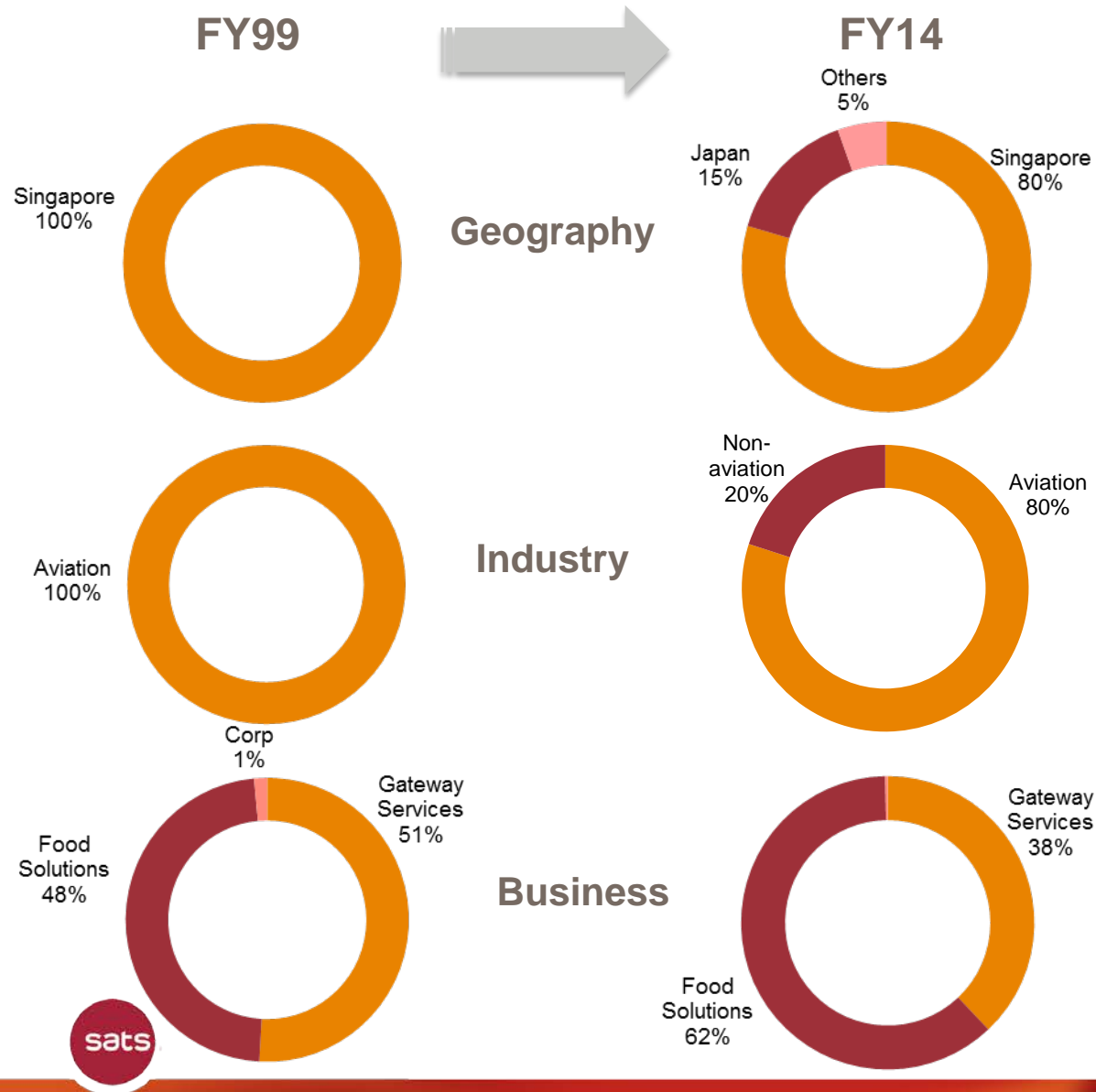
Transshipment freight handling



Perishable handling



Revenue Growth Beyond Singapore and Aviation



Asia's Largest Food and Gateway Services Network

44 Airports

12 Countries

67 Years in Business

83 million

Passengers¹



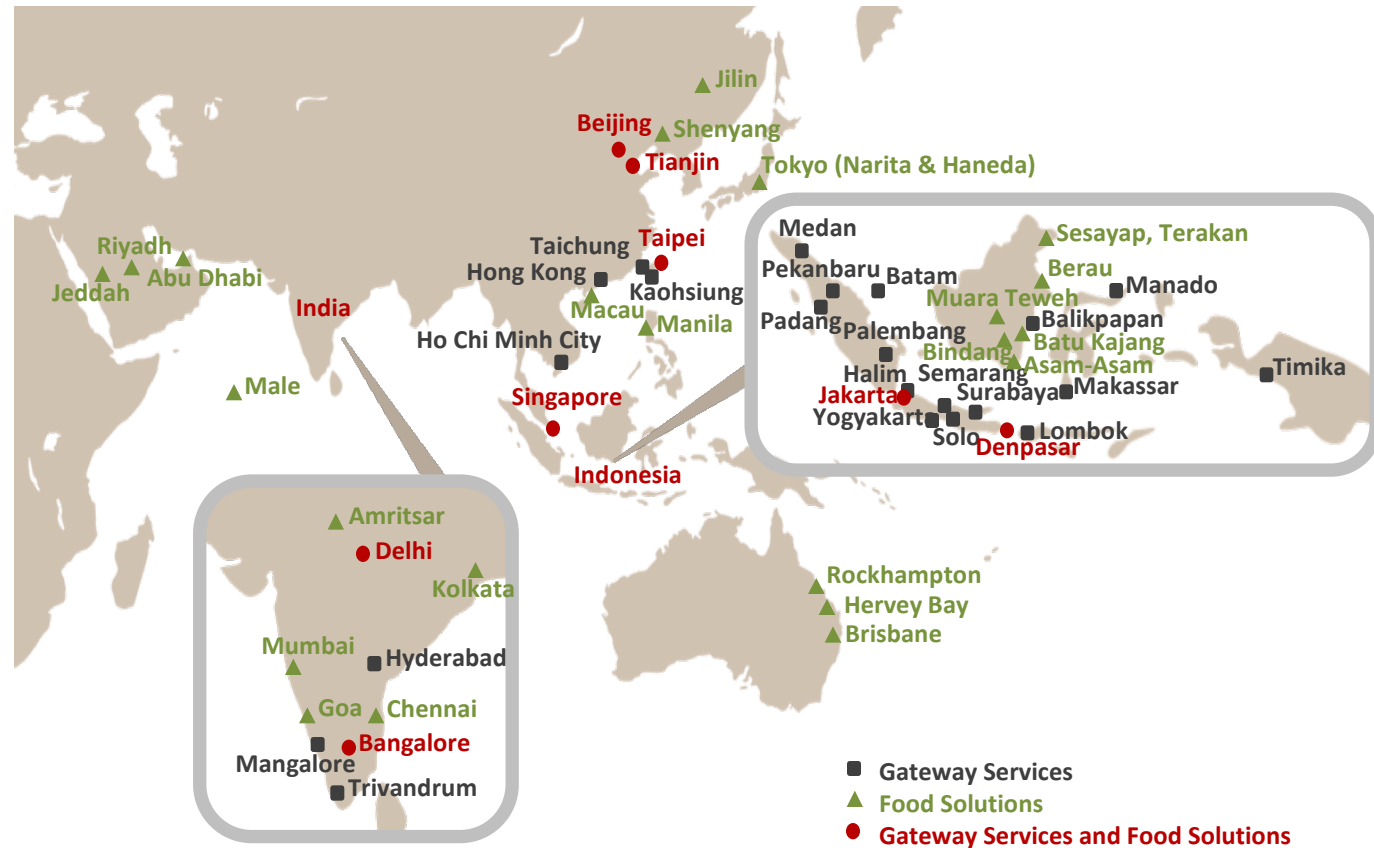
76 million

Meals¹



4 million

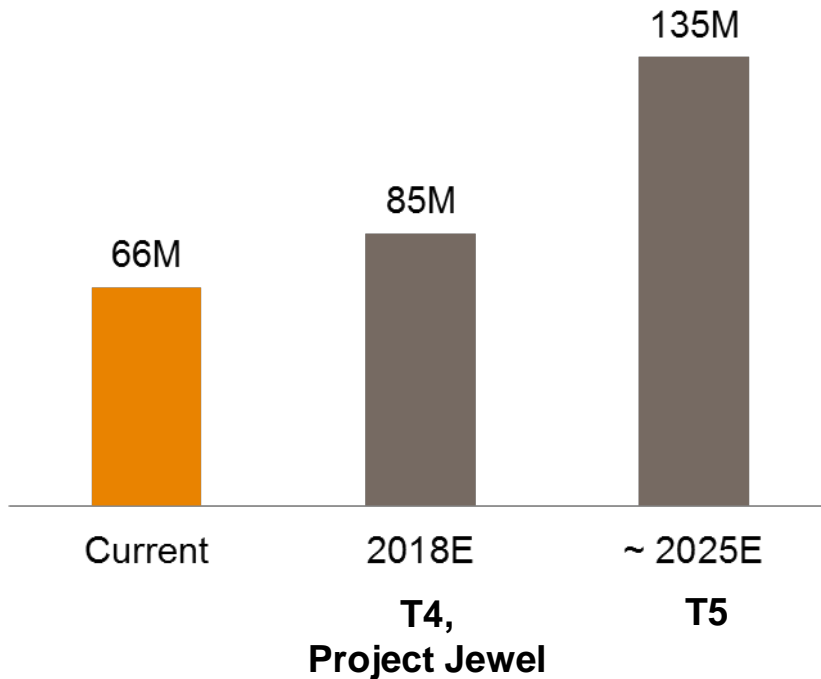
Tonnes of cargo¹



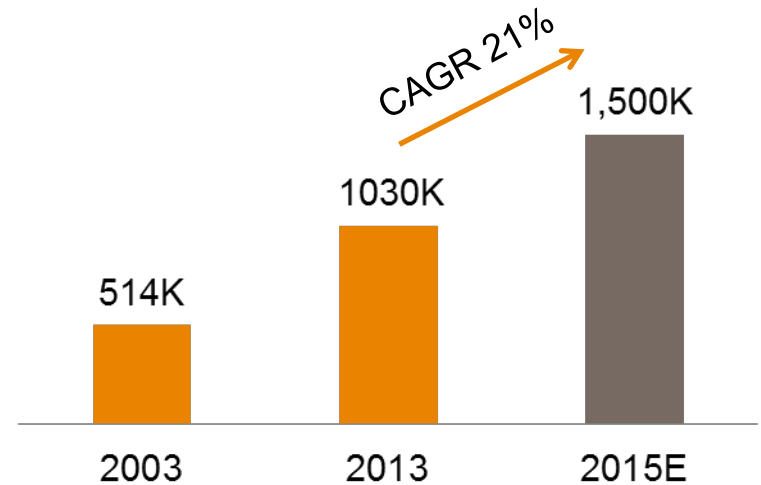
¹ Based on FY14 aviation statistics for Singapore and overseas operations

Singapore - Healthy Underlying Demand Growth

Changi Airport Capacity¹



Cruise Passenger Throughput²



¹ Changi Airport Group, ² Singapore Tourism Board

Booming Asian Middle Class Population

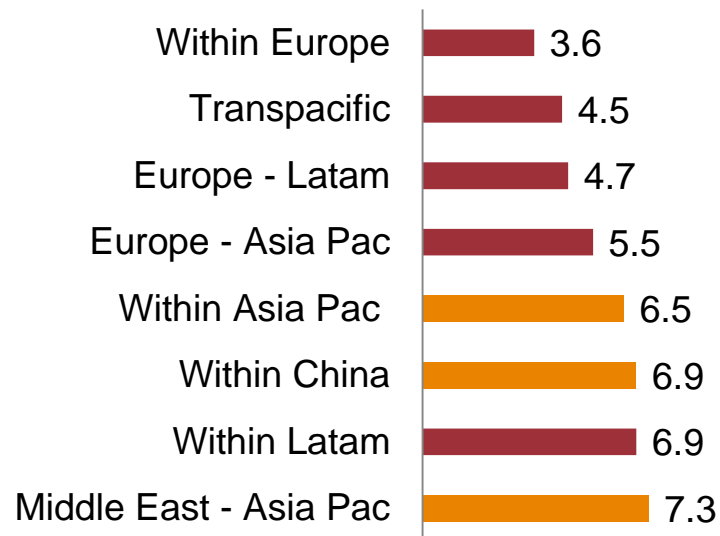
Asia Pacific to account for two-thirds of the world's middle class by 2030^a

Demand for safe, healthy and cosmopolitan food

Food Consumption ^b	2010 – 2020 CAGR %
Asia-9 ^c	7.0
China	8.1
Indonesia	5.9
Philippines	4.1
Singapore	8.0

Demand for trade and travel

Asia Pacific air traffic to grow 6.5% annually until 2032^d



^a Human Development Report 2013, United Nations

^b DBS Group Research, BMI (assume constant USD)

^c China, Hong Kong, Taiwan, Korea, Singapore, Malaysia, Indonesia, Thailand, Philippines

^d Current Market Outlook 2013, Boeing

Financial Flexibility to Pursue Strategic Opportunities

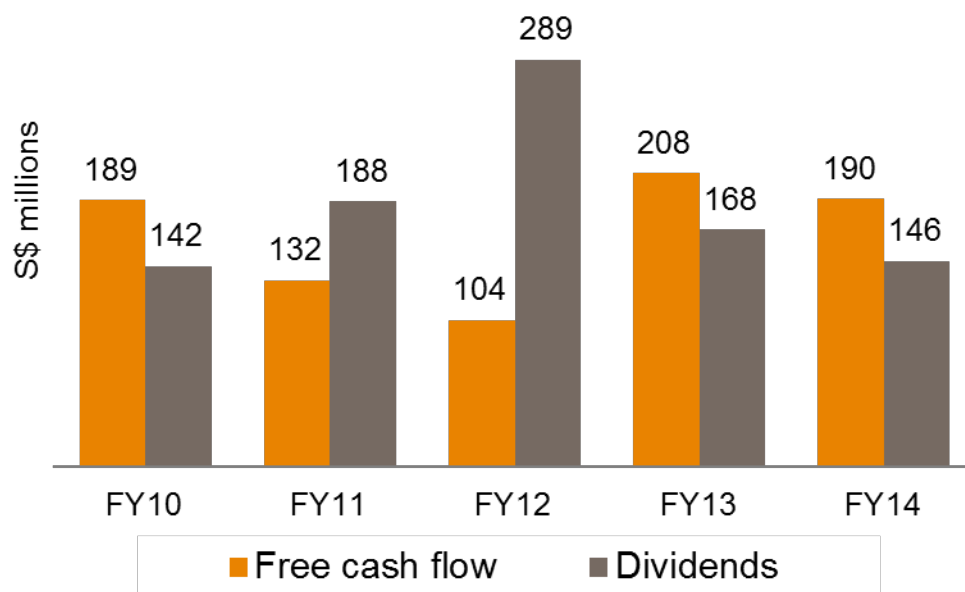
\$395.1 million

Cash reserves^{1,2}

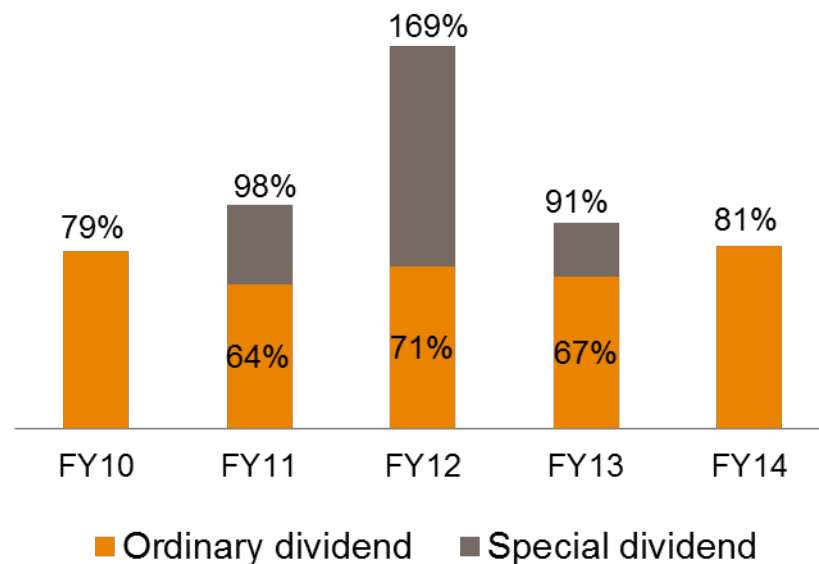
0.08 times

Debt-to-equity ratio²

Free cash flow and Dividends

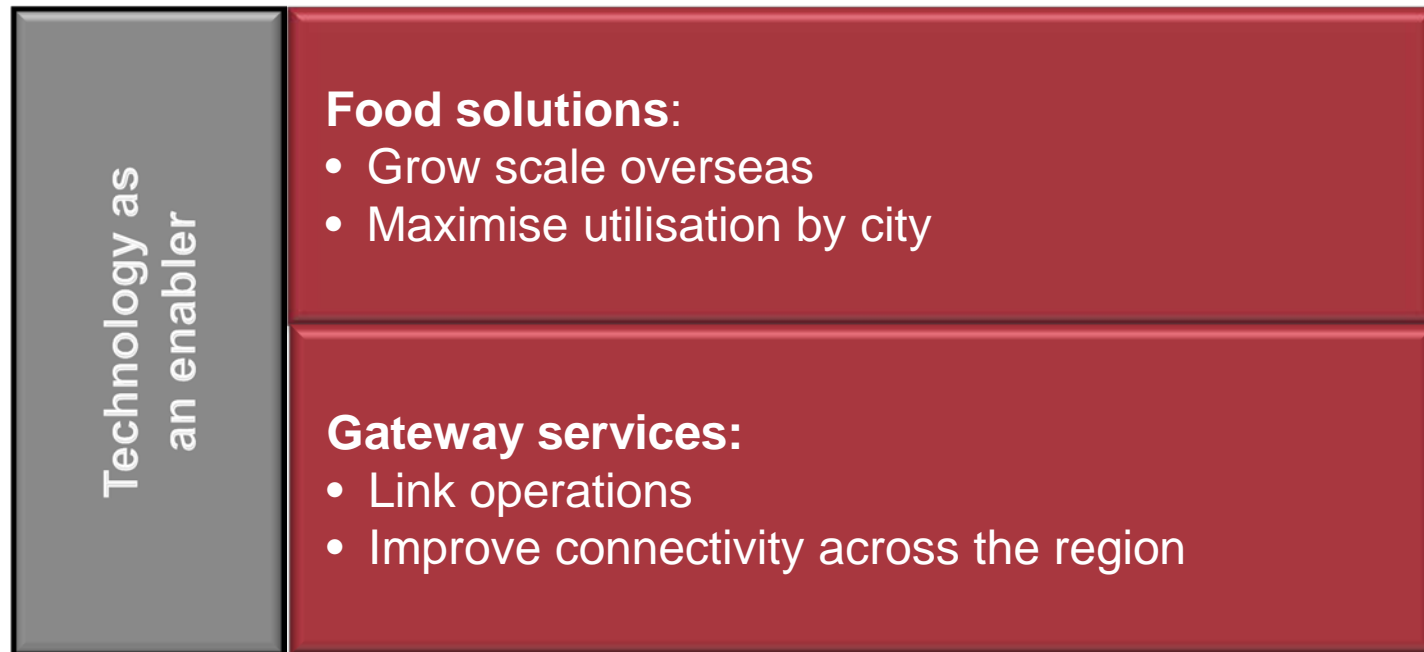


Dividend payout ratio



¹ Cash and cash equivalents, ² As of 30 June 2014

Growing Scale, Enhancing Connectivity



Use state-of-the-art technology to address rising manpower costs and develop new revenue streams

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