

COVER SHEET

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(Company's Full Name)

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(Business Address: No. Street City / Town / Province)

ATTY. SOLOMON M. HERMOSURA															7908-3000																			
Contact Person																									Company Telephone Number									

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Month		Day												Month		Day	
Fiscal Year														Annual Meeting			

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Secondary License Type, if Applicable

C	F	D																				
Dept. Requiring this Doc.			Amended Articles Number/Section																			

					Total Amount of Borrowings														
					Domestic										Foreign				
Total No. Of Stockholders																			

To be accomplished by SEC Personnel concerned

File Number										LCU									
Document I.D.										Cashier									

STAMPS

Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-C

CURRENT REPORT UNDER SECTION 17 OF THE SECURITIES REGULATIONS CODE (SRC) AND SRC RULE 17(a)-1(b)(3) THEREUNDER

1. 04 September 2023
Date of Report (Date of earliest event reported)
2. 152747
SEC Identification Number
3. 000-153-790-000
BIR Tax Identification Number
4. AYALA LAND, INC.
Exact Name of registrant as specified in its charter
5. PHILIPPINES
Province, country or other jurisdiction of incorporation
6. [REDACTED] (SEC Use Only)
Industry Classification Code
7. 31F, Tower One and Exchange Plaza, Ayala Triangle, Ayala Avenue, Makati City
Address of principal office
- 1226
Postal code
8. 7908-3000
Registrant's telephone number, including area code
9. Not Applicable
Former name or former address, if changed since last report
10. Securities registered pursuant to Sections 4 and 8 of the SRC

Title of Each Class	Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding
COMMON SHARES	14,950,093,713
VOTING PREFERRED SHARES	12,442,495,032

Indicate the item numbers reported herein : Please refer to attached letter

Re: Election of new Director, President & Chief Executive Officer

Pursuant to the requirements of the Securities Regulations Code, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date 04 September 2023

Ayala Land, Inc.
Registrant

MICHELLE MARIE T. VALBUENA
Senior Compliance Manager

* Print name and title of the signing officer under the signature.



September 4, 2023

Securities and Exchange Commission

17/F SEC Headquarters, 7907 Makati Avenue
Barangay Bel-Air, Makati City

Attention: Hon. Vicente Graciano P. Felizmenio, Jr.
Director, Markets & Securities Regulation Department

Philippine Stock Exchange, Inc.

6/F PSE Tower
5th Avenue corner 28th Street
Bonifacio Global City, Taguig City

Attention: Ms. Alexandra D. Tom Wong
Officer-in-Charge, Disclosure Department

Philippine Dealing and Exchange Corporation

29th Floor, BDO Equitable Tower
8751 Paseo de Roxas, Makati City 1226

Attention: Atty. Marie Rose M. Magallen-Lirio
Head, Issuer Compliance and Disclosures Dept.

Gentlemen:

Please be informed that Mr. Bernard Vincent O. Dy, with the approval of our Board of Directors, has formally retired from Ayala Land, Inc. and consequently, resigned from his post as Director, President and Chief Executive Officer (CEO) of the Company effective end of day of September 30, 2023. Mr. Dy has been the Company's President and CEO since April 7, 2014.

At the special meeting held today, our Board elected Ms. Anna Ma. Margarita Bautista-Dy as Director, President and CEO, and member of the Executive Committee and Sustainability Committee effective October 1, 2023, for the unexpired term of Mr. Dy, as endorsed by our Corporate Governance and Nomination Committee.

Anna Ma. Margarita Bautista-Dy, Filipino, 54, has served as the Company's Executive Vice President since January 1, 2023 and Chief Operating Officer since April 26, 2023. She has been a member of the Company's Management Committee since August 2008. Ms. Dy also serves as the Chairman of AREIT, Inc.; Head of the Residential Business Group and the Malls Group of the Company; and director and officer of various companies within the ALI Group. She headed the Company's Strategic Landbanking Group for several years. Prior to joining ALI, she was a Vice President of Benpres Holdings Corporation. She graduated magna cum laude from Ateneo De Manila University with BS of Arts Degree in Economics Honors Program in 1990. She earned her Master's degree in Economics from London School of Economics and Political Science in 1991 and MBA at Harvard Graduate School of Business Administration in Boston in 1996.

Thank you.

Very truly yours,

A handwritten signature in blue ink, appearing to read 'Solomon M. Hermosura'.

SOLOMON M. HERMOSURA

Corporate Secretary
and Group General Counsel