



## MICRO-MECHANICS (HOLDINGS) LTD.

(Incorporated in the Republic of Singapore)  
(Company Registration Number: 199604632W)

### Media Release

#### Micro-Mechanics' net profit rises 18.8% yoy to S\$3.8 million for 3QFY2026

- Group revenue up 16.2% yoy to S\$18.6 million for 3QFY2026, with consumable tools and WFE segment sales up 20.9% and 2.6% yoy respectively
- Gross profit margin improved to 51.6% for 3QFY2026 from 50.5% for 3QFY2025, reflecting stronger customer engagement and enhanced manufacturing processes
- Positive operating cashflow of S\$3.3 million with net cash position of S\$25.7 million
- Focused on enabling customer success with improved lead times and on-time delivery given stronger demand and uncertain global geopolitical conditions

Financial highlights (S\$)	3QFY2026	3QFY2025	Change (%)	9MFY2026	9MFY2025	Change (%)
<b>Revenue</b>	18,550,906	15,958,711	16.2	53,925,045	48,495,192	11.2
<b>Gross profit</b>	9,576,448	8,055,671	18.9	27,711,290	24,022,602	15.4
<b>Gross profit margin</b>	51.6%	50.5%	1.1 ppt	51.4%	49.5%	1.9 ppt
<b>EBITDA</b>	6,650,914	5,707,376	16.5	19,235,769	16,892,650	13.9
<b>EBITDA margin</b>	35.9%	35.8%	0.1 ppt	35.7%	34.8%	0.9 ppt
<b>Net profit</b>	3,781,990	3,183,572	18.8	10,639,163	9,214,917	15.5
<b>Earnings per share</b>	2.72	2.29	18.8	7.65	6.63	15.4

**Singapore, 28 April 2026** – Micro-Mechanics (Holdings) Ltd. (“**Micro-Mechanics**” or the “**Group**”), a manufacturer of high precision tools and parts used in process-critical applications for the semiconductor industry, today reported its financial results for the third quarter and nine months ended 31 March 2026 (“**3QFY2026**” and “**9MFY2026**”).

Group revenue increased by 16.2% and 11.2% year-on-year (“**yoy**”) to S\$18.6 million and S\$53.9 million for 3QFY2026 and 9MFY2026, respectively. Growth was primarily driven by the consumable tools segment, where revenue increased 20.9% yoy to S\$14.4 million for 3QFY2026 and 15.1% yoy to S\$43.0 million for 9MFY2026. Wafer Fabrication Equipment (“**WFE**”) sales were 2.6% higher yoy at S\$4.2 million for 3QFY2026 but 2.0% lower yoy at S\$10.9 million for 9MFY2026.

Gross profit increased by 18.9% to S\$9.6 million while gross profit margin improved by 1.1 percentage points yoy to 51.6% for 3QFY2026, reflecting the Group’s efforts to strengthen customer engagement and enhance manufacturing processes. Net profit grew 18.8% yoy to S\$3.8 million for 3QFY2026, with net profit margin improving by 0.5 percentage points yoy to 20.4%.

**Mr. Kyle Borch, Chief Executive Officer (“CEO”)** said: “We delivered strong growth in 3QFY2026, as sustained AI and compute demand drove global semiconductor sales to new highs. As the industry continues to ramp, we remain focused on improving lead times and on-time delivery to support this demand. Amid an uncertain geopolitical environment, our *Five-Star Factory* initiative strengthens our operational resilience and competitive position, as customers increasingly rely on trusted suppliers to help them build faster, more localised supply chains.”

## ***Business outlook and advancing the Five-Star Factory Initiative***

From nano-level wafer fabrication to advanced packaging, semiconductor processing is increasingly complex. To support this trend, the Group's customers need suppliers that are capable of not only greater accuracy and repeatability, but also the ability to meet cleanliness, trace-metals, process measurement and a host of other stringent requirements. At the same time, geopolitical issues are driving the chip industry to build more localised supply chains that include suppliers with identical capabilities in multiple locations. The Group believes there may only be a handful of suppliers capable of meeting these emerging and challenging requirements.

To that end, the Group's goal is to become a *Next-Generation Supplier* where it is trusted globally for fast, flawless and scalable precision-machining, and valued for its technical contributions to the industry and commitment to people and process excellence.

The Group continues to focus on building excellence in areas that are fundamental to business performance. These include:

- **Customer Engagement and Support**: With five factories around the world, the Group's aim is to provide customers with fast, effective and local support.
- **High Performance Teams**: The Group recognises that attracting, developing and retaining talent is critical to business success. At the Annual General Meeting in October 2025, shareholders approved the adoption of a Performance Share Plan, designed to reward high-performing employees with shares and reinforce the Company's ownership culture. In 3QFY2026, the Group completed its first share buyback of 26.3k shares for S\$50k to reward key employees as part of its Performance Share Plan. The Group remains committed to investing in people as a driver of sustainable growth.
- **Workplace Efficiency and Safety**: The Group continues to work with each factory to improve the way workplaces are organised, become more productive, and remain clean, safe and environmentally responsible. Based on a comprehensive internal audit, all factories achieved a 4.5-star rating or better in the Group's Five-Star 8S programme for 3QFY2026.
- **Operational Excellence**: Fast, flawless and cost-effective manufacturing comes from robust processes, data-based decision making and a focus on operational excellence. During 3QFY2026, the Group continued efforts to improve planning, streamline manufacturing and minimise inventory. As at 31 March 2026, inventory totalled S\$4.5 million (30 June 2025: S\$3.1 million) representing 6.3% of annualised sales (30 June 2025: 4.8%). Inventory written off for 3QFY2026 totalled S\$10k, compared to S\$27k for 3QFY2025. In addition, during 3QFY2026, the Group launched its cybersecurity initiative in Asia which includes cloud migration and enhanced security protocols.
- **Innovation Excellence**: Beyond enhancing day-to-day operations, the Group continues to promote fresh thinking, ingenuity and the adoption of new technologies to drive product and process improvements. The Group's R&D team continues to develop new elastomers for advanced packaging applications. For WFE, the Group completed a year-long project to evaluate and purchase a new machine designed to improve machining quality and efficiency, with the first installation scheduled at its US plant in 1QFY2027. In addition, the Group successfully evaluated new physics-based programming technology that can improve material removal rates by 10–30%. Implementation of this programming method on long-cycle WFE parts is planned for 2HFY2026.

## ***Practicing financial discipline and strong corporate governance***

Building excellence over the long term is fundamental to creating a sustainable, future-ready business, and strong governance is essential to that goal. The Group views governance not as a compliance exercise, but as a framework that aligns its people, from the boardroom to the shop floor, around a shared purpose: creating and protecting value for all its stakeholders. At Micro-Mechanics, maximising profit or short-term shareholder returns is not the primary objective. By prioritising customers and caring deeply for employees, the Group believes strong and sustainable financial performance will follow as a natural outcome.

The Group continues to manage capital responsibly and purposefully. As at 31 March 2026, the Group's balance sheet included cash and bank balances of S\$25.7 million and no bank borrowings. This strong net cash position allows the Group to pay consistent dividends, consider share buybacks and fund capital investments, research and development, organic growth and/or acquisitions.

In addition, the Group seeks to allocate capital strategically to growth areas, including product development for Advanced Packaging and equipment for WFE manufacturing. For 3QFY2026, the Group invested S\$463k in new hardware and software, plant machinery, and factory renovation. The Group expects capital expenditure of S\$2.0 million in 2HFY2026.

The Board is fully committed to enhancing long-term total shareholder returns. During 3QFY2026, the Group distributed an interim dividend of 3 cents per share totalling S\$4.2 million. Excluding share price appreciation, the Group's total dividend distribution since its Initial Public Offering in 2003 translates into a return of over 700% for shareholders who invested at this time.

*This news release should be read in conjunction with the Group's financial statements and announcement posted on the SGX website on 28 April 2026.*

### **Media and investor relations contact**

Jonathan Yeoh / Jan Rubiano

Teneo

+65 6955 8876 / +65 6977 6806

Email: [micro-mechanics@teneo.com](mailto:micro-mechanics@teneo.com)

---

### **About Micro-Mechanics**

Micro-Mechanics is a *Next Generation Supplier* focused on enabling advanced technologies. The Group designs and manufactures consumable tools that reduce defects and improve yields in advanced semiconductor packaging, assembly and testing processes. The Group also manufactures precision components for critical production processes in the wafer-fabrication equipment and other high-tech industries.

Founded in 1983 and listed on the SGX Mainboard (SGX:5DD) in 2003, the Group has become a trusted partner to more than 600 customers worldwide, providing fast, effective and localised support across its five operating facilities in Singapore, Malaysia, China, the Philippines and the USA.

The Group is committed to executing its *Five-Star Factory* initiative, which aims to drive excellence across five key areas – people, customers, workplace safety and efficiency, operations, and innovation – to strengthen its core operating foundation. Together with a focus on financial discipline and strong governance practices, the Group aims to solve high-value problems and deliver sustainable long-term stakeholder returns.

Since listing, Micro-Mechanics has received nearly 40 awards in recognition of its high standards of corporate governance, quality of disclosure, transparency and investor relations.

For more information, please visit the Group's website at [www.micro-mechanics.com](http://www.micro-mechanics.com)

---