

ALLIANCE HEALTHCARE GROUP LIMITED

(Incorporated in the Republic of Singapore)

(Company Registration No.: 200608233K)

IMPORTANT:

1. This Proxy Form is not valid for use by CPF/SRS investors and shall be ineffective for all intents and purposes if used or purported to be used by them.
2. A CPF/SRS investor who wishes to attend the Annual General Meeting as proxy has to submit his request to his CPF and/or SRS Approved Nominees so that his CPF and/or SRS Approved Nominees may appoint him as its proxy within the specified timeframe.

Personal Data Privacy:

By submitting a proxy form, the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 7 October 2026.

PROXY FORM

*I/We, _____ (Name) _____ (NRIC/Passport No./Co Reg No.)

of _____ (Address)

being a member/members of Alliance Healthcare Group Limited (the "**Company**"), hereby appoint:

	Name	Address	NRIC/ Passport No.	Proportion of shareholdings (%)
(a)				

and/or (delete as appropriate)

(b)				
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or failing *him/them, the Chairman of the annual general meeting of the Company ("**Meeting**" or "**AGM**") as *my/our *proxy to vote for *me/us on *my/our behalf, at the AGM to be held at 8 Wilkie Road, #03-08, Wilkie Edge, Singapore 228095 on Tuesday, 27 October 2026 at 2.30 p.m. and at any adjournment thereof.

*Delete where applicable.

Please indicate with a "✓" in the spaces provided whether you wish your vote(s) to be cast for or against (or abstain from voting on) the resolutions as set out in the notice of Meeting. In the absence of specific directions, the proxy(ies) (including the Chairman of the Meeting if he is appointed by a member) will vote or abstain from voting as he/they may think fit.

No.	Ordinary Resolutions relating to:	For	Against	Abstain
Ordinary Business				
1.	To adopt the Directors' Statement and Audited Financial Statements for the financial year ended 30 June 2026			
2.	To declare a first and final one-tier tax-exempt dividend of S\$0.0052 per ordinary share for the financial year ended 30 June 2026			
3.	To re-elect Dr. Barry Thng Lip Mong as director of the Company			
4.	To re-elect Mr. Lim Heng Chong Benny as director of the Company			
5.	To approve Directors' fees of S\$150,000 for the financial year ending 30 June 2027			
6.	To re-appoint RSM SG Assurance LLP as Auditors of the Company			
Special Business				
7.	To authorise Directors to allot and issue shares and convertible securities			
8.	To authorise Directors to allot and issue shares under the Alliance Performance Share Plan			
9.	To approve the renewal of Share Buyback Mandate			

Dated this _____ day of _____ 2026

Signature(s) of member(s)
or Common Seal of Corporate Shareholder

Total Number of shares held in:

a) CDP Register	
b) Register of Members	

IMPORTANT: PLEASE READ NOTES OVERLEAF.

Notes:

1. A member who is unable to attend the AGM and wishes to appoint proxy(ies) to attend, speak and vote at the AGM on his/her/its behalf should complete, sign and return the instrument of proxy in accordance with the instructions printed thereon.
 2. A proxy need not be a member of the Company.
 3. Please insert the total number of shares held by you. If you have shares entered against your name in the Depository Register (as defined in Section 81SF of the Securities and Futures Act 2001 ("**SFA**")), you should insert that number of shares. If you have shares registered in your name in the Register of Members of the Company, you should insert that number of shares. If you have shares entered against your name in the Depository Register and registered in your name in the Register of Members, you should insert the aggregate number of shares. If no number of shares is inserted, this proxy form will be deemed to relate to all the shares held by you.
 4. In relation to the appointment of proxy(ies) to attend, speak and vote on his/her/its behalf at the AGM, a member (whether individual or corporate) appointing his/her/its proxy(ies) should give specific instructions as to his/her/its manner of voting, or abstentions from voting, in respect of a resolution in the instrument of proxy. If no specific instructions as to voting are given, or in the event of any other matter arising at the AGM and at any adjournment thereof, the proxy(ies) will vote or abstain from voting at his/her/their discretion.
 5. The instrument appointing a proxy or proxies (the "**proxy form**") must be under the hand of the appointor or of his attorney duly authorised in writing. Where the proxy form is executed by a corporation, it must be executed either under its seal, executed as a deed in accordance with the Companies Act 1967 or under the hand of an attorney or an officer duly authorised, or in some other manner approved by the Directors. Where the proxy form is executed by an attorney on behalf of the appointor, the letter or power of attorney or a duly certified copy thereof must be lodged with the proxy form.
 6. Completion and return of this proxy form shall not preclude a member from attending and voting at the AGM. Any appointment of a proxy/proxies shall be deemed to be revoked if a member attends the AGM in person, and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the instrument of proxy to the AGM.
 7. The proxy form, together with the letter or power of attorney or other authority under which it is signed or a duly certified copy thereof (if applicable), must be submitted either:
 - (a) if sent personally or by post, the proxy form must be lodged at the Company's Share Registrar, Tricor Barbinder Share Registration Services at 9 Raffles Place, #26-01 Republic Plaza Tower 1, Singapore 048619; or
 - (b) if by email, the proxy form must be received at sg.is.proxy@vistra.com,in either case, by **2.30 p.m. on 24 October 2026** (being 72 hours before the time fixed for the AGM), and in default the instrument of proxy shall not be treated as valid.
 8.
 - (a) A member who is not a relevant intermediary is entitled to appoint not more than two proxies. Where such member's proxy form appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the proxy form. If no percentage is specified, the first named proxy shall be deemed to represent 100% of the shareholding and the second named proxy shall be deemed to be an alternate to the first named.
 - (b) A member who is a relevant intermediary is entitled to appoint more than two proxies, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's proxy form appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the proxy form.
- "Relevant intermediary"** has the meaning ascribed to it in Section 181 of the Companies Act 1967.
9. Investors who hold shares through relevant intermediaries, including Central Provident Fund Investment Schemes ("**CPF Investors**") and/or Supplementary Retirement Scheme ("**SRS Investors**") should approach their respective CPF Agent Banks or SRS Operators to submit their votes at least **7 working days** before the AGM. CPF/SRS Investors should contact their respective CPF Agent Banks or SRS Operators for any queries they may have with regard to the appointment of proxy for the AGM.
 10. The Company shall be entitled to reject an instrument of proxy which is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified on the instrument of proxy. In addition, in the case of shares entered in the Depository Register, the Company may reject an instrument of proxy if the member, being the appointor, is not shown to have shares entered against his name in the Depository Register as at seventy-two (72) hours before the time appointed for holding the Meeting, as certified by the CDP to the Company.
 11. By submitting a proxy form, the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 7 October 2026.