CIH

中翔國際集團有限公司

China International Holdings Limited

ESG Report 2025

China International Holdings Limited
(the "Group")

Reporting Period: January 1, 2025 - December 31, 2025

This report mainly covers the ESG performance of CIH (Tianjin) Water Development Co., Ltd. ("CIH Water"), the Group's principal operating subsidiary (60% owned).

This report is prepared in compliance with:

- SGX Listing Rule 711B and Practice Note 7.6
- IFRS S1 and IFRS S2 (ISSB Standards)
- TCFD Recommendations
- GRI Standards

Board Accountability Statement

The Board of Directors acknowledges overall responsibility for the content, accuracy and completeness of this ESG Report.

The Board confirms that the report has been reviewed and approved in accordance with applicable disclosure requirements.

【Table of Contents】

1. Message from Chairman (Board Statement)

In 2025, the global economic landscape continued to evolve within an increasingly complex environment. At the same time, the People's Republic of China (PRC) maintained steady development momentum with a strong focus on high-quality growth and sustainable ecological development. Face with the dual tasks of business expansion and sustainable development, the Board and Management have continued to adhere to the strategy of "water conservation, recycling, and green operation", integrating environmental, social, and governance (ESG) concepts into every aspect of business operations.

Board Statement

The Board of the Company confirms its ultimate and full accountability for the oversight of ESG management, climate-related governance, risk identification and mitigation target setting, performance tracking, and public disclosure. The Board has reviewed and approved this 2025 ESG report, which is prepared in compliance with SGX Listing Rule 711B, IFRS S1, IFRS S2 and TCFD recommendations.

The Company has established a long-term sustainability business strategy to re-shape the Company as a responsible renewable water treatment and supply company. The Company is transitioning from a water processing and distribution operation that relies mainly on surface and ground water resources to a low-carbon, circular, and more sustainable business model centered on wastewater recycling, reuse, and efficient resource utilization. Natural water sources will be retained as strategic backup and supplementary supplies to ensure water supply security. This upgraded strategy serves as the Group's core business and environmental positioning for long-term development.

The Company is committed to maintaining close communications and cooperation with key stakeholders, including customers, employees, regulatory authorities, local communities, shareholders, banks, and suppliers. We do our best to listen to stakeholders' opinions; respond to their concerns, and work together to promote the sustainable development of the water industry.

As disclosed in the Corporate Governance Report, the Company adheres to the principle of board diversity and continues to optimize the composition of the board to ensure scientific, prudent, and efficient decision-making.

2. Scope of This Report

This is the ninth annual ESG / sustainability report published by the Group, covering the Company's environmental, social, and governance (ESG) related performance for the period from January 1, to December 31, 2025. The report maintains consistent data collection boundaries, statistical methods, and calculation standards with prior years, while optimizing the structure and disclosure details to better reflect the Group’s sustainable development practices, climate resilience, and long-term value creation.

Reporting Standards & Compliance Basis

This report is prepared in accordance with the following requirements and frameworks:

- SGX Listing Rule 711A / 711B and Practice Note 7.6
- IFRS S1 General Requirements for Sustainability-related Financial Disclosures
- IFRS S2 Climate-related Disclosures
- TCFD (Task Force on Climate-related Financial Disclosures) recommendations
- GRI Standards (Global Reporting Initiative)

Climate-related data collection and calculation comply with applicable national and local regulations and standards in the PRC, including greenhouse gas accounting guidelines and environmental monitoring requirements.

Reporting Boundary

The reporting boundary is fully consistent with the scope of the Group’s consolidated financial statements, covering CIHL (Tianjin) Water Development Co., Ltd., a 60%-owned subsidiary of the Group. The water treatment and distribution business remains the Group's core business segment.
Since the first sustainability report was released in 2017, the Company has maintained continuous data accumulation, standardized management, and internal verification, thus providing a reliable basis for this 2025 report.

Restatement

No restatements of previously reported information have been made for this reporting period, as there were no significant changes in data measurement methodologies, scope, or underlying assumptions.

Assurance & Internal Control Review

The Group has not obtained external third-party assurance for the 2025 Greenhouse gas (GHG) emissions data and ESG indicators.

The Board has engaged Crowe Horwath First Trust Advisory Pte Ltd ("Crowe"), a professional firm specializing in audit and risk management, and sustainability to assist in reviewing the adequacy, effectiveness and robustness of the Group's internal control systems and processes relating to sustainability reporting, data collection, validation, and disclosure. The scope includes review of the sustainability report process, data integrity, and internal control design. The findings and recommendations of Crowe were submitted to the Audit & Risk Committee (ARC) for deliberation and then recommended to the Board. No significant internal control deficiencies were identified during the review.

The Group will progressively enhance data quality, management systems, and documentation to prepare for mandatory third-party limited assurance on Scope 1 and Scope 2 GHG emissions by FY2027 in accordance with the requirements of SGX.

This report addresses climate-related and environmental issues in line with TCFD's four pillars: governance, strategy, risk management, and metrics and targets. It also provides detailed disclosure on human capital management, employee care, health and safety, customer service, and stakeholder engagement.

The Group's ESG contact person is Ms Shirley Liu, Joint Company Secretary. Email:cih@cihgrp.com.

3. About CIH Water

CIHL (Tianjin) Water Development Co., Ltd., founded in September 2004, is a comprehensive water service enterprise integrating the production, transportation, and sales of industrial and domestic miscellaneous water, sewage treatment, recycling, and supporting pipeline network construction and services. It is currently the largest renewable water production and utilization enterprise in Binhai New District in terms of water supply coverage.

The Company operates two key facilities: Beitang Water Plant and Xinhe Wastewater Upgrading and Recycling Plant. Beitang Water Plant is located east of Beitang Reservoir, with Huanggang No.1 Reservoir and Huanggang No.2 Reservoir as its water sources. It commenced operations in March 2006, and the quality of treated water complies with the "Standards for Urban Wastewater Recycling-Urban Miscellaneous Water" (GB-T18920-2020) issued by the Ministry of Housing and Urban-Rural Development.

Xinhe Wastewater Upgrading and Recycling Plant is located at 6153 Yunshan Road, Xinhe Street, Binhai New District. It processes sewage from the third-party-owned and operated Xinhe Sewage Treatment Plant; this plant already meets the Grade 1A standard of the "Pollutant Discharge Standards for Urban Sewage Treatment Plants" (GB18918-2002), upgrading it to meet Tianjin's Grade A standard (DB12/599-2015) before discharging into the Heizhu River. The plant was commissioned on December 12, 2019, and was officially commenced operations in 2020. In a separate processing unit, the upgraded discharged water undergoes further treatment using the UF+RO recycling process to meet the "Standards for Urban Wastewater Recycling - Urban Miscellaneous Water", which is suitable for industrial production, landscape greening, residential use, road sprinkling, and other purposes.

The Company's water pipeline network starts from Beitang Water Plant and Xinhe Water Plant, extending south to Lingang Industrial Zone, east to Haifang Road, and west to Tanggu-Tianjin Expressway. It covers Beitang Area, Tanggu Marine High-tech Park, Yujiapu Financial District, Tianjian Commercial District, Donggu and Xigu Areas, Xiangluo Bay Central Business District, Lingang Economic and Technological Development Zone, Tianjin Port Bulk Cargo Logistics Center, Northern Cluster Start-up Zone of Central New Town, Tianjin Avenue and its surrounding areas, and Southern New Town. In line with regional development progress, the Company will gradually lay additional reclaimed water supply pipelines as per the construction plan.

The present water supply coverage area is approximately 300 square kilometers, and the supporting works for the reclaimed water pipeline network in the Hangu Area of Binhai New District is progressing in an orderly manner.

As of the end of 2025, the Beitang Water Plant has a total production capacity of 50,000 cubic meters per day, Xinhe Wastewater Upgrading Plant has a treatment capacity of 70,000 cubic meters per day, and Xinhe Recycling Plant has a production capacity of 50,000 cubic meters per day.

In 2025, the Company added approximately 28.55 kilometers of new water supply pipelines, bringing the total pipeline network to 627.83 kilometers, supplying water to 706 enterprises.

The total water consumption of customers in 2025 was 7.5488 million cubic meters, with the following breakdown:

Landscaping and greening**:** 13 new enterprises were added, with an increase of 443,200 square meters in greening area, and 2 enterprises were removed, with a decrease of 11,000 square meters in greening area. The total greening area covered by water supply reached 26.7248 million square meters, with an annual water consumption of 2.2808 million cubic meters, accounting for 30.21% of the total annual water consumption.

Residential use: 5,707 new household users were added, bringing the total number of residential users to approximately 136,300, with an annual water consumption of 1.9495 million cubic meters, accounting for 25.83% of the total annual water consumption.

Commercial and other uses: 35 new users were added, with an annual water consumption of 448,100 cubic meters, accounting for 5.94% of the total annual water consumption.

Industrial enterprises: 3 new industrial users were added and 1 was removed, leaving 21 industrial enterprises. The annual water consumption was 2.8704 million cubic meters, accounting for 38.02% of the total annual water consumption.

Overall, total water consumption in 2025 remained at about the same level as in 2024, but the consumption structure changed significantly. Industrial water consumption decreased by 22% compared with 2024, mainly due to reduced water consumption by Nanjiang Power Plant and Anbi En. Meanwhile Novartis Dan's water consumption rose significantly and other industrial customers also increased their consumption compared with 2024. Due to lower rainfall in 2025, landscape and greening water consumption increased by 24% compared with the previous year. Residential and Commercial water consumption also increased.

4. Governance Structure

Board Oversight over ESG and Climate-related Risks and Opportunities

The Company has established a complete, long-term governance system for ESG and sustainability issues, with a specific focus on climate-related risks and opportunities (CrRO).

The governance structure consists of two levels:

Board-level committee: The Audit & Risk Committee (ARC) acts as the board-level ESG and climate oversight committee, comprising independent non- executive directors and the Chairman of the Board.

Management-level working group: An ESG and climate working group comprising four members, including two female employees, responsible for day-to-day implementation.

Roles and Responsibilities

- The Board has ultimate oversight responsibility for ESG strategy, climate risk management, capital allocation for sustainability projects, annual ESG report approval, and compliance with disclosure rules.
- The ARC reviews ESG policies, climate risk identification results, ESG targets, performance progress, and internal controls related to sustainability.
- The management working group implements action plans, collects data, monitors indicators, conducts risk assessments, and reports regularly to the ARC and the Board.

The Company has successfully completed the strategic transition from raw water processing to mainly wastewater recycling, and are continuously optimizing the Group’s carbon emission reduction targets. The Group will formulate specific carbon policy targets in the next few years in line with the development direction of China's water treatment and distribution industry. Climate-related issues are a key consideration for the Board and the board committee, with climate-related risks and opportunities regularly discussed at our regular and ad-hoc board meetings.

The Company has adopted climate disclosures aligned with the TCFD recommendations and will continue to enhance transparency by reporting climate performance, risks, targets, and progress to shareholders annually in line with ISSB and SGX requirements.

Management's Role on ESG and Climate-related Risks and Opportunities

The ESG and climate working group is responsible for the daily sustainability work under the guidance of the Board and the ARC.

This working group, consisting of Group and operational entity management, is responsible for formulating annual ESG work plans and reviewing the implementation of monthly plans.

Since 2024, both the board committee and the working group have reported to the Board on a quarterly basis as part of the quarterly management reporting process. The Board, the board committee, and management jointly formulate annual ESG and climate-related work plans and track progress of previous work.

External Resources

The Company has not obtained external assurance for this report, but has received advice from external consultants on ESG issues and will continue to engage external professional consultants to provide guidance on sustainability issues as appropriate.

5. Strategy

5.1 Climate-Related Risks and Opportunities

The Board has systematically identified and assessed the following material climate-related and operational risks, which may affect the Group's business stability, financial performance, cash flow, cost structure, assets, and long- term development prospects.
Short-term risks: defined as within three years; long-term risks: beyond three years.

Climate-related Risks

The Board has identified the following short-term and/or long-term major risks:

- Floods caused by climate change (short-term and long-term).
- Drought caused by climate change (long-term).
- Shortage of groundwater and surface Water (short-term and long-term).
- Shortage of skilled workers (short-term and long-term).
- Supply of key processing equipment and materials (short-term and long-term).
- Discharge regulations (on air pollutants and solid waste) (short-term and long-term).
- Changes in government regulations and standards (short-term and long-term).
- Relocation of major customers (short-term).

Financial Materiality Disclosure

The following climate-related risks are considered material to the Group's financial performance, cash flow, cost structure and asset stability.

Floods

Financial impact

Floods may cause plant downtime, equipment damage, pipeline failure, and additional maintenance costs, potentially affecting revenue and margins.

During the flood season, the Company's water plants resorted to the use of raw water regulation tanks, denitrification filters, aeration tanks, high-efficiency sedimentation tanks, and other pools as temporary reservoirs to store initial rainfall and to effectively regulate flood peaks.

No severe weather events were recorded in 2025, however the Company anticipates an increase in the frequency of storms in the future which may affect the service area. In general, floods may lead

to a shortage of raw water for treatment, and prolonged disruptions could result in significant revenue losses.

Drought

Financial impact

Drought may reduce raw water availability, increase water intake costs, and affect production stability.

The Company's business has fully transitioned from relying purely on reservoir water to recycling wastewater for industrial, commercial, and residential use.

During the year, the Beitang Water Plant strictly adhered to the relevant regulations of the water source protection area, implemented a registration system for incoming and outgoing vehicles, ensured that production and domestic sewage and sludge were not discharged externally, processed sludge through sludge sedimentation tanks and dewatering equipment, fully recycled all production wastewater, and transported production sludge to qualified third-party service providers for harmless treatment under signed entrustment agreements. Currently, the production and operation of Beitang Water Plant are fully integrated into the unified scheduling of Xinhe Wastewater Upgrading and Recycling Plant, and the two plants have achieved efficient remote automated equipment management. From the commencement of operations of the Beitang Water Plant till the end of 2025, it has saved a total of approximately 149 million cubic meters of fresh water resources, thus making significant contributions to the development of a water-saving society in the Binhai New District.

The Xinhe Wastewater Upgrading Plant has maintained good equipment conditions and safe, stable operations since the start of its temporary upgrading on January 1, 2018.

As of the end of 2025, it has contributed to saving approximately 63 million cubic meters of fresh water resources.

Shortage of Groundwater and Surface Water

The shortage of groundwater and surface water is a result of drought and years of overuse of groundwater by the agricultural and industrial sectors. In the Company's service area, surface water supply has been adequate due to years of government investment in water conservation and the implementation of the South-to-North Water Diversion Project. However, in the long run, with the continuous development of industry and urbanization in the region, the shortage of groundwater and surface water is expected to become increasingly common.

Long-term shortage may increase operational costs and affect business scale.

Shortage of Skilled Workers

The workforce is the key to the Company's success. The Company's operations require skilled front-line workers, engineers, and service personnel, who need continuous training throughout their careers. The shortage of skilled workers may lead to increased operating costs. The Company has established a sound training system to continuously train employees and has been able to recruit skilled workers from the domestic market to meet operational needs. May increase labor costs and affect operational efficiency.

Supply of Key Materials and New Technology

The Company's operations require certain important chemicals such as polyaluminum chloride and sodium hypochlorite. Although these chemicals are available in the domestic market, their uncertain supply and fluctuating prices pose risks to the Group. There are also risks associated with the transportation, storage, and handling of these chemicals. The Group uses a variety of technologies in the treatment process, including but not limited to ultrafiltration membranes and reverse osmosis processes.

Supply chain risks may lead to increased inventory costs, which are necessary to avoid operational disruptions.

Discharge Regulations

The Company's operations emit certain gases and discharge concentrated solid waste. Currently, the emitted gases are not subject to specific regulatory controls, but there is a possibility of new gas emission regulations in the future, which may increase water treatment costs. Concentrated solid waste is transported to specialized and authorized third-party vendors for further processing, which is subject to local government supervision and may incur higher costs in the future.

Changes in Government Regulations

Government regulations on water pricing and treatment fees directly affect the Company's business, as the Company sells treated water to customers and receives processing fees from the government for treating wastewater to specified standards. Risks associated with future changes in regulations may lead to increased operating costs.

Relocation of Major Customers

Large industrial users account for a significant share of the Company's treated water sales. The relocation of any major customer may result in significant sales and revenue losses. In recent years,

some heavy industrial users have moved out of the service area, and the development of new industrial projects has not been fast enough to offset the sales losses caused by these relocations, leading to a significant reduction in the Company's industrial water sales.

Climate-related Opportunities

The shift to low-carbon and water-saving policies brings growing demand for reclaimed water. The Group’s reclaimed water strategy supports revenue growth and enhances long-term competitiveness.

5.2 Impact of Climate-related Risks And Opportunities

In recent years, the Company has witnessed the materialization of certain risks that have had a negative impact on its business. The Company rates pandemic risks as medium and all other risks as low.

The Company recognizes significant revenue growth opportunities brought by the ongoing shift towards environmentally sustainable solutions, particularly the growing demand for recycled water, in which the Company has a strong competitive advantage.

5.3 Sustainable Development Strategies to address Climate change Risks

Climate Scenario Analysis

The Company has evaluated physical and transitional risks under different climate scenarios, including mild and severe global temperature increases (corresponding to the 2° C scenario aligned with the Paris Agreement and the 4° C high-emission scenario, respectively), using available resources.

These scenarios affect the Company's operations through various factors such as stricter environmental policies, reduced water availability, and rising sea levels.

The Company concludes that the Group’s reclaimed water strategy improves resilience under all climate scenarios.

The Group has adopted the following strategies to address potential risks:

Promoting Water Recycling

Where possible, the Company prioritizes the use of recycled water for commercial purposes to conserve surface water and groundwater resources for water conservation and environmental protection. The saved surface water can be used to replenish natural underground reservoirs in the operating area, contributing to local environmental preservation. In any future scenarios involving

prolonged droughts or stricter water regulations, the supply of recycled water can provide both economic benefits and supply security for stakeholders.

Promoting Renewable Energy

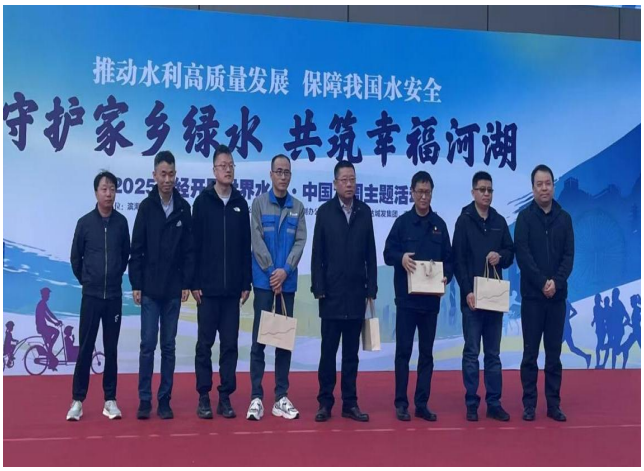
The Company is considering the use of renewable energy in some business processes and evaluating the feasibility of installing on-site or off-site solar power generation facilities. Given that electricity consumption accounts for the majority of the Company's carbon emissions, the use of renewable energy could significantly reduce the Company's carbon footprint.

Recycling of Materials Used in the Process

Certain materials used in the treatment process, such as ultrafiltration membrane filters, can be reused after treatment. The Company is actively working on the reuse of these materials to reduce costs and secondary carbon emissions.

Utilizing Advanced Technology to Reduce Chemical Consumption

The Company plans to invest in new technologies to enhance the automation of chemical dosing, thereby reducing chemical consumption in the treatment process and overall carbon emissions from treatment plants. Increased automation will also improve operational efficiency by minimizing human errors in continuous 24/7 operations.



6. Risk Management

6.1 Establishing a Bottom-up System of Monitoring Risks

Climate Risk Management Process

The Group has established a complete, bottom-up risk identification and monitoring system covering climate, environmental, safety, and operational risks.

The formal risk management process includes five steps:

Risk Identification:

Risks are collected from plant-level staff, facility managers, and operational teams.

Risk Assessment:

Each risk is assessed by likelihood and potential impact (financial, operational, compliance, reputational).

Risk Prioritization:

Risks are classified as high/medium/low and ranked for resource allocation.

Risk Mitigation:

Targeted control measures, responsibilities, and timelines are defined.

Monitoring & Review:

Risks are tracked regularly, with results reported quarterly to the ARC and Board.

Climate risks are fully integrated into the Group's overall risk management framework.

Management identifies and monitors risks using risk metrics. The Group has dedicated safety personnel at the operational level and facility management personnel responsible for environmental risk control. It also has an automated system to monitor effluent and discharge, many of which are directly connected to the government's air pollution and discharge monitoring system. Employees have channels to report potential risks to management and propose suggestions for reducing energy and chemical use. Management holds regular review meetings to assess operational risks in line with industry practices. The Company believes these practices will help manage risks associated with climate-related environmental changes, such as extreme weather, supply chain disruptions caused by climate events, and carbon pricing.

When evaluating investment proposals, the Group places greater emphasis on ESG factors in addition to conventional business considerations.

6.2 Management of Climate-related Risks

The Group's climate risk management system is closely integrated with its operational risk management system. The Group's supply chain policy prioritizes cooperation with local suppliers to enhance supply security, benefit local communities, reduce transportation-related emissions, and improve resilience to regional climate disruptions.

7. Metrics and Targets

7.1 Setting the Metrics

7.1.1 Energy Consumption and Carbon Emission (Scope 1 and Scope 2)

GHG Accounting Methodology

GHG emissions are calculated in accordance with the GHG Protocol Corporate Standard.

Scope 1: Direct emissions arising from fuel consumption in stationary sources (e.g., diesel and natural gas) and mobile sources (e.g., gasoline and diesel used in transport vehicles). The emission factors for natural gas, diesel, and gasoline are based on the "Guidelines for Accounting and Reporting of Greenhouse Gas Emissions for Enterprises - Power Generation Facilities" (Environmental Protection Office Climate Letter [2022] No. 485) issued by the Ministry of Ecology and Environment of the People's Republic of China on December 21, 2022.

Scope 2: Indirect emissions from purchased electricity and purchased heat consumption. The emission factor for purchased electricity is based on the 2023 power carbon dioxide emission factors issued by the Ministry of Ecology and Environment of the People's Republic of China on December 31, 2025. The calculation formula for purchased heat emissions are in accordance with the "Guidelines for Accounting and Reporting of Greenhouse Gas Emissions for Enterprises - Power Generation Facilities" (Environmental Protection Office Climate Letter [2022] No. 485) issued by the Ministry of Ecology and Environment of the People's Republic of China on December 21, 2022.

Unit: tCO_2e (tonnes of carbon dioxide equivalent)

Through internal assessments and benchmarking against industry peers, the Group has selected appropriate metrics to assess and manage relevant climate risks and opportunities:

The Group remains committed to reducing energy consumption and carbon emissions.

The following tables show the Group's energy consumption and carbon emissions over the past two years:

Energy Consumption in 2025 and 2024

Index	Unit	Year 2025	Year 2024
Water treatment business			
Non-renewable Electricity	kwh	9,516,882	7,841,082.3
Petroleum	tonne	6.04	6.33
Diesel	tonne	1.89	2.50
Office			
Non-renewable Electricity	kwh	136,894	137,579.31
Petroleum	tonne	2.20	2.91
Diesel	tonne	0	0

GHG Emission in 2025 and 2024

Index	Unit	Year 2025	Year 2024
Water treatment business			
GHG Emission Scope 1	tCO2e	23.51	26.28
GHG Emission Scope 2	tCO2e	6,467.67	5,520.91
Total (Scope 1+2)	tCO2e	6,491.18	5,547.19
Office			
GHG Emission Scope 1	tCO2e	6.44	8.50
GHG Emission Scope 2	tCO2e	93.03	96.87
Total (Scope 1+2)	tCO2e	99.47	105.37
Total			
Total GHG Emission Scope 1	tCO2e	29.95	34.78
Total GHG Emission Scope 2	tCO2e	6,560.71	5,617.78

7.2 Analysis of Energy Consumption

7.2.1 Analysis of Energy Consumption for the Beitang Water Plant and Xinhe Upgraded Wastewater Treatment and Reclamation Plant

1) Statistical Analysis of Energy Consumption of Beitang Water Plant

Year	Water supply (10,000 m^3)	Electricity consumption (kw.h)	Energy consumption (kw.h/1000m^3)	Increase (%)
2024	264,666	52,842	199.66	-
2025	1,135,007	261,072	230.02	15.21

2) Statistical Analysis of Energy Consumption of Xinhe Wastewater Reclamation Plant

Year	Water supply (10,000 m^3)	Electricity consumption (kw.h)	Energy consumption (kw.h/1000m^3)	Increase (%)
2024	8,836,972	5,673,756.79	642.05	-
2025	7,989,842	6,694,218.76	837.89	30.50

3) Statistical Analysis of Energy Consumption of Xinhe Upgraded Wastewater Treatment Plant

Year	The amount of water consumption of Upgraded Wastewater Treatment (m^3)	Electricity consumption (kw.h)	Energy consumption (kw.h/1000m^3)	Increase (%)
2024	20,525,075	2,114,483.24	103.02	-
2025	20,802,142	2,561,591.24	123.14	19.53

7.2.2 Analysis of Chemical Agents Consumption of the Beitang Water Plant and Xinhe Upgraded Wastewater Treatment and Reclamation Plant

Natural Resources:

The natural resources consumed in the Company's operations are renewable industrial products.

1) **Statistical Analysis of Agents Consumption at Beitang Water Plant**

Water supply In 2025 (ton)	Category	Name of chemical agents	Consumption in 2025 (ton)	Unit consumption in 2025 (kg/thousand tons of water)	Unit consumption in 2024 (kg/thousand tons of water)	Growth from 2024 (%)
1,135,007	Water purifier	Polyaluminum chloride	38.3182	33.76	30.35	11.22
	Disinfectant	Sodium hypochlorite	74.0491	65.24	82.77	(21.18)

2) Statistical Analysis of Agents Consumption of Xinhe Wastewater Reclamation Plant

Supply of reclaimed water in 2025 (ton)	Name of chemical agents	Consumption in 2025 (ton)	Unit consumption in 2025 (kg/thousand tons of water)	Unit consumption in 2024 (kg/thousand tons of water)	Growth from 2024 (%)
7,989,342	Scale inhibitor	17.66	2.21	1.41	57.02
	Reducer	0.55	0.07	0.27	(74.11)
	Sodium hypochlorite	447.89	56.06	49.89	12.36
	Sodium hydroxide	42.95	5.38	5.10	5.49
	Hydrochloric acid	9.59	1.20	0.70	70.92

3) Statistical Analysis of Agents Consumption of Xinhe Upgraded Wastewater Treatment Plant

Volume of wastewater treated according to upgraded standards in 2025 (ton)	Name of chemical agents	Consumption in 2025 (ton)	Unit consumption in 2025 (kg/thousand tons of water)	Unit consumption in 2024 (kg/thousand tons of water)	Growth from 2024 (%)
20,802,142	Sodium acetate	11,464.39	536.39	536.15	0.10
	Flocculant	5,278.47	253.75	253.40	0.14
	Reducer	680.21	32.70	32.57	0.41
	Coagulation-cation	37.71	1.81	1.81	0.14
	Coagulation-cation	5.29	0.25	0.26	(3.72)
	Hyposodium	473.39	22.76	22.73	0.14

Energy and Chemical Agents Consumption Analysis

Beitang Water Plant: Currently, the Company's water supply is mainly provided by Xinhe Wastewater Reclamation Plant, with Beitang Water Plant serving as a supplementary supply source during periods of high water demand. In 2025, power consumption increased slightly due to factors such as flow rate, pressure, and pump operating conditions. In addition, fluctuations in influent water quality required real-time adjustments to the dosage of polyaluminum chloride, with the increase remaining within a normal range. In 2024, the water supply volume was relatively low, resulting in a long retention time of water in the plant system, so sodium hypochlorite had to be added regularly and periodically for disinfection to ensure water quality. In 2025, the water supply volume was relatively high, the chemical dosage was relatively stable, and the consumption of sodium hypochlorite decreased slightly compared with 2024.

Reclaimed Water Plant of Xinhe Water Plant: In 2025, the municipal and district water conservancy and environmental departments increased the frequency of inspections on on-line monitoring, outlet water quality, process operation, and equipment operation, resulting in greater regulatory pressure. To ensure the stable discharge of water quality up to standard, the operating hours of various water treatment process units in terms of sludge discharge frequency, aeration volume, and ozone equipment usage were increased compared with 2024, leading to higher energy consumption in 2025; the change in chemical consumption was within a reasonable range.

Xinhe Sewage Upgrade Water Plant: In 2025, higher influent water conductivity compared with 2024 reduced the production efficiency of the reclaimed water treatment system. To meet the water supply demand, it was necessary to increase the number of operating units of the reclaimed

water treatment system, leading to a simultaneous increase in energy consumption. Elevated conductivity also increased the risk of fouling and scaling in ultrafiltration and reverse osmosis membrane modules, adversely affecting treatment efficiency and water quality. As a result, the frequency of backwashing and chemical cleaning increased, leading to higher consumption of scale inhibitors, sodium hypochlorite, sodium hydroxide, and hydrochloric acid compared with 2024. In contrast, lower oxidation-reduction potential (ORP) levels in the influent reduced the need for reduction processes, resulting in decreased usage of reducing agents.

Objectives and Evaluation: The consumption of chemicals and energy in the production process of each water plant is affected by multiple external factors such as season, climate, upstream incoming water quality, water supply flow nodes, and customer demand. Currently, the Company cannot determine the target quantity for the next year, but will continue to strictly manage production and control the consumption of chemicals and energy to not exceed the current year's level.

7.3 Setting Targets: Objectives and Evaluation

Quantified Climate Targets

To align with SGX requirements, national carbon goals, and industry best practices, the Group establishes the following quantified medium-term and long-term climate targets:

- Achieve peak carbon emissions from operations by 2030
- Reduce Scope 1 + Scope 2 emission intensity by 10-15% by 2030 (base year: 2025)
- Strive toward net-zero GHG emissions by 2050
- Continuously improve energy efficiency, reduce unit energy consumption, and promote renewable energy (e.g., solar power)

The targets for chemical and energy consumption in the production process of the Company's water plants are affected by many variables such as season, weather, water supply flow nodes, raw water quality, and irregular customer water usage. The Company is in the process of determining appropriate chemical and energy consumption targets in line with industry benchmarks. Currently, the Company has not set quantitative environmental metrics for electricity usage, water consumption, and GHG emission.

The Group established the following qualitative targets for 2026:

- Full compliance with discharge regulations
- Zero work-related injuries and fatalities

- Zero child labor, forced labor, or improper employment practices
- Anti-Corruption training for all employees
- 100% customer satisfaction
- Full LED lighting and paperless office
- Maintain electric company vehicles

7.4 Metrics Used

Scope 3 Emissions Plan

The Group does not currently report Scope 3 emissions but is evaluating the relevance and availability of Scope 3 data for future reporting.

Furthermore, the disclosure does not currently discuss the specific risks associated with Scope 1 and Scope 2 emissions. The Group recognizes that rising energy costs and stricter emission regulations may impact operational costs and compliance obligations. In response, the Group is exploring energy efficiency measures and considering renewable energy as sources for plant operations.

The Group adopts the following metrics to measure its ESG performance:

Item/Year	**2025**	**2024**
Total Employees	72	72
Male Employee	53	53
Female Employee	19	19
Pipeline length(km)	627.83	599.28
No. of Household Customers	13.63	13.06
Watering Area (10km^2)	2,672.48	2,629.26
Industrial Customers	21	19
Wastewater Treated (10kt)	2,080.21	2,052.51
Water consumption (10kt)	754.88	755.48
Energy Consumption		
Plant Electricity Consumption (kwh)	9,516,882	7,841,082.03
Office Use of Electricity (kwh)	136,894	137,579.31
Fuel-Petroleum (l)	11,361.98	12,743.54
Fuel-diesel (litter)	2,262.8	2,995.87
Solid Waste (tonne)	1,142.42	1,124.56

Dangerous Waste (tonne)	1.194	1.812
Carbon Emission		
Outsourced carbon emission (TC02)	6,560.71	5,617.78
Gasoline and diesel carbon emissions	29.95	34.78
Sub-total(TC02)	6,590.66	5,652.56
Chemicals Used		
Flocculant (tonne)	5,316.79	5,209.04
Hydrochloric Acid (tonne)	9.59	6.21
sodium hypochlorite (tonne)	995.33	929.27
scale inhibitor(tonne)	17.66	12.44
Reductant (tonne)	680.76	670.77
Sodium hydroxide (tonne)	42.95	45.03
CH_3COONa (tonne)	11,164.39	11,004.55
Coagulant Aid - Anion (tonne)	37.31	37.15
Coagulant aid - cation (tonne)	5.29	5.42
Sub-total	18,270.47	17,919.88
Training		
Male Employee (hours)	1,192	1,487
Female Employee (hours)	202.5	179
Sub-total	1,394.5	1,666
After-sales service		
Telephone calls (times)	12,837	11,727
Telephone call out(times)	1,212	1,216
Total traffic volume	14,049	12,943
WeChat work order(times)	1,766	1,626
Business work order(times)	5,527	4,595
Cumulative followers of enterprise WeChat	23,789	19,628
After-sale satisfaction	100%	100%
Others		
Water Quality Pass Rate	100%	100%
Accidents	0	0
Occupational Disease	0	0
Worksite Casualty	0	0

7.5 Progress Towards Targets

The Board's oversight committee is currently reviewing climate-related targets adopted by peer companies in China. Based on this review, the Company plans to establish medium and long-term targets to reduce Scope 1 and Scope 2 GHG emissions by 2030 and achieve net-zero emissions by 2050. Performance against these targets will be monitored annually using standardized emissions metrics, with progress reported in the Company's annual sustainability report.

8. Accumulating Human Capital

Human capital is as important as physical and technological investment in the Company's business. By the end of 2025, the Company had 72 employees under formal labor contracts in accordance with the applicable law and regulations, with a focus on enhancing employees' skills and fostering their innovative spirit.

8.1 Recruitment and Promotion

All senior management personnel of the Company are Chinese citizens. The Company strictly adheres to the requirements of labor laws and regulations, recruits and dismisses employees in accordance with the "Labor Law of the People's Republic of China", and safeguards employees' legitimate rights and interests. The Company adheres to the basic principles of demand-based open recruitment, fair competition, and merit-based selection, expands recruitment channels to attract talents, focuses on employees' career planning, deployment, management, and training, and establishes mechanisms to ensure reasonable and smooth talent flow, including the ability to recruit and dismiss, promote and demote employees, so as to ensure that the right person is assigned to the right position and employees' potential is fully tapped.

8.2 Remuneration and Benefits

The Company provides comprehensive welfare framework in compliance with applicable laws and regulations, including participation in "five insurances and one housing fund" in accordance with the law, provides safe, comfortable, and clean office spaces, equips employees with complete work protection supplies and emergency safety reserve materials, and offers various allowances such as transportation, communication, holiday, and hardship allowances. Every month, the Company purchases cake cards for employees whose birthdays fall in that month. During the Spring Festival every year, company leaders expresses appreciation to front-line employees on duty through visits and issue holiday red envelopes and gifts, and extend holiday wishes to employees.

On International Women's Day, the Company organizes female employees to participate in craft making activities.

The Company fully implements the paid leave system, providing paid leave for national statutory holidays and annual leave, and pays holiday wages to employees working overtime during holidays in accordance with national laws and regulations. The Company provides accommodation for non-local employees, and each water plant has a canteen to fully meet employees' basic living needs. To enrich employees' spare time, the Company has set up a leisure activity room for employees to engage in cultural and recreational activities.

8.2.1 Number of Employees by Gender and Age Group in 2025

Age group	2025 number	Proportion of annual age structure（%）	2024 number	Percentage of increase %
Men aged≤30	8	11	9	(11)
Men aged 30 to 40 (inclusive)	19	26	19	0
Men aged 40 to 50 (inclusive)	15	21	14	7
Men aged >50	11	15	11	0
Women aged≤30	4	6	4	0
Women aged 30 to 40 (inclusive)	8	11	8	0
Women aged 40 to 50 (inclusive)	2	3	3	(33)
Women aged >50	5	7	4	25
Sub-total	72	1	72	-

8.2.2 Job Distribution in 2025

Category	Gender	Quantity	Proportion %	Remarks
Senior management	Male	4	100	General Manager Deputy General Manager Chief Financial Officer
	Female	-	-	-
Middle management	Male	7	78	Director level and above
	woman	2	22	-

	Male	1	17	Chief Engineer
Technical and operational staff				
	woman	5	83	Laboratory staff
	Male	41	77	-
Other staff	woman	12	23	-

8.2.3 Employee Ratio by Gender, Local Employee Ratio and Annual Turnover Rate of 2025

Total number of employees	72
Men	53 (72%)
Women	19 (26%)
Proportion of local employees	83%
Annual employee turnover rate	0
Annual employee hiring rate	0

8.3 Occupational Health and Safety

The Company adheres to the principle of putting employees' health and safety and production safety at the top of its management priorities. The Company strengthens safety production training, regularly reminds employees of potential safety hazards related to habitual behaviors and common accident cases, ensuring that employees are familiar with and can apply relevant knowledge to prevent accidents and health problems during work. The Company's goal is to establish an ideal working environment, enabling employees to fully engage in their work and improve work efficiency.

The Company's management ensures the establishment of a health and safety management system within the company, provides appropriate resources and training to ensure that employees are aware of their responsibilities and obligations in the performance of their work. The management will continue to actively promote and continuously improve the system, and regularly review safety policies to meet the needs of the company's development.

Across all stages of the production process, the Company provides equipment and facilities that meet health and safety standards, ensuring their normal operation and safe use. Safety signs, operating specifications, and processes are posted in each water plant, and safety signs are regularly replaced according to usage conditions. Corresponding protective equipment and emergency equipment are provided to ensure that employees can correctly use the equipment and

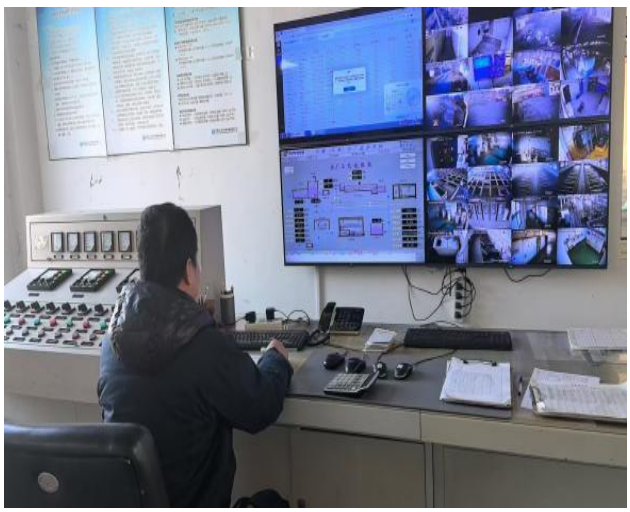
facilities. The equipment and facilities in employees' workplaces are regularly maintained and repaired in accordance with relevant systems.

Sufficient Labor Protection Supplies and Emergency Materials: To effectively protect employees' personal safety, the Company purchases necessary protective equipment and facilities according to production needs and safety requirements, and requires employees to strictly follow standard operating procedures. Labor protection supplies are distributed to employees every quarter.

Enhance Safety Awareness: The Company provides employees with necessary health and safety training, including but not limited to working environment, equipment use, accident prevention, first aid measures, and emergency drills. Employees actively participate in training and apply the knowledge learned to ensure their own safety and production safety. The Company improves employees' health and safety awareness through various channels, including participating in safety meetings organized by competent authorities and watching online safety lectures. Employees can also put forward improvement suggestions to the management at any time to promote the continuous improvement and optimization of health and safety policies.

Accident Prevention and Management: In 2025, the Company encouraged employees to proactively identify potential safety hazards in work processes and propose preventive measures based on their knowledge and experience, effectively improving employees' habitual behaviors. The Company actively promotes the concept of safety awareness starting from individuals, small things, and details, achieving the effect of advocating safety, attaching importance to safety, being aware of safety, practicing safety, and ensuring safety.

Since its establishment, the Company has always adhered to the people-oriented approach and prioritized safety production. No work-related accidents or occupational diseases were recorded during the reporting period.



8.4 Employee Training and Development

8.4.1 Training Programs in 2025

- Environmental Protection Steward Training on June 27, 2025: Learning content includes: (1) Content related to the Environmental Impact Assessment Classification Management Directory and sewage treatment plants; (2) "Regulations on Ecological and Environmental Protection Inspection Work"; (3) Tianjin Guidelines for Carbon Emission Accounting of Urban Sewage Treatment, and the relationship between carbon emissions and sewage treatment processes; (4) Interpretation of relevant content of the "Tianjin Municipal Regulations on Urban Drainage and Reclaimed Water Utilization" (implemented in 2024) closely related to the Company. Training duration: 3 hours/person, number of participants: 7 (including 6 female participants), total training hours: 21.
- Environmental Protection Steward Training on November 25, 2025: Learning content includes: (1) "Regulations on Ecological and Environmental Monitoring"; (2) Updated content of the new sewage discharge permit; (3) Interpretation of the "Rules for Marking Pollutant Discharge Automatic Monitoring Equipment"; (4) Systematic learning of key points to note during the inspection of Tianjin by the Environmental Protection Inspectorate, as well as professional training on platform filling, post-certificate management, account management, and online equipment marking rules, to continuously improve employees' professional skills and quality. Training duration: 3 hours/person, number of participants: 8 (including 6 female participants), total training hours: 24.
- Post-holiday Resumption of Work Safety Education and Training on February 11, 2025: Training duration: 3 hours/person, number of participants: 16 (including 6 female participants), total training hours: 48.
- Construction Safety Training for Confined and Restricted Spaces on March 27, 2025: Training duration: 3 hours/person, number of participants: 13 (including 5 female participants), total training hours: 39.
- Upgrading Process Flow Training on April 15, 2025: Training duration: 4 hours/person, number of participants: 24 (no female participants), total training hours: 96.
- External Training on Interpreting the "Standards for Identifying Major Production Safety Accident Hazards in Chemical and Hazardous Chemical Production and Operation Units" on May 9, 2025: Training duration: 3 hours/person, number of participants: 29 (including 1 female participant), total training hours: 87.

- Chemical Addition Room Emergency Drill Training (Safety Production Month Training) on June 24, 2025: Training duration: 1.5 hours/person, number of participants: 25 (including 5 female participants), total training hours: 37.5.
- Safety Production Accident Warning Training on October 20, 2025: Reporting the Shandong hydrogen sulfide poisoning accident. Training duration: 2 hours/person, number of participants: 14 (including 6 female participants), total training hours: 28.
- Reclaimed Water Process Flow Training on November 14, 2025: Training duration: 4 hours/person, number of participants: 24 (no female participants), total training hours: 96.
- Training on Fire Escape, Electric Shock Accident Warning Education, and Confined Space Accident Notification on November 25, 2025: Training duration: 3 hours/person, number of participants: 13 (including 4 female participants), total training hours: 39.
- Ozone Process Flow Training on October 26, 2025: Training duration: 4 hours/person, number of participants: 24 (no female participants), total training hours: 96.
- Production Safety Training and Safety Education before New Year's Day on December 31, 2025: Focusing on fire and explosion prevention. Training duration: 3 hours/person, number of participants: 30 (including 6 female participants), total training hours: 90.
- Fire and Emergency Evacuation Drill Training on March 25, 2025: Training duration: 3 hours/person, number of participants: 10 (including 1 female participant), total training hours: 30.
- Interpretation of the "Safety Regulations for Confined Space Operations in Industrial and Trade Enterprises" on April 15, 2025: Training duration: 3 hours/person, number of participants: 23 (including 5 female participants), total training hours: 69.
- Chemical Addition Room Equipment Failure Emergency Training on April 2, 2025: Training duration: 3 hours/person, number of participants: 11 (including 2 female participants), total training hours: 33.
- Chemical Safety Training on April 16, 2025: Training duration: 1 hour/person, number of participants: 9 (no female participants), total training hours: 9.
- Factory Safety Hazard Investigation, Risk Identification, Fire Drill, and Emergency Evacuation Training from April 27 to 29, 2025: Training duration: 6 hours/person, number of participants: 9 (no female participants), total training hours: 54.

- Emergency Management Capacity Building Drill Training on June 10, 2025: Training duration: 3 hours/person, number of participants: 15 (including 6 female participants), total training hours: 45.
- Fire Emergency Drill Training on August 29, 2025: Training duration: 3 hours/person, number of participants: 9 (including 1 female participant), total training hours: 27.
- Power Supply Emergency Drill, Safety Accident Warning Analysis, and Chemical Addition Room Accident Emergency Drill Training from June 23 to 25, 2025: Training duration: 6 hours/person, number of participants: 5 (no female participants), total training hours: 30.
- Confined Space Training from October 22 to 24, 2025: Training duration: 6 hours/person, number of participants: 6 (no female participants), total training hours: 36.
- Emergency Rescue Drill Training on October 24, 2025: Training duration: 3 hours/person, number of participants: 6 (no female participants), total training hours: 18.
- Pipeline Safety Emergency Drill Training on November 18, 2025: Training duration: 3 hours/person, number of participants: 4 (no female participants), total training hours: 12.
- Market Business Training in January 2025: Including "Reclaimed Water One Household One Meter Supply Agreement" training (1 hour/person), "Residential Water Suspension and Reinstallation Business Training" (2 hours/person), and "Account Opening Business Card Number Preparation Process Training" (3 hours/person). Number of participants: 7 (including 5 female participants), total training hours: 42.
- Training on three policy documents in 2025: (1) "Tianjin Municipal Government Service Convenience Hotline Management Measures" on April 18; (2) "Notice of the Tianjin Municipal Housing and Urban-Rural Development Commission, Tianjin Municipal Urban Management Commission, Tianjin Municipal Planning and Natural Resources Bureau, Tianjin Municipal Transportation Commission, and Tianjin Municipal Water Conservancy Bureau on Further Strengthening the Management of Construction Project Civilized Construction" on October 16; (3) "Notice of the Tianjin Municipal Housing and Urban-Rural Development Commission, Tianjin Municipal Urban Management Commission, and Tianjin Municipal Water Conservancy Bureau on Printing and Distributing the Implementation Plan for Promoting the Renewal of Construction and Municipal Infrastructure Equipment in Tianjin" on November 19. Each training session lasts 2 hours, number of participants: 16 (including 1 female participant), total training hours: 96.

8.4.2 Summary and Analysis of Staff Business Skills Training

Training duration \ year	2024	2025	2025/2024 Increase
Male(Person)	53	53	-
Female (Person)	19	19	-
Total	72	72	-
Male (Hour)	1,487	1,192	(19.84)
Average duration	28	22	(19.84)
Female (Hour)	179	202.5	13.13
Average duration	9.4	10.7	13.13
Total Hours	1,666	1,395	(16.30)
Average of all employees	23	19	(16.30)

Overview: The 2025 training target was not fully achieved, mainly due to the external training for electrician certificates (36 hours/person), which had 21 participants in 2024 but only 2 participants in 2025 due to objective factors related to certificate annual inspection deadlines. All other daily training programs exceeded the targets.
The 2026 training target is planned to increase by 3% compared with 2025.

8.4.3 Certificates Obtained from Training in 2025

- Electrician certificates: 2 re-examination certificates.
- Tianjin Lingang Water Co., Ltd.: Safety training certificates, including 2 continuing education certificates for Safety Officer A, 4 for Safety Officer C, and 2 for Safety Officer B, totaling 8 certificates.
- Continuing education training certificates for Registered Secondary Constructors: 2 certificates.

Total number of certificates obtained in 2025: 12.

8.4.4 Job Performance Assessment

To better motivate employees in various positions, each department comprehensively evaluates employees' performance based on work characteristics, including labor discipline, job skills, work attitude, work quality, and technical training. Cash rewards are issued monthly based on assessment results. To ensure fairness and impartiality, assessment standards are updated periodically and jointly formulated by the assessing department and the General Office to

objectively evaluate each employee, avoid subjective judgments as much as possible, and motivate employees to work harder to improve efficiency, technical proficiency, and job competence.

Target: Anti-corruption Training

The Group has set a target to provide anti-corruption training to all employees in 2026.

9. Enhancing Stakeholder Engagement

The Group attaches great importance to stakeholders including customers, suppliers, local communities in the service area as well as local government water service department. The Company's customers include industrial, commercial, and residential users. The Group aims to enhance engagement with local communities through improved services. The Group will set up meetings with stakeholders on a regular basis in 2026.

9.1 After-sales Service

With the rapid development of the reclaimed water business, the Reclaimed Water Service Center has played an increasingly important role. The center is a comprehensive service center integrating water sales and customer service, embodying the humanized service concept. LED screens are used to fully promote core socialist values and the company's service tenets. The center is equipped with service facilities such as large-screen displays, waiting seats (with cushions in winter), queue number machines, water dispensers, reading glasses, and prompt signs. It has 3 business windows providing a full range of services including bill payment, account opening, transfer, cancellation, card collection, replacement, water recharge, and invoice issuance. The center operates continuously at noon to facilitate users to handle business during lunchtime. It supports a variety of payment methods including cash, POS machine (Alipay, WeChat Pay, bank card), enterprise WeChat official account, check, and wire transfer. In addition, self-service water vending machines are available for self-service water purchase.

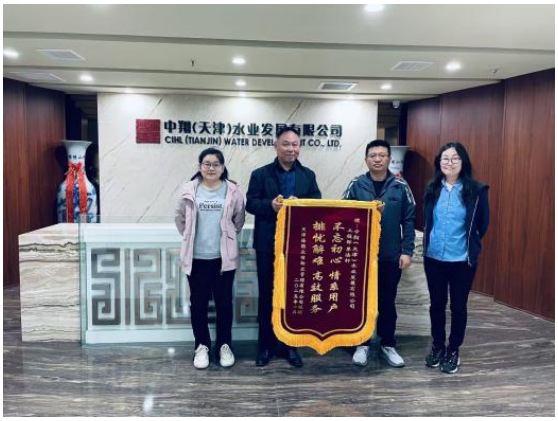
The service center operates a call command platform integrated with cloud-based systems and WeChat public service accounts, which makes services more convenient, information collection and data statistics more systematic and comprehensive, and greatly improves service efficiency. The platform provides one-stop services including maintenance requests, Q&A, and service guidance. Each maintenance request call generates a maintenance work order, which is sent to the maintenance staff's mobile phone via a dedicated APP. After receiving the order, the maintenance staff visits the site in sequence, takes photos of the on-site situation to upload data and image materials, and timely sends the work order processing progress to the call command center platform for feedback and data statistics to facilitate operation and maintenance management.

From May 20 to 30, 2025, the Company organized service personnel to centrally replace IC cards with insufficient battery power in some communities to ensure the normal and safe water use of residents.

In 2025, the Company handled a total of 5,648 maintenance work orders, an increase of approximately 20% compared with 2024. Among them, there were 5,041 community household meter work orders, an increase of approximately 18.9% compared with 2024, accounting for 89.3% of the total work orders. These work orders directly address residents' water use issues. In response to the large number of work orders and the complexity of customer groups, the Company organized special personnel to handle work orders, implemented a "mentor-apprentice" training system for new employees, and required on-site visits for all work orders. Through training, practice feedback, and other methods, the Company enhanced employees' service awareness and capabilities, effectively improved water supply services, and received positive feedback from residents.

On April 24, 2025, the Tingtao Garden Property Company, and on May 13, 2025, the Dagu Street Hecheng Garden Community sent pennants to the Company to express gratitude for replacing the short pipes in front of the meters for owners, which brought convenience to residents' work and life.

In 2025, the Company replaced 1,232 IC cards and 17,530 mechanical meters by the end of the year.



9.2 After-sales Follow-up

To better serve customers, the Company reviews the quality of completed work orders based on customer service order acceptance and completion outcomes, identifies areas for improvement, and continuously refines its management processes. These efforts support ongoing improvements in service quality and the professional capabilities of the service team.

In 2025, the call center received 12,837 incoming calls and made 1,212 outgoing calls, with a total call volume of 14,049. There were 1,766 WeChat work orders and 5,527 business work orders. The number of followers of the enterprise WeChat official account increased by 4,521 in 2025, reaching

23,789 by December 31, 2025. The customer satisfaction rate for completed work orders was 100%.

Since its establishment, the Reclaimed Water Service Center has supported the service needs of reclaimed water users. To actively promote the civilized window creation work, the center's staff adheres to the principle of smiling service, establishes a civilized window image, and coordinates closely between internal and external services. During the creation of a civilized city and a hygienic city in the water conservancy system in 2025, the center actively studied and implemented the instructions of higher authorities, gave full play to the role of a civilized window, and efficiently and quickly solved practical problems for reclaimed water customers. With the company's development and years of training, the Company has built a professional after-sales service team. In 2025, the team received 2 pennants, winning recognition and praise from customers.

The Company will continue to enhance service delivery through digitalization, production automation, construction intelligence, and office efficiency, establish a solid foundation in the industry, learn advanced management experience, improve the management system, and achieve steady development.

9.3 Rewards and Achievements

- In March 2008, the Company was awarded the honorary title of "Advanced Unit in the Pilot Project of Building a Water-Saving Society".
- In May 2013, April 2014, and May 2015, the Company won the "Outstanding Team Award" in the 10,000-meter running competition organized by the Binhai New District Water Conservancy System for three consecutive years.
- On December 7, 2019, the "Tianjin Environmental Governance Industry Chamber of Commerce" was established, and CIH (Tianjin) Water Development Co., Ltd. was elected as the vice-chairman unit.

10. Appendix A

GRI Standard Content Index

The GRI Content Index references the China International Holdings Limited Annual Report FY2025 (“AR”) and Sustainability Report FY2025 (“SR”).

Disclosure Number		Disclosure Title	Page Reference and Comments
GRI 2: General Disclosure			
Organizational profile	2-1	Organisational details	AR: Corporate Profile
	2-2	Entities included in the sustainability reporting	SR: Scope of SR
	2-3	Reporting period, frequency and contact point	SR: Scope of SR
	2-4	Restatement of Information	SR: Scope of SR
	2-5	External Assurance	No external assurance
Activities and workers	2-6	Activities, value chain and other business relationships	SR: Board Statement
	2-7	Employees	SR: Accumulating Human Capital
Governance	2-9	Governance structure and composition	AR: Report on Corporate Governance
	2-10	Nomination and selection of the highest governance body	AR: Report on Corporate Governance
	2-10		
	2-11	Chair of the highest governance body	AR: Report on Corporate Governance
	2-12	Role of the highest governance body in overseeing the management of impacts	SR: Sustainability Strategy
	2-13	Delegation of responsibility for managing impacts	SR: Governance structure
	2-14	Role of the highest governance body in overseeing the management of impacts	SR: Governance structure

	2-15	Conflicts of interests	AR: Report on Corporate Governance
	2-16	Communications of critical concerns	SR: Strategy
	2-17	Collective knowledge of the highest governance body	AR: Report on Corporate Governance
	2-18	Evolution of performance of the highest governance body	AR: Report on Corporate Governance
	2-19	Remuneration policies	AR: Report on Corporate Governance
	2-20	Process to determine remuneration	AR: Report on Corporate Governance
	2-21	Annual total compensation ratio	AR: Report on Corporate Governance
Strategy, policies and practices	2-22	Statement on sustainable strategy	SR: Strategy
	2-23	Policy commitment	SR: Strategy
	2-24	Embedding policy commitment	SR: Strategy
	2-25	Process to remediate negative impacts	SR: Strategy
	2-26	Mechanism for seeking advice and raising concerns	SR: Strategy
	2-27	Compliance with laws and regulations	SR: Strategy
	2-28	Membership association	SR: Rewards and Achievements
Stakeholder engagement	2-29	Approach to stakeholder engagement	SR: Enhancing stakeholder engagement
GRI 3: Material Topics			
Disclosure on material topics	3-1	Process to determine material topics	SR: Strategy
	3-2	List of material topics	SR: Strategy
	3-3	Management of material topics	SR: Strategy

11. Appendix B

TCFD Recommendations Content Index

The TCFD Recommendation Content Index indicates our current implementation status for climate reporting.

TCFD Thematic Areas	Recommended Disclosures	Reference and Comments
GOVERNANCE		
Disclose the organisation's governance around climate related risks and opportunities	Describe the board's oversight of climate related risks and opportunities	SR: Governance Structure
	Describe management's role in assessing and managing climate-related risks and opportunities	SR: Governance Structure
STRATEGY		
Disclose the actual and potential impacts of climate related risks and opportunities on the organisation's businesses, strategy, and ffnancial planning where such information is material	Describe the climate-related risks and opportunities the organisation has identified over the short, medium, and long term	SR: Strategy
	Describe the impact of climate-related risks and opportunities on the organisation's business, strategy, and financial planning	SR: Strategy
	Describe the resilience of the organisation's strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario	SR: Strategy
RISK MANAGEMENT		
Disclose the actual and potential impacts of climaterelated risks and opportunities on the organisation's businesses,	Describe the organisation's processes for identifying and assessing climate-related risks	SR: Risk Management Practice
	Describe the organisation's processes for managing climate-related risks	SR: Risk Management Practice

strategy, and ffnancial planning where such information is material	Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organisation's overall risk management	SR: Risk Management Practice
Metrics and Targets		
Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities where such information is material	Disclose the metrics used by the organisation to assess climate-related risks and opportunities in line with its strategy and risk management process	SR: Metrics and Targets
	Disclose Scope 1, Scope 2, and if appropriate, Scope 3 GHG emissions, and the related risks	SR: Metrics and Targets
	Describe the targets used by the organisation to manage climate-related risks and opportunities and performance against targets	SR: Metrics and Targets

12. Disclaimer

This 2025 ESG Report reflects the Group's sustainability practices and performance during the reporting period. The information is compiled based on internal operational data, management records, and estimates as of the date of publication.

While reasonable care has been taken to ensure accuracy and completeness, the Group does not warrant the absolute precision of all statements and data. This report is prepared in compliance with SGX Listing Rule 711B, IFRS S1, IFRS S2 and TCFD recommendations for reference purposes only.