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Financial Highlights for 1Q2014

Gross profit margin

1.3pp*

23.8%

Operating profit margin

1.0pp*

7.9%

Retail area



yoy

400,000 sqft

S\$12.5 million



^{*} pp denotes percentage points

Outlets Opening and Closing



Total retail area (sq. ft.)

- Total outlets maintained at 33 as at 31 March 2014, total retail area at around 400,000 sq. ft.
- The key driver of our strategy will be to expand retail space in Singapore, particularly in areas that we do not have a presence



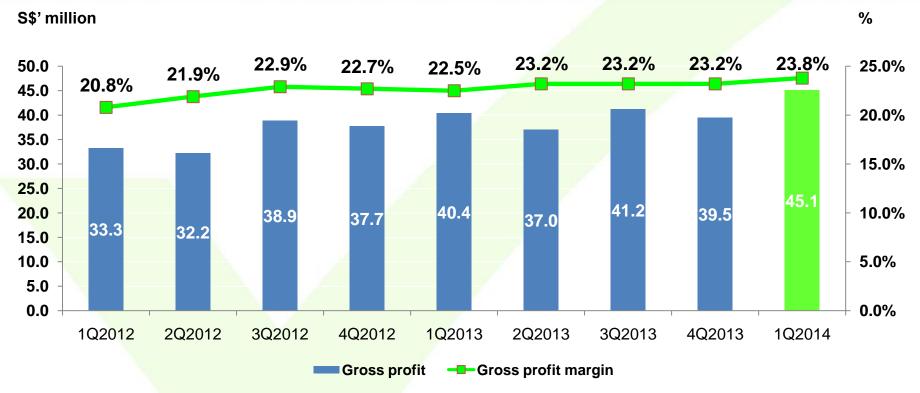
Revenue Trend



- Revenue increased 5.7% yoy to S\$189.7 million for 1Q2014, of which
 - 2.7% was contributed by the eight new stores which were opened in 2012; and
 - 3.0% by comparable same store sales.
 - Comparable same store sales would have increased by 3.9% if the stores at Bedok
 Central and The Verge, affected by construction work in the vicinity, were excluded
- The increase in comparable same store sales was the result of longer operating hours for most of the stores and marketing initiatives



Gross Profit Trend



- The Group's gross margins increased to 23.8% in 1Q2014 compared with 22.5% in 1Q2013, due to lower input costs derived from the distribution centre and higher selling prices
- Sequentially, on a quarter on quarter basis, gross margin improved from 23.2% partially because of the adjustment to rebates received from suppliers



Net Profit

S\$'000	1Q2014	1Q2013	% Change	Reason(s) for change
Gross profit	45,057	40,409	11.5%	Higher gross margin due to lower input costs derived from the distribution centre and higher selling prices
Operating expenses#	(31,502)	(29,560)	6.6%	Increase in staff cost due to a higher provision for bonus arising from the better financial performance of the Group in 1Q2014 compared with 1Q2013
Operating profit	15,055	12,416	21.2%	
Net finance (expense)/ income	174	202	(13.9%)	
Profit before income tax	15,229	12,618	20.7%	
Income tax expense	(2,697)	(2,115)	27.5%	
Net profit	12,532	10,503	19.3%	Higher revenue and gross margin

Refers to distribution, administrative and other expenses



Balance Sheet Highlights

S\$' 000	As at 31 Mar 2014	As at 31 Dec 2013	
Inventories	35,776	45,566	
Trade and other payables	68,558	88,243	
Property, plant and equipment (PPE)	88, <mark>259</mark>	90,756	
Cash and cash equivalents	111,770	99,678	

- Inventories decreased by S\$9.8 million as goods which were purchased at the end of FY2013 for Chinese New Year sales in January 2014 were sold
- The payment of purchases for stocks for Chinese New Year sales and the resumption of purchases back to normal level was the main reasons for the reduction in trade and other payables by S\$19.7 million
- Property, plant and equipment decreased by S\$2.5 million mainly because of depreciation charges



Outlook

Business Outlook

- ■Competition in the supermarket industry is likely to remain keen.
- ■The Group expects to see pressure on food and manpower costs going forward.

Growth strategy

- ■Continue expanding network of outlets in Singapore especially in areas without presence in
- ■Expect revenue from the 8 new stores opened in FY2012 to contribute positively to the Group's financial performance in 2014

Continue margin enhancement initiatives

- Increase direct sourcing and bulk handling
- •Improve sales mix of higher margin products
- •Increase selection and types of housebrand products

E-commerce initiatives

Commenced pilot project in 4Q2013







Investor Relations Point-of-Contact:

Mark LIN / Kamal SAMUEL

Tel: (65) 6438 2990 **Fax**: (65) 6438 0064

Email: marklin@financialpr.com.sg

kamal@financialp.com.sg or staff@financialpr.com.sg

Questions & Answers

