AEM 1H2026 Results

AI/HPC Ramp Drives 1H Profits, Increased FY2026 Guidance, and Interim Dividend Declaration

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In this presentation, all $ dollar amounts are in Singapore dollars unless otherwise specified.

AEM Snapshot

Founded:
2000

Headquarters:
Singapore

Global footprint:
7+ countries

Customer relationships:
Major CPU/ GPU suppliers
Hyperscalers

Product portfolio

AMPS
High voltage stress testing for HPC/AI units

HPST
High power (>3kW) parallel testing of hundreds of devices

Xion / Xact
High-performance final test handler

PiXL Thermal Control
Application-specific test interfaces enabling precise, reliable, active thermal control

#1
in high-power burn-in for AI/HPC (>2kW devices)

Leader in unified thermal platforms – PiXL across Burn-In, FT, SLT

Pioneer in slot-based test instrumentation for cost-efficient AI & HPC test

1000+
High-parallel test solutions covering all package test insertions

1H2026 Key Highlights

Revenue	
S$247.2M	+30% vs 1H2025 +18% vs 2H2025

Profit Before Tax (PBT) %	
15.5% S$38.2M	+13.4pts vs 1H2025 +7.2pts vs 2H2025

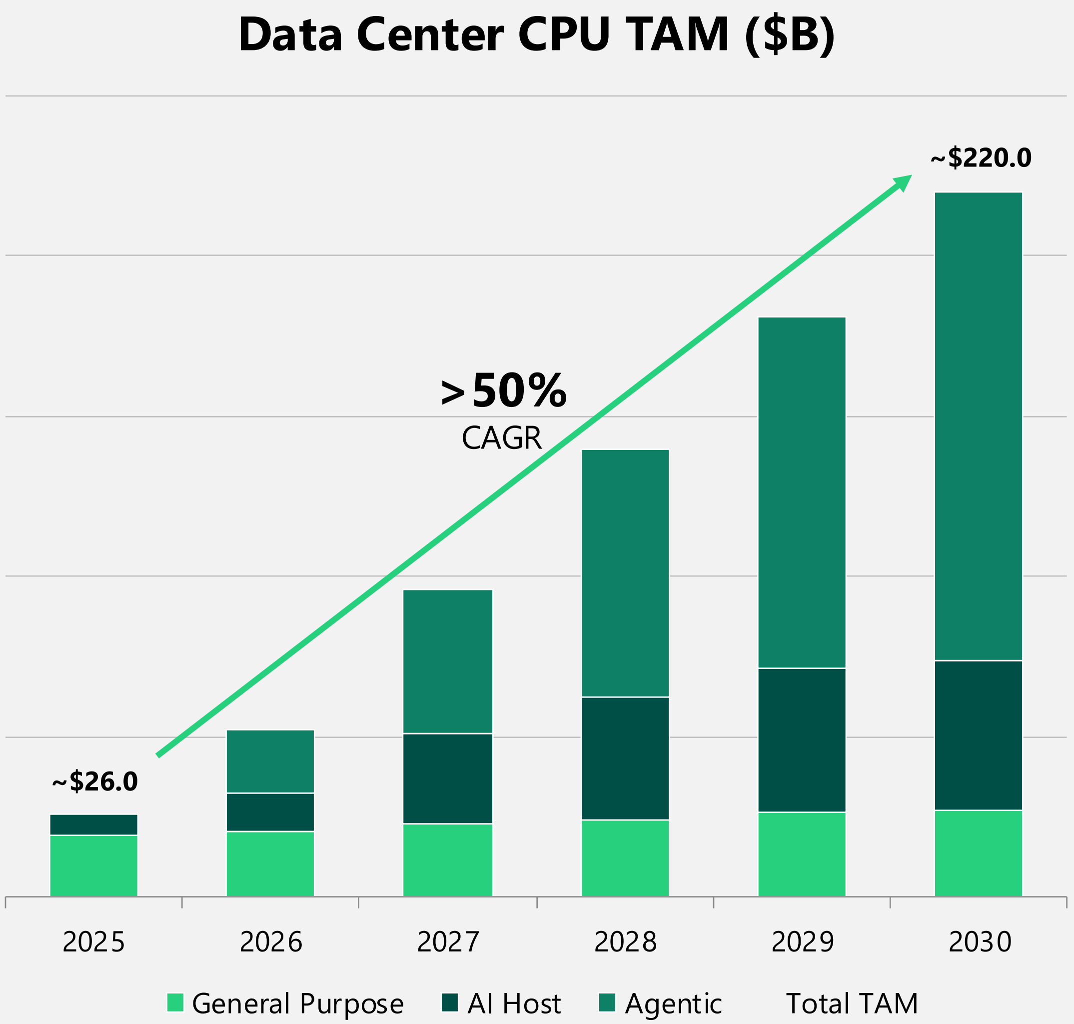
Earnings Per Share (Diluted)	
9.7 cents	+888% vs 1H2025 +123% vs 2H2025

FY2026 Revenue Guidance
S$630M to S$680M

- 4^{th} consecutive quarter of net profit growth, 3^{rd} consecutive quarter of revenue growth
- FY2026 revenue guidance revised upwards to S$630M to S$680M from the prior range on the back of increased order backlog
- AMPS backlog of >S$400M continues to grow as additional demand for AMPS-based test solutions is received from AI / HPC Fabless and PC / Foundry customers
- Group forecasts EPS to be in the 24.5 to 27.5 cents per share range for FY2026
- Declared an interim dividend of 2.4 cents payable 8 September 2026

Rise of AI is driving acceleration in the Data Center CPU TAM

AEM is the incumbent test partner to leading CPU makers



Source: AMD (Advancing AI 2026, July 22-23)

Why This Matters for AEM

AEM High Parallel Test Solutions

Engaged with the top 2 CPU OEMs delivering high-parallel test solutions addressing their most challenging test needs

AI Devices Drive Increased Test Intensity

Test intensity continues to increase resulting in longer test times, which drives customer demand for increased capacity

Device Variants Drive Recurring Revenue

Demand for device-specific configurables and collaterals increases as new device variants enter the market, creating a strong recurring revenue base

Market growth drives a 50% increase in our SAM from 2026 to 2028

US$3 Billion
2026

50%

US$4.5 Billion
2028

Serviceable Addressable Market, 2026 to 2028

The Test Challenge: Exponentially Increasing Complexity & Cost

Larger form factors

+216%

larger package (JEDEC DG4.10E)

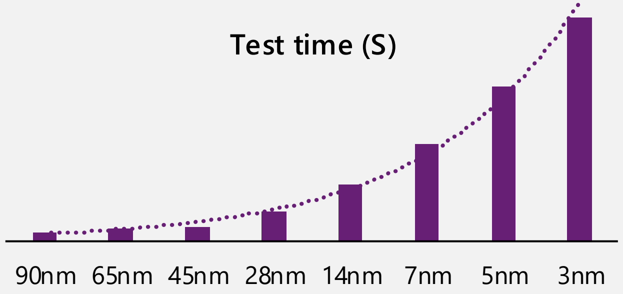
>2kg

package weight

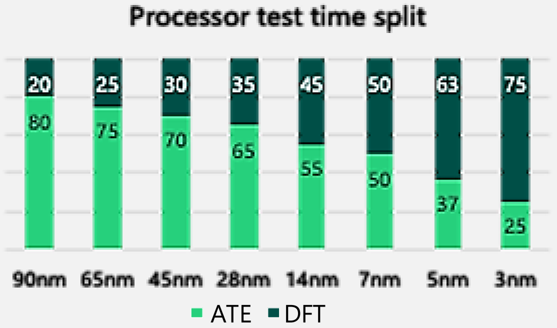
15 – 25x

higher warpage (35x35mm → 120x260mm pkg)

Longer test times



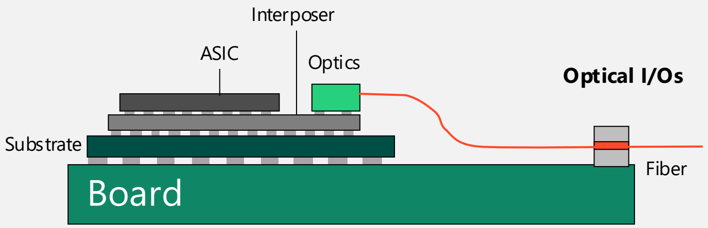
~2x *test time from 7nm → 3nm*



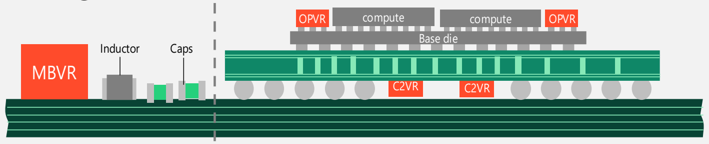
+50% *DFT share of test*

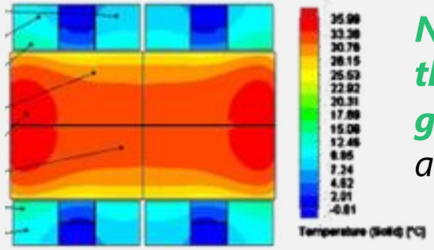
Greater heterogeneity

*Integrated **CPO***



*Integrated **VRs***





New, higher thermal gradients *across chip*

Source: Internal estimates

AEM's Follow the Chiplet Flywheel: Landing & Expanding through Razor/Razorblade Economics

Test 2.0 – Test Systems & Handling

High Parallel, Slot Based Test Systems

AMPS | **HPST**

Slot-based platforms for high-parallel production test

Handling Solutions

Xion Logic FT | **Xact Memory FT**

Final-test handling across logic and memory

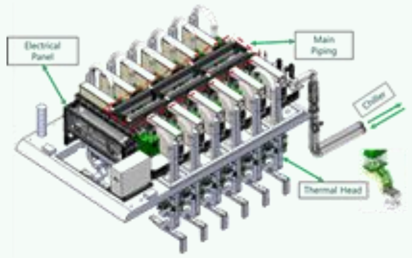
Test 1.5 – Configurables & Collateral Upgrades

Configurable Test Slots

Configurable Test Unit

Instrumentation and thermal array configurable slots

Thermal Engine Upgrades



SLT Thermal Engine

Final Test Thermal Engine

FY2026 & Beyond: AEM's Strategic Priorities Across Five Business Pillars

PILLAR 01

PC / Foundry Customer

Expand the existing fleet with Test 1.5. Capture future challenging insertions with Test 2.0

PILLAR 02

PC / AI Fabless Customer

Sustain high-volume ramp; gradually transition demanding insertions to AEM developed solutions

PILLAR 03

Memory Segment

Qualify the Xact handler at IDM #1, with a ramp in 2027

PILLAR 04

OSATs

Capture hyperscaler opportunities; "Follow the Chiplet" – Test 1.5 & 2.0 across AI / HPC OSATs

PILLAR 05

Contract Manufacturing

Scale AEM's semiconductor ramp; drive improved profitability in FY2026

OPERATIONAL FOUNDATION

Relentlessly drive operational efficiency improvements while scaling rapidly to sustain our position as the world leader in advanced thermal control and high-parallel test.

1H2026 Financial Summary

Gross Profit %	
33.1% S$81.7M	+7.7pts vs 1H2025 +7.2pts vs 2H2025

Profit Before Tax (PBT) %	
15.5% S$38.2M	+13.4pts vs 1H2025 +7.2pts vs 2H2025

Cash Position & FCF	
S$82.7M +S$0.4M FCF	+6.9% vs 31 Dec 25

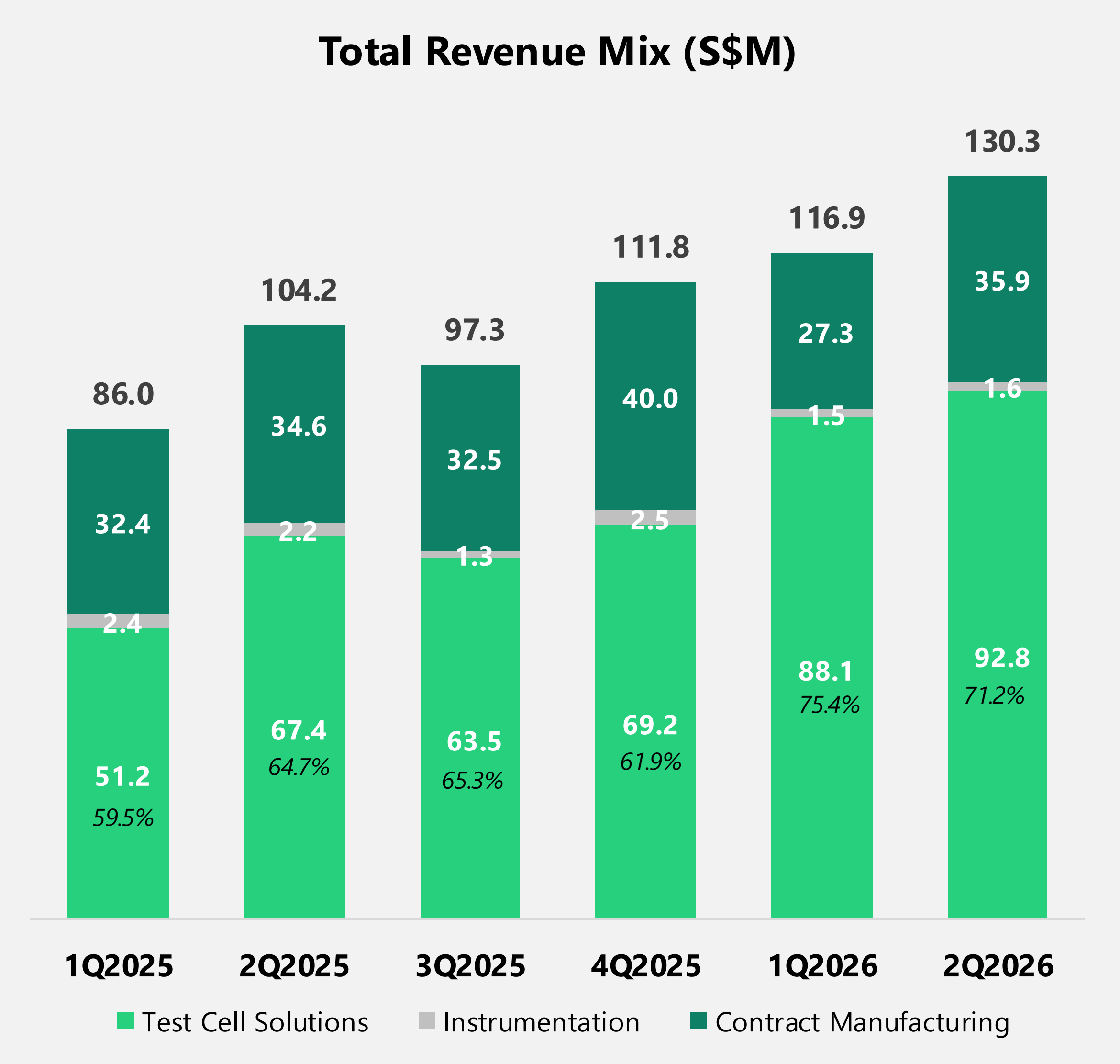
FY2026 EPS Guidance

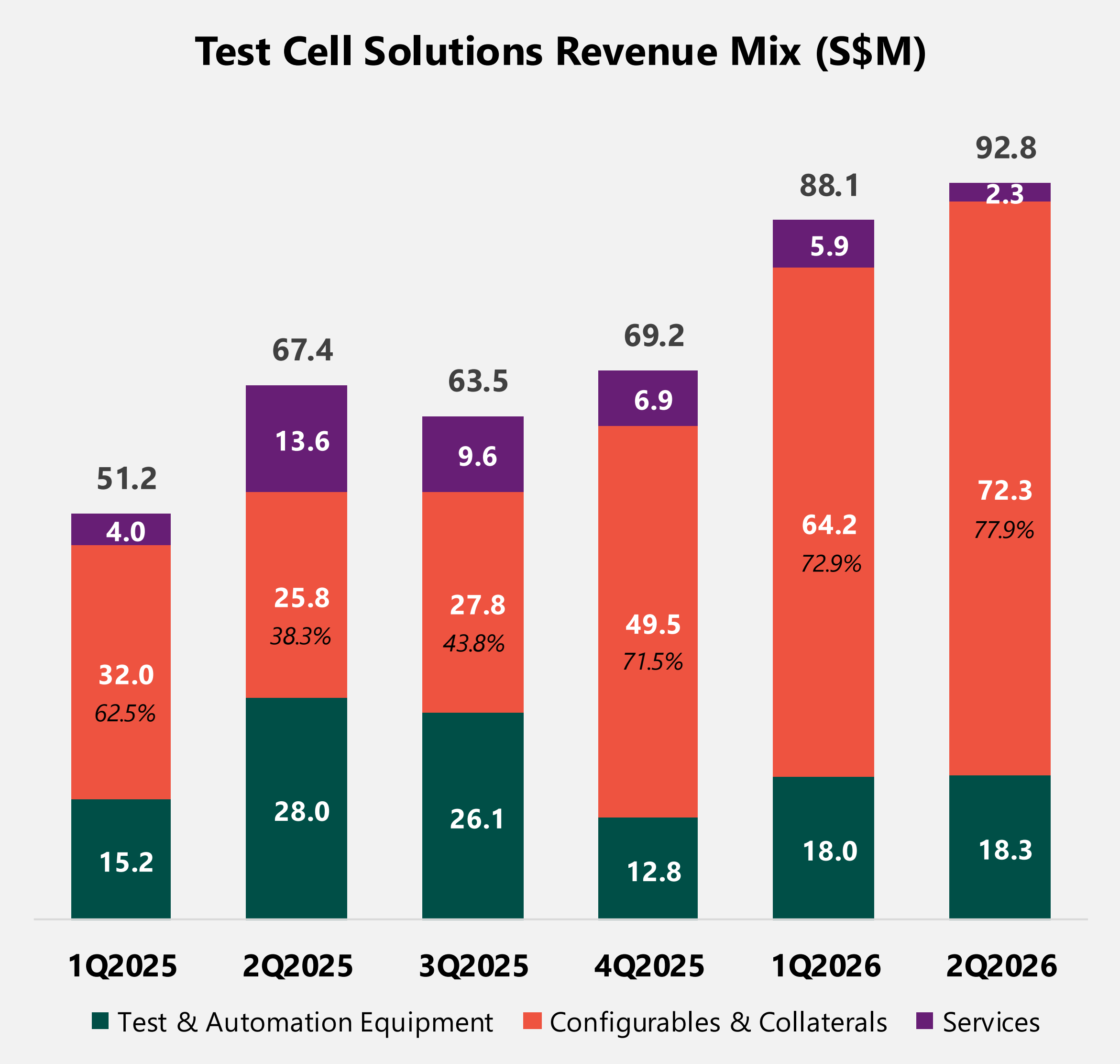
24.5 cents to 27.5 cents

- Gross Profit % jumped 7.2pts HoH from 25.9% to 33.1%, mix contribution, volume effects, pricing in Contract Manufacturing segment contributed to gross margin improvements.
- PBT % reached 15.5%. +7.2pts HoH, in-line with volume effects with operating leverage.
- Generated +S$0.4M of Free Cash Flow in 1H, Operating Cash flow funded R&D and working capital for 2H2026 growth
- Maintained conservative balance sheet with Cash of S$82.7M
- Group forecasts EPS to be in the 24.5 to 27.5 cents per share range for FY2026

Q2 TCS Revenue S$92.8M, share mix +7pts YoY contributing 71% of Group revenue

TCS Configurables & Collaterals mix at ~80% in 2Q2026 with complete systems revenue





All quarters based on new mapping (2026). Restating previous public announcements on mix of "consumables" vs equipment

1H2026 Net Cash increased S$73.6M YoY

FCF +S$0.4M during the period with Operating Cash Flow +S$12.4M.

- Net cash rose S$73.6M YoY to S$80.0M, with ending cash at S$82.7M vs S$59.8M in 1H2025
- Operating cash flow was a S$12.4M inflow as profit after tax jumped to S$30.8M from S$3.2M, funding the build up of S$30.5M in working capital to support 2H growth outlook
- Free cash flow stayed positive at S$0.4M after S$10.4M of capex and intangibles, while financing added S$4.7M from the S$13.7M placement and ESOS, net of dividends and other financing

		1H2026	1H2025
	Beginning Cash	**77.3**	**43.8**
Operating Activities Inflow: S$12.4M	Profit after tax	30.8	3.2
	Depreciation & amortisation	12.1	12.3
	Changes in working capital & others	(30.5)	30.9
Investing Activities Outflow: S$12.0M	Capital expenditure, net of disposals	(3.6)	(2.7)
	Additions of intangible assets	(6.8)	(6.3)
	Interest income	0.6	0.3
	Acquisition of subsidiary's interests from NCI	(2.2)	(1.6)
Financing Activities Inflow: S$4.7M	Proceeds from private placement & ESOS	13.7	-
	Dividend paid	(4.1)	-
	Borrowings, lease & other financing, net	(4.9)	(21.3)
	Effect of FX translation	0.2	1.2
	Ending Cash	**82.7**	**59.8**
	Net Cash	**80.0**	**6.4**

Balance Sheet

A robust balance sheet with low debt

- As at end-June 2026, net assets were valued at S$542.2M, up from end-December 2025, contributed mainly by net profit for the period
- As a result, NAV per share increased to 168.1 cents at end-June 2026 vs. 157 cents at end-December 2025
- Inventories and trade receivables increased in line with higher revenue and operating activity
- Increase in lease obligations account mainly for the +59.3% increase in Loans & Borrowings while financial debt remain low

	As at		
	Jun. '26	**Dec. '25**	**Change**
	S$M	**S$M**	**%**
Cash	82.7	77.3	*6.9*
Inventories	265.5	227.0	*17.0*
Loans & borrowings	26.1	16.4	*59.3*
Net assets	542.2	499.3	*8.6*

In SG cents			
NAV per share	168.1	157	*7.1*
Debt / Equity	0.05X	0.03X	-

Thank You

Investor Relations Contact

Samir MOWLA
samir.mowla@aem.com.sg

Financial PR Pte Ltd

Kamal SAMUEL / Rishika TIWARI / LIM En Tong

Tel: 6438 2990 / Fax: 6438 0064
kamal@financialpr.com.sg
rishika@financialpr.com.sg
entong@financialpr.com.sg