

Digital InfraCo



Investor Day | 28 August 2025

Bill Chang

CEO of Nxera and Singtel's Digital InfraCo

DI Co Mission

**To develop and grow the most sustainable
next generation digital assets to enable the
AI generation**



**Design, build and
operate green and
sustainable
infrastructures**



**Scaling with
strategic
partnerships**



**Innovation led
differentiation**

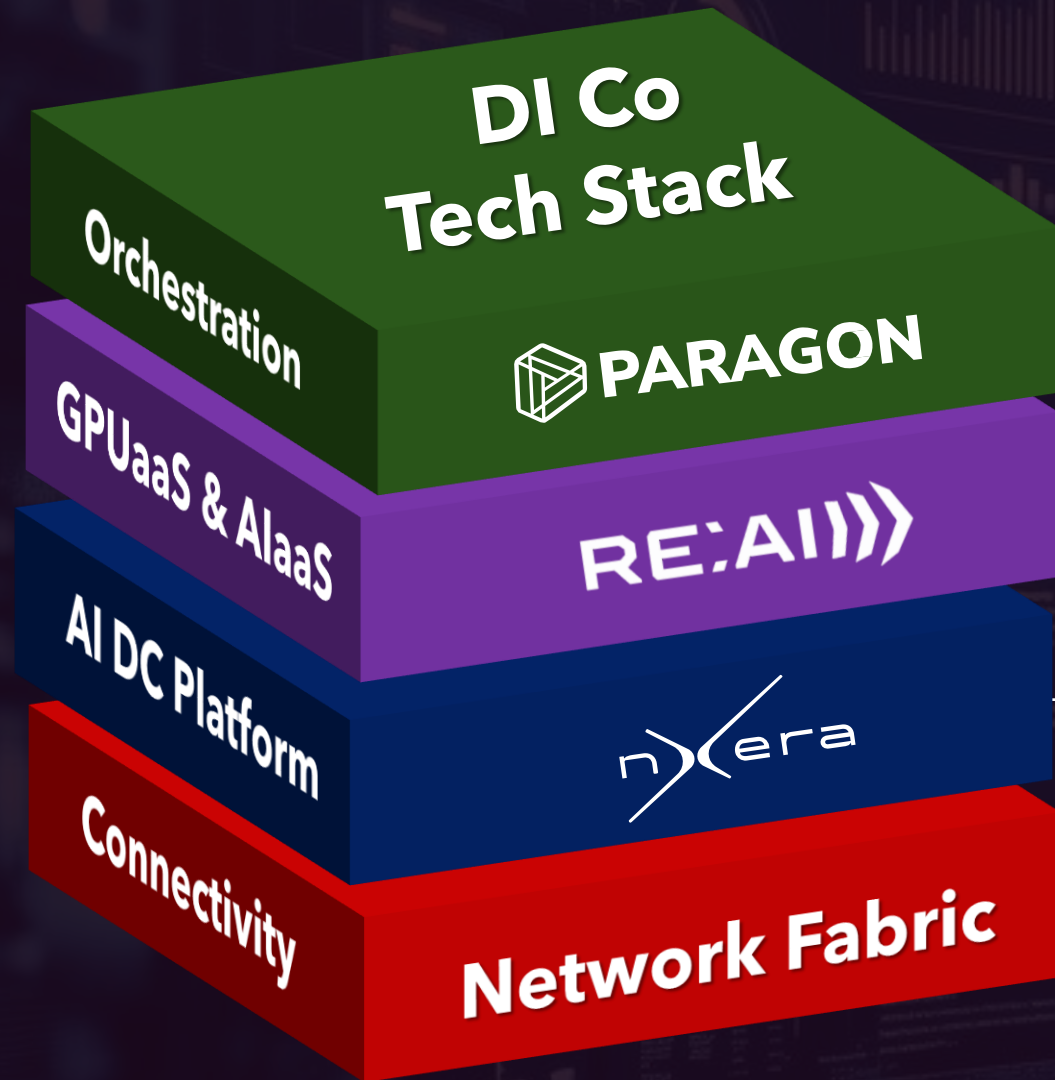


**Hardened physical
& cyber secured
platforms**



**Strategic &
aligned investor
engagement**

Digital InfraCo Tech Stack



Positioning our DI Co Tech stack leadership in AI enablement

Enable and empower Telcos, Enterprises and DC operators to thrive in the 5G edge and **AI cloud era**

Sovereign **GPUaaS & AlaaS** provider with the best connectivity service offerings

Sustainable, Hyper-connected, **AI Ready DC** provider in Asia

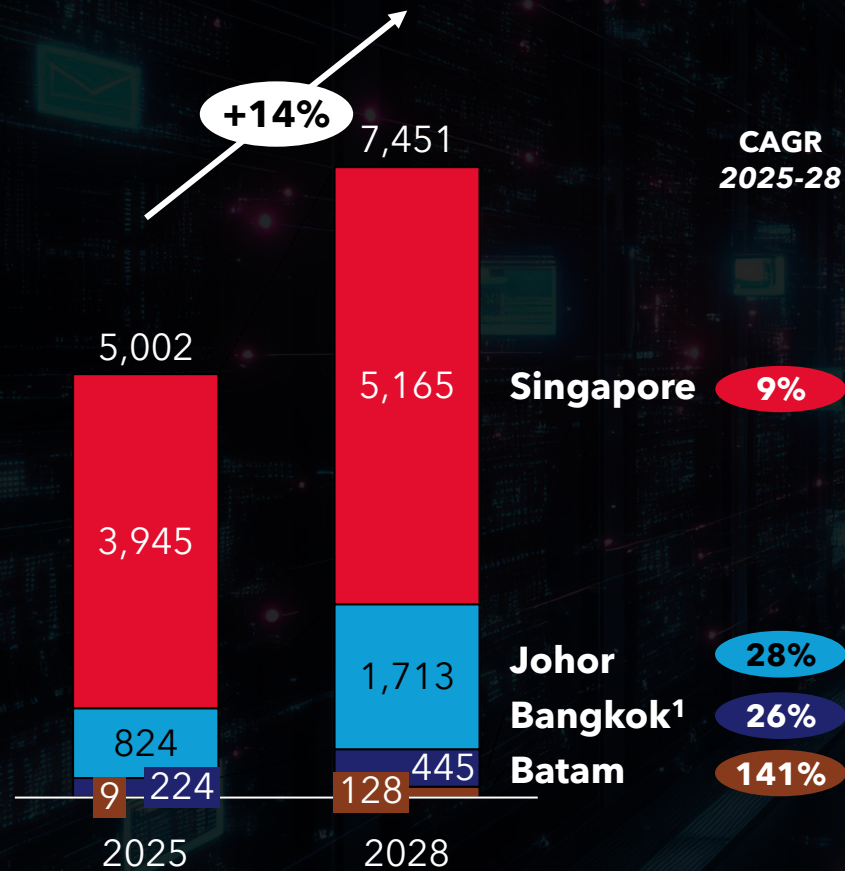
Leading connectivity operator in Asia Pacific to enable digitalisation and **AI era**



nXera

Regional key markets expected to grow at 14% CAGR till 2028

Co-location DC market size for regional markets
In US\$M



Key market highlights



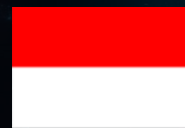
- Remains a key connectivity and network hub
- Potential 300MW power allocation, unlocking new wave of expansion
- Forecast demand driven by AI inferencing workloads requiring lower latency and tight data governance



- Suitable for AI-workloads given land availability and competitive cost base
- JS-SEZ² plans to further enhance Johor's position to capture Singapore's spillover demand
- Recent news on power and water constraints limiting potential new entrants may benefit early movers who have secured resources



- Strong growth driven by favourable location for AI workloads, and supportive government policies and incentives
- Western and Chinese hyperscalers recently announced plans to expand their cloud regions in Greater Bangkok (EEC)



- Proximity to Singapore enables it to capture spillover demand
- Steady support from both public and private initiatives (e.g. Nongsa Digital Park) to further develop its digital infrastructure
- Strong green energy potential with growing pipeline of renewable energy projects, positioning DCs as sustainable alternative

nXera Strong market interest in pipeline developments, deepening presence in core markets and entering new markets

**Operational Capacity
by end 2026
>200MW**

DCW & KC2

62 MW

**Thailand 01 +
Thailand 02**

**26 MW +
38 MW**

Thailand 01 - RFS Q2'2025
• **>80%** pre-RFS contracted capacity

Thailand 02 - RFS Q2'2027
• Secured Anchor customer (>25% contracted capacity) **pre-construction.**

DC Tuas

58 MW

RFS Q1'2026
• **>50%** pre-RFS contracted capacity

Indonesia 01

18 MW

RFS Q1'2026

Malaysia 01

64 MW

RFS Q4 2026

Total Gross Capacity > 400MW

including operational, under development & pipeline

**Entry into Tier-1 Market -
Japan through strategic
partnership**



Sustainable and healthy growth in Nxera platform

Revenue to deliver

>20% CAGR

from FY26 to FY29

On track
to

>\$300M

EBITDA
by 2028¹

growing at above 20% CAGR

Building pipelines
towards

>400MW

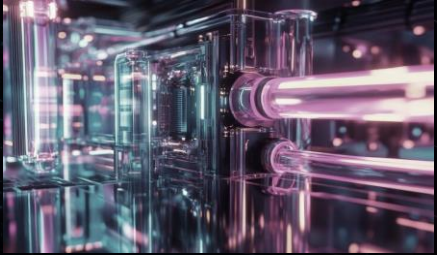
gross capacity

*Expanding beyond Southeast Asia
to Tier 1 market - Tokyo*

¹ EBITDA includes share of results of joint ventures and 2028 substantially captured under financial year ending 31 March 2029

as a leading sustainable AI DC platform...

Industry leading power density design

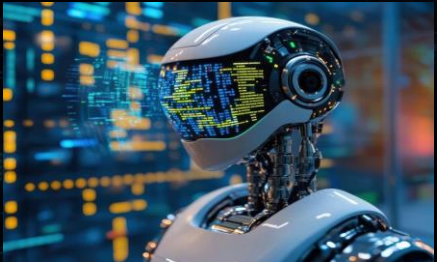


Leading PUE & WUE
(SG ~1.25 designed PUE & 1.8 WUE)

Largest direct-to-chip liquid
cooling DC platform

Rack density up to 200kw/rack

Excellence in Development & Operations



OneNxera Integrated
Operating Platform

Best-in-class cyber and
physical security standard

TIA 942 Rated 3 Data Centre

Hyper connectivity



Subsea cable landing station
at DC Tuas

Carrier Neutrality

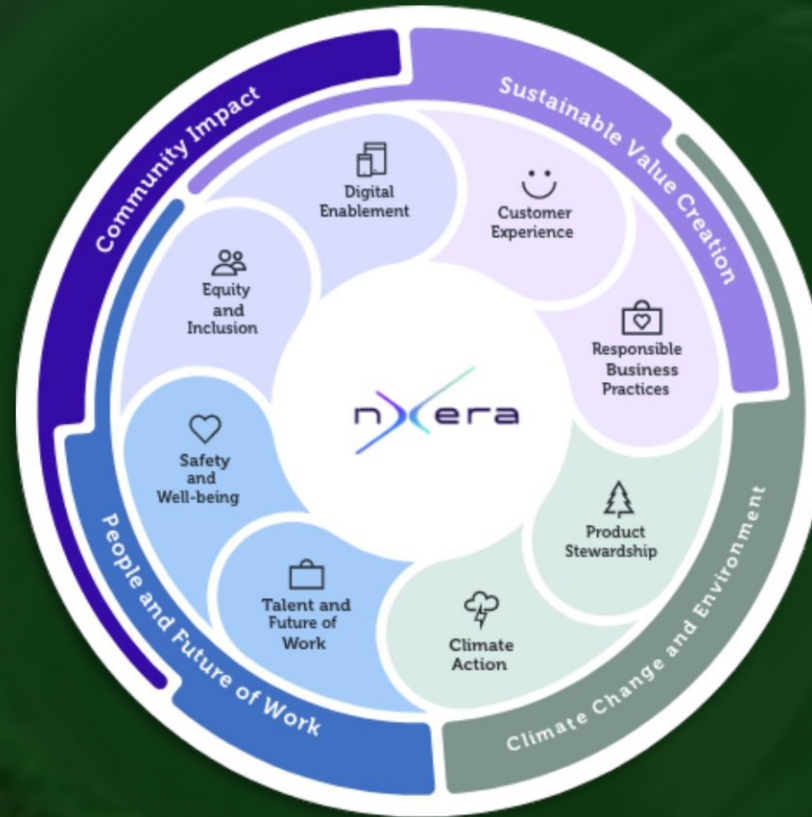
5G low latency and
Quantum Safe network

nXera as a leading sustainable AI DC platform...

Best-in-class **energy** and **water efficiency**

Green Mark Platinum award
for DC Tuas

**Nxera's Sustainable AI DC
Career Day**
Develop Talent and Empower DC
Industry



Renewable energy from **Singtel's 10-year PPA with Sembcorp**

Whole Life Carbon approach
for DC design and build

**Customer decarbonisation
marketplace**

Aligned with Singapore's Green DC Roadmap



Singtel's RE:AI : Sovereign AI Champion

Singtel Launches RE:AI, New AI Cloud to Democratis AI for Enterprises

Features a New AI Cloud Infrastructure, Partnerships with Key Industry Leaders, and More

DSA DSA Editorial October 11, 2024

3 minutes read



Singtel has announced the launch of RE:AI, the company's new Artificial Intelligence Cloud Service (AI Cloud) offering aimed at democratising AI to make it widely available to organisations. This gives enterprises and public sector customers affordable access to AI technologies that can seamlessly transform their operations without needing to invest or maintain in-house infrastructure and supporting resources.

The turnkey AI development and deployment platform will combine state-of-the-art AI compute infrastructure like, graphics processing units (GPUs) and storage and AI workspaces and tools, with diverse networks such as, 5G, and fixed or quantum safe networks. These will be delivered through Singtel's patented orchestration platform, Paragon.

“ Singapore's AI Enablers – Singtel

We see telecom player, Singtel, leading the charge in building AI infrastructure... Singtel is expanding DC capacity in Singapore and building AI factories across Southeast Asia.

We believe Singtel is set to play a key role in supporting sovereign AI efforts...Singtel's datacenter business, Digital Infraco, is a key growth driver.

- Morgan Stanley
July 2025 ”

Morgan Stanley | RESEARCH

July 17, 2025 09:00 PM GMT

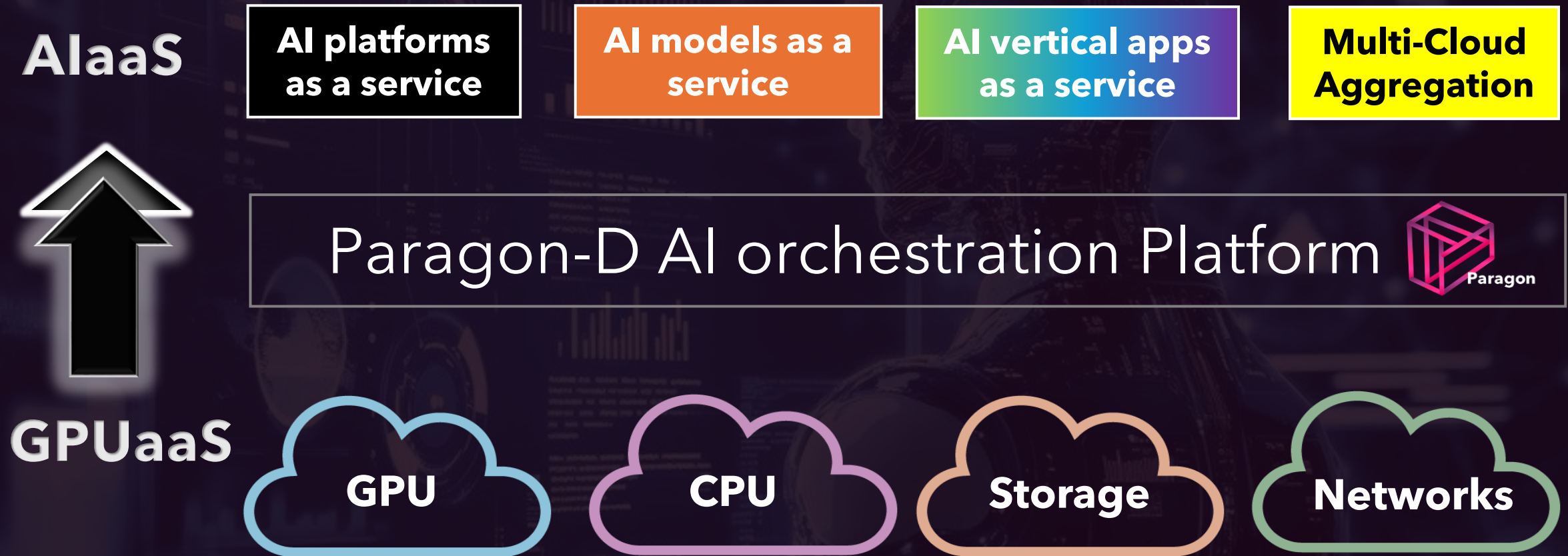
Singapore at 60 | Asia Pacific

Unlocking Growth with AI

We believe that AI will help Singapore overcome population and labor constraints to sustain 3% GDP growth, one of highest in DM. We see 2 sets of AI plays: (Singtel, Keppel and SCI); & Adopters (Grab, SE, etc.)

Singapore's AI Enablers – Singtel, Keppel and SCI. We see telecom player, Singtel, leading the charge in building AI infrastructure, and utility provider, Keppel and SCI, energizing it. Singtel is expanding DC capacity in Singapore and building AI factories across Southeast Asia. By 2026, we estimate that it will have >200MW of operational capacity, and we value its digital infraco to be 9% of our EV/EBITDA SOTP by 2027e and growing. We expect Keppel and SCI to be key beneficiaries, with Keppel standing out given its integrated solutions providing power, connectivity, data centers and decarbonization for customers.

RE:AI an enabler of AI workloads beyond GPUaaS



Key Milestones for RE:AI

Public Sector Adoption

Confidential data processing needs for AI model training and fine-tuning.

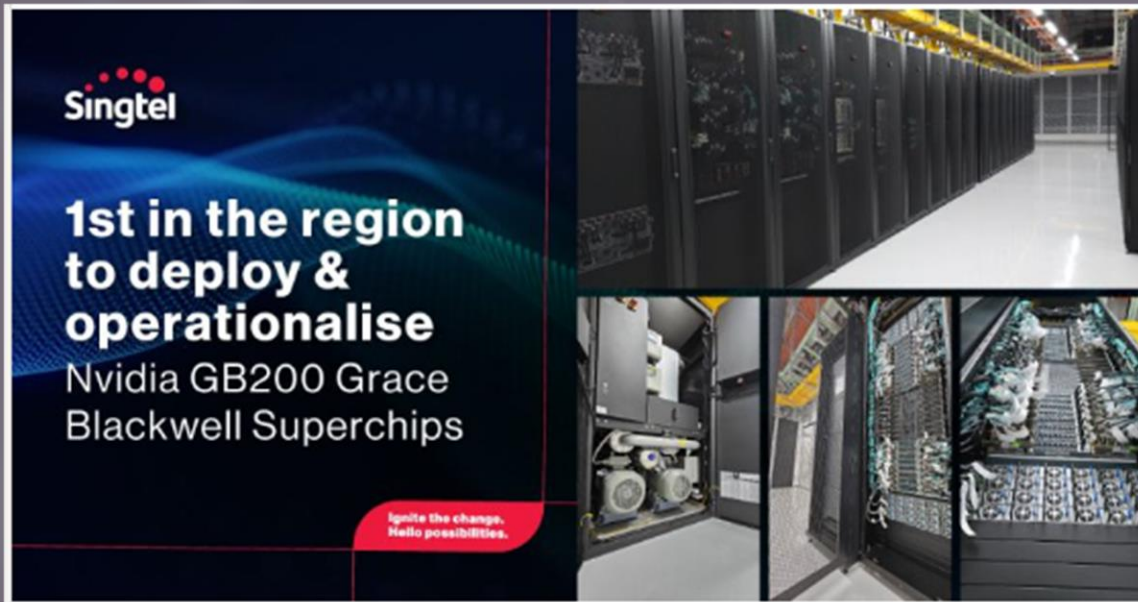
Research Agencies

Language model related and industrial AI research and in active discussions for inferencing deployments.

Enterprises with sovereign AI needs

To meet real-time latency and high-volume localised data processing needs.

RE:AI launched NVIDIA GB200 GPU as a service as the first mover in Singapore and the region



 **Singtel Global Services** + Follow ...

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1st in the region to deploy & operationalise NVIDIA GB200 Grace Blackwell Superchips

We're excited to share that Singtel's RE:AI AI cloud platform is the first in Singapore and the region to deploy the **#NVIDIA #GB200** Grace Blackwell Superchips, democratising AI further to offer organisations easier and more affordable access to AI technologies.

With its groundbreaking unified architecture, the GB200 sets a new standard in AI and high-performance computing.

This marks more than a technology milestone. It's a transformative opportunity for all of us to accelerate, scale, and solve more complex problems than ever before.

And because it's here now, you don't have to wait to unlock use cases that were previously out of reach:

- ◆ Generative AI: Train and deploy multimodal LLMs, build 3D worlds, and create in real-time, with the performance to back your ambition.
- ◆ Scientific research: Run climate models, simulate quantum systems, and accelerate drug discovery with speed and precision.
- ◆ Enterprise analytics: Turn petabytes of data into insight, with sub-second latency and real-time responsiveness.

Being the first to bring GB200 to the region reflects our continued commitment to staying at the forefront of AI innovation - not just as a technology provider, but as a partner in unlocking new possibilities and outcomes.

And we're just getting started. Stay tuned — more is on the way.

#Singtel #REAI #NVIDIA #AICLOUD #GPU #LLM #GenAI

Developing AI “star alliance” to federate GPUs from Global GPUaaS providers through Paragon-D platform

