KWA CHONG SENG

DIRECTORSHIPS AND OTHER APPOINTMENTS

No.	Name of Company	Nature of Interest	Date of Appointment
1	Neptune Orient Lines Limited *	Director Chairman	1 Jan 2012 11 Apr 2012
2	APL Co. Pte Ltd	Chairman	11 Apr 2012
3	APL Logistics Ltd	Chairman	11 Apr 2012
4	APL (Bermuda) Ltd.	Chairman	11 Apr 2012
5	Automar (Bermuda) Ltd.	Chairman	11 Apr 2012
6	APL Limited	Chairman	11 Apr 2012
7	NOL Liner (Pte.) Ltd.	Chairman	28 Aug 2012
8	Seatown Holdings Pte Ltd	Director	3 Feb 2012
9	Delta Topco Limited	Director	30 May 2012
10	Singapore Technologies Engineering Ltd *	Director Chairman	1 Sep 2012 25 April 2013
11	Singapore Exchange Limited *	Director	20 Sep 2012
12	Fullerton Fund Management Company Ltd	Director Chairman	17 Oct 2012 1 Jan 2013
13	Singapore Technologies Holdings Pte Ltd	Director	11 June 2013

* Public listed company

OTHER APPOINTMENTS

No.	Public Service Authority	Nature of Interest	Date of Appointment
1	Public Service Commision, Singapore	Member Deputy Chairman	17 Apr 1997 1 Mar 2013
2	Defence Science and Technology Agency (DSTA)	Director	26 Apr 2013

PAST DIRECTORSHIPS (LAST 5 YEARS)

No.	Name of Company	Nature of Interest	Period of Appointment
1	Temasek Holdings (Pte) Ltd	Director / Deputy Chairman	1997 – 2012
2	DBS Group Holdings Ltd * DBS Bank Ltd	Director	2003 – 2012
3	ExxonMobil Asia Pacific Pte Ltd	Director / Chairman / Managing Director	1999 – 2011
4	Esso China Inc.	Director / Chairman	1992 – 2011
5	Esso China Inc.	President	1997 – 2011
6	ExxonMobil Oil Singapore Pte Ltd	Director	1999 – 2011
7	Sinopec SenMei (Fujian) Petroleum Co. Ltd.	Director	2007 – 2011
8	DBS Bank (Hong Kong) Ltd	Director / Chairman	2008 – 2010
9	Energy Studies Institute	Member of the Management Board	2007 – 2009

*Public listed company