

## CHANGES IN COMPOSITION OF BOARD AND BOARD COMMITTEES

Keppel Ltd (the “Company”) is pleased to announce the appointment of Mr Piyush Gupta as an independent director and Deputy Chairman of the Board with effect from 1 July 2025. Mr Gupta will be appointed as a member of the Nominating Committee, Remuneration Committee and Board Sustainability & Safety Committee on the same date. Consequent to this appointment, the composition of the Company’s Board and Board Committees with effect from 1 July 2025 will be as follows:

	<b>Audit Committee</b>	<b>Nominating Committee</b>	<b>Remuneration Committee</b>	<b>Board Risk Committee</b>	<b>Board Sustainability &amp; Safety Committee</b>
<b>Danny Teoh (Chairman)</b>	-	Member	Member	-	Member
<b>Piyush Gupta (Deputy Chairman)</b>		Member	Member		Member
<b>Loh Chin Hua</b>	-	-	-	-	Member
<b>Tham Sai Choy</b>	Chairman	Member	-	Member	-
<b>Penny Goh</b>	Member	-	Chairman	Member	-
<b>Shirish Apte (LID)</b>	-	Chairman	Member	Chairman	-
<b>Olivier Blum</b>	-	Member	-	-	Chairman
<b>Jimmy Ng</b>	Member	-	-	Member	-
<b>Ang Wan Ching</b>	Member	-	-	Member	-
<b>Total number of members</b>	4	5	4	5	4

29 May 2025