

LTC CORPORATION LIMITED

ANNUAL REPORT

2016



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# CHAIRMAN'S STATEMENT



On behalf of the Board of Directors of LTC Corporation Limited, I am pleased to present the Annual Report and Financial Statements for the financial year ended 30 June 2016. The Group's steel business is experiencing another challenging year with the volatility of steel prices, lower demand and stiffer competition due to the slowing down in the overall construction industry. The property market may soften further due to the existing tough cooling property measures and uncertainty in the global economic outlook. In November 2015, the Group completed the acquisition of a 50% interest in USP Equity Sdn. Bhd. (which owns a 90% interest in Sogo (K.L.) Department Store Sdn. Bhd.). With the retail operations, the Group is seeking to generate more income streams and diversify its asset and revenue base. The Malaysian retail industry is expected to grow at a faster pace as domestic consumption continues to play a bigger role in the economy.

## FINANCIAL HIGHLIGHTS

Group turnover for FY2016 decreased by 23.1% or \$38.9m to \$129.6m from \$168.5m for FY2015 mainly due to lower turnover for the steel business. Net operating profit for the Group decreased by \$6.3m from \$14.6m to \$8.3m.

## OUTLOOK

### *Steel Trading*

The Group's steel business is expected to face another challenging year ahead due to slowing down in the overall construction industry, the volatility of steel prices and stiff competition amongst the steel suppliers which led to under-utilisation of factory resources. While the overall construction demand for the public sector remains weak, the bigger impact will be from the private sector projects, where demand will remain depressed in the near future. According to the Building & Construction Authority (BCA) the forecasted public sector construction demand for 2017 will be ranging from \$16b - \$20b, a decrease from \$18.5b - \$21.5b for the current year.

During the year under review, the Group completed several landmark projects such as Tanjong Pagar Centre, V on Shenton and Faculty of Law at Singapore Management University. The current projects that the Group is working on include Thomson Line and East Coast Line MRT Stations.

We expect more construction projects to be released from the public sector such as the coming tenders for Water Treatment Plants, Phase II - Deep Tunnel Sewerage System, new MRT stations on Circle Line 6 and North-South Expressway.

For FY2017, the main challenges for our steel business have remained unchanged. The volatility of international steel prices, unstable foreign exchange rates, stiff competition amongst suppliers and other uncertain factors may affect our earnings outlook.

### *Property Development*

#### **Singapore**

Based on Urban Redevelopment Authority (URA) statistics, the overall prices of private residential properties decreased by 0.4% quarter-on-quarter in the second quarter of 2016, following the 0.7% decline in the previous quarter. Private residential properties prices fell for an 11th straight quarter in the second quarter of this year, but at a slower rate than previously as property curbs dampen demand.

With the weaker economic outlook globally, poor market sentiments and property curbs, developers have been cautious in launching new projects due to uncertainty in the property market. The Group had successfully sold all units of the cluster bungalows.

For FY2017, the Group will evaluate and study the property market before undertaking new projects.

## Malaysia

During the year, the Group's Mahkota Industrial Park development in Banting recorded lower sales compared to last year. We will continue to work with Malaysia Investment Development Authority (MIDA), Invest Selangor Bhd and real estate agents to establish more business opportunities. The presence of big industrialists in our Industrial Park such as SGL Carbon, Elpion Co., Ltd, Boral Plasterboard and the Linde Group, will continue to have a positive impact on our development. In the coming year, we are finalising our planning of some shop office units in the Commercial Centre of the Industrial Park.

In Melaka, the Group's project is a 38 storey high-rise apartment development located next to Plaza Mahkota beside the Melaka River. We are in the midst of planning and constructing the sales gallery in anticipation of the launch of the apartment project when the market is favourable.

For year 2017, we shall strategise to focus on market needs and design effective campaigns to clear all the completed stocks for all the projects and target to launch the apartment project at Melaka river side.

## The People's Republic of China ("PRC")

The Group's associated company, Kairong Developments (S) Pte Ltd, undertook two mixed-use developments comprising of residential units as well as commercial shops in Shenyang City, Liaoning Province, PRC.

With the successful sale of all the residential units, an effective marketing campaign is being made to clear the remaining stock of commercial shops. The Company will continue to seek suitable new sites for investment and development. However, the China property market is still experiencing uncertainty due to the global economic slowdown.

## Property Rental

Rental income from its investment properties in Singapore is expected to soften due to the weaker economic outlook.

## Retail Operations

During the year, the Group's retail operations have contributed positively to the bottom-line. However, the Malaysia retail market has been challenging due to the implementation of the goods and services tax in April 2015, weak local currency, global macroeconomic headwinds and political uncertainty.

For FY2017, political stability and anticipated improvements in the Malaysian economy is expected to provide a backdrop for positive consumer sentiments. With an experienced management team on board to re-energise the merchandise in-store as well as carrying out organisational transformation, an efficient operating model is being created to provide the necessary impetus for the delivery of better financial results for the retail business going forward.

## PROPOSED DIVIDEND

The Board is pleased to propose a first and final (one-tier) tax exempt dividend of 1 cent per ordinary share for the year ended 30 June 2016. The proposed first and final dividend, if approved at the Company's Annual General Meeting to be held on 27 October 2016, will be paid on 22 November 2016.

## ACKNOWLEDGEMENT

On behalf of the Board, I wish to thank all our management and staff for their achievements and contributions to our performance. I would also like to express my sincere appreciation to our customers, suppliers, shareholders and business associates for their continuing support. I am grateful to Members of the Audit Committee and my fellow Directors for their counsel and commitment.

## Cheng Theng Kee

Chairman



Investment properties at  
Arumugam Road, Singapore



Tanjong Pagar Centre

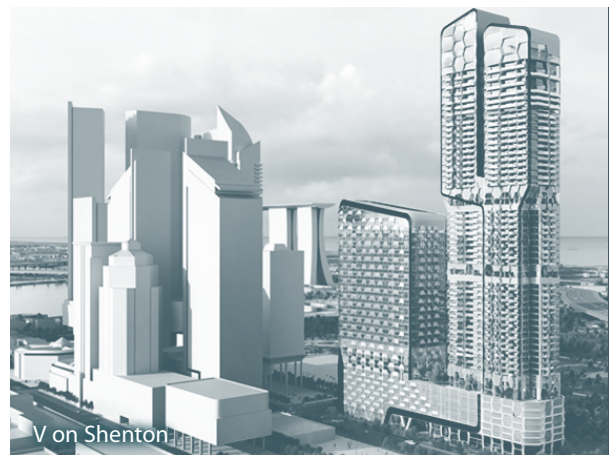
## STEEL STEEL PROJECTS

### Steel Trading

Steel turnover decreased by \$43.3m from \$136.2m to \$92.9m due to lower steel prices and tonnage delivered. Net operating profit for steel decreased by \$4.9m from \$2.4m for the previous corresponding period to a loss of \$2.5m.



Faculty of Law at  
Singapore Management University



V on Shenton

Newly built LINDE factory  
in our Industrial Park



SAKAMOTO factory construction in  
progress in our Industrial Park

## PROPERTY PROPERTY PROJECTS

### Regional Property Development & Management

Property Development turnover increased by \$5.3m from \$23.5m to \$28.8m due to higher sales in Singapore partially offset by lower turnover in Malaysia. Net operating profit increased by \$0.3m from \$4.8m to \$5.1m.

Turnover for Property Rental decreased by \$0.8m from \$8.6m to \$7.8m due mainly to the absence of rental income from the hypermarket in Skudai while net operating profit decreased by \$1.4m to \$4.8m from \$6.2m for the previous year.

## RETAIL RETAIL OPERATIONS

Since the completion of the acquisition of the retail business in November 2015, the Retail Operations contributed \$0.5m to the bottom-line of the Group for the 8 months ending FY2016.



Sogo KL Department Store



Beauty Arcade at Sogo KL Department Store

## PROFILE OF DIRECTORS



**MR CHENG THENG KEE**, Chairman of the Group, was appointed to the Board on 24 February 1997. He was last re-appointed as a Director on 23 October 2015 pursuant to Section 153(6) which was then in force and repealed. He is an Executive Director and also an entrepreneur with considerable experience in manufacturing, trading, property investment and development.

Mr Cheng was educated at the Chinese High School. He helped to steer and expand the Group's construction and property arm to its current position today. He was also responsible for the development of the Teck Chiang Industrial Complex at Arumugam Road, Singapore.

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**MR CHENG YONG LIANG** joined the Board since 24 February 1997 and is the Managing Director of the Group. He is also a member of the Nominating Committee. He was last re-elected as Director on 21 October 2011.

Mr Cheng graduated with a Bachelor of Science Degree in Business Administration from the University of San Francisco and a Diploma in Building from Singapore Polytechnic. He has been involved with The Lion Group for more than 25 years, primarily in The Lion Group's Property Division. Mr Cheng was previously a board member of Lion Industries Corporation Berhad, a company listed on the Bursa Malaysia.

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**DATO' MAZLAN BIN DATO' SERI HARUN** joined the Board on 31 January 1986. He is a Non-Executive Director and Independent Director. He was last re-elected as Director on 23 October 2015. He is a member of the Audit Committee and Remuneration Committee.

Dato' Mazlan holds a Second Class Honours Degree in Economics and Political Science from the University of Exeter, England.

Dato' Mazlan was previously elected to the Selangor State Assembly to represent the Seri Setia (Sungai Way) (1982 to 1986) and the Lindungan (1987 to 1990) constituencies. Dato' Mazlan was also the Chairman of several committees in the Selangor State Development Corporation (PKNS) and the Chairman of the Selangor State Public Accounts Committee from 1982 to 1990.

He is currently involved in property development, operating golf club, manufacturing of recycled paper, shipping container and fuel bunkering.

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**MR CHAY YEE** joined the Board on 24 February 1997 and is a Non-Executive and Independent Director. He was last re-appointed as a Director on 23 October 2015 pursuant to Section 153(6) which was then in force and repealed. He is the Chairman of the Remuneration Committee and a member of the Audit Committee and Nominating Committee.

Mr Chay graduated with a B.A. (Hons), University of Malaya, and M. Soc. Sc. from the University of Hong Kong. He served in the Singapore Administrative Service and worked in the Ministry of Finance for 5 years before joining the Central Provident Fund Board where he served as its Deputy General Manager for 12 years. He has also served as a Board member of the Community Chest of Singapore for 16 years.

Since leaving the public service, he has been engaged in the provision of advisory and consultancy services internationally to governments of the less developed countries as well as providing training and education services through various institutions under his charge.

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**MR ONG TEONG WAN** joined the Board on 28 July 1998. He is a Non-Executive and Lead Independent Director. He was appointed the Lead Independent Director on August 2013. He was last re-appointed as a Director on 23 October 2015 pursuant to Section 153(6) which was then in force and repealed. He is the Chairman of the Audit Committee and Nominating Committee and a member of the Remuneration Committee.

Mr Ong holds an MBA (International Business) from the University of Southern California. He is currently Director and Managing Consultant of ManagementWise (International) Pte. Ltd. and is an Independent Director of Vicom Ltd, serving on the Audit Committee and the Nominating Committee.

He has been a Board Member of the Economic Development Board and the National Productivity Board. He was accorded the Friend of Labour Award by the National Trades Union Congress. He was in government service for more than 10 years and worked for two American multi-national companies at director level for 12 years. He has been a Corporate Consultant for more than 25 years at the Singapore Institute of Management.



## KEY MANAGEMENT STAFF

**MR CHENG THENG HOW** is a Director and General Manager of Angkasa Amsteel Pte. Ltd.. Mr Cheng is currently the Group Director in the Lion Group and Executive Director of Antara Steel Mills Sdn Bhd. He is also a Non-Executive Director of Lion Asiapac Limited. His expertise and responsibilities in the Group cover steel marketing and trading, project management, the maintenance of plant and machinery and rebar fabrication. He has more than 20 years of experience in steel milling operations. He holds a Diploma in Mechanical Engineering from Singapore Polytechnic.

**DATUK CHENG YOONG CHOONG** is the Director of Business Development. He is overall in charge of Business Development and Retail Operations in the Group and currently also holds the position of Group Managing Director of Sogo (K.L.) Department Store Sdn. Bhd.. Datuk Cheng was previously the Group Managing Director of Parkson Retail Asia Limited and Parkson Retail Group Limited and was actively involved in the South East Asia and China retail scene. He was Chairman of the Malaysia Retailers Association in 1996 and 1999 and was a member of the Executive Board of the Intercontinental Group of Department Stores in 1998 and 1999. Datuk Cheng holds a Bachelor of Science degree in Business Administration and a Master of Business Administration degree, both from the University of San Francisco.

**MR LEE KHIAN LAI** is the General Manager in the Property Development Department, Malaysia. He has more than 30 years of working experience in construction and property development industry. After graduation, he spent 8 years in construction companies before joining The Lion Group in 1990. He was involved in a number of comprehensive property development projects in The Lion Group's Property Division. He holds a Bachelor of Science degree in Civil Engineering from Teesside University, United Kingdom.

**MR FREDDY MOK** is the Group Accountant. He is responsible for the overall financial accounting, treasury and corporate finance affairs of the Group. He holds a Bachelor of Accountancy Degree from National University of Singapore.

**MR JASON FOON LANG YEOW** is the Assistant General Manager of Angkasa Amsteel Pte. Ltd.. He has over 20 years of experience in steel fabrication and related engineering works. He is in charge of overall day-to-day operations for cut and bend, pre-cagging, repairs and maintenance, wire mesh and factory safety.

**MR TAY HUI SIANG** is the Project Manager in the Property Development Department. He is responsible for the co-ordination and development of residential property projects in Singapore. He has been in construction related fields for more than 20 years. He holds a Bachelor of Science Degree in Construction Management and a Specialist Diploma in M&E Co-ordination.

**MS WONG CHOY LING** is the Manager in the Property Management Department. Ms Wong is responsible for the administration of leases and management of the investment properties at Arumugam Road, Singapore. She holds a Bachelor of Science Honours Degree in Real Estate Management.

## CORPORATE INFORMATION

### Board of Directors

Cheng Theng Kee (Chairman)  
Cheng Yong Liang (Managing Director)  
Ong Teong Wan (Lead Independent Director)  
Dato' Mazlan Bin Dato' Seri Harun (Independent Director)  
Chay Yee (Independent Director)

### Audit Committee

Ong Teong Wan (Chairman)  
Chay Yee  
Dato' Mazlan Bin Dato' Seri Harun

### Nominating Committee

Ong Teong Wan (Chairman)  
Chay Yee  
Cheng Yong Liang

### Remuneration Committee

Chay Yee (Chairman)  
Ong Teong Wan  
Dato' Mazlan Bin Dato' Seri Harun

### Company Secretaries

Silvester Bernard Grant, ACIS  
Tan Yen Hui, ACIS

### Registered Office

10 Arumugam Road #10-00  
LTC Building A  
Singapore 409957  
Tel : (65) 6745 9677  
Fax : (65) 6747 9493  
Website : www.ltcgroup.com.sg

### Registrar and Share Transfer Office

B.A.C.S. Private Limited  
8 Robinson Road #03-00  
ASO Building  
Singapore 048544  
Tel : (65) 6593 4848  
Fax : (65) 6593 4847

### Auditor

Ernst & Young LLP  
Public Accountants and Chartered Accountants  
One Raffles Quay  
Level 18, North Tower  
Singapore 048583  
Tel : (65) 6535 7777  
Fax : (65) 6532 7662  
Partner in charge : Mr Low Bek Teng  
(Appointed during the financial ended 30 June 2016)

### Solicitor

WongPartnership LLP  
12 Marina Boulevard Level 28  
Marina Bay Financial Centre Tower 3  
Singapore 018982  
Tel : (65) 6416 8000  
Fax : (65) 6532 5711

### Principal Bankers

DBS Bank Limited  
Malayan Banking Berhad  
Oversea-Chinese Banking Corporation Limited

# FINANCIAL SUMMARY

	2016	2015
	S\$'000	S\$'000
<b>FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE</b>		
<b>Turnover</b>		
Steel trading	92,898	136,223
Property development	28,845	23,545
Property rental	7,801	8,636
Investment holding	57	53
	<hr/>	<hr/>
Total	<b>129,601</b>	<b>168,457</b>

<b>Net operating profit</b>		
Steel trading	(2,537)	2,378
Property development	5,058	4,742
Property rental	4,817	6,274
Investment holding	978	1,245
	<hr/>	<hr/>
Total	<b>8,316</b>	<b>14,639</b>

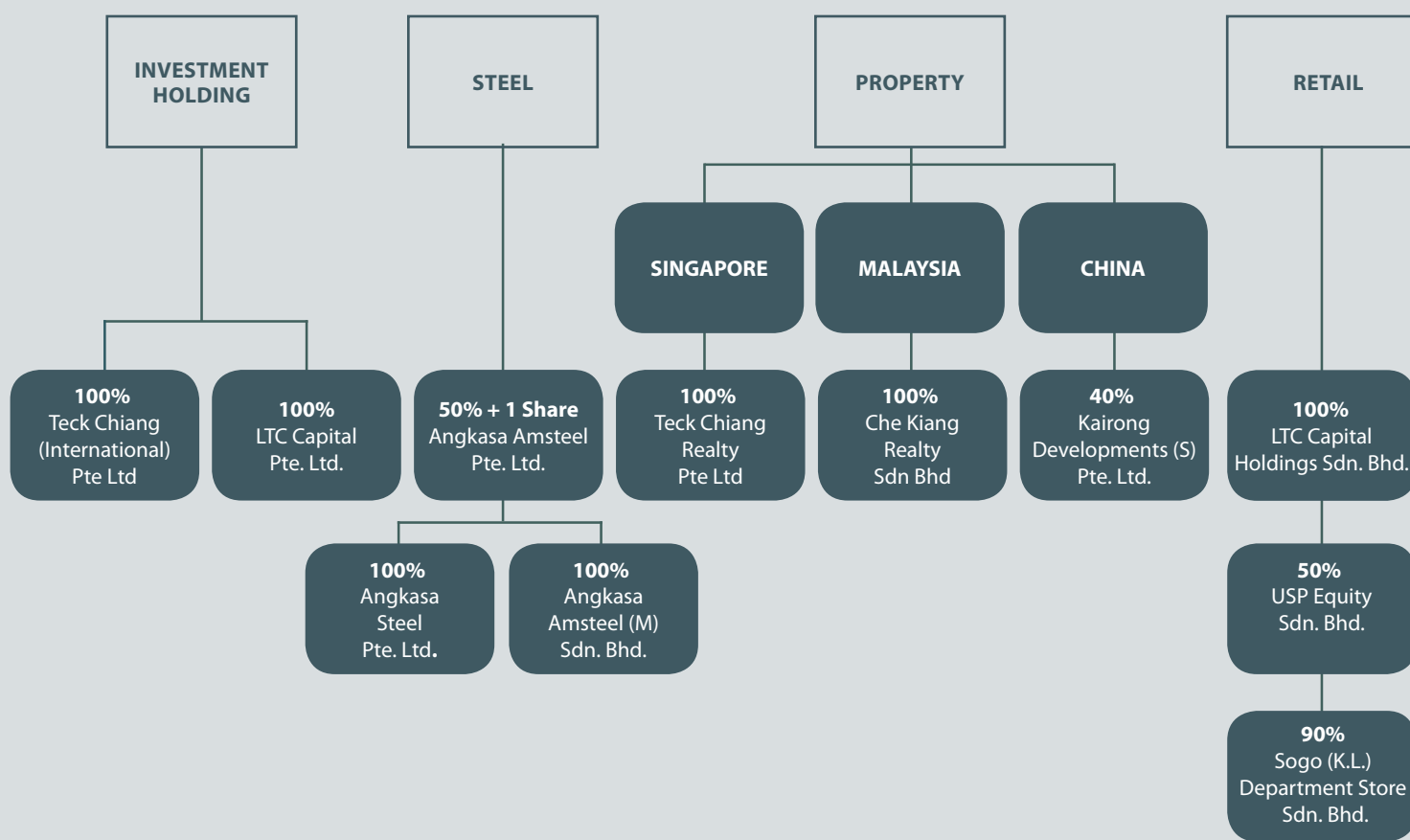
	2016	2015
	S\$'000	S\$'000
<b>FINANCIAL POSITION AS AT 30 JUNE</b>		
Investment properties	118,000	118,000
Property, plant & equipment	29,871	31,211
Joint venture company	24,071	-
Associated company	8,898	19,050
Properties under development	13,069	13,546
Completed properties	27,921	50,357
Inventories	39,555	29,226
Other assets	57,390	77,984
Borrowings	(62)	(13,974)
Other liabilities	(32,649)	(40,485)
	<hr/>	<hr/>
<b>Net assets</b>	<b>286,064</b>	<b>284,915</b>
	<hr/>	<hr/>
Share capital	150,113	150,113
Reserves	(23,985)	(19,944)
Accumulated profits	125,411	118,482
	<hr/>	<hr/>
Shareholders' funds	251,539	248,651
Non-controlling interests	34,525	36,264
	<hr/>	<hr/>
<b>Total equity</b>	<b>286,064</b>	<b>284,915</b>

## 5-YEAR FINANCIAL HIGHLIGHTS

	2012 \$'000	2013 \$'000	2014 \$'000	2015 \$'000	2016 \$'000
Revenue	174,899	190,865	165,659	168,457	129,601
Net profit	33,565	36,844	8,489	10,046	6,929
Owners equity	202,828	238,661	241,264	248,651	251,539
Earnings per share (cents)	21.5	23.5	5.4	6.4	4.4
Net asset value per share (\$)	1.30	1.53	1.54	1.59	1.61

## CORPORATE STRUCTURE

### LTC CORPORATION LIMITED



# CORPORATE GOVERNANCE

LTC Corporation Limited (“LTC” or the Company”) believes in maintaining a high standard of corporate governance, and is committed to making sure that effective self-regulatory corporate practices exist to protect the interest of the shareholder.

This report set out the Company’s corporate governance processes and activities which are in line with the Code of Corporate Governance 2012 (the “Code”). Where the Company practices differ from the recommendations under the Code, the Company’s positions in respect of the same is also set out in this report.

## BOARD MATTERS

### The Board’s Conduct of its Affairs

The Board is responsible for the overall strategy and direction of the Group. It provides entrepreneurial leadership, sets strategic aims, and ensures that the necessary financial and human resources are in places for the Company to meet its objectives. It also ensures that the Company’s strategies are in the interest of the Company and its shareholders.

The Board supervises management and reviews management performance, as well as establishes a framework of prudent and effective controls which enables risk to be assessed and managed. It sets the Company’s value and standards, and ensures that obligations to shareholders and others are understood and met.

During the financial year, the Board met 4 times. The Board reviews and approves appropriate strategic plans, key operational and financial matters, major acquisitions and divestment plans, major expenditure projects and funding decisions.

### Board Composition and Guidance

The Board comprises 5 members, 2 of whom are Executives and 3 Independent Directors. The Directors are professionals in business, commerce, and manufacturing. The strong independent element of the Board ensures that it is able to exercise objective and independent judgement on corporate affairs.

The members of the Board are as follows:-

<b>Executive</b>	<b>Non-Executive</b>	
Cheng Theng Kee	Ong Teong Wan	(Lead Independent Director)
Cheng Yong Liang	Chay Yee	(Independent Director)
	Dato’ Mazlan Bin Dato’ Seri Harun	(Independent Director)

Certain functions have been delegated by the Board to various Board Committees, which operate under clearly defined terms of reference.

# CORPORATE GOVERNANCE

## BOARD MATTERS (CONT'D)

### Board Membership and Board Performance

#### Directors' Attendance

The attendance of each Director at Board meetings and Board Committee meetings during the financial year ended 30 June 2016 is as follows:

	BOARD	AUDIT COMMITTEE	REMUNERATION COMMITTEE	NOMINATING COMMITTEE
	Number of Meetings Attended	Number of Meetings Attended	Number of Meetings Attended	Number of Meetings Attended
Number of Meetings Held:	4	4	1	1
<b>Name</b>				
Cheng Theng Kee	4	NA	NA	NA
Cheng Yong Liang	4	NA	NA	1
Ong Teong Wan	4	4	1	1
Chay Yee	4	4	1	1
Dato' Mazlan Bin Dato' Seri Harun	4	4	1	NA

NA: Not Applicable

The Board has delegated day-to-day operations to the Management while reserving certain key matters for its approvals. Matters that require Board approval are Group's financial results, interested person transactions, material acquisition and disposal of assets, corporate or financial restructuring, share issuance and dividend payment.

Newly appointed Directors are provided orientation and training, if necessary, to enable them to familiarise with the Group's business activities and the relevant regulations and governance requirements. The Company does not have alternate director on its Board.

The Directors are updated on the regulations of the SGX-ST, Companies Act and other statutory requirements when the need arises.

### **NOMINATING COMMITTEE**

The Nominating Committee ("NC") comprises 3 Directors, 2 of whom, including its Chairman, are Independent Directors. The NC members are:

Mr Ong Teong Wan (Chairman)  
Mr Chay Yee  
Mr Cheng Yong Liang

# CORPORATE GOVERNANCE

## NOMINATING COMMITTEE (CONT'D)

The NC meets at least once a year and serves to provide a formal, transparent and objective procedure for appointing Board members and evaluating each Board member's performance. The NC performs the following functions:

1. To recommend appointment and re-appointment of directors in accordance with the Articles of Association of the Company.
2. To re-nominate directors, taking into account the individual director's contribution and performance.
3. To determine annually whether or not a director is independent, taking into account the relationship a director may have with the company and its related companies.
4. To determine whether or not a director is able to and has been adequately carrying out his/her duties as a director of the company, in the event that a director has multiple board representations.
5. To evaluate the Board's performance and the contribution by each director to the effectiveness of the Board, and to adopt appropriate measures to assess performance.

The NC is of the view that the current Board comprises directors who as a group provide core competencies such as commerce, business or management experience, industry knowledge, strategic planning experience and customer-based experience or knowledge.

### **Independence of Directors**

The NC which reviews the independence of each Director on an annual basis adopts the Code's definition of what constitutes an Independent Director. Each Independent Director is required to complete a confirmation on the Independent Directors Checklist, which is drawn up in accordance with the Code, and requires each Director to assess his own independence. The NC will then review the Independent Directors Checklist to determine whether a director is independent.

For good corporate governance, the Board carries out rigorous review of the contributions and independence of directors who have served on the Board beyond nine years from their first appointment, and if necessary, exercises its discretion to extend the tenures of these directors.

The Code further requires the independence of any Director who has served on the Board beyond nine years to be rigorously reviewed. Mr Ong Teong Wan, Mr Chay Yee and Dato' Mazlan Bin Dato' Seri Harun have served as independent directors of the Company for more than nine years. They have contributed effectively by providing impartial and autonomous views, advice and judgment and have continued to demonstrate strong independence in character and mind.

The Board is of the opinion that their length of service has not, in any way diminished their independence. There were also no relationships with management or substantial shareholders or circumstances which were likely to affect, or could appear to affect their independence or impair their fair judgment. The Board also reviews the performance of the Directors and considers that the Directors who have gained valuable insight and good understanding of the Company through their years of involvement in the Company and together with their diverse experience and expertise, will be able to continue to greatly benefit the Company by providing impartial and autonomous views, advice and judgment.

The Board holds the view that continuity and stability of the Board is important and considers it is not currently in the interests of the Company and shareholders to require directors who have served for nine years or longer to retire. The Board nevertheless will on a continual basis, review the need for progressive refreshing of its Board.

The Board is of the view that the current size of the Board is appropriate, taking into account the nature and scope of the Company's operations.

## NOMINATING COMMITTEE (CONT'D)

### Re-election/Re-appointment of Directors

The Constitution of the Company requires one-third of the Directors, including a person holding the office of Managing Director, to retire from office by rotation at each Annual General Meeting. Accordingly, the NC recommended to the Board that Mr Cheng Yong Liang who is subjected to retire by rotation, nominated himself for re-election at the forthcoming Annual General Meeting. Mr Cheng Theng Kee, Mr Ong Teong Wan and Mr Chay Yee who are above 70 years old were re-appointed during the Company's last Annual General Meeting held on 23 October 2015 to hold office until this Annual General Meeting pursuant to Section 153(6) of the Companies Act (Chapter 50 of Singapore), which was then in force and repealed since 3 January 2016. Accordingly there is a need to re-appoint them during the coming Annual General Meeting to allow them to continue in office. Upon re-appointment they will then be subject to retirement by rotation under the constitution of the Company.

### Assessment of Directors

The NC has an established appraisal process to assess the performance and effectiveness of the Board as a whole as well as to assess the contribution of individual Directors.

The assessments of a director are experience in being a company director, competence and knowledge, including level and quality of involvement during the course of the year, attendance record at meetings of the Board and Board Committees, intensity of participation at meetings, the quality of interventions and special contributions.

On an annual basis, each Director will assess the effectiveness and performance of the Board as a whole and fellow Directors' performance based on the assessments adopted by the Board. The Chairman, in consultation with the NC, would evaluate and act on the results of the assessments and where appropriate, propose new members to be appointed to the Board or seek the resignation of Directors.

In addition, the NC requires all Directors to declare their representations on the Board of other companies. The NC is satisfied that Directors who have multiple board representations have devoted sufficient time and attention to the affairs of the Company and are able to effectively carry out their duties as a Director of the Company.

Each member of the Board has and will continue to have full access to the Management and records.

## CHAIRMAN AND MANAGING DIRECTOR

In compliance of the Code, the Chairman and the Managing Director ("MD") are separate persons. The Chairman is Mr Cheng Theng Kee, while the MD is Mr Cheng Yong Liang. Both Chairman and MD are related to each other, in that the MD is the son of the Chairman.

The roles of the Chairman and the MD are separate. This is to ensure an appropriate balance of power, increased accountability and greater capacity of the Board for independent decision-making. The Chairman facilitates effective communication between the Board and Management, engaging them in important matters relating to strategic issues and provides overall leadership for the Group. The Board has delegated the day-to-day management to the MD. The MD is the overall coordinator of the Management team for the effective implementation of business strategies and policies and is supported by the respective Heads of Departments. The MD also assists in ensuring compliance with the Company's guidelines on corporate governance.

## LEAD INDEPENDENT DIRECTOR

As recommended by the Code, on 23 August 2013 the Board had appointed Independent Director, Mr Ong Teong Wan as Lead Independent Director. The Lead Independent Director shall be available to shareholders where they have concerns for which contact through the normal channels of the Chairman and MD has failed to resolve or for which such contact is inappropriate. The Lead Independent Director may call for a meeting of Independent Directors from time to time without the presence of other Directors and provide feedback to the Chairman after such meetings.

# CORPORATE GOVERNANCE

## ACCESS TO PERSONNEL AND INFORMATION

Prior to each Board meeting, all Directors are provided with Board reports. These reports provide information on the Company's performance, financial position and significant issues.

All Directors are updated on an on-going basis via Board meetings and by way of circulars on matters relating to changes to the regulations of the SGX-ST, Companies Act, accounting standards and other statutory requirements. Each Director may also seek independent professional advice on any Company matters, as he requires. The phone numbers and email addresses of each Director and Company Secretary have also been provided to facilitate access to any required information.

All Directors have independent access to the senior management of the Company and also the Company Secretary. The Company Secretary attends all Board meetings and ensures that Board procedures are followed and that applicable rules and regulations are complied with. The Company Secretary is responsible for assisting the Company in its compliance with the requirement of the Companies Act, rules of the SGX-ST Listing Manual and other applicable regulations. The Company Secretary shall ensure good information flows within the Board and its committees, as well as between senior management and non-executive directors, and shall facilitate orientation and assist in professional development when required. The appointment and removal of the Company Secretary are subject to Board approval.

## REMUNERATION MATTERS

The Remuneration Committee ("RC") comprises 3 Independent Non-Executive Directors. The RC members are:

Mr Chay Yee (Chairman)  
Mr Ong Teong Wan  
Dato' Mazlan Bin Dato' Seri Harun

The RC meets at least once a year and their responsibilities include:

1. Recommend to the Board a framework of remuneration for the directors and key executives.
2. Ensure that the remuneration package are in line with the Group's staff remuneration guidelines and commensurate with their respective job scopes and levels of responsibilities.

### Level and Mix of Remuneration

The RC ensures that the level of remuneration is appropriate to attract, retain and motivate the directors and key management needed to run the Company successfully, and is linked to the Company's relative performance and individual performance. It covers all aspects of remuneration, including but not limited to directors' fees, salaries, allowances, bonuses and benefits-in-kind.

The Company does not have any share-based compensation scheme or any long term scheme involving the offer of shares or options in place.

The non-executive directors are remunerated with Directors' Fees, which are set in accordance with a remuneration framework comprising basic fees, committee fees and attendance fees, taking into account their effort, time spent and responsibilities. Such remuneration framework is reviewed by the RC on an annual basis and recommended to the Board for endorsement. The aggregate amount of Directors' Fees for each financial year is subject to the approval of shareholders at the Annual General Meeting ("AGM") of the Company.

The RC ensures remuneration package for the executive directors takes into consideration the Company's relative performance and the performance of individual directors. Such remuneration framework is reviewed by the RC on an annual basic and recommended to the Board for approval.



## CORPORATE GOVERNANCE

### REMUNERATION MATTERS (CONT'D)

#### Level and Mix of Remuneration (cont'd)

The RC determines the remuneration package for key management based on the Company's relative performance and the performance of individual key management, and in accordance with a remuneration framework comprising basic salary, bonus and benefits-in-kind. Such remuneration framework is reviewed by the RC on an annual basis and recommended to the Board for approval.

During the financial period under review, only non-executive directors are paid Directors' Fees. The payment of such fee is recommended for approval at the AGM of the Company. No Director is involved in deciding his own remuneration.

The RC has access to external consultants for expert advice, if required.

The level and mix of the Directors' remuneration in bands of \$250,000 for FY2016 are set out below: -

Remuneration Band	Salary <sup>1</sup> %	Fees %	Bonus %	Benefits- in-kind <sup>2</sup> %	Total %
<b>Directors' Remuneration</b>					
<b>(\$500,000 to below \$750,000)</b>					
Cheng Yong Liang	52.4	-	45.5	2.1	100
<b>(\$250,000 to below \$500,000)</b>					
Cheng Theng Kee	75.6	-	22.1	2.3	100
<b>(Below \$250,000)</b>					
Ong Teong Wan	-	100	-	-	100
Chay Yee	-	100	-	-	100
Dato' Mazlan Bin Dato' Seri Harun	-	100	-	-	100

Having considered the recommendation in the Code on disclosure of Director's remuneration, the Board does not believe it is in the interest of Company to disclose the Directors' remuneration to the nearest thousand dollars, and that the current disclosure on a named basis and in bands of \$250,000 including the provision of a break down in percentage terms is sufficient.

The level and mix of the remuneration of the key management personnel who are not Directors or the CEO/MD and who are immediate family members of a Director for FY2016 are set out in bands of \$50,000 below: -

Remuneration Band	Salary <sup>1</sup> %	Fees %	Bonus %	Benefits- in-kind <sup>2</sup> %	Total %
<b>Key Management's Remuneration</b>					
<b>(\$350,000 to below \$400,000)</b>					
Datuk Cheng Yoong Choong	68.1	-	31.9	-	100
<b>(\$300,000 to below \$350,000)</b>					
Cheng Theng How	61.0	-	34.0	5.0	100

#### Notes: -

1. Salary includes basic salaries, employer's CPF
2. Benefits-in-kind includes car and club membership

# CORPORATE GOVERNANCE

## REMUNERATION MATTERS (CONT'D)

### Level and Mix of Remuneration (cont'd)

Apart from Mr Cheng Theng How, who is a brother to Mr Cheng Theng Kee and uncle of Mr Cheng Yong Liang and Datuk Cheng Yoong Choong, who is a son of Mr Cheng Theng Kee and a brother to Mr Cheng Yong Liang, there are no other employees who are immediate family members of a Director whose remuneration exceeds \$50,000 during the year.

The level and mix of the remuneration of the key management personnel who are not Directors or the CEO/MD for FY2016 are set out in bands of \$250,000 below: -

Remuneration Band	Salary <sup>1</sup> %	Fees %	Bonus %	Benefits- in-kind <sup>2</sup> %	Total %
<b>Key Management's Remuneration</b>					
<b>(Below \$250,000)</b>					
Lee Khian Lai	73.7	-	24.1	2.2	100
Freddy Mok	81.2	-	18.8	-	100
Jason Foon Lang Yeow	69.0	-	31.0	-	100
Tay Hui Siang	83.6	-	16.4	-	100
Wong Choy Ling	80.3	-	19.7	-	100

#### Notes: -

1. Salary includes basic salaries, employer's CPF
2. Benefits-in-kind includes car and club membership

The remuneration of the key management personnel is not disclosed to the nearest thousand dollars in the Annual Report due to the opinion of the Company that the key management remuneration package is competitive advantage of the Group. The aggregate amount of the total remuneration for the top key management personnel was approximately \$1,271,000.

## ACCOUNTABILITY AND AUDIT

It is the aim of the Board to provide Shareholders with explanation and assessment of the Group's financial position and prospects. The Directors have access to senior management at all times.

### AUDIT COMMITTEE

The Audit Committee ("AC") comprises 3 members, all of whom are Independent Non-Executive Directors. The AC members are:

Mr Ong Teong Wan (Chairman)  
Mr Chay Yee  
Dato' Mazlan Bin Dato' Seri Harun

The AC meets at least four times a year to perform the following functions:

1. To review with the external auditors the audit plan, and the results of their examination and evaluation of the Group's system of internal accounting controls.
2. To review the Group's financial and operating results and accounting policies.

## AUDIT COMMITTEE (CONT'D)

3. To review, with the internal auditors, the scope and results of the internal audit procedures and to monitor the response to their findings to ensure that appropriate follow-up measures are taken.
4. To review compliance with the corporate governance guidelines on processes and activities adopted by the Board.
5. To review the Risk Management of the Group and to ensure that there are adequate controls in place.
6. To review Interested Person Transactions ("IPTs").
7. To make recommendations to the Board on the nominating of the external auditors, as well as reviewing the remuneration and terms of engagement of the external auditors.

The AC has full access to both the external and internal auditors. The internal audit plan is reviewed by the AC in consultation with the external auditors.

The AC meets with the external auditors, without the presence of the Company's Management, at least once a year.

Both the AC and the Board of the Company have reviewed the appointment of different auditors. Based on their review, the AC and the Board are satisfied that the appointment of different auditors would not compromise the standard and effectiveness of the audit of the consolidated financial statements of the Group.

The AC and the Board of the Company confirmed that in appointing the auditing firms for the Company's significant subsidiaries and associated company (whether incorporated in Singapore or elsewhere), the Group has complied with SGX-ST Listing Rules 712 and 716 respectively.

The AC has reviewed the non-audit services provided by the external auditors to the Group to assess the independence and objectivity of the external auditors. During the year under review, the aggregate amount of fees paid to the external auditors for audit and non-audit services amounted to \$208,000 and \$1,000 respectively. The AC is satisfied that the nature and extent of non-audit services has not prejudiced the independence and objectivity of the external auditors. The AC has recommended and the Board had approved the re-appointment of Ernst & Young LLP as auditors at the forthcoming AGM.

## WHISTLE BLOWING POLICY

There is a whistle blowing policy for the Group and policies and procedures are in place for any staff of the Group who may, in confidence, raise concerns about possible improprieties in matters of financial reporting or other matters. Arrangements are also in place for the independent investigation of such matters and for appropriate follow up action. Such policies and procedures have been reviewed by the AC.

## INTERNAL CONTROLS AND INTERNAL AUDIT

The Board is responsible for ensuring that Management maintains a sound system of internal controls to safeguard Shareholder's investments and the Group's assets.

An internal audit team is in place to review, at least once annually, the risks incurred by the Group in its activities and promote continuous improvement to the Group's operations. The internal audit team reports the AC on any material non-compliance and internal control weakness.

The internal auditor reports directly to the Chairman of the AC on audit matters and to the Management on administrative matters.

The AC reviews, on an annual basis, the adequacy of the internal audit function.

# CORPORATE GOVERNANCE

## INTERNAL CONTROLS AND INTERNAL AUDIT (CONT'D)

Based on the internal controls established and maintained by the Group, work performed by the internal and external auditors, and reviews performed by Management, the AC and the Board are of the opinion that the Group's internal controls, addressing financial, operational, compliance and information technology controls, and risk management systems were adequate as at 30 June 2016 to meet the needs of the Group in its current business environment.

The Board had received assurance from the MD and Group Accountant that the financial records as at 30 June 2016 have been properly maintained and the financial statements for the financial year ended 30 June 2016 give a true and fair view of the Company's operations and finances and regarding the effectiveness of the Company's risk management and internal control systems.

## COMMUNICATION AND CONDUCT OF SHAREHOLDERS' MEETING

The Company's investor relations policy is that all shareholders should be informed of all major developments and events that impact the Company in a timely manner. Results and annual reports are announced or issued within the mandatory period.

To promote a better understanding of shareholders' views, the Board actively encourages shareholder to participate during Company's general meeting. At these meetings, shareholders are given the opportunity to voice their views and raise issues formally and informally. The Company's website [www.ltcgroup.com.sg](http://www.ltcgroup.com.sg) is another channel to solicit and understand the views of shareholders.

The Company's main forum for dialogue with shareholders takes place at its Annual General Meeting, where members of the Board, the chairpersons of the Audit, Nominating and Remuneration Committees, senior management and the external auditors are in attendance. The Company's Constitution allows a shareholder to appoint up to two proxies to attend and vote in his place. Pursuant to the introduction of the multiples proxies regime under the Companies Act, Amendment 2014 (Chapter 50 of Singapore), indirect investors who holds the Company's shares through a nominee company or custodian bank or through a CPF agent bank may attend and vote at the Annual General Meeting.

Each resolution to be voted on at a general meeting will be clearly separate. To have greater transparency in the voting process, the Company has adopted the voting of all its resolutions by poll at its general meeting. The detailed voting results of each of the resolutions tabled will be announced immediately at the meeting. The total number of votes cast for or against the resolutions will be announced after the meeting via SGXNet.

## DEALINGS IN SECURITIES

The Group has adopted an Internal Compliance Code on Securities Transaction ("Compliance Code") which provides guidance and internal regulation with regard to the Company's securities by its Director and officers. These guidelines prohibit dealing in the Company's securities while in possession of unpublished material price-sensitive information in relation to such securities and during the "close period", which is defined as 2 weeks before the date of announcement of results for each of the first 3 quarters of the Company's financial year and one month before the date of announcement of the full year financial results.

The Compliance Code discourages all Directors and officers of the Group to deal in securities on short-term considerations.

## RISK MANAGEMENT

An Enterprise Risk Management framework has been established by Management to formalise and documents the internal processes to enable significant strategic, financial, operation, compliance and information technology control risks within the Group. Strong emphasis is placed on creating risk awareness, promoting accountability and setting the appropriate tone at the top.

# CORPORATE GOVERNANCE

## RISK MANAGEMENT (CONT'D)

The Risk Management Committee of the Group is set up to implement and maintain risk policies and initiatives within the Group. The Risk Management Committee reports yearly to the AC. On an ongoing basis, Management reviews the Group's business operations to identify key risk areas and risk mitigating strategies so as to ensure that risks are adequately managed within the Group's risk tolerance limits. Risk management training is conducted to communicate and enhance the Group's risk culture.

The AC has reviewed the Group's risk management process and is satisfied that there are adequate internal controls in place to manage any risks identified.

The risk factors are discussed on page 88 of the Annual Report 2016 under the section on "Notes to the Financial Statements".

### **Other risk factors**

Factors affecting the Group's property development activity in Singapore and Malaysia include the general state of the economy in the country where the project is located, the availability of suitable land banks for future development, level of interest rates and other factors that affect the housing affordability. The prospects for the Group are also dependent upon levels of infrastructure development, which in turn would affect the demand and supply of residential property, timing of development of properties and the property sales price.

In the property investment sector, rental and occupancy rates of industrial space are affected by the state of the Singapore economy, the future supply of industrial spaces and overall rental rates.

In the steel business activity, factors which affect the price of steel include the state of the construction industry, cost of raw materials and the international demand and supply of rebars.

During periods of slowdown in construction industry, the collection of trade receivables generally takes longer and the rate of default also tends to increase. Any significant default in payment by trade debtors will have a negative impact on our earnings and cash flow position.

In the retail operations, factors which affect the business are customers' preferences and seasonality, competition from existing competitors and new entrants, fluctuations in foreign exchange risk and changes in political, social, economic climate and government regulations.

## INTERESTED PERSON TRANSACTIONS

The aggregate value of IPT entered into during the financial period under review pursuant to the Shareholders' Mandate obtained under Chapter 9 of the Listing Manual were as follows:

<b>Name of interested person</b>	<b>Aggregate value of all interested person transactions during the financial year under review (excluding transactions less than \$100,000 and transactions conducted under Shareholders' Mandate pursuant to Rule 920)</b> \$'000	<b>Aggregate value of all interested person transactions conducted under Shareholders' Mandate pursuant to Rule 920 (excluding transactions less than \$100,000)</b> \$'000
Antara Steel Mills Sdn Bhd	–	8,406
Amsteel Mills Marketing Sdn Bhd	–	7,822

# CORPORATE GOVERNANCE

## RENEWAL OF SHAREHOLDERS' MANDATE FOR INTERESTED PERSON TRANSACTIONS

### 1. Introduction

The Directors' of LTC Corporation Limited ("the Company") proposed to renew the Shareholders' Mandate for Interested Person Transactions ("IPT Mandate") that will enable the Company and its subsidiaries and associated company ("LTC Group" or the "Group"), or any of them, to enter into transactions with the Company's interested person ("Interested Person").

The approval of Shareholders of the Company ("Shareholders") for the renewal of the IPT Mandate will be sought at the Annual General Meeting of the Company ("AGM") to be held at 10 Arumugam Road, #10-00 LTC Building A, Singapore 409957 on 27 October 2016 at 9.30 a.m.

The Singapore Exchange Securities Trading Limited ("SGX-ST") takes no responsibility for the accuracy of any statements or opinions made in this IPT Mandate.

General information with respect to listing rules of the SGX-ST relating to interested person transactions, including meanings or terms such as "associate", "entity at risk", "interested person" and "interested person transaction" used in Chapter 9 of the Listing Manual, is also set out on page 25 of this Report.

### 2. Rationale for the proposed renewal of IPT Mandate

It is envisaged that the Group which is considered to be entity at risk within the meaning of Chapter 9 of the Listing Manual ("the EAR Group"), or any of them, would, in the ordinary course of their businesses, enter into Interested Person Transactions ("IPT or IPTs") with certain classes of Interested Persons in the categories of transactions as set out in paragraphs 5 and 6 below.

Given that such IPTs will occur with some degree of frequency and may arise at any time, the IPT Mandate is intended to facilitate transactions in the normal course of business of LTC Group provided that such IPTs are made on normal commercial terms and are not prejudicial to the interests of the Company and its minority Shareholders.

### 3. Scope of IPT Mandate

The IPT Mandate will cover a range of transactions arising in the ordinary course of business operations of the EAR Group as set out in paragraph 6 below.

The IPT Mandate will not cover any IPT, which has a value below \$100,000 as the threshold and aggregate requirements of Chapter 9 of the Listing Manual do not apply to such transactions.

Transactions by the EAR Group with Interested Persons that do not fall within the ambit of the IPT Mandate (including any renewal thereof) will be subject to the relevant provisions of Chapter 9 and/or other applicable provisions of the Listing Manual.

### 4. Benefits of IPT Mandate

The IPT Mandate is intended to facilitate specified categories of IPTs in the normal course of business of the EAR Group which are transacted, from time to time, with the specified classes of Interested Persons, provided that they are carried out on the EAR Group's normal commercial terms, and are not prejudicial to the interests of the Company and its minority Shareholders.

Where the IPTs relate to the purchase of products and receipt of services from Interested Persons, the EAR Group will benefit from having access, where applicable, to competitive quotes from its Interested Persons, and may also derive savings in terms of cost efficiencies and greater economies of scale in its transactions with Interested Persons. The sale of products and provision of services to Interested Persons are also an additional source of revenue for the EAR Group, provided that such products and services are sold or provided on normal commercial terms and are not prejudicial to the interests of the Company and its minority Shareholders.

The IPT Mandate will eliminate the need to convene separate general meetings from time to time to seek Shareholders' approval as and when the need to enter a specified category of IPT with an Interested Person arises, thereby substantially reducing the administrative time and expenses in convening such meetings, without compromising the corporate objectives and adversely affecting the business opportunities available to the EAR Group.

## RENEWAL OF SHAREHOLDERS' MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

### 5. Classes of Interested Persons

The IPT Mandate will apply to transactions (described in paragraph 6 below) that are carried out with the following classes of Interested Persons:

- (a) Lion Investment (Singapore) Pte Ltd and its associates;
- (b) Lion Realty Private Limited and its associates;
- (c) William Cheng Sdn Bhd and its associates; and
- (d) Mr Cheng Theng Kee, Mr Cheng Yong Liang, Tan Sri Cheng Heng Jem, Ms Juliana Cheng San San, and their associates.

### 6. Categories of IPTs

The IPTs entered into by the EAR Group with the Interested Persons (as described in paragraph 5 above) which will be covered by the IPT Mandate and which will not include transactions in respect of the purchase or sale of assets, undertakings or business, are as follows:

#### (a) Revenue Transactions

This category covers the revenue transactions ("Revenue Transactions") entered into by the EAR Group, including the sale or provision to, or the purchase or obtaining from, Interested Persons of products and services in the normal course of the businesses of the EAR Group which are defined as follows:

- (i) the leasing or rental of office space and plant premises to Interested Persons;
- (ii) the provision and obtaining of property services, including project management, building maintenance, estate management, and security, sales and marketing services;
- (iii) the sale and purchase of iron and steel products, including steel rebars, deformed bars, round bars and wire rods; and
- (iv) the provision and obtaining of services in relation to the iron and steel business, including contract manufacturing, storage, marketing, distribution and transportation services.

#### (b) General Transactions

This category covers transactions in relation to the provision or obtaining of management, support and other related services, including internal audit and information technology services.

### 7. Review Procedures for IPTs

In general, the EAR Group has internal control procedures to ensure that the IPTs are undertaken on normal commercial terms, are not prejudicial to the interests of the Company and its minority Shareholders, and consistent with the EAR Group's usual business practices and policies, which (in relation to products or services to be provided to an Interested Person) are no more favourable to the Interested Person than those extended to unrelated third parties, or (in relation to products or services to be obtained from an Interested Person) are no less favourable than those extended to the EAR Group by unrelated third parties.

# CORPORATE GOVERNANCE

## RENEWAL OF SHAREHOLDERS' MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

### 7. Review Procedures for IPTs (cont'd)

In particular, the following review procedures have been established: -

#### **Revenue Transactions**

##### *(a) Leasing or Rental of Office Space and Plant Premises*

The EAR Group will determine that the rental arrangements between the EAR Group and the Interested Person, including but not limited to, the rental rates and terms offered to the Interested Person, are comparable to the then prevailing market rates and terms for other properties within the vicinity of similar or comparable standing and facilities, after taking into account the tenure of the lease, the area of the leased premises and any other factor which may affect the rental rates or terms of the lease.

##### *(b) Provision of Services or Sale of Products*

The review procedures are as follows: -

- (i) All contracts entered into or transactions with an Interested Person are to be carried out at the prevailing market rates or prices and on normal commercial terms of the service or product provider within the EAR Group, which are no more favourable than those extended to unrelated third parties. As a basis to determine whether the price and terms offered to the Interested Person are no more favourable than those extended to unrelated third parties, the EAR Group will take into account at least two recent contracts for the same or substantially similar type of unrelated third parties (including, where applicable, preferential rates/prices/discounts accorded to a class of customers or for long-term contracts or for bulk purchases, where the giving of such preferential rates/prices/discounts are commonly practiced within the applicable industry), or otherwise in accordance with applicable industry norms.
- (ii) Where the prevailing market rates or prices are not available due to the nature of the service to be provided or the product to be sold, or where it is not possible to obtain at least two recent contracts for the same or substantially similar type of unrelated third party transaction (for instance, if there are no unrelated third party purchasers or customers for similar products or services, or if the product or service is proprietary), the terms of supply will (where applicable) be in accordance with the EAR Group's usual business practices and pricing policies. In determining the transaction price payable by the Interested Person for such service or product, the EAR Group will take into account various factors including, where applicable, the type and volume of the product to be sold, the prices of raw materials, the type and complexity of the service to be provided, the credit worthiness of the customers, the duration of the contract, the strategic purposes of the transaction, and the then prevailing business conditions.

##### *(c) Obtaining of Services or Purchase of Products*

The review procedures are as follows: -

- (i) All contracts entered into or transactions with an Interested Person are to be carried out at the prevailing market rates or prices and on normal commercial terms for the service or product obtained by the EAR Group from unrelated third parties. As a basis to determine whether the price and terms offered by the Interested Person are fair and reasonable and comparable to those offered by other unrelated third parties to the EAR Group for the same or substantially similar type of service or product, the EAR Group will obtain at least two quotations from unrelated third party vendors or suppliers for the same or substantially similar type of service or product and will take into account, where applicable, factors such as, but are not limited to, preferential rates, rebates, discounts accorded to long-term contracts or bulk purchases and credit terms.
- (ii) Where the prevailing market rates or prices are not available due to the nature of the service to be obtained or the product to be purchased, or where it is impractical or not possible for such quotes to be obtained (for instance, if there are no unrelated third party vendors or suppliers of similar services or products, or if the service or product is proprietary), the EAR Group will ensure that the price and terms of purchase are in accordance with industry norms, and/or will take into account, where relevant, factors such as, but are not limited to, specification compliance, skill, track record, quality of service, and delivery schedules.



## RENEWAL OF SHAREHOLDERS' MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

### 7. Review Procedures for IPTs (cont'd)

#### **General Transactions**

Provision and Obtaining of Management, Support and Other Related Services

In relation to the provision and obtaining of management, support and other related services, the EAR Group will ensure that the costs for any management, support and other related services provided to, or obtained from, any Interested Person shall be in accordance with the cost recovery or sharing formula agreed with the Interested Person. The EAR Group will review and approve the computation of the cost recovery or sharing formula prior to the entry of the agreement with the Interested Person and will ensure that such cost recovery or sharing formula shall be based on actual costs incurred and shall not be prejudicial to the interests of the Company and its minority Shareholders.

#### **Other Review Procedures**

In addition to the review procedures set out above, the following review and approval procedures for IPTs will be applied to ensure that the IPTs are undertaken on normal commercial terms and are not prejudicial to the interests of the Company and its minority Shareholders: -

- (a) IPTs equal to or exceeding \$100,000 but less than \$3 million in value will be reviewed and approved by two (2) senior members of the management of the relevant company of the EAR Group who are designated by the Audit Committee (the "Management Members");
- (b) IPTs equal to or exceeding \$3 million but less than \$5 million in value will be reviewed and approved by either one (1) of the Management Members and any one of the Independent Directors of the LTC Group; and
- (c) IPTs equal to or exceeding \$5 million in value will be reviewed and approved by the Audit Committee.

IPTs which need not have the prior approval of the Audit Committee will be reviewed on a half-yearly basis by the Audit Committee.

A register will be maintained by the Company to record all IPTs (and the basis on which they are entered into) which are entered into pursuant to the IPT Mandate.

The Company shall, on a half-yearly basis, report to the Audit Committee on all IPTs, and the basis of such transactions, entered into with Interested Persons during the preceding half-year. The Audit Committee shall review such IPTs at its half-yearly meetings except where such IPTs are required under the review procedures to be approved by the Audit Committee prior to the entry thereof.

The Company's annual internal audit plan shall incorporate a review of all IPTs, including the established review procedures for the monitoring of such IPTs, entered into during the current financial year pursuant to the IPT Mandate.

The Audit Committee shall, in conjunction with its review of the IPTs and the internal audit report, ascertain whether the established review procedures have been complied with. If, during its reviews, the Audit Committee is of the view that the review procedures as stated above are not sufficient or have become inappropriate, in view of changes to the nature of, or the manner in which, the business activities of the EAR Group are conducted, it will take such actions as it deems appropriate and/or institute additional procedures as necessary to ensure that the IPTs will be on normal commercial terms and not prejudicial to the interests of the Company and its minority Shareholders, and the Company will revert to the Shareholders for a fresh Shareholders' Mandate based on new guidelines for the IPTs. In such a case, all IPTs will be reviewed and approved by the Audit Committee prior to their entry thereof.

For the purposes of the above review and approval process, any Director who is not considered independent for purposes of the IPT Mandate and/or any IPT will abstain from voting in relation to any respective resolution, and/or abstain from participating in the Audit Committee's decision during its review of the established review procedures for the IPTs or during its review or approval of any IPT.

# CORPORATE GOVERNANCE

## RENEWAL OF SHAREHOLDERS' MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

### 8. Expiry and renewal of the IPT Mandate

If approved by Shareholders at the AGM, the IPT Mandate will take effect from the date of receipt of Shareholders' approval, and will (unless revoked or varied by the Company in a general meeting) continue to be in force until the next AGM of the Company and will apply to IPTs entered into from the date receipt of Shareholders' approval. Approval from the Shareholders will be sought for the renewal of the IPT Mandate at each subsequent AGM, subject to review by the Audit Committee of its continued application to the IPTs.

### 9. Disclosures

Pursuant to Chapter 9 of the Listing Manual, the Company will disclose in its annual report the aggregate value of the Interested Person Transactions conducted under the IPT Mandate during the financial year, and in the annual reports for the subsequent financial year during which the IPT Mandate is in force. In addition, the Company will announce the aggregate value of the IPTs conducted pursuant to the IPT Mandate for the financial periods which it is required to report on (in accordance with Rule 705 of the Listing Manual) within the time required for the announcement of such report. These disclosures will be in the form set out in Rule 907 of the Listing Manual.

### 10. Statement of the Audit Committee

The Audit Committee of the Company confirms that:

- (a) the methods and procedures for determining the transaction prices of the IPTs conducted under the IPT Mandate have not changed since the Shareholders' approval of the IPT Mandate at the 2015 AGM;
- (b) the methods and procedures referred to in (a) above continue to be sufficient to ensure that these IPTs will be carried out on normal commercial terms and will not be prejudicial to the interests of the Company and its minority Shareholders; and
- (c) the Company will obtain a fresh mandate from the Shareholders if the methods or procedures for determining transaction prices referred to in paragraph 10(a) becomes inappropriate.

### 11. Directors' and Substantial Shareholders' interest

The interest of the Directors' and Substantial Shareholders' interests of the Company as at 30 June 2016 and as at 15 September 2016 respectively, can be found on page 29 and page 101 of this Report respectively.

Directors and his alternate director of the Company will abstain from voting their shareholdings in the Company, if any, on the resolution relating to the renewal of the IPT Mandate at the forthcoming AGM.

Controlling Shareholders and their respective associates, being Interested Persons under the IPT Mandate, will abstain from voting their respective shareholdings in the Company on the resolution relating to the renewal of the IPT Mandate at the forthcoming AGM.

### 12. Independent directors' recommendation

The independent directors having considered, inter alia, the terms, the rationale and the benefits of the IPT Mandate, are of the view that the IPT Mandate is in the interests of the Company and accordingly recommend that Shareholders vote in favour of the resolution relating to the renewal of the IPT Mandate at the forthcoming AGM.

### 13. Directors' responsibility statement

The Directors collectively and individually accept full responsibility for the accuracy of the information given herein and confirm, having made all reasonable enquiries, that to the best of their knowledge and belief, the facts stated herein are fair and accurate and that there are no material facts the omission of which would make any statement in this report misleading.

## GENERAL INFORMATION RELATING TO CHAPTER 9 OF THE LISTING MANUAL

### 1. Introduction

Chapter 9 of the Listing Manual applies to transactions which a listed company or any of its subsidiaries or associated companies (other than a subsidiary or an associated company that is itself listed on the SGX-ST or an approved stock exchange, or an associated company over which the listed group and/or its interested persons(s) has no control) proposes to enter into with a counterparty who is an interested person of the listed company.

### 2. Terms used in Chapter 9 of the Listing Manual

#### **“Entity at Risk”**

The term “entity at risk” is defined to mean (a) the listed company, (b) a subsidiary of the listed company that is not listed on the SGX-ST or an approved exchange and (c) an associated company of the listed company that is not listed on the SGX-ST or an approved exchange, provided that the listed company and/or its subsidiaries and its interested person(s) has control over the associated company.

#### **“Interested Person”**

The term “interested person” is defined to mean a director, chief executive officer or controlling shareholder of the listed issuer, or an associate of any such director, chief executive officer or controlling shareholder.

#### **“Interested Person Transaction”**

The term “interested person transaction” is defined to mean a transaction between an entity at risk and an interested person.

#### **“Associate”**

In relation to any director, chief executive officer, substantial or controlling shareholder (being an individual), an “associate” is defined to be an immediate family member (that is, spouse, child, adopted child, step child, sibling and parent); the trustees of any trust of which he or his immediate family is a beneficiary or, in the case of a discretionary trust, is a discretionary object; and any company in which the individual and his immediate family together (directly or indirectly) have an interest of 30% or more.

In relation to a substantial shareholder or controlling shareholder (being a company), an “associate” is defined to be any other company which is a subsidiary or holding company or is a subsidiary of such holding company or one in the equity of which it and/or such other company or companies taken together (directly or indirectly) have an interest of 30% or more.

#### **“Associated Company”**

A listed company’s “associated company” is defined as a company in which at least 20% but not more than 50% of its shares are held by the listed company or group.

#### **“Controlling Shareholder”**

A “controlling shareholder” of a listed company is a person who holds directly or indirectly 15% or more of the total number of issued shares excluding treasury shares in the listed company, or a person who in fact exercised control over the listed company.

# CORPORATE GOVERNANCE

## GENERAL INFORMATION RELATING TO CHAPTER 9 OF THE LISTING MANUAL (CONT'D)

### 2. Terms used in Chapter 9 of the Listing Manual (cont'd)

#### **"Approved Exchange"**

An "approved exchange" means a stock exchange that has rules which safeguard the interests of shareholders against interested person transactions according to similar principles to Chapter 9 of the Listing Manual.

#### **"Chief Executive Officer"**

"Chief Executive Officer" is defined in the Listing Manual to mean the most senior executive officer who is responsible under the immediate authority of the board of directors for the conduct of the business of listed issuer.

### 3. Materiality Thresholds, Disclosure Requirements and Shareholders' Approval

Except for certain transactions which, by reason of the nature of such transactions, are not considered to put the listed company at risk to its interested person and are hence excluded from the ambit of Chapter 9, immediate announcement and shareholders' approval would be required in respect of transactions with interested persons if certain financial thresholds (which are based on the value of the transaction as compared with the listed company's latest audited consolidated NTA) are reached or exceeded.

#### **Immediate Announcement**

An immediate announcement is required where the interested person transaction is of a value equal to, or more than, 3% of the listed group's latest audited NTA.

Where the aggregate value of all the transactions entered into with the same interested person during the same financial year amounts to 3% or more of the listed group's latest audited NTA, the issuer must make an announcement of the latest transaction and all future transactions entered into with the same interested person during that financial year.

#### **Shareholders' Approval**

Shareholders' approval is required where the interested person transaction is of a value equal to or more than: -

- (a) 5% of the listed group's latest audited NTA; or
- (b) 5% of the listed group's latest audited NTA, when aggregated with other transactions entered into with the same interested person during the same financial year.

However, a transaction which has been approved by shareholders, or is the subject of aggregation with another transaction that has been approved by shareholders, need not be included in any subsequent aggregation.

The above requirements for immediate announcement and for shareholders' approval do not apply to any transaction below \$100,000.

### 4. Exceptions

Rule 916 of the Listing Manual provides that the following transactions are not required to comply with Rule 906: -

- (1) The entering into, or renewal of a lease or tenancy of real property of not more than 3 years if the terms are supported by independent valuation.

## GENERAL INFORMATION RELATING TO CHAPTER 9 OF THE LISTING MANUAL (CONT'D)

### 4. Exceptions (cont'd)

- (2) Investment in a joint venture with an interested person if: -
  - (a) the risks and rewards are in proportion to the equity of each joint venture partner;
  - (b) the issuer confirms by an announcement that its Audit Committee is of the view that the risks and rewards of the joint venture are in proportion to the equity of each joint venture partner and the terms of the joint venture are not prejudicial to the interests of the issuer and its minority shareholders; and
  - (c) the interested person does not have an existing equity interest in the joint venture prior to the participation of the entity at risk in the joint venture.
- (3) The provision of a loan to a joint venture with an interested person if: -
  - (a) the loan is extended by all joint venture partners in proportion to their equity and on the same terms;
  - (b) the interested person does not have an existing equity interest in the joint venture prior to the participation of the entity at risk in the joint venture; and
  - (c) the issuer confirms by an announcement that its Audit Committee is of the view that: -
    - (i) the provision of the loan is not prejudicial to the interests of the issuer and its minority shareholders; and
    - (ii) the risks and rewards of the joint venture are in proportion to the equity of each joint venture partner and the terms of the joint venture are not prejudicial to the interests of the issuer and its minority shareholders.
- (4) The award of a contract by way of public tender to an interested person if: -
  - (a) the awarder entity at risk announces the following information: -
    - (i) the prices of all bids submitted;
    - (ii) an explanation of the basis for selection of the winning bid; and
  - (b) both the listed bidder (or if the bidder is unlisted, its listed parent company) and listed awarder (or if the awarder is unlisted, its listed parent company) have boards, the majority of whose directors are different and are not accustomed to act on the instructions of the interested person or its associates and have audit committees whose members are completely different.
- (5) The receipt of a contract which was awarded by way of public tender, by an interested person if: -
  - (a) the bidder entity at risk announces the prices of all bids submitted; and
  - (b) both the listed bidder (or if the bidder is unlisted, its listed parent company) and listed awarder (or if the awarder is unlisted, its listed parent company) have boards, the majority of whose directors are different and are not accustomed to act on the instructions of the interested person or its associates and have audit committees whose members are completely different.

### 5. Shareholders' Mandate

Rule 920(1) of the Listing Manual permits a listed company to seek a general mandate from its shareholders for recurrent transactions with interested persons of a revenue or trading nature or those necessary for its day-to-day operations, but not in respect of the purchase or sale of assets, undertakings or businesses. A general mandate is subject to annual renewal.

## **FINANCIAL STATEMENTS**

<b>29</b>	Directors' Statement
<b>31</b>	Independent Auditor's Report
<b>32</b>	Balance Sheets
<b>33</b>	Consolidated Statement of Comprehensive Income
<b>34</b>	Statements of Changes in Equity
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<b>38</b>	Notes To The Financial Statements

## DIRECTORS' STATEMENT

The directors are pleased to present their statement to the members together with the audited consolidated financial statements of LTC Corporation Limited (the "Company") and its subsidiary companies (collectively, the "Group") and the balance sheet and statement of changes in equity of the Company for the financial year ended 30 June 2016.

### Opinion of the directors

In the opinion of the directors,

- (a) the consolidated financial statements of the Group and the balance sheets and statement of changes in equity of the Company are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 30 June 2016 and the financial performance, changes in equity and cash flows of the Group and changes in equity of the Company for the year ended on that date; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

### Directors

The directors of the Company in office at the date of this statement are:

Cheng Theng Kee (Chairman)  
Cheng Yong Liang (Managing Director)  
Dato' Mazlan Bin Dato' Seri Harun  
Ong Teong Wan  
Chay Yee

### Arrangements to enable directors to acquire shares and debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects are, or one whose objects is, to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate.

### Directors' interests in shares and debentures

The following directors, who held office at the end of the financial year, had, according to the register of directors' shareholdings required to be kept under Section 164 of the Singapore Companies Act, Chapter 50, an interest in shares and share options of the Company, as stated below:

Name of Directors	Direct interest			Deemed interest		
	At beginning of the year	At end of the year	At 21 July 2016	At beginning of the year	At end of the year	At 21 July 2016
<b>Ordinary shares of LTC Corporation Limited</b>						
Cheng Theng Kee	300,000	300,000	300,000	34,000	34,000	34,000
Cheng Yong Liang	150,000	150,000	150,000	–	–	–

Except as disclosed in this report, no director who held office at the end of the financial year had interest in shares, share options, warrants or debentures of the Company, or of related corporations either at the beginning or at the end of the financial year.

# DIRECTORS' STATEMENT

## Share options

During the financial year there were:

- (i) no options granted by the Company to any person to take up unissued shares in the Company; and
- (ii) no shares issued by virtue of any exercise of option to take up unissued shares of the Company.

As at the end of the financial year, there were no unissued shares of the Company under option.

## Audit Committee

The Audit Committee comprises the following members:

Ong Teong Wan (Chairman)	(Non-executive and independent Director)
Chay Yee	(Non-executive and independent Director)
Dato' Mazlan Bin Dato' Seri Harun	(Non-executive and independent Director)

The Audit Committee carries out its functions in accordance with Section 201B (5) of the Singapore Companies Act, Chapter 50, including a review of the financial statements of the Company and of the Group for the financial year and the Auditor's report thereon.

Pursuant to Rule 1207(6) of the Listing Manual of Singapore Exchange Securities Trading Limited, the Committee has conducted an annual review of the non-audit services provided by its external auditors to satisfy itself that the nature and extent of such services will not prejudice the independence of the external auditors. It has recommended to the Board of directors the nomination of Ernst & Young LLP as external auditors at the forthcoming Annual General Meeting of the Company.

The functions performed are detailed in the Report on Corporate Governance.

## Auditor

Ernst & Young LLP have expressed their willingness to accept re-appointment as auditor.

On behalf of the board of directors,

**Cheng Theng Kee**  
Director

**Cheng Yong Liang**  
Director

Singapore  
30 September 2016



# INDEPENDENT AUDITOR'S REPORT

for the financial year ended 30 June 2016 | To the Members of LTC Corporation Limited

## Report on the Financial Statements

We have audited the accompanying financial statements of LTC Corporation Limited (the "Company") and its subsidiary companies (collectively, the "Group") set out on pages 32 to 99, which comprise the balance sheets of the Group and the Company as at 30 June 2016, the statements of changes in equity of the Group and the Company, and the consolidated statement of comprehensive income and consolidated cash flow statement of the Group for the year then ended, and a summary of significant accounting policies and other explanatory information.

### *Management's responsibility for the Financial Statements*

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Singapore Companies Act, Chapter 50 (the "Act") and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

### *Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the consolidated financial statements of the Group and the balance sheet and statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the financial position of the Group and of the Company as at 30 June 2016 and of the financial performance, changes in equity and cash flows of the Group and the changes in equity of the Company for the year ended on that date.

## Report on other legal and regulatory requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiary corporations incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

**Ernst & Young LLP**  
Public Accountants and  
Chartered Accountants  
Singapore

30 September 2016

# BALANCE SHEETS

as at 30 June 2016

	Note	Group		Company	
		2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000
<b>Non-current assets</b>					
Investment properties	4	118,000	118,000	-	-
Property, plant and equipment	5	29,871	31,211	-	-
Subsidiary companies	6	-	-	130,170	130,070
Due from subsidiary companies	15	-	-	49,922	50,113
Joint venture company	39	24,071	-	-	-
Associated company	7	8,898	19,050	-	-
Long-term investments	8	4,651	3,730	380	380
Properties under development	9	13,069	13,546	-	-
Deferred tax assets	10	589	1,287	-	-
Fixed deposits	17	16	46	-	-
		199,165	186,870	180,472	180,563
<b>Current assets</b>					
Completed properties held for sale	11	27,921	50,357	-	-
Inventories	12	39,555	29,226	-	-
Prepayments		97	129	1	1
Trade debtors	13	16,433	22,978	-	-
Other debtors	14	357	4,079	-	-
Due from subsidiary company	15	-	-	322	853
Due from related parties	16	395	880	-	-
Tax recoverable		430	-	-	-
Derivatives	41	50	61	-	-
Fixed deposits	17	16,853	15,868	-	-
Cash and bank balances	17	17,519	28,926	23	20
		119,610	152,504	346	874
<b>Current liabilities</b>					
Trade creditors	18	21,968	27,207	-	-
Other creditors	19	5,024	4,826	220	247
Due to related parties	20	534	1,336	10	10
Interest-bearing loans and borrowings	21	56	34	-	-
Provisions	22	-	1,466	-	-
Derivatives	41	252	191	-	-
Provision for taxation		741	1,237	-	-
		28,575	36,297	230	257
<b>Net current assets</b>					
		91,035	116,207	116	617
<b>Non-current liabilities</b>					
Trade creditors	18	991	941	-	-
Due to subsidiary companies	23	-	-	22,082	23,466
Interest-bearing loans and borrowings	21	6	13,940	-	-
Deferred tax liabilities	10	3,139	3,281	-	-
		4,136	18,162	22,082	23,466
<b>Net assets</b>					
		286,064	284,915	158,506	157,714
<b>Equity attributable to owners of the Company</b>					
Share capital	24	150,113	150,113	150,113	150,113
Capital reserve	25	6,225	6,193	-	-
Exchange translation reserve	25	(30,210)	(26,137)	-	-
Accumulated profits		125,411	118,482	8,393	7,601
		251,539	248,651	158,506	157,714
<b>Non-controlling interests</b>					
		34,525	36,264	-	-
		286,064	284,915	158,506	157,714

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

for the financial year ended 30 June 2016

	Note	2016 \$'000	2015 \$'000
<b>Revenue</b>	26	129,601	168,457
Cost of sales	27	(116,250)	(142,860)
<b>Gross profit</b>		13,351	25,597
Other income	28	1,736	991
Selling and distribution expenses		(1,323)	(1,106)
Administrative expenses		(9,918)	(10,946)
Other operating expenses	30	3,805	(1,031)
Share of results of a joint venture		506	–
Share of results of associated company		159	314
Fair value changes in investment properties	4	–	820
<b>Operating profit</b>		8,316	14,639
Finance costs	29	(707)	(1,119)
<b>Profit before taxation</b>	31	7,609	13,520
Taxation	33	(2,403)	(2,407)
<b>Profit for the financial year</b>		5,206	11,113
<b>Other comprehensive income</b>			
<i>Items that will not be reclassified to profit or loss</i>			
Other capital reserve		–	(233)
Net surplus on revaluation of industrial buildings		–	7,658
		–	7,425
<i>Items that may be reclassified subsequently to profit or loss</i>			
Other capital reserve		32	–
Exchange differences on consolidation		(3,882)	(6,513)
Share of other comprehensive income of associated company		(207)	1,823
		(4,057)	(4,690)
<b>Other comprehensive income, net of tax</b>		(4,057)	2,735
<b>Total comprehensive income for the financial year</b>		1,149	13,848
<b>Profit for the year attributable to:</b>			
Owners of the Company		6,929	10,046
Non-controlling interests		(1,723)	1,067
		5,206	11,113
<b>Total comprehensive income attributable to:</b>			
Owners of the Company		2,888	8,952
Non-controlling interests		(1,739)	4,896
		1,149	13,848
<b>Earnings per share attributable to owners of the Company (cents per share)</b>			
– Basic and diluted	34	4.4	6.4

The accompanying accounting policies and explanatory notes form an integral part of the financial statements..

# STATEMENTS OF CHANGES IN EQUITY

for the financial year ended 30 June 2016

	Attributable to owners of the Company						
	Share capital	Capital reserve	Exchange translation reserve	Accumulated profits	Equity attributable to owners of the Company	Non-controlling interests	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Group</b>							
<b>Balance as at 1 July 2014</b>	150,113	2,597	(21,447)	110,001	241,264	32,218	273,482
Profit for the financial year	-	-	-	10,046	10,046	1,067	11,113
<u>Other comprehensive income for the financial year</u>							
Other capital reserve	-	(233)	-	-	(233)	-	(233)
Net surplus on revaluation of industrial buildings	-	3,829	-	-	3,829	3,829	7,658
Exchange differences on consolidation	-	-	(6,513)	-	(6,513)	-	(6,513)
Share of other comprehensive income of associated company	-	-	1,823	-	1,823	-	1,823
Total comprehensive income for the financial year	-	3,596	(4,690)	10,046	8,952	4,896	13,848
<u>Distributions to owners</u>							
Dividends paid (Note 35)	-	-	-	(1,565)	(1,565)	-	(1,565)
<u>Others</u>							
Dividends to non-controlling shareholder of a subsidiary company	-	-	-	-	-	(850)	(850)
<b>Balance as at 30 June 2015 and 1 July 2015</b>	150,113	6,193	(26,137)	118,482	248,651	36,264	284,915
Profit for the financial year	-	-	-	6,929	6,929	(1,723)	5,206
<u>Other comprehensive income for the financial year</u>							
Other capital reserve	-	32	-	-	32	-	32
Exchange differences on consolidation	-	-	(3,866)	-	(3,866)	(16)	(3,882)
Share of other comprehensive income of associated company	-	-	(207)	-	(207)	-	(207)
Total comprehensive income for the financial year	-	32	(4,073)	6,929	2,888	(1,739)	1,149
<b>Balance as at 30 June 2016</b>	150,113	6,225	(30,210)	125,411	251,539	34,525	286,064

The accompanying accounting policies and explanatory notes form an integral part of the financial statements..

## STATEMENTS OF CHANGES IN EQUITY

for the financial year ended 30 June 2016

	<b>Share capital</b> \$'000	<b>Accumulated profits</b> \$'000	<b>Total</b> \$'000
<b>Company</b>			
<b>Balance as at 1 July 2014</b>	150,113	6,955	157,068
Profit for the financial year	–	2,211	2,211
Total comprehensive income for the financial year	–	2,211	2,211
Dividends paid (Note 35)	–	(1,565)	(1,565)
<b>Balance as at 30 June 2015 and 1 July 2015</b>	150,113	7,601	157,714
Profit for the financial year	–	792	792
Total comprehensive income for the financial year	–	792	792
<b>Balance as at 30 June 2016</b>	150,113	8,393	158,506

*The accompanying accounting policies and explanatory notes form an integral part of the financial statements..*

# CONSOLIDATED CASH FLOW STATEMENT

for the financial year ended 30 June 2016

	Note	2016 \$'000	2015 \$'000
<b>Cash flows from operating activities:</b>			
Profit before tax		7,609	13,520
Adjustments for:			
Fair value changes in investment properties	4	–	(820)
Depreciation of property, plant and equipment	5	2,784	2,246
(Write-back)/provision for qualifying certificate extension charges	22	(480)	1,466
Dividend income from long-term investments	26/28	(72)	(53)
(Write-back)/provision for onerous contracts	27	(97)	212
Provision for inventories obsolescence	27	53	–
Interest income	28	(658)	(517)
Gain on disposal of property, plant and equipment	28	(85)	(84)
Finance costs	29	582	892
Write-off of property development costs	30	–	1,128
Gain on revaluation of industrial building (relating to previous deficit on revaluation)	30	–	(258)
(Write-back)/allowance for impairment of completed properties	30	(3,201)	1,744
Allowance for doubtful debts	31	41	–
Loss on fair value changes on derivatives	31	72	228
Share of results of joint venture company		(506)	–
Share of results of associated company		(159)	(314)
		<hr/>	<hr/>
<b>Operating cash flows before changes in working capital</b>		5,883	19,390
(Increase)/decrease in inventories		(10,285)	14,684
Decrease/(increase) in debtors and prepayments		10,257	(531)
Decrease in creditors		(4,943)	(6,765)
Decrease in non-current asset held for sale		–	1,492
Decrease in provisions		(986)	–
Increase in properties under development		(322)	(2,338)
Decrease in completed properties held for sale		24,771	8,397
Currency realignment		(1,148)	(2,372)
		<hr/>	<hr/>
<b>Cash flows from operations</b>		23,227	31,957
Interest paid		(582)	(892)
Income taxes paid		(2,773)	(4,143)
		<hr/>	<hr/>
<b>Net cash flows from operating activities</b>		19,872	26,922
		<hr/>	<hr/>
<b>Cash flows from investing activities:</b>			
Interest received		658	517
Dividend income from long-term investments	26/28	72	53
Capital expenditure on investment properties	4	–	(80)
Proceeds from disposal of property, plant and equipment		168	161
Purchase of property, plant and equipment	5	(1,515)	(6,174)
Investment in joint venture company		(23,145)	–
Loan repayment from associated company		10,104	–
Purchase of long-term investments		(889)	–
		<hr/>	<hr/>
Net cash flows used in investing activities		(14,547)	(5,523)

The accompanying accounting policies and explanatory notes form an integral part of the financial statements..

## CONSOLIDATED CASH FLOW STATEMENT

for the financial year ended 30 June 2016

	Note	2016 \$'000	2015 \$'000
<b>Cash flows from financing activities:</b>			
Decrease in finance lease obligations		(37)	(43)
Proceeds of short-term borrowings		–	(4,725)
Repayment of long-term borrowings		(13,905)	(2,800)
Withdrawal/(placement) of deposits		65	(143)
Settlement of interest rate swap		(47)	(13)
Increase/(decrease) in amounts due to related parties		48	(3,450)
Decrease/(increase) in amounts due from related parties		485	(18)
Dividend paid to non-controlling interests of a subsidiary company		(850)	(1,500)
Dividend paid	35	–	(1,565)
<b>Net cash flows used in financing activities</b>		<u>(14,241)</u>	<u>(14,257)</u>
<b>Net (decrease)/increase in cash and cash equivalents</b>		(8,916)	7,142
Effect of exchange rate changes on cash and cash equivalents		(1,471)	(1,448)
Cash and cash equivalents at beginning of financial year		44,697	39,003
<b>Cash and cash equivalents at end of financial year</b>	17	<u>34,310</u>	<u>44,697</u>

*The accompanying accounting policies and explanatory notes form an integral part of the financial statements..*

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 1. Corporate information

LTC Corporation Limited (the "Company") is a limited liability company incorporated and domiciled in Singapore and is listed on the Singapore Exchange Securities Trading Limited ("SGX-ST").

The registered office and principal place of business of the Company is located at 10 Arumugam Road #10-00, LTC Building A, Singapore 409957.

The principal activity of the Company is that of investment holding. The principal activities of the subsidiary and associated companies are disclosed in Note 39.

## 2. Summary of significant accounting policies

### 2.1 Basis of preparation

The consolidated financial statements of the Group and the balance sheet and statement of changes in equity of the Company have been prepared in accordance with Singapore Financial Reporting Standards (FRS).

The financial statements have been prepared on a historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars (SGD or S\$) and all values are rounded to the nearest thousand (\$'000).

### 2.2 Changes in accounting policies

The accounting policies adopted are consistent with those of the previous financial year except in the current financial year, the Group has adopted all the new and revised standards which are effective for annual financial periods beginning on or after 1 July 2015. The adoption of these standards did not have any effect on the financial performance or position of the Group and the Company.

### 2.3 Standards issued but not yet effective

The Group has not adopted the following standards applicable to the Group that have been issued but not yet effective:

Description	Effective for annual periods beginning on or after
Amendments to FRS 27: <i>Equity Method in Separate Financial Statements</i>	1 January 2016
Amendments to FRS 16 and FRS 38: <i>Clarification of Acceptable Methods of Depreciation and Amortisation</i>	1 January 2016
Amendments to FRS 111: <i>Accounting for Acquisitions of Interests in Joint Operations</i>	1 January 2016
Improvements to FRSs (November 2014)	
(a) Amendments to FRS 105 <i>Non-current Assets Held for Sale and Discontinued Operations</i>	1 January 2016
(b) Amendments to FRS 107 <i>Financial Instruments: Disclosures</i>	1 January 2016
(c) Amendments to FRS 19 <i>Employee Benefits</i>	1 January 2016
Amendments to FRS 110 & FRS 28: <i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i>	1 January 2016



# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.3 Standards issued but not yet effective (cont'd)

Description	Effective for annual periods beginning on or after
Amendments to FRS 1 <i>Disclosure Initiative</i>	1 January 2016
Amendments to FRS 110, FRS 112 and FRS 28: <i>Investment Entities: Applying the Consolidation Exception</i>	1 January 2016
FRS 114 <i>Regulatory Deferral Accounts</i>	1 January 2016
Amendments to FRS 7: <i>Disclosure Initiative</i>	1 January 2017
Amendments to FRS 12: <i>Recognition of deferred Tax Assets for Unrealised losses</i>	1 January 2017
FRS 115 <i>Revenue from Contracts with Customers</i>	1 January 2018
FRS 109 <i>Financial Instruments</i>	1 January 2018
FRS 116 <i>Lease</i>	1 January 2019

Except for FRS 115, FRS 109 and FRS 116, the directors expect that the adoption of the other standards above will have no material impact on the financial statements in the period of initial application. The nature of the impending changes in accounting policy on adoption of FRS 115, FRS 109 and FRS 116 are described below.

#### FRS 115 Revenue from Contracts with Customers

FRS 115 establishes a five-step model that will apply to revenue arising from contracts with customers. Under FRS 115, revenue is recognised at an amount that reflects the consideration which an entity expects to be entitled in exchange for transferring goods or services to a customer. The principles in FRS 115 provide a structured approach to measuring and recognising revenue when the promised goods and services are transferred to the customer i.e. when performance obligations are satisfied.

Key issues for the Group include identifying performance obligations, accounting for contract modifications, applying the constraint to variable consideration, evaluating significant financing components, measuring progress toward satisfaction of a performance obligation, recognising contract cost assets and addressing disclosure requirements.

Either a full or modified retrospective application is required for annual periods beginning on or after 1 January 2018 with early adoption permitted. The Group is currently assessing the impact of FRS 115 and plans to adopt the new standard on the required effective date.

#### FRS 109 Financial Instruments

FRS 109 introduces new requirements for classification and measurement of financial assets, impairment of financial assets and hedge accounting. Financial assets are classified according to their contractual cash flow characteristics and the business model under which they are held. The impairment requirements in FRS 109 are based on an expected credit loss model and replace the FRS 39 incurred loss model.

The Group currently measures its investments in unquoted equity securities at cost. Under FRS 109, the Group will be required to measure the investment at fair value. Any difference between the previous carrying amount and the fair value would be recognised in the opening retained earnings when the Group apply FRS 109.

FRS 109 is effective for annual periods beginning on or after 1 January 2018 with early application permitted. Retrospective application is required, but comparative information is not compulsory. The Group is currently assessing the impact of FRS 109 and plans to adopt the standard on the required effective date.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.3 *Standards issued but not yet effective (cont'd)*

#### FRS 116 Leases

FRS 116 requires lessees to recognise for most leases, a liability to pay rentals with a corresponding asset, and recognise interest expense and depreciation separately.

FRS 116 is effective for annual periods beginning on or after 1 January 2019. The Group is currently assessing the impact of the new standard and plans to adopt the new standard on the required effective date.

### 2.4 *Basis of consolidation and business combinations*

#### *Basis of consolidation*

The consolidated financial statements comprise the financial statements of the Company and its subsidiary companies as at the end of the reporting period. The financial statements of the subsidiary companies used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied to like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions and dividends are eliminated in full.

Subsidiary companies are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Losses within a subsidiary company are attributed to the non-controlling interest even if that results in a deficit balance.

A change in the ownership interest of a subsidiary company, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- de-recognises the assets (including goodwill) and liabilities of the subsidiary -company at their carrying amounts at the date when controls is lost;
- de-recognises the carrying amount of any non-controlling interest;
- de-recognises the cumulative translation differences recorded in equity;
- recognises the fair value of the consideration received;
- recognises the fair value of any investment retained;
- recognises any surplus or deficit in profit or loss;
- re-classifies the Group's share of components previously recognised in other comprehensive income to profit or loss or retained earnings, as appropriate.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.4 Basis of consolidation and business combinations (cont'd)

#### *Business combinations and goodwill*

Business combinations are accounted for by applying the acquisition method. Identifiable assets acquired and liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Acquisition-related costs are recognised as expenses in the periods in which the costs are incurred and the services are received.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability, will be recognised in profit or loss.

The Group elects for each individual business combination, whether non-controlling interest in the acquiree (if any), that are present ownership interests and entitle their holders to a proportionate share of net assets in the event of liquidation, is recognised on the acquisition date at fair value, or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets. Other components of non-controlling interests are measured at their acquisition date fair value, unless another measurement basis is required by another FRS.

Any excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interest in the acquiree (if any), and the fair value of the Group's previously held equity interest in the acquiree (if any), over the net fair value of the acquiree's identifiable assets and liabilities is recorded as goodwill. In instances where the latter amount exceeds the former, the excess is recognised as gain on bargain purchase in profit or loss on the acquisition date.

Goodwill is initially measured at cost. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses.

For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to the Group's cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

The cash-generating units to which goodwill have been allocated is tested for impairment annually and whenever there is an indication that the cash-generating unit may be impaired. Impairment is determined for goodwill by assessing the recoverable amount of each cash-generating unit (or group of cash-generating units) to which the goodwill relates.

### 2.5 Transactions with non-controlling interests

Non-controlling interest represents the equity in subsidiary companies not attributable, directly or indirectly, to owners of the Company.

Changes in the Company ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. In such circumstances, the carrying amounts of the controlling and non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.6 *Foreign currency*

The financial statements are presented in SGD, which is also the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

#### (a) Transactions and balances

Transactions in foreign currencies are measured in the respective functional currencies of the Company and its subsidiaries and are recorded on initial recognition in the functional currencies at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the end of the reporting period. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

#### (b) Consolidated financial statements

For consolidation purpose, the assets and liabilities of foreign operations are translated into SGD at the rate of exchange ruling at the end of the reporting period and their profit or loss are translated at the exchange rates prevailing at the date of the transactions. The exchange differences arising on the translation are recognised in other comprehensive income. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in profit or loss.

### 2.7 *Investment properties*

Investment properties are properties owned by the Group to earn rentals or for capital appreciation, or both, rather than for use in the production or supply of goods or services, or for administrative purposes, or in the ordinary course of business. Investment properties comprise completed investment properties and properties that are being constructed or developed for future use as investment properties. Properties held under operating leases are classified as investment properties when the definition of an investment property is met.

Investment properties are measured initially at cost, including transaction costs.

Subsequent to initial recognition, investment properties are measured at fair value. Gains or losses arising from changes in the fair value of investment properties are included in profit or loss in the year in which they arise.

Investment properties are derecognised when either they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gain or loss on the retirement or disposal of an investment property are recognised in profit or loss in the year of retirement or disposal.

Transfers are made to or from investment property only when there is a change in use. For a transfer from investment property to owner occupied property, the deemed cost for subsequent accounting is the fair value at the date of change in use. For a transfer from owner occupied property to investment property, the property is accounted for in accordance with the accounting policy for property, plant and equipment set out in Note 2.8 up to the date of change in use.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.8 *Property, plant and equipment*

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, property, plant and equipment other than industrial buildings are measured at cost less accumulated depreciation and accumulated impairment losses. Such cost includes the cost of replacing part of the property, plant and equipment and borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying property, plant and equipment. The accounting policy for borrowing costs is set out in Note 2.22. The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.

Industrial buildings are measured at fair value less accumulated depreciation and impairment losses recognised after the date of the revaluation. Valuations are performed by an independent professional valuer at least once every five years to ensure that the carrying amount does not differ materially from the fair value of the industrial buildings at the balance sheet date.

Any revaluation surplus is recognised in other comprehensive income and accumulated in equity under the capital reserve, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss, in which case the increase is recognised in profit or loss. A revaluation deficit is recognised in profit or loss, except to the extent that it offsets an existing surplus on the same asset carried in the capital reserve.

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. The revaluation surplus included in the capital reserve in respect of an asset is transferred directly to retained earnings on retirement or disposal of the asset. Depreciation of an asset begins when it is available for use and is computed on a straight-line basis over the estimated useful life of the asset as follows:

Industrial buildings	–	Over period of the lease (ranging 5 to 60 years)
Plant and machinery	–	3 – 10 years
Renovation	–	5 – 10 years
Furniture and fittings	–	5 – 10 years
Office equipment	–	5 – 10 years
Electrical fittings	–	3 years
Computers	–	5 years
Motor vehicles	–	5 – 10 years

Assets under construction (or construction in progress) are not depreciated as these assets are not yet available for use. The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable. The residual value, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset is included in profit or loss in the year the asset is derecognised.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.9 *Intangible assets*

#### *Goodwill*

Goodwill is initially measured at cost. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses.

For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to the Group's cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

The cash-generating unit to which goodwill has been allocated is tested for impairment annually and whenever there is an indication that the cash-generating unit may be impaired. Impairment is determined for goodwill by assessing the recoverable amount of each cash-generating unit (or group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit is less than the carrying amount, an impairment loss is recognised in profit or loss. Impairment losses recognised for goodwill are not reversed in subsequent periods.

Where goodwill forms part of a cash-generating unit and part of the operation within that cash-generating unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative fair values of the operations disposed of and the portion of the cash-generating unit retained.

### 2.10 *Impairment of non-financial assets*

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when an annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses of continuing operations are recognised in profit or loss, except for assets that are previously revalued where the revaluation was taken to other comprehensive income. In this case, the impairment is also recognised in other comprehensive income up to the amount of any previous revaluation.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase.

### 2.11 *Subsidiary companies*

A subsidiary company is an investee that is controlled by the Group. The Group controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

In the Company's separate financial statements, investments in subsidiary companies are accounted for at cost less impairment losses.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.12 *Joint arrangements*

A joint arrangement is a contractual arrangement whereby two or more parties have joint control. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

A joint arrangement is classified either as joint operation or joint venture, based on the rights and obligations of the parties to the arrangement.

To the extent the joint arrangement provides the Group with rights to the assets and obligations for the liabilities relating to the arrangement, the arrangement is a joint operation. To the extent the joint arrangement provides the Group with rights to the net assets of the arrangement, the arrangement is a joint venture.

#### *Joint ventures*

The Group recognises its interest in a joint venture as an investment and accounts for the investment using the equity method. The accounting policy for investment in joint venture is set out in Note 2.13.

### 2.13 *Joint ventures and associated companies*

An associated company is an entity over which the Group has the power to participate in the financial and operating policy decisions of the investee but does not have control or joint control of those policies.

The Group account for its investments in associated companies and joint ventures using the equity method from the date on which it becomes an associated company or joint venture.

On acquisition of the investment, any excess of the cost of the investment over the Group's share of the net fair value of the investee's identifiable assets and liabilities is accounted as goodwill and is included in the carrying amount of the investment. Any excess of the Group's share of the net fair value of the investee's identifiable assets and liabilities over the cost of the investment is included as income in the determination of the entity's share of the associated company or joint venture's profit or loss in the period in which the investment is acquired.

Under the equity method, the investment in associated companies or joint ventures is carried in the balance sheet at cost plus post-acquisition changes in the Group's share of net assets of the associates or joint ventures. The profit or loss reflects the share of results of the operations of the associates or joint ventures. Distributions received from associated companies or joint ventures reduce the carrying amount of the investment. Where there has been a change recognised in other comprehensive income by the associates or joint ventures, the Group recognises its share of such changes in other comprehensive income.

Unrealised gains and losses resulting from transactions between the Group and associated companies or joint ventures are eliminated to the extent of the interest in the associated companies or joint ventures.

When the Group's share of losses in an associated company or joint venture equals or exceeds its interest in the associated company or joint venture, the Group does not recognise further losses, unless it has incurred obligations or provided advances to or made payments on behalf of the associated company or joint venture.

After application of the equity method, the Group determines whether it is necessary to recognise an additional impairment loss on the Group's investment in associated company or joint venture. The Group determines at the end of each reporting period whether there is any objective evidence that the investment in the associated company or joint venture is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associated company or joint venture and its carrying value and recognises the amount in profit or loss.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.13 *Joint ventures and associated companies (cont'd)*

The most recent available audited financial statements of the associated company or joint venture are used by the Group in applying the equity method. Where the date of the audited financial statements used is not co-terminus with that of the Group, the share of results is arrived at from the last audited financial statements available and unaudited management financial statements to the end of the financial year.

### 2.14 *Financial assets*

#### **Initial recognition and measurement**

Financial assets are recognised when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. The Group determines the classification of its financial assets at initial recognition.

When financial assets are recognised initially, they are measured at fair value, plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

#### **Subsequent measurement**

The subsequent measurement of financial assets depends on their classification as follows:

##### *Loans and receivables*

Non-derivative financial assets with fixed or determinable payments that are not quoted in an active market are classified as loans and receivables. Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, and through the amortisation process.

##### *Available-for-sale financial assets*

Available-for-sale financial assets include equity and debt securities. Equity investments classified as available-for-sale are those, which are neither classified as held for trading nor designated at fair value through profit or loss. Debt securities in this category are those which are intended to be held for an indefinite period of time and which may be sold in response to needs for liquidity or in response to changes in the market conditions.

After initial recognition, available-for-sale financial assets are subsequently measured at fair value. Any gains or losses from changes in fair value of the financial asset are recognised in other comprehensive income, except that impairment losses, foreign exchange gains and losses on monetary instruments and interest calculated using the effective interest method are recognised in profit or loss. The cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment when the financial asset is derecognised. Investments in equity instruments whose fair value cannot be reliably measured are measured at cost less impairment loss.

##### *Financial assets at fair value through profit or loss*

Financial assets at fair value through profit or loss include financial assets held for trading. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. This category includes derivative financial instruments entered into by the Group. Derivatives, including separated embedded derivatives are also classified as held for trading.

Subsequent to initial recognition, financial assets at fair value through profit or loss are measured at fair value. Any gains or losses arising from changes in fair value of the financial assets are recognised in profit or loss. Net gains or net losses on financial assets at fair value through profit or loss include exchange differences, interest and dividend income.



# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.14 *Financial assets (cont'd)*

#### **De-recognition**

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On de-recognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that has been recognised in other comprehensive income is recognised in profit or loss.

### 2.15 *Financial liabilities*

#### **Initial recognition and measurement**

Financial liabilities are recognised when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. The Group determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at fair value through profit or loss, directly attributable transaction costs.

#### **Subsequent measurement**

The measurement of financial liabilities depends on their classification as follows:

##### *Financial liabilities carried at amortised cost*

After initial recognition, financial liabilities that are not carried at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

##### *Financial liabilities at fair value through profit or loss*

Financial liabilities at fair value through profit or loss includes financial liabilities held for trading. Financial liabilities are classified as held for trading if they are acquired for the purpose of selling in the near term. This category includes derivative financial instruments entered into by the Group.

Subsequent to initial recognition, financial liabilities at fair value through profit or loss are measured at fair value. Any gains or losses arising from changes in fair value of the financial liabilities are recognised in profit or loss.

#### **De-recognition**

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a de-recognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.16 Impairment of financial assets

The Group assesses at each end of the reporting period whether there is any objective evidence that a financial asset is impaired.

#### *Financial assets carried at amortised cost*

For financial assets carried at amortised cost, the Group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss on financial assets carried at amortised cost has incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account. The impairment loss is recognised in profit or loss.

When the asset become uncollectible, the carrying amount of impaired financial asset is reduced directly or if an amount was charged to the allowance account, the amounts charged to the allowance account are written off against the carrying value of the financial asset.

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

#### *Financial assets carried at cost*

If there is objective evidence (such as significant adverse changes in the business environment where the issuer operates, probability of insolvency or significant financial difficulties of the issuer) that an impairment loss on financial assets carried at cost had been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed in subsequent periods.

#### *Available-for-sale financial assets*

In the case of equity investments classified as available-for-sale, objective evidence of impairment include (i) significant financial difficulty of the issuer or obligor, (ii) information about significant changes with an adverse effect that have taken place in the technological, market, economic or legal environment in which the issuer operates, and indicates that the cost of the investment in equity instrument may not be recovered; and (iii) a significant or prolonged decline in the fair value of the investment below its costs. 'Significant' is to be evaluated against the original cost of the investment and 'prolonged' against the period in which the fair value has been below its original cost.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.16 *Impairment of financial assets (cont'd)*

#### *Available-for-sale financial assets (cont'd)*

If an available-for-sale financial asset is impaired, an amount comprising the difference between its acquisition cost (net of any principal repayment and amortisation) and its current fair value, less any impairment loss previously recognised in profit or loss, is transferred from other comprehensive income and recognised in profit or loss. Reversals of impairment losses in respect of equity instruments are not recognised in profit or loss; increase in their fair value after impairment are recognised directly in other comprehensive income

In the case of debt instruments classified as available-for-sale, impairment is assessed based on the same criteria as financial assets carried at amortised cost. However, the amount recorded for impairment is the cumulative loss measured as the difference between the amortised cost and the current fair value, less any impairment loss on that investment previously recognised in profit or loss. Future interest income continues to be accrued based on the reduced carrying amount of the asset and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. The interest income is recorded as part of finance income. If, in a subsequent year, the fair value of a debt instrument increases and the increases can be objectively related to an event occurring after the impairment loss was recognised in profit or loss, the impairment loss is reversed in profit or loss

### 2.17 *Cash and cash equivalents*

Cash and cash equivalents comprise cash on hand, bank deposits and short-term, highly liquid investments readily convertible to known amounts of cash and subject to insignificant risk of changes in value.

### 2.18 *Development properties*

Development properties are properties held and developed for sale in the ordinary course of business, rather than held for the Group's own use, rental or capital appreciation.

Development properties are held as inventories and are stated at the lower of cost and net realisable value. The costs are assigned by using specific identification. Net realisable value of development properties represents the estimated selling price in the ordinary course of business, based on market prices at the reporting date and discounted for time value of money if material, less the estimated costs of completion and the estimated costs necessary to make the sale.

Costs of properties under development include land cost, development and construction expenditure, borrowing costs and other related expenditure. Borrowing costs payable on loans funding development properties are capitalised as cost of the development property until the date of its practical completion, which is taken to be the date of issue of the Temporary Occupation Permit ("TOP").

By reference to the stage of completion of the development property at the end of the reporting period (the percentage of completion method), costs associated with the development properties for projects under progressive payment scheme and deferred payment scheme are recognised as expenses or capitalised respectively in the period which they are incurred, when the outcome of the construction contract can be estimated reliably.

When it is probable that total development costs will exceed total revenue of the construction contract, provision for expected loss is recognised as an expense immediately. Revenue of the construction contract comprises the initial amount of revenue agreed in the contract and variations in contract work, claims and incentive payments to the extent that it is probable that they will result in revenue and they are capable of being reliably measured.

The development property will be transferred to completed properties held for sale when it has been completed, the TOP has been obtained and it is available for sale.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.19 *Inventories*

Inventories are stated at the lower of cost and net realisable value. Costs incurred in bringing each product to its present location and condition are accounted for as follows:

- Raw materials – purchase cost on a weighted average cost formula; and
- Trading stocks (include finished goods) – cost of direct materials and labour and a proportion of manufacturing overheads based on normal operating capacity. These costs are assigned on a weighted average cost formula.

Where necessary, allowance is provided for damaged, obsolete and slow moving items to adjust the carrying value of inventories to the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

### 2.20 *Provisions*

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic resources will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

#### Provision for onerous contracts

The Group recognises a provision for onerous contracts when the unavoidable costs of meeting the obligations under existing sales contracts exceed the economic benefits expected to be received under them. The provision has been calculated based on the estimated cost less the selling price.

### 2.21 *Financial guarantee*

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Financial guarantees are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequent to initial recognition, financial guarantees are recognised as income in profit or loss over the period of the guarantee. If it is probable that the liability will be higher than the amount initially recognised less amortisation, the liability is recorded at the higher amount with the difference charged to profit or loss.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.22 **Borrowing costs**

Borrowing costs are capitalised as part of the cost of a qualifying asset if they are directly attributable to the acquisition, construction or production of a qualifying asset. Capitalisation of borrowing costs commences when the activities to prepare the asset for its intended use or sale are in progress and the expenditures and borrowing costs are incurred. Borrowing costs are capitalised until the assets are ready for their intended use or sale. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

### 2.23 **Employee benefits**

#### *Defined contribution plan*

The Group participates in the national pension schemes as defined by the laws of the countries in which it has operations. In particular, the Singapore companies in the Group make contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

#### *Employee leave entitlements*

Employee entitlements to annual leave are recognised as a liability when they are accrued to the employees. The estimated liability for leave is recognised for services rendered by employees up to balance sheet date.

### 2.24 **Leases**

#### *As lessee*

Finance leases which transfer to the Group substantially all the risks and rewards incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Any initial direct costs are also added to the amount capitalised. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged to profit or loss. Contingent rents, if any, are charged as expenses in the periods in which they are incurred.

Capitalised leased assets are depreciated over the shorter of the estimated useful life of the asset and the lease term, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term.

Operating lease payments are recognised as an expense in profit or loss on a straight-line basis over the lease term. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

#### *As lessor*

Leases in which the Group does not transfer substantially all the risks and rewards of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same bases as rental income. The accounting policy for rental income is set out in Note 2.25. Contingent rents are recognised as revenue in the period in which they are earned.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.25 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured, regardless of when the payment is made. Revenue is measured at the fair value of consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duty.

#### *Sales from property development*

The Group recognised income on property development projects when the significant risks and rewards of ownership have been transferred to the purchasers.

For development projects under progressive payment scheme in Singapore, whereby the legal terms in the sale contracts result in continuous transfer of work-in-progress to the purchasers, revenue is recognised based on the percentage of completion method. Under the percentage of completion method, profit is brought into profit or loss only in respect of sales procured and to the extent that such profit relates to the progress of construction work. The progress of construction work is measured by the proportion of the construction costs incurred to date to the estimated total construction costs for each project.

For development projects under deferred payment scheme in Singapore and overseas development projects, the revenue will be recognised upon the transfer of significant risks and rewards of ownership, which generally coincides with the time the development units are delivered to the purchasers.

Revenue excludes goods and services or other sale taxes and is after deduction of any trade discounts. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due, associated costs or the possible return of unit sold.

#### *Sale of goods*

Revenue from the sale of goods is recognised upon the transfer of significant risk and rewards of ownership of the goods to the customer which generally coincides with delivery and acceptance of the goods sold. Revenue is not recognised to the extent where there are significant uncertainties regarding recovery of the consideration due, associated costs or the possible return of goods.

#### *Rental and service income*

Rental income arising from operating leases on investment properties is accounted for on a straight-line basis over the lease terms. The aggregate cost of incentives provided to leases are recognised as a reduction of rental income over the lease term on a straight-line basis.

#### *Dividend income*

Revenue is recognised when the Group's right to receive the payment is established.

#### *Interest income*

Interest income is recognised using the effective interest method.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.26 Taxes

#### (a) Current income tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the end of the reporting period, in the countries where the Group operates and generates taxable income.

Current income taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

#### (b) Deferred tax

Deferred tax is provided using the liability method on temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences, except:

- Where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- In respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- Where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- In respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred income tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 2. Summary of significant accounting policies (cont'd)

### 2.26 Taxes (cont'd)

#### (b) *Deferred tax (cont'd)*

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates in and tax laws that have been enacted or substantively enacted at the end of each reporting period.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

#### (c) Sales tax

Revenues, expenses and assets are recognised net of the amount of sales tax except:

- Where the sales tax incurred in a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of sales tax included.

The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the balance sheet.

### 2.27 Contingencies

A contingent liability is:

- (a) a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group; or
- (b) a present obligation that arises from past events but is not recognised because:
  - (i) It is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
  - (ii) The amount of the obligation cannot be measured with sufficient reliability.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group.

Contingent liabilities and assets are not recognised on the balance sheet of the Group, except for contingent liabilities assumed in a business combination that are present obligations and which the fair values can be reliably determined.

### 2.28 Share capital and share issuance expenses

Proceeds from issuance of ordinary shares are recognised as share capital in equity. Incremental costs directly attributable to the issuance of ordinary shares are deducted against share capital.



# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 3. Significant accounting estimates and judgments

The preparation of the Group's financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

### 3.1 *Judgments made in applying accounting policies*

The management has not made any significant judgments in applying accounting policies that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial period.

### 3.2 *Key sources of estimation uncertainty*

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of each reporting period are discussed below. The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

#### (a) *Useful lives of property, plant and equipment*

Property, plant and equipment are depreciated on a straight-line basis over their useful lives. Management estimates the useful lives of these property, plant and equipment to be between 3 to 60 years. The carrying amount of the Group's property, plant and equipment at 30 June 2016 was \$29,871,000 (2015: \$31,211,000). Changes in the expected level of usage could impact the economic useful lives and the residual values of these assets. As a result, future depreciation charges could be revised. A 5% difference in the expected useful lives of these assets from management's estimates would result in approximately 1.7% or \$133,000 (2015: 0.8% or \$107,000) variance in the Group's profit before taxation.

#### (b) *Income taxes*

The Group establishes provisions, based on reasonable estimates, for possible consequences of audits by the tax authority in which it operates. The amount of such provisions is based on various factors, such as experience of previous tax audits and differing interpretations of tax regulations. The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the timing and level of future taxable profits together with the future tax planning strategies. Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised.

The carrying amount of the Group's provision for taxes and tax recoverable at 30 June 2016 was \$741,000 (2015: \$1,237,000) and \$430,000 (2015: \$nil) respectively. The carrying amount of the Group's deferred tax assets and deferred tax liabilities at 30 June 2016 was \$589,000 (2015: \$1,287,000) and \$3,139,000 (2015: \$3,281,000) respectively.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 3. Significant accounting estimates and judgments

### (c) *Impairment of loans and receivables*

The Group assesses at the end of each reporting period whether there is any objective evidence that a financial asset is impaired. To determine whether there is objective evidence of impairment, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments. In determining whether there is objective evidence of impairment, the Group considers whether there is observable data indicating that there have been significant changes in the debtor's payment ability or whether there have been significant changes with adverse effect in the technological, market, economic or legal environment in which the debtor operates in.

Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics. The carrying amount of the Group's loans and receivables at the balance sheet date is disclosed in Note 41 to the financial statements.

### (d) *Impairment of non-financial assets*

An impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs to sell and its value in use. The fair value less costs to sell calculation is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing the asset. The value in use calculation is based on a discounted cash flow model. The cash flows are derived from the budget for the next five years and do not include restructuring activities that the Group is not yet committed to or significant future investments that will enhance the asset's performance of the cash generating unit being tested. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash inflows and the growth rate used for extrapolation purposes.

The Group assesses whether there are any indicators of impairment for all non-financial assets at the end of each reporting period.

When value in use calculations are undertaken, management must estimate the expected future cash flows from the asset or cash-generating unit and choose a suitable discount rate in order to calculate the present value of those cash flows.

### (e) *Provision for qualifying certificate extension charges*

Provision for qualifying certification extension charges is estimated based on the land purchase price (apportioned for unsold units). The provision is estimated based on the best available facts and circumstances at the end of the reporting period, and adjusted for additional information received that affects the amount estimated. The carrying amount of the Group's provision for qualifying certificate extension charges at the end of the reporting period is disclosed in Note 22 to the financial statements.

### (f) *Provision for onerous contracts*

The Group recognised a provision for onerous contracts when the unavoidable costs of meeting the obligations under existing sales contracts exceed the economic benefits to be received under them. In determining the amount of the provision, assumptions and estimates are made in relation to the costs necessary to meet the obligations. The carrying amount of the Group's provision for onerous contracts at the end of the reporting period is disclosed in Note 12.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 4. Investment properties

	Group	
	2016	2015
	\$'000	\$'000
<b>Balance sheet:</b>		
At 1 July	118,000	117,100
Additions	–	80
Net gain from fair value adjustment recognised in profit or loss	–	820
At 30 June	118,000	118,000
<b>Consolidated statement of comprehensive income:</b>		
Rental and service income from investment properties	7,842	7,885
Direct operating expenses (including repairs and maintenance) arising from:		
- Rental generating properties	443	488
- Non-rental generating properties	15	16

The details of the Group's investment properties are as follows:

	Location	Tenure of land	Approximate lettable area	Description and existing use
(i)	10 Arumugam Road Singapore 409957	Freehold	4,970 sq.m.	LTC Building A / Industrial
(ii)	12 Arumugam Road Singapore 409958	Freehold	8,500 sq.m.	LTC Building B / Industrial
(iii)	14 Arumugam Road Singapore 409959	Freehold	8,630 sq.m.	LTC Building C / Industrial
(iv)	16 Arumugam Road Singapore 409961	Freehold	5,031 sq.m.	LTC Building D / Industrial

### Valuation of investment properties

Investment properties are stated at fair value, which has been determined based on valuation at the end of reporting period. Valuations are performed by Knight Frank Private Limited, an independent valuer with a recognised and relevant professional qualification and with recent experience in the location and category of the properties being valued.

Details of valuation techniques and inputs used are disclosed in Note 41.

### Properties pledged as security

The investment properties have been mortgaged to secure various banking facilities as disclosed in Note 21.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 5. Property, plant and equipment

Group	At valuation			At cost							Total \$'000
	Industrial buildings \$'000	Plant and machinery \$'000	Renova- tion \$'000	Furniture and fittings \$'000	Office equipment \$'000	Electrical fittings \$'000	Computers \$'000	Motor vehicles \$'000	Construction in progress \$'000		
<b>Cost or valuation:</b>											
At 1 July 2014	14,269	10,250	1,993	338	378	71	639	1,751	392	30,081	
Additions	3,150	1,952	324	31	317	145	9	56	190	6,174	
Disposals	-	(306)	-	-	-	-	-	(157)	-	(463)	
Currency alignment	-	-	(12)	-	(2)	(3)	-	(6)	(2)	(25)	
Revaluation surplus	9,537	-	-	-	-	-	-	-	-	9,537	
Elimination of accumulated depreciation on revaluation	(4,956)	-	-	-	-	-	-	-	-	(4,956)	
At 30 June 2015 and 1 July 2015	22,000	11,896	2,305	369	693	213	648	1,644	580	40,348	
Additions	-	1,039	27	4	60	9	16	324	66	1,545	
Disposals	-	-	(1,010)	(89)	(6)	-	(21)	(264)	-	(1,390)	
Transfer	-	-	24	-	-	-	-	-	(24)	-	
Currency alignment	-	-	(11)	-	(2)	(3)	-	(5)	(1)	(22)	
At 30 June 2016	22,000	12,935	1,335	284	745	219	643	1,699	621	40,481	
<b>Accumulated depreciation:</b>											
At 1 July 2014	3,900	4,646	1,723	282	199	14	596	879	-	12,239	
Charge for the financial year	1,056	784	51	16	36	41	24	238	-	2,246	
Disposals	-	(229)	-	-	-	-	-	(157)	-	(386)	
Currency alignment	-	-	(3)	-	(2)	-	-	(1)	-	(6)	
Elimination of accumulated depreciation on revaluation	(4,956)	-	-	-	-	-	-	-	-	(4,956)	
At 30 June 2015 and 1 July 2015	-	5,201	1,771	298	233	55	620	959	-	9,137	
Charge for the financial year	1,377	949	71	16	65	60	15	231	-	2,784	
Disposals	-	-	(1,010)	(89)	(6)	-	(21)	(181)	-	(1,307)	
Currency alignment	-	-	(2)	-	(1)	-	-	(1)	-	(4)	
At 30 June 2016	1,377	6,150	830	225	291	115	614	1,008	-	10,610	
<b>Net carrying amount</b>											
At 30 June 2015	22,000	6,695	534	71	460	158	28	685	580	31,211	
At 30 June 2016	20,623	6,785	505	59	454	104	29	691	621	29,871	

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 5. Property, plant and equipment (cont'd)

	<b>Computers</b> \$'000
<b>Company</b>	
Cost	
At 1 July 2014, 30 June 2015 and 1 July 2015	5
Write-off	(4)
At 30 June 2016	<u>1</u>
Accumulated depreciation	
As at 1 July 2014, 30 June 2015 and 1 July 2015	5
Write-off	(4)
At 30 June 2016	<u>1</u>
Net carrying amount	
As at 30 June 2015	<u>–</u>
As at 30 June 2016	<u>–</u>

### Revaluation of industrial buildings

As at the end of the last reporting period, the Group engaged Knight Frank Pte Ltd, an independent valuer to determine the fair value of industrial buildings. The valuations were based on the comparative sales method that considers sales of similar properties that have been transacted in the open market. During the current financial year, management were of the opinion that the fair values of the industrial buildings were close approximation of the net carrying amounts of the industrial buildings.

The following are industrial buildings held by the Group:

<b>Location</b>	<b>Description</b>	<b>Approx. site area</b>	<b>Tenure of land</b>
20 Woodlands Loop, Singapore	Factory and office building	11,203 sq.m.	30-year leasehold commencing 1 October 1994, with option to renew another 30 years
22 Woodlands Loop, Singapore	Plant	9,007 sq.m.	30-year leasehold commencing 1 September 2002
37 Senoko Drive, Singapore	Factory	7,021 sq.m.	5-year leasehold commencing 23 September 2014

If the industrial buildings were measured using the cost model, the carrying amounts would be \$8,245,000 (2015: \$9,205,000).

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 5. Property, plant and equipment (cont'd)

Assets held under finance leases

During the financial year, the Group acquired property, plant and equipment with a finance lease of \$30,000 (2015: \$nil). The cash outflow on acquisition of property, plant and equipment amounted to \$1,515,000 (2015: \$6,174,000).

The carrying amount of property, plant and equipment held under finance leases at the balance sheet date was \$129,000 (2015: \$10,000) respectively.

Leased assets are pledged as security for the related finance lease liabilities (Note 21).

Assets pledged as security

In addition to assets held under finance leases, property, plant and equipment with a carrying amount of \$28,783,000 (2015: \$30,286,000) are subject to a floating charge to secure the Group's bills payable (Note 18).

## 6. Subsidiary companies

	Company	
	2016	2015
	\$'000	\$'000
Investment in shares, at cost	130,170	130,070

Subsidiary companies are detailed in Note 39.

## 7. Associated company

	Group	
	2016	2015
	\$'000	\$'000
Shareholders' loan	3,396	13,500
Negative goodwill	3,319	3,319
Share of post-acquisition loss	(491)	(650)
Share of post-acquisition reserves	2,828	2,669
Share of associated company's other comprehensive income	2,674	2,881
	8,898	19,050

Associated company is detailed in Note 39.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 7. Associated company (cont'd)

The summarised financial information of the associated company, not adjusted for the proportion of ownership interest held by the Group, is as follows:

	<b>Kairong Developments (S) Pte. Ltd. and its subsidiary company</b>	
	<b>2016</b>	<b>2015</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Summarised balance sheet:</b>		
Current assets	23,313	71,243
Non-current assets	25	30
Total assets	<u>23,338</u>	<u>71,273</u>
Current liabilities	16,878	47,692
Non-current liabilities	–	17,000
Total liabilities	<u>16,878</u>	<u>64,692</u>
Net assets	<u>6,460</u>	<u>6,581</u>
Proportion of the Group's ownership	40%	40%
Group's share of net assets	2,584	2,632
Goodwill on acquisition	3,319	3,319
Shareholders' loan	3,396	13,500
Other adjustments	(401)	(401)
Carrying amount of the investment	<u>8,898</u>	<u>19,050</u>
<b>Summarised statement of comprehensive income:</b>		
Revenue	3,176	2,576
Profit after tax	398	784
Other comprehensive income	(518)	4,557
Total comprehensive income	<u>120</u>	<u>5,341</u>

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 8. Long-term investments

	Group		Company	
	2016	2015	2016	2015
	\$'000	\$'000	\$'000	\$'000
Cost:				
Quoted equity investments	921	–	–	–
Unquoted equity investments	3,685	3,685	380	380
Club memberships	193	193	–	–
	4,799	3,878	380	380
Less: Impairment losses	(148)	(148)	–	–
	4,651	3,730	380	380

## 9. Properties under development

	Group	
	2016	2015
	\$'000	\$'000
Land	7,071	7,514
Development costs	6,592	8,222
	13,663	15,736
Less: Costs written off	–	(1,559)
Less: Allowance for foreseeable losses	(594)	(631)
	13,069	13,546
Analysis of allowance for foreseeable losses:		
At 1 July	(631)	(1,133)
Written-off during the financial year	–	431
Exchange differences	37	71
At 30 June	(594)	(631)

As at 30 June 2016, a parcel of land, which is in the planning stage of development, is held under the names of related parties of the Group. The land and development costs incurred on this piece of land amounted to \$1,803,000 (2015: \$1,852,000).



# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 9. Properties under development (cont'd)

The details of the Group's properties under development are as follows:

	Property	Tenure of land	Percentage of completion at 30.6.2016/ expected date of completion	Site area/ gross floor area	Group's effective interest	Description and existing use
<b>Malaysia</b>						
(i)	Kawasan Bandar XLII District of Melaka Tengah	99 years	Planning Stage	0.65 hectare	100%	Commercial land
(ii)	Lot 8243 (formerly Lot 1916) Mukim Tanjung Duabelas, District of Kuala Langat, Selangor (Mahkota Industrial Park, Banting)	Freehold	Planning Stage	53.07 hectare	100%	Industrial land
(iii)	Mukim Tanjung Duabelas, District of Kuala Langat, Selangor	Freehold	Planning Stage	4.70 hectare	100%	Commercial land
(iv)	Mukim Tanjung Duabelas, District of Kuala Langat, Selangor (No. PT 41539)	Freehold	Planning stage	3.43 hectare	100%	Industrial land
(v)	Lot 2090 Mukim Plentong District of Johor Bahru, Johor	Freehold	Planning Stage	0.58 hectare	100%	80 units of low cost flats

## 10. Deferred taxation

	Group	
	2016	2015
	\$'000	\$'000
<b>Deferred tax assets</b>		
At 1 July	1,287	1,050
(Reversal)/provision made during the financial year	(670)	229
Currency alignment	(28)	8
At 30 June	589	1,287
<b>Deferred tax liabilities</b>		
At 1 July	3,281	1,914
(Reversal)/provision made during the financial year	(142)	1,367
At 30 June	3,139	3,281

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 10. Deferred taxation (cont'd)

	Group			
	Consolidated balance sheet		Consolidated statement of comprehensive income	
	2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000
<b>Deferred tax assets</b>				
Provisions	589	1,287	670	(229)
<b>Deferred tax liabilities</b>				
Differences in depreciation for tax purposes	554	696	(142)	(254)
Revaluation on industrial buildings	2,585	2,585	-	-
	3,139	3,281	(142)	(254)
Deferred income tax (Note 33)			528	(483)

## 11. Completed properties held for sale

	Group	
	2016 \$'000	2015 \$'000
Freehold and leasehold land cost	11,347	24,009
Construction costs	16,488	27,586
Borrowing costs capitalised	2,188	4,065
Allowance for impairment loss	(2,102)	(5,303)
	27,921	50,357
<b>Movement in allowance account:</b>		
At 1 July	5,303	3,559
Arose during the financial year	-	2,337
Write-back during the financial year	(3,201)	(593)
At 30 June	2,102	5,303

Certain properties included in completed properties held for sale are rented out and are generating rental income. It is the intention of the Group to dispose of these properties and as such, they have been retained as completed properties held for sale on the reporting date.

Certain land, amounting to \$602,000 (2015: \$640,000) are held under the names of related parties of the Group.

The Group estimates the allowance for impairment loss by taking into account the estimated selling prices against the carrying value of the completed properties held for sale.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 11. Completed properties held for sale (cont'd)

The Group's completed properties held for sale comprise mainly of unsold units in the following projects:

	Property	Tenure of land	Site area/ gross floor area	Group's effective interest	Description and existing use
	<b>Malaysia</b>				
(i)	Kawasan Bandar XLII District of Melaka Tengah	99 years lease (expiring in 2090)	8.92 hectare/ 104,516 sq.m.	100%	280 units of 4-storey shop/office <sup>(a)</sup>
(ii)	Lot 3066 & 3067 Mukim Tebrau District of Johor Bahru, Johor	Freehold	3.19 hectare/ 20,241 sq.m.	100%	Hypermarket
			0.79 hectare/ 15,080 sq.m.	100%	48 units of shop houses <sup>(b)</sup>
	<b>Singapore</b>				
(iii)	Lot 96927P, 96929A MK 25 7 Crescent Road	Freehold	3,078.3 sq.m./ 6,024 sq.m.	100%	14 units of 2-storey strata detached houses <sup>(c)</sup>
(a)	3 units unsold (2015: 3 units unsold)				
(b)	1 unit unsold (2015: 1 unit unsold)				
(c)	4 units unsold (2015: 10 units unsold)				

## 12. Inventories

	Group	
	2016 \$'000	2015 \$'000
Trading stocks	21,020	25,630
Goods in transit	14,016	3,531
Raw material	4,648	–
Remnant	30	321
	39,714	29,482
Provision for onerous contracts	(159)	(256)
	39,555	29,226

The Group has pledged a floating charge over the inventories as security over the bills payable (Note 18).

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 12. Inventories (cont'd)

### *Movement for provision for onerous contracts*

	Group	
	2016	2015
	\$'000	\$'000
At 1 July	256	44
(Write-back)/provision during the financial year (Note 27)	(97)	212
At 30 June	159	256

Provision for onerous contracts is made when the unavoidable costs of meeting the obligations under existing sales contracts exceed the economic benefits expected to be received under them. Movement in provision for onerous contracts is included in "cost of sales" in profit or loss

## 13. Trade debtors

	Group	
	2016	2015
	\$'000	\$'000
Trade debtors	16,474	22,978
Less: Allowance for doubtful debts	(41)	-
Total trade debtors	16,433	22,978
Less: Sales tax receivables	(20)	(9)
Total trade debtors (excluding sales tax receivable)	16,413	22,969

Trade receivables are non-interest bearing and are generally on 30 to 90 days' terms. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

The Group has pledged a floating charge over the trade debtors, net of allowance for uncollectible amounts, amounting to \$15,803,000 (2015: \$21,745,000) as security over the bills payable (Note 18).

The Group held security deposits of \$1,879,000 as at 30 June 2016 (2015: \$1,889,000) from tenants against the trade debtors of its property rental business.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 13. Trade debtors (cont'd)

### Debts that are past due but not impaired

The Group has trade debtors amounting to \$6,461,000 (2015: \$11,388,000) that are past due at the balance sheet date but not impaired. These debts are unsecured and the analysis of their ageing at the balance sheet date is as follows:

	<b>Group</b>	
	<b>2016</b>	<b>2015</b>
	\$'000	\$'000
<b><i>Trade debtors past due:</i></b>		
Less than 30 days	4,552	7,734
30 to 60 days	1,242	2,965
60 to 90 days	115	333
More than 90 days	552	356
	6,461	11,388

### Debts that are impaired

The Group's trade debtors that are individually impaired at the balance sheet date and the movement of the allowance accounts used to record the impairment are as follows:

	<b>Group</b>	
	<b>2016</b>	<b>2015</b>
	\$'000	\$'000
Trade debtors – nominal amounts	41	–
Less: Allowance for doubtful debts	(41)	–
	–	–
<b><i>Movement in allowance accounts:</i></b>		
At 1 July	–	16
Arose during the financial year	41	–
Utilised	–	(16)
At 30 June	41	–

Trade debtors that are individually determined to be impaired at the end of reporting period relate to debtors that have defaulted on payments. These receivables are not secured by any collateral or credit enhancements.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 14. Other debtors

	Note	Group	
		2016 \$'000	2015 \$'000
Deposits		204	3,848
Sundry debtors		153	231
		<u>357</u>	<u>4,079</u>

The Group has pledged a floating charge over the other debtors, amounting to \$126,000 (2015: \$1,221,000) as security over the bills payable (Note 18).

## 15. Due from subsidiary companies

### Non-current

Amounts due from subsidiary companies are non-trade related, unsecured, non-interest bearing, and are not expected to be repaid within the next twelve months. The amount is to be settled in cash

### Current

The amount due from subsidiary company is unsecured, non-interest bearing and is repayable on demand. The amounts are to be settled in cash.

## 16. Due from related parties

	Group	
	2016 \$'000	2015 \$'000
Trade related	2	2
Non-trade related	393	878
	<u>395</u>	<u>880</u>

Trade related amounts are unsecured, non-interest bearing, and repayable within trade credit terms. The amounts are to be settled in cash.

Non-trade related amounts are unsecured, non-interest bearing and repayable on demand. The amounts are to be settled in cash.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 17. Cash and cash equivalents

For the purpose of the consolidated cash flow statement, cash and cash equivalents comprise the following at the balance sheet date:

	Group		Company	
	2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000
<u>Non-current</u>				
Fixed deposits	16	46	-	-
<u>Current</u>				
Fixed deposits	16,853	15,868	-	-
Cash and bank balances	17,519	28,926	23	20
	34,388	44,840	23	20
Less: Deposits with maturity more than three months	(78)	(143)	-	-
Total cash and cash equivalents	34,310	44,697	23	20

Cash at bank earns interest at floating rates based on daily bank deposit rates. The weighted average effective interest rate on fixed deposits was 4.00% (2015: 3.80%) per annum. The average maturity dates of these deposits ranged was 85 (2015: 85) days.

Included in the cash and bank balances is an amount of \$4,931,000 (2015: \$6,078,000) held pursuant to local and foreign Housing Development Act and therefore restricted from use in other operations. Out of this amount, \$486,000 (2015: \$1,455,000) are held under the names of director related companies, of which the Group is the beneficiary and has control over.

The Group has pledged a floating charge over the cash and bank balances and fixed deposits, amounting to \$10,960,000 (2015: \$21,393,000) and \$95,000 (2015: \$201,000) as security over the bills payable (Note 18) and unutilised credit facilities respectively.

# NOTES TO THE FINANCIAL STATEMENTS

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## 18. Trade creditors

	<b>Group</b>	
	<b>2016</b>	<b>2015</b>
	\$'000	\$'000
Current:		
Trade creditors	562	1,554
Bills payable	19,869	24,045
Retention sum	323	735
Rental deposits	1,214	873
Total trade creditors	21,968	27,207
Less: Sales tax payable	(214)	(677)
Total trade creditors (excluding sales tax payables)	<u>21,754</u>	<u>26,530</u>
Non-current:		
Retention sum	326	-
Rental deposits	665	941
Rental deposits	<u>991</u>	<u>941</u>

Bills payable of the Group is secured by letters of comfort from the Company and a floating charge over all assets of a subsidiary company.

## 19. Other creditors

	<b>Group</b>		<b>Company</b>	
<b>Note</b>	<b>2016</b>	<b>2015</b>	<b>2016</b>	<b>2015</b>
	\$'000	\$'000	\$'000	\$'000
Deposits received	7	8	-	-
Sundry creditors	239	265	-	-
Accruals	2,472	1,580	220	247
Accrued development cost	2,306	2,973	-	-
	<u>5,024</u>	<u>4,826</u>	<u>220</u>	<u>247</u>

## 20. Due to related parties

Amounts due to related parties are non-trade related, unsecured, non-interest bearing, and are repayable on demand. The amounts are to be settled in cash.



# NOTES TO THE FINANCIAL STATEMENTS

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## 21. Interest-bearing loans and borrowings

	Maturity	Group	
		2016 \$'000	2015 \$'000
Current:			
- Obligations under finance leases	2016	56	34
		<u>56</u>	<u>34</u>
Non-current:			
- Revolving credit facility		-	13,905
- Obligations under finance leases	2017	6	35
		<u>6</u>	<u>13,940</u>
Total interest-bearing loans and borrowings		<u>62</u>	<u>13,974</u>

### Obligations under finance leases

These obligations are secured by a charge over the leased assets (Note 5). The average discount rate implicit in the leases is 4.61% (2015: 3.86%) per annum. These obligations are denominated in the respective functional currencies of the relevant entities in the Group. There are no restrictions placed upon the Group by entering into these leases.

The future minimum lease payments under finance leases together with the present value of the net minimum lease payments are as follows:

	Minimum payments 2016 \$'000	Present value of payments 2016 \$'000	Minimum payments 2015 \$'000	Present value of payments 2015 \$'000
Within one year	60	56	38	34
After one year but not more than five years	6	6	38	35
Total minimum lease payments	<u>66</u>	<u>62</u>	<u>76</u>	<u>69</u>
Less: Amount representing finance charges	(4)	-	(7)	-
Present value of minimum lease payments	<u>62</u>	<u>62</u>	<u>69</u>	<u>69</u>

### Revolving credit facility

The revolving credit facility is denominated in SGD and bears interest at 2.07% to 2.70% (2015: 1.77% to 2.22%) per annum respectively.

For the financial year ended 30 June 2015, the facility was secured by:

- first legal mortgage over the Group's investment properties;
- corporate guarantee from the Company

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 22. Provisions

	Group	
	\$'000	\$'000
Qualifying certificate extension charges		
At 1 July 2015	1,466	-
Arose during the year	-	1,466
Utilised	(986)	-
Unused amounts reversed	(480)	-
At 30 June 2016	-	1,466

### Provision for qualifying certificate extension charges

A provision was recognised based on expected qualifying certificate extension charge as at 30 June 2015, based on 8% of land purchase price (apportioned for unsold units). Assumptions used to calculate the provision were based on current information available about similar charge levied for similar properties. During the financial year, \$986,000 of provision was utilised and the unused amounts of \$480,000 were reversed accordingly.

## 23. Due to subsidiary companies

Amounts due to subsidiary companies are non-trade related, unsecured, non-interest bearing and are not due for repayment within the next 12 months. The amounts are to be settled in cash.

## 24. Share capital

	Company	
	2016	2015
	\$'000	\$'000
Issued and fully paid:		
Balance at beginning and end of year:		
156,453,000 ordinary shares	150,113	150,113

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions. The ordinary shares have no par value.

## 25. Capital reserve and exchange translation reserve

### Capital reserve

Capital reserve comprises revaluation reserves for industrial buildings and fair value gain arising from available for sale investments.

### Exchange translation reserve

The exchange translation reserve represents exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 26. Revenue

	Group	
	2016	2015
	\$'000	\$'000
Sales of goods	92,898	136,223
Sales from property development	28,845	23,545
Rental and service revenue	7,801	8,636
Dividend income from unquoted investments	57	53
	<u>129,601</u>	<u>168,457</u>

## 27. Cost of sales

	Group	
	2016	2015
	\$'000	\$'000
Included in cost of sales are the following items:		
Direct labour and related costs	3,012	3,195
Provision for inventories obsolescence	53	–
(Write-back)/provision for onerous contracts	(97)	212
Inventories recognised as an expense in cost of sales	<u>82,293</u>	<u>121,428</u>

## 28. Other income

	Group	
	2016	2015
	\$'000	\$'000
Included in other income are the following items:		
Dividend income	15	–
Gain on disposal of property, plant and equipment	85	84
Interest income	658	517
Write-back of provision for qualifying certificate extension	480	–
Service income	137	143
Sundry income	361	247
	<u>1,736</u>	<u>991</u>

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 29. Finance costs

	Group	
	2016	2015
	\$'000	\$'000
Interest expense/bank charges:		
Revolving credit facilities and bank loans	146	301
Hire purchases	4	5
Trust receipts	432	586
Loss on interest rate swap	71	133
Commitment fee	36	15
Others	18	79
	707	1,119
	707	1,119

## 30. Other operating expenses

	Group	
	2016	2015
	\$'000	\$'000
Foreign currency gain, net	(604)	(1,583)
Write-off of property development costs	–	1,128
(Write-back)/allowance for impairment of completed properties	(3,201)	1,744
Gain on revaluation of industrial buildings (relating to previous deficit on revaluation)	–	(258)
	(3,805)	1,031
	(3,805)	1,031

## 31. Profit before taxation

This is determined after charging/(crediting) the following:

	Group	
	2016	2015
	\$'000	\$'000
Audit fees paid to:		
- Auditors of the Company	190	184
- Other auditors	18	16
Non-audit fees paid to other auditors	1	70
Depreciation of property, plant and equipment (Note 5)	2,784	2,246
Staff costs (Note 32)	5,637	5,031
(Write-back)/provision for qualifying certificate extension charges	(480)	1,466
Loss on fair value changes on derivatives	72	228
Allowance for doubtful debts, net (Note 13)	41	–
(Write-back)/provision for onerous contracts	(97)	212
(Write-back)/allowance for impairment of completed properties	(3,201)	1,744
Provision for inventories obsolescence	53	–
	53	–
	53	–

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 32. Staff costs

	Group	
	2016	2015
	\$'000	\$'000
Directors of the Company		
- Directors' remuneration	755	726
- CPF contributions	32	26
Key management personnel of the Company and its subsidiary companies		
- Employees' remuneration	1,169	990
- CPF contributions	102	75
Staff costs		
- Salaries and other benefits	3,156	2,918
- CPF and other defined contributions	423	296
	<u>5,637</u>	<u>5,031</u>

The remuneration is paid to directors and key management officers in their capacity as employees.

Number of directors in remuneration bands:

Above \$500,000	1	-
\$250,000 to below \$500,000	1	2
Below \$250,000	3	4
	<u>5</u>	<u>6</u>

Number of key management officers in remuneration bands:

\$250,000 to below \$500,000	2	1
Below \$250,000	5	6
	<u>7</u>	<u>7</u>

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 33. Taxation

### *Major components of taxation*

Major components of income tax expense for the financial years ended 30 June were:

	<b>Group</b>	
	<b>2016</b>	<b>2015</b>
	\$'000	\$'000
Current income tax:		
- Singapore	823	337
- Foreign	856	2,859
- Under/(over) provision in respect of previous financial years	196	(306)
	1,875	2,890
Deferred income tax:		
- Origination and reversal of temporary differences	57	(732)
- Under provision in respect of previous financial years	471	249
	528	(483)
	2,403	2,407

### *Relationship between tax expense and accounting profit*

A reconciliation between the tax expense and the product of accounting profit multiplied by the applicable tax rates is as follows:

	<b>Group</b>	
	<b>2016</b>	<b>2015</b>
	\$'000	\$'000
Accounting profit	7,609	13,520
Tax at statutory rate of 17% (2015: 17%)	1,294	2,298
<i>Adjustments:</i>		
Tax effect on different tax rate of other country	466	748
Non-deductible expenses	586	741
Income not subjected to tax	(490)	(577)
Under/(over) provision in respect of previous financial years	667	(57)
Effect of partial tax exemption and tax relief	(47)	(677)
Tax effect on benefit from operating losses not recorded	21	-
Share of results of associates and joint venture	(113)	(53)
Others	19	(16)
	2,403	2,407

The Company and its subsidiary companies incorporated in Singapore are subject to income tax at the statutory tax rate of 17% for the financial years ended 30 June 2016 and 2015. The subsidiary companies incorporated in Malaysia are subject to income tax at the statutory tax rate of 24% for the financial year ended 30 June 2016 (30 June 2015: 25%).

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 33. Taxation (cont'd)

*Tax charge relating to other comprehensive income*

The tax charge relating to each component of other comprehensive income is as follows:

	Group	
	2016	2015
	\$'000	\$'000
Net surplus on revaluation of industrial buildings	-	1,621

## 34. Earnings per share

	Group	
	2016	2015
	\$'000	\$'000
Net earnings attributable to ordinary shareholders	6,929	10,046
Weighted average number of ordinary shares for calculation of basic and fully diluted earnings per share ('000)	156,453	156,453
	<b>Cents</b>	<b>Cents</b>
Earnings per share – basic and diluted	4.4	6.4

## 35. Dividends

	Group and Company	
	2016	2015
	\$'000	\$'000
Declared and paid during the financial year:		
Dividends on ordinary shares:		
Interim one-tier tax exempt dividend for 2016: nil (2015: 1.00 cent)	-	1,565

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 36. Related party transactions

### Sale and purchase of goods and services

In addition to the related party information disclosed elsewhere in the financial statements, the following are the transactions entered into by the Group and the Company with related parties:

	Group		Company	
	2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000
Dividend income received from a subsidiary company	-	-	(319)	(850)
Management fee paid to related company	77	86	39	43
Purchase of goods from related parties	10,931	17,700	-	-
Rental paid to a subsidiary company	-	-	53	52
Rental expenses paid to related companies	-	18	-	-
Recovery of expenses from related companies	(378)	(145)	-	-
Rental and service income from related companies	(150)	(177)	-	-

### Compensation of key management personnel

The details of the remuneration are in Note 32.

## 37. Commitments and contingencies

### (i) *Operating lease commitments – as lessee*

The Group's industrial buildings, used for its steel business, are constructed on land leased under operating leases. The three (2015: three) plots of leasehold land have remaining non-cancellable lease terms of 3, 8 and 16 years. The leases include a clause that enables revision of the rental charge on an annual basis based on prevailing market conditions. There are no restrictions placed upon the Group by entering into these leases. Operating lease payments recognised in the consolidated statement of comprehensive income during the financial year amounted to \$755,000 (2015: \$698,000). Future minimum lease payments payable under these non-cancellable leases as at the balance sheet date are as follows:

	Group	
	2016 \$'000	2015 \$'000
Within one year	690	742
After one year but not more than five years	2,386	2,781
More than five years	3,403	4,034
	<u>6,479</u>	<u>7,557</u>



# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 37. Commitments and contingencies (cont'd)

### (ii) Operating lease commitments – as lessor

The Group has entered into property leases on its investment properties in Singapore and a completed property held for sale in Malaysia. These non-cancellable leases have remaining lease terms of less than three years. Some leases have specified higher rental charges applicable as the leases progress.

Future minimum lease payments receivable under the leases as at the balance sheet date are as follows:

	Group	
	2016	2015
	\$'000	\$'000
Not later than one year	5,064	5,949
Later than one year but not later than five years	1,799	2,194
	<u>6,863</u>	<u>8,143</u>

### (iii) Capital commitments

Capital expenditure contracted for as at the balance sheet date but not recognised in the financial statements are as follows:

	Group	
	2016	2015
	\$'000	\$'000
Capital commitments in respect of property, plant and equipment	<u>-</u>	<u>151</u>

### (iv) Significant commitments

During the financial year, a significant portion of new orders for the Group's steel business were contracted on a variable-price basis. The price is pegged to the cost of steel as published by the Building Construction Authority. At the end of the financial year, total steel deliverable to customers on variable-price contracts ("VPC") amounted to 66% (2015: 71%) of its total contracts on hand. The remaining relates to the fixed-price contracts ("FPC").

As the selling prices for VPC are not fixed, the economic benefits to be received cannot be ascertained. Due to the long duration of VPC and its re-pricing nature, the purchases of supplies to fulfil such contracts are not yet committed. As such it is also not possible to determine the costs of meeting the Group's obligations on VPC.

The selling prices for FPC are fixed but the purchases of supplies to fulfil such contracts are not yet committed. As such, it is also not possible to determine the costs of meeting the Group's obligations on FPC. However the Group will assess for provision for onerous contracts in respect of its inventories using the selling prices of FPC (Note 12).

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 37. Commitments and contingencies (cont'd)

### (v) *Contingent liabilities*

#### Charges

The Group has a charge on its fixed deposits of \$95,000 (2015: \$201,000) in relation to a bank guarantee bond in connection with works carried out on properties under development.

#### Guarantees

	Company	
	2016 \$'000	2015 \$'000
Guarantees given by the Company to banks in connection with bank facilities provided to subsidiary company	49,350	50,850
Guarantees given by the Company to banks in connection with bank facilities provided to associated company	-	6,800
	<hr/>	<hr/>
Amount utilised in respect of guarantees issued at 30 June	2,850	23,555

#### Letters of credit

A subsidiary of the Group has given letters of credit which amounted to \$26,956,000 (2015: \$7,479,000) in favour of suppliers in relation to purchases.

## 38. Segment information

For management purposes, the Group is organized into business units based on their products and services, and has four reportable segments as follows:

- (i) The steel trading segment is a supplier of steel reinforcement bars (rebars) for building construction and civil works. It also provides services to cut, bend or assemble the rebars to customer requirements.
- (ii) The property development segment is in the business of building residential, commercial and industrial properties for sale.
- (iii) The property rental segment owns, manages and leases industrial and commercial properties.
- (iv) The investment holding segment manages the Group's long-term investments.

Management monitors the operating results of its business segments separately for making decisions on resource allocation and performance assessment. Segment performance is evaluated on operating profit or loss. Group financing (including finance costs) and taxation are managed on a group basis and are not allocated to the segments. Transfer prices between operating segments are on an arm's length basis in a manner similar to transactions with third parties.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 38. Segment information (cont'd)

	Steel trading		Property development		Property rental		Investment holding		Eliminations		Consolidated	
	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenues:</b>												
Sales to external customers	92,898	136,223	28,845	23,545	7,801	8,636	-	-	-	-	129,544	168,404
Dividend income	-	-	-	-	-	-	57	53	-	-	57	53
Inter-segment sales	-	-	-	-	53	52	-	-	(53)	(52)	-	-
Total revenues	<u>92,898</u>	<u>136,223</u>	<u>28,845</u>	<u>23,545</u>	<u>7,854</u>	<u>8,688</u>	<u>57</u>	<u>53</u>	<u>(53)</u>	<u>(52)</u>	<u>129,601</u>	<u>168,457</u>
<b>Results:</b>												
Interest income	-	-	658	517	-	-	-	-	-	-	658	517
Depreciation of property, plant and equipment	(2,717)	(2,174)	(40)	(24)	(27)	(48)	-	-	-	-	(2,784)	(2,246)
Write-back/(provision) for qualifying certificate extension charges	-	-	480	(1,466)	-	-	-	-	-	-	480	(1,466)
Write-off of property development costs	-	-	-	(1,128)	-	-	-	-	-	-	-	(1,128)
Write-back/(provision) for onerous contracts	97	(212)	-	-	-	-	-	-	-	-	97	(212)
Write-back/(allowance) for impairment of completed properties	-	-	3,201	(1,744)	-	-	-	-	-	-	3,201	(1,744)
Fair value changes in investment properties	-	-	-	-	-	820	-	-	-	-	-	820
Share of results of joint venture company	-	-	-	-	-	-	506	-	-	-	506	-
Share of results of associated company	-	-	159	314	-	-	-	-	-	-	159	314
Loss on fair value changes on derivatives	(48)	(108)	(25)	(120)	-	-	-	-	-	-	(73)	(228)
Gain on disposal of property, plant and equipment	29	31	-	53	56	-	-	-	-	-	85	84
Gain on revaluation on industrial building (relating to previous deficit on revaluation)	-	258	-	-	-	-	-	-	-	-	-	258
Operating profit/(loss)	<u>(2,537)</u>	<u>2,378</u>	<u>5,058</u>	<u>4,762</u>	<u>4,817</u>	<u>6,254</u>	<u>1,297</u>	<u>2,095</u>	<u>(319)</u>	<u>(850)</u>	<u>8,316</u>	<u>14,639</u>
Finance costs											(707)	(1,119)
Profit before tax											7,609	13,520
Taxation											(2,403)	(2,407)
Profit for the financial year											<u>5,206</u>	<u>11,113</u>

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 38. Segment information (cont'd)

	Steel trading		Property development		Property rental		Investment holding		Eliminations		Consolidated	
	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets and liabilities:</b>												
Segment assets	95,377	104,000	73,527	107,857	133,207	134,457	56,806	46,931	(41,161)	(55,158)	317,756	338,087
Current and deferred tax assets											1,019	1,287
Total assets											<u>318,775</u>	<u>339,374</u>
Segment liabilities	22,887	28,209	3,125	4,064	30,593	43,518	13,325	15,334	(41,161)	(55,158)	28,769	35,967
Current and deferred tax liabilities											3,880	4,518
Loans and borrowings											62	13,974
Total liabilities											<u>32,711</u>	<u>54,459</u>
<b>Other segment information:</b>												
Capital expenditure	1,294	5,690	40	288	211	196	-	-	-	-	1,545	6,174
Joint venture company	-	-	-	-	-	-	24,071	-	-	-	24,071	-
Associated company	-	-	8,898	19,050	-	-	-	-	-	-	8,898	19,050

- A Inter-segment revenues are eliminated on consolidation.  
 B Inter-segment transactions are eliminated on consolidation.  
 C Inter-segment balances are eliminated on consolidation.  
 D Capital expenditure consists of additions to property, plant and equipment.

### Geographical information

Revenue and non-current assets information based on the entity's country of domicile and geographical location of assets respectively are as follows:

	Singapore		Malaysia		People's Republic of China		Consolidated	
	2016	2015	2016	2015	2016	2015	2016	2015
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Segment revenue	98,058	151,790	31,543	16,667	-	-	129,601	168,457
Non-current assets	152,498	153,457	13,698	14,363	-	-	166,196	167,820
Investment in joint venture company	-	-	24,071	-	-	-	24,071	-
Investment in associated company	-	-	-	-	8,898	19,050	8,898	19,050

Non-current assets information presented above consist of investment properties, property, plant and equipment, long-term investments, properties under development, deferred tax assets and fixed deposits as presented in the consolidated balance sheet.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 39. Subsidiary, joint venture and associated companies

### *Investment in subsidiary companies*

#### A. Composition of the Group

The Group has the following significant investments in subsidiaries.

	Name of company	Principal activities	Principal place of business	Proportion of ownership interest held	
				2016 %	2015 %
<b>Subsidiary companies:</b>					
<b><i>Held by the Company</i></b>					
b	Che Kiang Realty Sdn Bhd	Property development	Malaysia	100	100
a	Teck Chiang Realty Private Limited	Investment holding, property investment and development and general merchants	Singapore	100	100
a	Angkasa Amsteel Pte. Ltd.	Importers, exporters and distributors of steel and iron products and commission agents	Singapore	50 plus 1 share	50 plus 1 share
a	LTC Capital Pte. Ltd.	Investment holding	Singapore	100	100
a	LTC Development Pte. Ltd.	Investment holding	Singapore	100	–
<b><i>Held through Teck Chiang Realty Private Limited</i></b>					
a	Teck Chiang (International) Pte Ltd	Investment holding	Singapore	100	100
<b><i>Held through Angkasa Amsteel Pte. Ltd.</i></b>					
a	Angkasa Welded Mesh Pte Ltd	Dormant	Singapore	100	100
a	Angkasa Steel Pte. Ltd.	Steel trader	Singapore	100	100
b	Angkasa Amsteel (M) Sdn. Bhd.	Steel trader	Malaysia	100	100
c	Angkasa Steel Sdn. Bhd.	Dormant	Malaysia	100	–
<b><i>Held through LTC Capital Pte. Ltd.</i></b>					
b	LTC Capital Holdings Sdn. Bhd.	Dormant	Malaysia	100	100
a	Audited by Ernst & Young LLP, Singapore.				
b	Audited by Ernst & Young, Chartered Accountants, Malaysia.				
c	Unaudited as it was dormant during the financial year it was acquired				

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 39. Subsidiary, joint venture and associated companies (cont'd)

### *Investment in subsidiary companies (cont'd)*

#### B. Interest in subsidiary companies with material non-controlling interest (NCI)

Name of Subsidiary	Principal place of business	Proportion of ownership interest held by non-controlling interest	Profit/(loss) allocated to NCI during the reporting period \$'000	Accumulated NCI at the end of reporting period \$'000	Dividends paid to NCI \$'000
30 June 2016:					
Angkasa Amsteel Pte. Ltd. and its subsidiary companies	Singapore	50 less 1 share	(1,723)	34,525	850
30 June 2015:					
Angkasa Amsteel Pte. Ltd. and its subsidiary companies	Singapore	50 less 1 share	1,067	36,264	1,500

Significant restrictions:

The Group will not extend financial assistance to its subsidiary companies with material NCI nor receive such assistance from it unless such assistance is concurrently extended or received by the NCI proportionate to the respective shareholdings.

#### C. Summarised financial information about subsidiary companies with material NCI

Summarised financial information including goodwill on acquisition and consolidation adjustments but before intercompany eliminations of subsidiary companies with material non-controlling interests are as follows:

##### Summarised balance sheets

	Angkasa Amsteel Pte. Ltd. and its subsidiary companies	
	2016 \$'000	2015 \$'000
<b>Current</b>		
Assets	66,574	73,691
Liabilities	(23,191)	(28,192)
Net current assets	43,383	45,499
<b>Non-current</b>		
Assets	28,803	30,309
Liabilities	(3,139)	(3,281)
Net non-current assets	25,664	27,028
Net assets	69,047	72,527

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 39. Subsidiary, joint venture and associated companies (cont'd)

### *Investment in subsidiary companies (cont'd)*

#### C. Summarised financial information about subsidiary companies with material NCI (cont'd)

##### Summarised statement of comprehensive income

	<b>Angkasa Amsteel Pte. Ltd. and its subsidiary companies</b>	
	<b>2016</b>	<b>2015</b>
	\$'000	\$'000
<b>Revenue</b>		
(Loss)/profit before income tax	(2,968)	1,792
Income tax (expense)/credit	(477)	342
	<hr/>	<hr/>
(Loss)/profit after tax	(3,445)	2,134
Other comprehensive income	(16)	7,658
Total comprehensive income	<u>(3,461)</u>	<u>9,792</u>

##### Other summarised information

	<b>Angkasa Amsteel Pte. Ltd. and its subsidiary companies</b>	
	<b>2016</b>	<b>2015</b>
	\$'000	\$'000
Net cash flows (used in)/generated from operations	<u>(9,021)</u>	<u>9,316</u>
Acquisition of significant property, plant and equipment	<u>1,295</u>	<u>5,690</u>

#### D. Acquisition of subsidiary

On 3 June 2016, the Group's subsidiary company, Angkasa Amsteel Pte. Ltd. ("Angkasa Amsteel") acquired a 100% equity interest in Angkasa Steel Sdn. Bhd. (formerly known as Perwira Berkat Sdn Bhd) for a cash consideration of RM2. The carrying value of Angkasa Steel Sdn. Bhd. at 3 June 2016 is represented by its share capital of RM2. There is no gain or loss arising from acquisition.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 39. Subsidiary, joint venture and associated companies (cont'd)

### *Investment in joint venture*

On 11 November 2015, the Group acquired 50% interest in USP Equity Sdn. Bhd. ("USP Equity") that is held through a subsidiary for a total consideration of \$23,145,000. This joint venture is incorporated in Malaysia and holds 90% interest in Sogo (K.L.) Department Store Sdn. Bhd. (SOGO). The principal activity of SOGO is retail and distribution and the joint venture is a strategic venture in the business. The Group jointly controls the venture with other partner under the contractual agreement and requires unanimous consent for all major decisions over the relevant activities.

The Group has not completed the Purchase Price Allocation ("PPA") for the acquisition of USP Equity. The Group is required to complete the PPA within 1 year from the date of acquisition, which is 10 November 2016. For the current financial year, the Group has performed a provisional PPA and has computed the provisional goodwill amount of \$10,492,000. The provisional goodwill will be adjusted subsequently upon the completion of the PPA.

Summarised financial information in respect of USP Equity based on its FRS financial statements, and reconciliation with the carrying amount of the investment in the consolidated financial statements are as follows:

### Summarised balance sheet

	<b>2016</b>
	\$'000
<b>Current</b>	
Assets	39,927
Liabilities	(30,401)
Net current liabilities	<u>9,526</u>
<b>Non-current</b>	
Assets	21,124
Liabilities	(470)
Net non-current assets	<u>20,654</u>
Net assets	<u><u>30,180</u></u>
Less: Non-controlling interests	(3,021)
Net assets attributable to owners	27,159
Proportion of the Group's ownership	50%
Group's share of net assets	<u>13,579</u>
Goodwill on acquisition	<u>10,492</u>
Carrying amount of the investment	<u><u>24,071</u></u>



# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 39. Subsidiary, joint venture and associated companies (cont'd)

*Investment in joint venture (cont'd)*

### Summarised statement of comprehensive income

	<b>2016</b>
	\$'000
<b>Revenue</b>	51,142
Profit before income tax	1,551
Income tax expense	(416)
Profit after tax	<u>1,135</u>
Total comprehensive income	1,135
Less: Non-controlling interests	(123)
	<u><u>1,012</u></u>

### Joint venture:

*Held by LTC Capital Holdings Sdn. Bhd.*

	Name of company	Principal activities	Country of incorporation and place of business	Proportion of ownership interest held	
				2016	2015
				%	%
A	USP Equity Sdn. Bhd.	Investment holding	Malaysia	50	–
	<i>Held by USP Equity Sdn. Bhd.</i>				
A	Sogo (K.L.) Department Store Sdn. Bhd.	Operations of department store and related trading activities	Malaysia	90	–
	<i>Held by Sogo (K.L.) Department Store Sdn. Bhd.</i>				
A	Venus Arch Sdn. Bhd.	Operating car parking facility	Malaysia	100	–
A	Xingpao Enterprise Sdn. Bhd.	Food court operator	Malaysia	90	–
A	Audited Ernst & Young LLP, Chartered Accountants, Malaysia. Financial year end 31 March.				

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 39. Subsidiary, joint venture and associated companies (cont'd)

### *Investment in associated companies*

#### **Associated companies:**

#### ***Held by Teck Chiang (International) Pte Ltd***

	Name of company	Principal activities	Country of incorporation and place of business	Proportion of ownership interest held	
				2016 %	2015 %
A	Kairong Developments (S) Pte. Ltd.	Investment holding	Singapore	40	40

#### ***Held by Kairong Developments (S) Pte. Ltd.***

B	Kairong Developments (Shenyang) Co., Ltd.	Property development	People's Republic of China	100	100
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A Audited by KPMG, Singapore. Financial year end 31 December.

B Audited by Nexia TS, (Shanghai) Co., Ltd. Financial year end 31 December.

## 40. Financial risk management objectives and policies

The Group and the Company is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk, interest rate risk and foreign currency risk. The board of directors reviews and agrees policies and procedures for the management of these risks. The Audit Committee provides independent oversight to the effectiveness of the risk management process. It is, and has been throughout the current and previous financial year the Group's policy that no derivatives shall be undertaken except for the use as hedging instruments where appropriate and cost-efficient. The Group and the Company do not apply hedge accounting.

There has been no change to the Group's exposure to these financial risks or the manner in which it manages and measures the risks.

The following sections provide details regarding the Group's and Company's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 40. Financial risk management objectives and policies (cont'd)

### (a) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group's and the Company's exposure to credit risk arises primarily from trade debtors. For other financial assets (including cash and cash equivalents and derivatives), the Group and the Company minimise credit risk by dealing with high credit rating counterparties.

The Group's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

#### *Excessive risk concentration*

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographical region, or have economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Group's performance to developments affecting a particular industry.

In order to avoid excessive concentrations of risk, the Group's policies and procedures include specific guidelines to focus on maintaining a diversified portfolio. Identified concentrations of credit risks are controlled and managed accordingly. Selective hedging is used within the Group to manage risk concentrations at both the relationship and industry levels.

The Group does not apply hedge accounting.

#### Exposure to credit risk

At the end of the reporting period, the Group's and the Company's maximum exposure to credit risk is represented by:

- the carrying amount of each class of financial assets recognised in the balance sheets, including derivatives with positive fair values; and
- a nominal amount of \$2,850,000 (2015: \$23,555,000) relating to corporate guarantees provided by the Company for the bank loans taken by subsidiary and associated companies.

Information regarding credit enhancements for trade debtors is disclosed in Note 13.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 40. Financial risk management objectives and policies (cont'd)

### (a) Credit risk (cont'd)

#### *Credit risk concentration profile*

The Group determines concentration of credit risk by monitoring the country and industrial sector profile of its trade receivables on an ongoing basis. The credit risk concentration profile of the Group's trade debtors at the end of the reporting period are as follows:

	2016		2015	
	\$'000	% of total	\$'000	% of total
<b>Group</b>				
<b>By geographical:</b>				
Singapore	8,471	52	17,965	78
Malaysia	7,962	48	5,013	22
	<u>16,433</u>	<u>100</u>	<u>22,978</u>	<u>100</u>
<b>By business:</b>				
Steel trading	15,803	96	21,745	95
Property development	158	1	757	3
Property rental	472	3	476	2
	<u>16,433</u>	<u>100</u>	<u>22,978</u>	<u>100</u>

The Group determines credit risk concentration for its Steel and Property related businesses separately.

#### Property development and property rental business

Trade debtors for these business segments do not have concentration of credit risk as the customers are individuals or corporates of diverse background or nature.

#### Steel business

There is no significant concentration of credit risk except that customers are predominantly in the construction industry. As at 30 June 2016, approximately 68% (2015: 77%) of the trade debtors of the Steel business are due from 5 (2015: 5) customers who are key players in the construction industry.

#### *Financial assets that are neither past due nor impaired*

Trade and other debtors that are neither past due nor impaired are creditworthy debtors with good payment record with the Group. Cash and cash equivalents and derivatives that are neither past due nor impaired are placed with or entered into with reputable financial institutions or companies.

#### *Financial assets that are either past due or impaired*

Information regarding financial assets that are either past due or impaired is disclosed in Note 13.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 40. Financial risk management objectives and policies (cont'd)

### (b) Liquidity risk

Liquidity risk is the risk that the Group or the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities.

The Board and the management of the Group constantly reviews its cash and borrowing position to ensure that the Group maintains sufficient liquidity to meet its obligations as and when they fall due.

The Group assessed the concentration of risk with respect to refinancing its debt and concluded it to be low. Access to sources of funding is sufficiently available and the Group does not have any debt maturing within 12 months from the end of the reporting period other than the finance leases obligations.

The table below summarises the maturity profile of the Group's and the Company's financial assets and liabilities at the balance sheet date based on contractual undiscounted repayment obligations.

	2016			Total	2015			Total
	1 year or less	1 to 5 years	Over 5 years		1 year or less	1 to 5 years	Over 5 years	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Group</b>								
<b>Financial assets</b>								
Long-term investments	-	-	4,651	4,651	-	-	3,730	3,730
Trade debtors (excluding sales tax receivables)	16,413	-	-	16,413	22,969	-	-	22,969
Other debtors	407	-	-	407	4,140	-	-	4,140
Due from related parties	395	-	-	395	880	-	-	880
Fixed deposits	16,853	16	-	16,869	15,868	46	-	15,914
Cash and bank balances	17,519	-	-	17,519	28,926	-	-	28,926
Total undiscounted financial assets	51,587	16	4,651	56,254	72,783	46	3,730	76,559
<b>Financial liabilities</b>								
Trade creditors (excluding sales tax payables)	21,754	991	-	22,745	26,530	941	-	27,471
Other creditors	5,276	-	-	5,276	5,017	-	-	5,017
Due to related parties	534	-	-	534	1,336	-	-	1,336
Interest-bearing loans and borrowings	60	6	-	66	38	14,628	-	14,666
Total undiscounted financial liabilities	27,624	997	-	28,621	32,921	15,569	-	48,490
Total net undiscounted financial assets/(liabilities)	23,963	(981)	4,651	27,633	39,862	(15,523)	3,730	28,069

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 40. Financial risk management objectives and policies (cont'd)

### (b) Liquidity risk (cont'd)

	2016			Total	2015			Total
	1 year or less	1 to 5 years	Over 5 years		1 year or less	1 to 5 years	Over 5 years	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Company</b>								
<b>Financial assets</b>								
Due from subsidiary companies	322	-	49,922	50,244	853	-	50,113	50,966
Long-term investments	-	-	380	380	-	-	380	380
Cash and bank balances	23	-	-	23	20	-	-	20
Total undiscounted financial assets	345	-	50,302	50,647	873	-	50,493	51,366
<b>Financial liabilities</b>								
Other creditors	220	-	-	220	247	-	-	247
Due to related parties	10	-	-	10	10	-	-	10
Due to subsidiary companies	-	-	22,082	22,082	-	-	23,466	23,466
Total undiscounted financial liabilities	230	-	22,082	22,312	257	-	23,466	23,723
Total net undiscounted financial assets	115	-	28,220	28,335	616	-	27,027	27,643

### (c) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's and the Company's financial instruments will fluctuate because of changes in market interest rates. The Group's and the Company's exposure to interest rate risk arises primarily from their interest-bearing financial liabilities.

The Group's policy is to manage interest cost using a mix of fixed and floating rate debts. To manage this mix in a cost-efficient manner, the Group enters into interest rate swap unless market interest rates are persistently low. At the balance sheet date, nil% (2015: 100%) of the Group's interest-bearing financial liabilities are at floating interest rates.

#### Sensitivity analysis for interest rate risk

At the balance sheet date, if interest rates had been 75 (2015: 75) basis points lower/higher with all other variables held constant, the Group's profit before tax would have been \$149,000 (2015: \$285,000) higher/lower, arising mainly as a result of lower/higher interest expense on floating rate interest-bearing financial liabilities.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 40. Financial risk management objectives and policies (cont'd)

### (d) Foreign currency risk

The Group enters into fixed price contracts, mainly in US Dollars (USD) and Malaysian Ringgit (RM), with its suppliers for the purchase of steel. The Group is thus exposed to transactional foreign currency exposure dependent on the timing of its future purchases and when the liabilities are settled or are converted into the functional currency. Approximately 100% (2015: 96%) of the Group's steel purchases is denominated in foreign currencies.

The Group also holds cash and cash equivalents denominated in foreign currencies for working capital purposes. At balance sheet date, such foreign currency balances amount to \$39,000 (2015: \$20,000) in USD. At balance sheet date, the Group has trade debts denominated in RM which amount to \$7,962,000 (2015: \$5,004,000).

Unless there is persistent weakness in the trend of the USD, the Group uses forward currency contracts to hedge between 50% to 100% of its anticipated steel purchases denominated in USD.

At 30 June 2016, the Group had hedged 94% (2015: 73%) of its foreign currency denominated purchases. The Group does not apply hedge accounting for such foreign currency denominated purchases.

The Group is also exposed to currency translation risk arising from its net investments in foreign operations. The Group uses its borrowings from the subsidiary company denominated in RM as a natural partial hedge against its cost of investment.

#### *Sensitivity analysis for foreign currency risk*

The following table demonstrates the sensitivity to a reasonably possible change in the USD and RM exchange rate (against SGD), with all other variables held constant, on the Group's profit before tax.

	Profit before tax	
	2016	2015
	\$'000	\$'000
<b>USD</b>		
- strengthened 3% (2015: 5%)	1,424	1,220
- weakened 3% (2015: 5%)	(1,424)	(1,220)
<b>RM</b>		
- strengthened 2% (2015: 5%)	(39)	(567)
- weakened 2% (2015: 5%)	39	567

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 41. Financial instruments

### Classification of financial instruments

Set out below is a comparison by category of carrying amounts of all the Group's and Company's financial instruments that are carried in the financial statements:

	Note	Group		Company	
		2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000
<b>Financial assets</b>					
<b>Fair value through profit or loss</b>					
Foreign currency contracts	41C	50	61	-	-
<b>Available for sale</b>					
Long-term investments	8	4,651	3,730	380	380
<b>Loan and receivables</b>					
Due from subsidiary companies	6	-	-	50,244	50,966
Trade debtors (excluding sales tax receivables)	13	16,413	22,969	-	-
Other debtors	14	357	4,079	-	-
Due from related parties	16	395	880	-	-
Fixed deposits	17	16,869	15,914	-	-
Cash and bank balances	17	17,519	28,926	23	20
		51,553	72,768	50,267	50,986
<b>Financial liabilities</b>					
<b>Fair value through profit or loss</b>					
Foreign currency contracts	41C	107	71	-	-
Interest rate swap	41C	145	120	-	-
		252	191	-	-
<b>Carried at amortised cost</b>					
Trade creditors (excluding sales tax payables)	18	22,745	27,471	-	-
Other creditors	19	5,024	4,826	220	247
Due to related parties	20	534	1,336	10	10
Interest-bearing loans and borrowings	21	62	13,974	-	-
Due to subsidiary companies	23	-	-	22,082	23,466
		28,365	47,607	22,312	23,723



# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 41. Financial instruments (cont'd)

### A. Fair value hierarchy

The Group categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date;
- Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and
- Level 3 – Unobservable inputs for the asset or liability

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

### B. Assets and liabilities measured at fair value

	Note	Group			Total
		Quoted price in active markets for identical instruments Level 1 \$'000	Significant observable inputs other than quoted prices Level 2 \$'000	Significant unobser- vable Inputs Level 3 \$'000	
<b>2016</b>					
<b>Financial assets</b>					
<b>Fair value through profit or loss</b>					
Forward currency contracts	41C	–	50	–	50
<b>Available for sale financial assets</b>					
Quoted equity investments	8	921	–	–	921
Financial assets as at 30 June		921	50	–	971
<b>Non-financial assets</b>					
<b>Property, plant and equipment</b>					
Industrial buildings	5	–	20,623	–	20,623
<b>Investment properties</b>					
Industrial	4	–	–	118,000	118,000
Non-financial assets as at 30 June		–	20,623	118,000	138,623
<b>Financial liabilities</b>					
<b>Fair value through profit or loss</b>					
Forward currency contracts	41C	–	107	–	107
Interest rate swap	41C	–	145	–	145
Financial liabilities as at 30 June		–	252	–	252

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 41. Financial instruments (cont'd)

### B. Assets and liabilities measured at fair value (cont'd)

	Note	Group			Total \$'000
		Quoted price in active markets for identical instruments Level 1	Significant observable inputs other than quoted prices Level 2 \$'000	Significant unobservable inputs Level 3 \$'000	
<b>2015</b>					
<b>Financial assets</b>					
<b>Fair value through profit or loss</b>					
Foreign currency contracts	41C	-	61	-	61
Financial assets as at 30 June		-	61	-	61
<b>Non-financial assets</b>					
<b>Property, plant and equipment</b>					
Industrial building	5	-	22,000	-	22,000
<b>Investment properties</b>					
Industrial	4	-	-	118,000	118,000
Non-financial assets as at 30 June		-	22,000	118,000	140,000
<b>Financial liabilities</b>					
<b>Fair value through profit or loss</b>					
Forward currency contracts	41C	-	71	-	71
Interest rate swap	41C	-	120	-	120
Financial liabilities as at 30 June		-	191	-	191

There have been no transfers between Level 1, Level 2 and Level 3 during 2016 and 2015.

### C. Level 2 fair value measurements

#### Derivatives

	Group			
	2016		2015	
	Assets \$'000	Liabilities \$'000	Assets \$'000	Liabilities \$'000
Forward currency contracts	50	(107)	61	(71)
Interest rate swap	-	(145)	-	(120)
	50	(252)	61	(191)

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 41. Financial instruments (cont'd)

### C. Level 2 fair value measurements (cont'd)

Forward currency contracts and interest rate swap contract are valued using a valuation technique with market observable inputs. The most frequently applied valuation techniques include forward pricing and swap models, using present value calculations. The models incorporate various inputs including the credit quality of counterparties, foreign exchange spot and forward rates, interest rate curves and forward rate curves.

The notional amounts of derivative instruments are as follows:

	<b>Group</b>	
	<b>2016</b>	<b>2015</b>
	\$'000	\$'000
Forward currency contracts	36,447	24,344
Interest rate swap	10,000	10,000

The fair value of forward currency contracts is calculated by reference to current forward exchange rates for contracts with similar maturity profiles.

The interest rate swap receives floating interest linked to Singapore Offer Rate and paid a rate of interest ranging from 1.16% to 1.77% during the year (2015: 1.16%). The maturity period of this swap is 16 September 2017.

#### *Industrial buildings*

The fair value of industrial buildings is based on comparable market transactions that consider sales of similar properties that have been transacted in the open market. The most significant input into this valuation approached is the selling price per square foot.

### D. Level 3 fair value measurements

The following table presents the information about fair value measurements using significant unobservable inputs:

<b>Description</b>	<b>Fair value as at 30 June 2016</b>	<b>Valuation technique(s)</b>	<b>Key unobservable inputs</b>	<b>Rate</b>
	\$'000			
<b>2016</b>				
<b>Investment properties</b>				
Industrial	118,000	Investment method	Capitalisation rate	5.0%
<b>2015</b>				
<b>Investment properties</b>				
Industrial	118,000	Investment method	Capitalisation rate	5.0%

The valuations of the investment properties are generally sensitive to changes in yield and rental rates. A significant increase (decrease) in yield and rental adjustments would result in a significantly higher (lower) fair value measurement.

The movement for Level 3 non-financial asset is detailed in note 4 to the financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 41. Financial instruments (cont'd)

### E. Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are not reasonable approximation of fair value

Due from subsidiary companies (Note 15) and Due to subsidiary companies (Note 23): The fair value information has not been disclosed due to uncertain timing of the future cash flow repatriation and hence fair value cannot be estimated reliably.

Long-term investments (Note 8): Fair value information has not been disclosed for the Group's investments in unquoted equity instruments that are carried at cost because fair value cannot be measured reliably. These unquoted equity instruments represent ordinary shares in the investee's companies that are not quoted on any market and do not have any comparable industry peer that is listed. In addition, the variability in the range of reasonable fair value estimates derived from valuation techniques is significant. The Group does not intend to dispose of this investment in the foreseeable future.

### F. Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value

Current trade and other debtors, due from subsidiary company, due from related parties, fixed deposits, cash and bank balances, current trade and other creditors, due to related parties, interest-bearing loans and borrowings.

The carrying amounts of these financial assets and liabilities are reasonable approximation of fair values, either repayable on demand, due to their short-term nature or that they are floating rate instruments that are re-priced to market interest rates on or near the balance sheet

## 42. Capital management

The primary objective of the Group's capital management is to ensure that it maintains healthy capital ratios in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the financial years ended 30 June 2016 and 2015.

The Group monitors capital using a gearing ratio, which is net debt divided by total equity plus net debt. The Group's policy is to keep the gearing ratio below 50%. The Group includes within net debt, provisions, interest-bearing loans and borrowings, trade and other creditors (excluding derivative instruments), amounts due to related parties, less cash, bank balances and fixed deposits. Equity includes equity attributable to the owners of the Company. The Group is not subjected to any externally imposed capital requirement.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2016

## 42. Capital management (cont'd)

	Group	
	2016	2015
	\$'000	\$'000
Trade creditors	22,959	28,148
Other creditors	5,024	4,826
Due to related parties	534	1,336
Interest-bearing loans and borrowings	62	13,974
Provisions	–	1,466
Fixed deposits	(16,869)	(15,914)
Cash and bank balances	(17,519)	(28,926)
Net debt	(5,809)	4,910
Total equity	251,539	248,651
Equity and net debt	245,730	253,561
Gearing ratio	(2)%	2%

## 43. Authorisation of financial statements

The financial statements for the financial year ended 30 June 2016 were authorised for issue in accordance with a resolution of the Directors on 30 September 2016.

## ANALYSIS OF SHAREHOLDINGS

as at 15 September 2016

Issued and fully paid-up capital	:	\$150,112,500
No. of shares issued	:	156,453,000 ordinary shares
Class of shares	:	Ordinary shares fully paid
Voting rights	:	1 Vote per share
No. of treasury shares held	:	Nil

### DISTRIBUTION OF SHAREHOLDINGS AS AT 15 SEPTEMBER 2016

Size of Shareholdings	No of Shareholders	%	No of Shares	%
1 - 99	94	1.27	4,381	0.00
100 - 1,000	5,054	68.49	4,405,165	2.82
1,001 - 10,000	1,732	23.47	6,603,398	4.22
10,001 - 1,000,000	486	6.59	33,497,822	21.41
1,000,001 and above	13	0.18	111,942,234	71.55
Total	7,379	100.00	156,453,000	100.00

### TWENTY LARGEST SHAREHOLDERS AS AT 15 SEPTEMBER 2016

No.	Name of Shareholders	No. of Shares	%
1	Lion Investment (Singapore) Pte. Ltd.	53,100,000	33.94
2	Lion Realty Private Limited	18,901,429	12.08
3	RHB Securities Singapore Pte Ltd	8,864,000	5.67
4	UOB Kay Hian Pte Ltd	7,119,250	4.55
5	Phillip Securities Pte Ltd	5,594,574	3.58
6	DBS Nominees Pte Ltd	3,412,700	2.18
7	Leh Bee Hoe	3,129,900	2.00
8	Lion Enterprise (Kuala Lumpur) Sdn Bhd	2,498,571	1.60
9	Morph Investments Ltd	2,161,000	1.38
10	Saw Tze Choon	1,918,000	1.23
11	Ng Soo Giap Or Chew Sooi Guat	1,892,000	1.21
12	Citibank Nominees Singapore Pte Ltd	1,875,809	1.20
13	Khoo Poh Koon	1,475,001	0.94
14	Tan Boon Kay	965,000	0.62
15	Yim Chee Tong	948,000	0.61
16	Est Of Ching Kwong Yew, Deceased	935,000	0.60
17	Vellayappan S/O Karruppiah	870,000	0.55
18	Chiam Hock Poh	849,500	0.54
19	Raffles Nominees (Pte) Ltd	744,600	0.47
20	Thiang Thin Poh Joseph	650,000	0.41
		117,904,334	75.36

### SHAREHOLDINGS IN THE HAND OF PUBLIC AS AT 15 SEPTEMBER 2016

On the basis of the information available to the Company, approximately 41.72% of the equity securities of the Company are held in the hands of the public. This is in compliance with Rule 723 of the Listing Manual of the SGX-ST, which requires at least 10% of a listed issuer's equity securities to be held by the public.

## SUBSTANTIAL SHAREHOLDERS

as at 15 September 2016

Name of Shareholder	Direct Interest		Deemed Interest	
	No. of Shares	Percentage	No. of Shares	Percentage
Lion Investment (Singapore) Pte. Ltd.	53,100,000	33.94%	–	–
Tan Sri Cheng Yong Kim <sup>(1)</sup>	50,000	0.03%	53,100,000	33.94%
Lion Realty Private Limited	18,901,429	12.08%	–	–
Tan Sri Cheng Heng Jem <sup>(2)</sup>	–	–	15,841,000	10.13%
ACB Resources Berhad <sup>(3)</sup>	–	–	15,708,000	10.04%
Lion Corporation Berhad <sup>(4)</sup>	–	–	15,708,000	10.04%

- (1) Tan Sri Cheng Yong Kim, who is a son of Mr Cheng Theng Kee, is deemed to be interested in 53,100,000 shares held by Lion Investment (Singapore) Pte. Ltd..
- (2) Tan Sri Cheng Heng Jem is deemed to be interested in 15,841,000 shares comprising 15,708,000 shares deemed held by Lion Corporation Berhad, 100,000 shares held by Lion AMB Resources Berhad and 33,000 shares held by Lion Industries Corporation Berhad.
- (3) ACB Resources Berhad is deemed to be interested in 15,708,000 shares comprising 5,583,000 shares deemed held by Akurjaya Sdn Bhd, 6,850,000 shares deemed held by Angkasa Marketing (Singapore) Pte Ltd and 3,275,000 shares held by Umatrac Enterprises Sdn Bhd. Akurjaya Sdn Bhd is deemed to be interested in 5,583,000 shares held by The Brooklands Selangor Rubber Company Limited. The Brooklands Selangor Rubber Company Limited and Umatrac Enterprises Sdn Bhd are the beneficial owners of 5,583,000 shares and 3,275,000 shares, respectively; registered under RHB Securities Singapore Pte Ltd.
- (4) Lion Corporation Berhad is deemed to be interested in 15,708,000 shares comprising 15,708,000 shares deemed held by ACB Resources Berhad.

# NOTICE OF ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN THAT** the Annual General Meeting of LTC Corporation Limited (the “Company”) will be held at The Conference Room, 10 Arumugam Road, #10-00 LTC Building A, Singapore 409957 on Thursday, 27 October 2016 at 9.30 a.m. to transact the following business:-

## AS ORDINARY BUSINESS

1. To receive and adopt the Directors’ Statement and Audited Financial Statements of the Company for the financial year ended 30 June 2016 together with the Auditors’ Report thereon. (Resolution 1)
2. To declare a first and final (one-tier) dividend of 1 cent per ordinary share of the Company for the financial year ended 30 June 2016. (Resolution 2)
3. To re-elect Mr Cheng Yong Liang, a Director retiring pursuant to Article 91 of the Articles of Association comprising part of the Constitution of the Company. (Resolution 3)
4. To re-appoint the following Directors who are retiring pursuant to the respective resolutions passed at last year’s Annual General Meeting (pursuant to Section 153(6) of the Companies Act (Chapter 50 of Singapore) which was then in force (the “2015 Companies Act”), as Directors of the Company:
  - (a) Mr Cheng Theng Kee (*See Explanatory Note i*) (Resolution 4a)
  - (b) Mr Ong Teong Wan (*See Explanatory Note ii*) (Resolution 4b)
  - (c) Mr Chay Yee (*See Explanatory Note iii*) (Resolution 4c)
5. To approve the payment of Directors’ fees of S\$112,000 for the financial year ended 30 June 2016 (2015: S\$117,500). (Resolution 5)
6. To re-appoint Messrs Ernst & Young LLP as Auditors of the Company and to authorise the Directors to fix their remuneration. (Resolution 6)

## AS SPECIAL BUSINESS

To consider and, if thought fit, to pass, with or without amendments, the following resolutions as Ordinary Resolutions:-

### 7. **General Mandate to Directors to Issue Shares**

THAT pursuant to Section 161 of the Companies Act (Chapter 50 of Singapore) (the “Companies Act”), authority be and is hereby given to the Directors of the Company to:-

- (a)
  - (i) issue shares in the capital of the Company (“shares”) (whether by way of rights, bonus or otherwise); and/or
  - (ii) make or grant offers, agreements or options (collectively, “Instruments”) that might or would require shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into shares,  
  
at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit; and
- (b) (notwithstanding that the authority conferred by this Resolution may have ceased to be in force) issue shares in pursuance of any Instrument made or granted by the Directors while this Resolution was in force,



# NOTICE OF ANNUAL GENERAL MEETING

## AS SPECIAL BUSINESS (cont'd)

provided that:

- (1) the aggregate number of shares to be issued pursuant to this Resolution (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 50% of the total number of issued shares (excluding treasury shares) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of shares to be issued other than on a *pro rata* basis to shareholders of the Company (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 20% of the total number of issued shares (excluding treasury shares) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below);
- (2) (subject to such manner of calculation as may be prescribed by the Singapore Exchange Securities Trading Limited ("SGX-ST")) for the purpose of determining the aggregate number of shares that may be issued under sub-paragraph (1) above, the total number of issued shares (excluding treasury shares) shall be based on the total number of issued shares (excluding treasury shares) in the capital of the Company at the time this Resolution is passed, after adjusting for:
  - (i) new shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which are outstanding or subsisting at the time this Resolution is passed; and
  - (ii) any subsequent bonus issue, consolidation or subdivision of shares;
- (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Companies Act, the Listing Manual of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the Constitution of the Company for the time being in force; and
- (4) (unless revoked or varied by the Company in general meeting) the authority conferred by this Resolution shall continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier.  
*(See Explanatory Note iv)* (Resolution 7)

## 8. Renewal of the Shareholders' Mandate for Interested Person Transactions

THAT for the purpose of Chapter 9 of the Listing Manual of the SGX-ST ("Chapter 9"):-

- (a) approval be and is hereby given for the Company, its subsidiaries and its associated companies which are entities at risk as defined under Chapter 9, to enter into any of the transactions falling within the categories of Interested Person Transactions as described on page 21 of this Annual Report, with any person who falls within the classes of Interested Persons as described on page 21 of this Annual Report, provided that such transactions are made on normal commercial terms, are not prejudicial to the interests of the Company and its minority shareholders and in accordance with the review procedures for Interested Person Transactions set out on pages 21 to 23 of this Annual Report (the "IPT Mandate");
- (b) the IPT Mandate shall, unless revoked or varied by the Company in general meeting, continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier;
- (c) the Audit Committee of the Company be and is hereby authorised to take such action as it deems proper in respect of such procedures and/or to modify or implement such procedures as may be necessary to take into consideration any amendment to Chapter 9 which may be prescribed by the SGX-ST from time to time; and
- (d) authority be given to the Directors to complete and do all such acts and things (including, without limitation, executing all such documents as may be required) as they may consider expedient or necessary or in the interests of the Company to give effect to the IPT Mandate and/or this Resolution.  
*(See Explanatory Note v)* (Resolution 8)

## NOTICE OF ANNUAL GENERAL MEETING

9. To transact such other ordinary business as can be transacted at an Annual General Meeting of the Company.

By Order of the Board

Silvester Bernard Grant  
Company Secretary

Singapore, 10 October 2016

### *Explanatory Notes:-*

(i) Mr Cheng Theng Kee, who is above 70 years old, was re-appointed during the Company's last Annual General Meeting held on 23 October 2015 to hold office until this Annual General Meeting pursuant to Section 153(6) of the 2015 Companies Act, which was then in force and repealed since 3 January 2016. Accordingly there is a need to re-appoint him during the coming Annual General Meeting to allow him to continue in office. Upon re-appointment, he will then be subject to retirement by rotation under the Constitution of the Company.

(ii) Mr Ong Teong Wan, who is above 70 years old, was re-appointed during the Company's last Annual General Meeting held on 23 October 2015 to hold office until this Annual General Meeting pursuant to Section 153(6) of the 2015 Companies Act, which was then in force and repealed since 3 January 2016. Accordingly there is a need to re-appoint him during the coming Annual General Meeting to allow him to continue in office. Upon re-appointment, he will then be subject to retirement by rotation under the Constitution of the Company.

Mr Ong Teong Wan will, upon re-appointment, remain as the Chairman of the Audit Committee and the Nominating Committee and as a member of the Remuneration Committee and will be considered independent.

(iii) Mr Chay Yee, who is above 70 years old, was re-appointed during the Company's last Annual General Meeting held on 23 October 2015 to hold office until this Annual General Meeting pursuant to Section 153(6) of the 2015 Companies Act, which was then in force and repealed since 3 January 2016. Accordingly there is a need to re-appoint him during the coming Annual General Meeting to allow him to continue in office. Upon re-appointment, he will then be subject to retirement by rotation under the Constitution of the Company.

Mr Chay Yee will, upon re-appointment, remain as the Chairman of the Remuneration Committee and as a member of the Audit Committee and the Nominating Committee and will be considered independent.

(iv) Resolution 7 proposed in item 7 above, if passed, authorises the Directors of the Company to issue shares in the capital of the Company and to make or grant instruments (such as warrants or debentures) convertible into shares, and to issue shares in pursuance of such instruments, up to an amount not exceeding in total 50% of the total number of issued shares (excluding treasury shares) in the capital of the Company, with a sub-limit of 20% of the total number of issued shares (excluding treasury shares) in the capital of the Company for issues other than on a *pro rata* basis to its shareholders.

(v) Resolution 8 proposed in item 8 above, if passed, renews the IPT Mandate and allows the Company, its subsidiaries and its associated companies which are entities at risk as defined under Chapter 9 to enter into certain interested person transactions as described on page 21 of this Annual Report and will empower the Directors to do all acts necessary to give effect to the IPT Mandate. This authority will, unless previously revoked or varied by the Company at a general meeting, expire at the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier.

# NOTICE OF ANNUAL GENERAL MEETING

## Notes:

A member of the Company entitled to attend and vote at the above meeting, and who is not a Relevant Intermediary (which has the meaning ascribed to it in Section 181 of the Companies Act) is entitled to appoint not more than two proxies to attend and vote in his place. Where a member appoints more than one proxy, he shall specify the proportion of his shareholding to be represented by each proxy. A member of the Company who is a Relevant Intermediary is entitled to appoint more than two proxies to attend and vote in his place, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. A proxy need not be a member of the Company.

The instrument appointing a proxy must be deposited at the Registered Office of the Company at 10 Arumugam Road, #10-00 LTC Building A, Singapore 409957, not less than 48 hours before the time appointed for holding the meeting.

Where a member submits an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the meeting and/or any adjournment thereof, a member (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxy(ies) and/or representative(s) appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

## NOTICE OF BOOKS CLOSURE

**NOTICE IS HEREBY GIVEN THAT** the Transfer Books and Register of Members of the Company will be closed on 9 November 2016, for the preparation of dividend warrants. Duly completed transfers received by the Company's Registrar, B.A.C.S. Private Limited, 8 Robinson Road #03-00 ASO Building, Singapore 048544 up to the close of business at 5.00 p.m. on 8 November 2016 will be registered to determine shareholders' entitlement to the proposed first and final dividend.

The proposed first and final dividend if approved at the Annual General Meeting will be paid on 22 November 2016.

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## PROXY FORM

### LTC CORPORATION LIMITED

Company Registration No. 196400176K  
(Incorporated in the Republic of Singapore)

#### IMPORTANT:

1. Relevant Intermediaries (as defined in Section 181 of the Companies Act (Chapter 50 of Singapore)) may appoint more than two proxies to attend and vote at the AGM.
2. For CPF investors who have used their CPF monies to buy shares in the capital of the Company, this Annual Report is forwarded to you at the request of your CPF Agent Bank and is sent **SOLELY FOR YOUR INFORMATION ONLY**.
3. This Proxy Form is therefore not valid for use by CPF investors and shall be ineffective for all intents and purposes if used or purported to be used by them.
4. A CPF investor who wishes to attend the AGM as proxy must submit his request to his CPF Agent Bank so that his CPF Agent Bank may appoint him as its proxy within the time frame specified. (CPF Agent Bank: Please refer to Notes 3 and 4 on the reverse side of this form on the required details.)

I/We, \_\_\_\_\_ (Name), NRIC/Passport No. \_\_\_\_\_

of \_\_\_\_\_ (Address)

being a member/members of LTC CORPORATION LIMITED (the "Company"), hereby appoint:

Name	NRIC/ Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

and/or (delete as appropriate)

Name	NRIC/ Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

or failing him/her/them, the chairman of the annual general meeting (the "AGM") as my/our proxy/proxies to vote for me/us on my/our behalf at the AGM of the Company to be held at The Conference Room, 10 Arumugam Road, #10-00 LTC Building A, Singapore 409957 on Thursday, 27 October 2016 at 9.30 a.m.

I/We direct my/our proxy/proxies to vote for or against the Resolution to be proposed at the AGM as indicated hereunder. If no specific direction as to voting is given, the proxy/proxies will vote or abstain from voting at his/her/their discretion, as he/she/they will on any other matter arising at the AGM and at any adjournment thereof.

No.	Ordinary Resolutions:	For*	Against*
1.	Adoption of Directors' Statement, Audited Financial Statements and Auditors' Report		
2.	Declaration of first and final dividend		
3.	Re-election of Mr Cheng Yong Liang as a Director of the Company		
4a.	Re-appointment of Mr Cheng Theng Kee as a Director of the Company		
4b.	Re-appointment of Mr Ong Teong Wan as a Director of the Company		
4c.	Re-appointment of Mr Chay Yee as a Director of the Company		
5.	Approval of Directors' Fees		
6.	Re-appointment of Messrs Ernst & Young LLP as Auditors of the Company and to authorise the Directors to fix their remuneration		
7.	General Mandate to Directors to issue shares and convertible securities		
8.	Renewal of the Shareholders' Mandate for Interested Person Transactions		

\* If you wish to use all your votes "For" or "Against", please indicate with an "X" within the box provided. Otherwise, please indicate the number of votes.

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2016.



Total No. of Shares in:	No. of Shares
(1) CDP Register	
(2) Register of Members	

Signature(s) of Member(s)/Corporation's Common Seal

**IMPORTANT : PLEASE READ NOTES OVERLEAF**

**Notes :**

1. Please insert the total number of shares held by you. If you have shares entered against your name in the Depository Register (as defined in Part IIIAA of the Securities and Futures Act (Chapter 289 of Singapore)), you should insert that number of shares. If you have shares registered in your name in the Register of Members, you should insert that number of shares. If you have shares entered against your name in the Depository Register and shares registered in your name in the Register of Members, you should insert the aggregate number of shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, the instrument appointing a proxy or proxies shall be deemed to relate to all the shares held by you.
2. A member of the Company entitled to attend and vote at a meeting of the Company, and who is not a Relevant Intermediary (which has the meaning ascribed to it in Section 181 of the Companies Act (Chapter 50 of Singapore) (the "Companies Act")) is entitled to appoint one or two proxies to attend and vote in his stead and such proxy need not be a member of the Company. Where a member appoints more than one proxy, the appointments shall be invalid unless he specifies the proportion of his shareholding (expressed as a percentage of the whole) to be represented by each proxy.
3. A member of the Company who is a Relevant Intermediary is entitled to appoint more than two proxies to attend and vote in his stead at a meeting of the Company, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where more than one proxy is appointed, the number of shares in relation to which each proxy has been appointed shall be specified in the proxy form. In relation to a Relevant Intermediary who wishes to appoint more than two proxies, it should annex to the proxy form the list of proxies, setting out, in respect of each proxy, the name, address, NRIC/Passport Number and proportion of shareholding (number of shares and percentage) in relation to which the proxy has been appointed. For the avoidance of doubt, a CPF Agent Bank who intends to appoint CPF investors as its proxies shall comply with this Note.
4. The instrument appointing a proxy or proxies must be deposited at the Company's registered office at 10 Arumugam Road, #10-00 LTC Building A, Singapore 409957, not less than 48 hours before the time appointed for the AGM.
5. The instrument appointing a proxy or proxies must be under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised.
6. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the AGM, in accordance with its Constitution and Section 179 of the Companies Act.
7. The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies. In addition, in the case of shares entered in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if the member (being the appointor) is not shown to have shares entered against his name in the Depository Register as at 72 hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.
8. By submitting an instrument appointing a proxy(ies) and/or representatives(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 10 October 2016.

AGM  
Proxy Form

AFFIX  
POSTAGE  
STAMP

The Company Secretary  
**LTC CORPORATION LIMITED**  
10 Arumugam Road  
#10-00 LTC Building A  
Singapore 409957

LTC CORPORATION LIMITED

(Co. Reg. No. 196400176K)

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