

Dyna-Mac Holdings Ltd.
4Q 2018 & FY2018 Results
28-February-2019



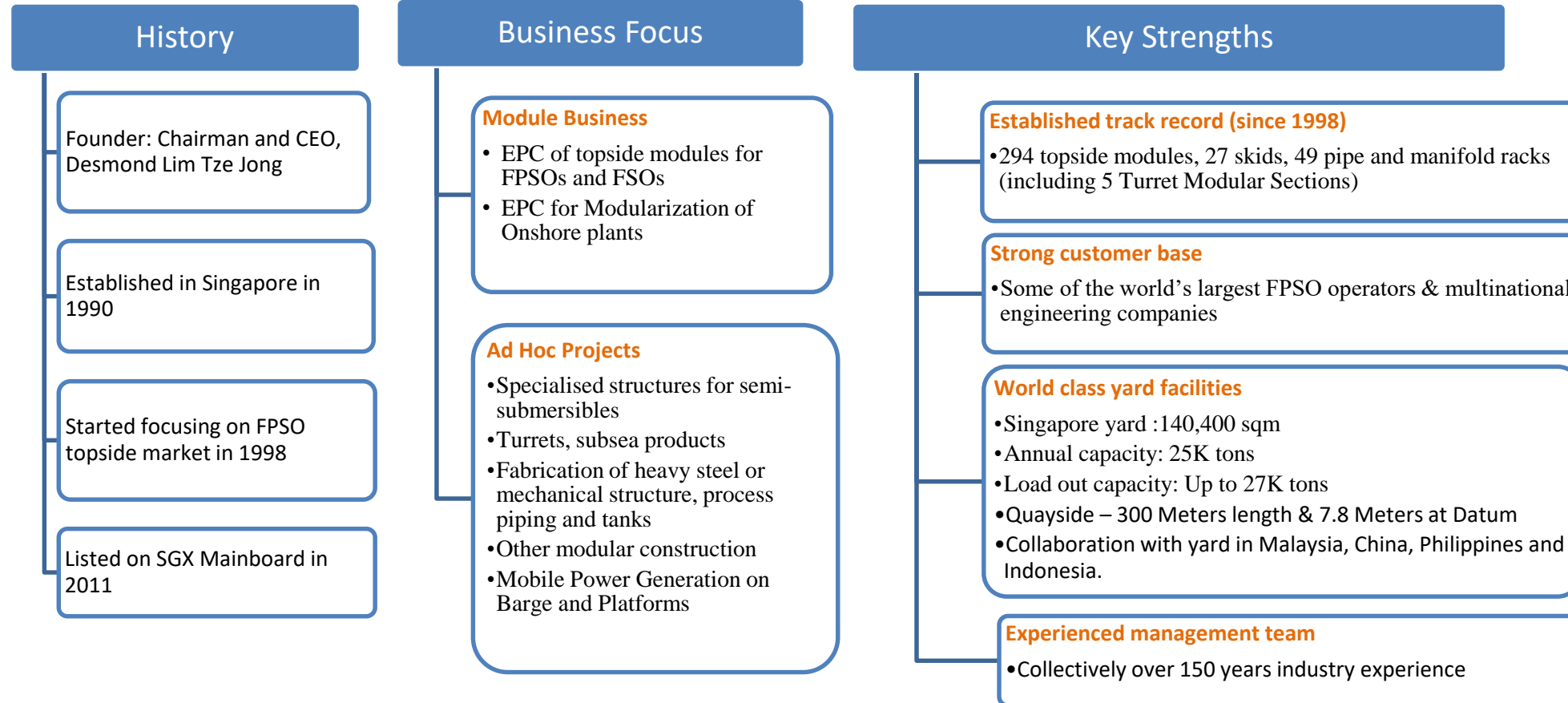
FORWARD
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DYNA-MAC HOLDINGS LTD.



Business Overview

A multi-disciplinary offshore fabrication specialist with core focus in FPSO/FSO topside modules



Summary of Work Experience

- **Total No. of Modules Loaded out by DM:**

294 Modules + 27 Skids + 49 PAR

(INCLUDING 5 TURRET MODULAR SECTIONS)

- **Heaviest Module Loaded out by Lifting:**

FPSO Glen Lyon – Turret Manifold Structure

Total Weight: 2,950 tons

- **Other Projects**

Semi-sub Hull (12,700t), Turret (10,000t),

Flare Tower, Sub-sea Pipe Line etc



Floating Production Storage Offloading (FPSO)s at a glance

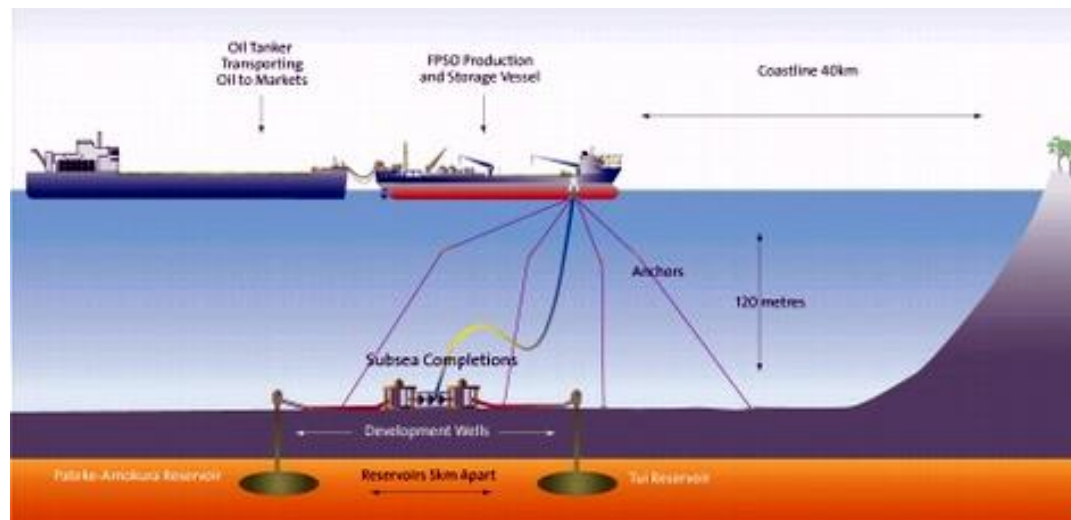
A floating production system receives fluids from a subsea reservoir, processes, stores and offloads. Most FPSOs are ship-shaped and are 'anchored' (moored) by a turret.

Schematics of FPSO



Advantages of FPSO

- Earlier cash flow because they are faster to develop than fixed platforms.
- Reduced upfront investments.
- Retained value because they can be deployed to other fields.
- Abandonment costs are less than fixed platforms.



Our Yards



Yard Capacity

- Total area of Singapore yard is approx. 140,400 sqm, producing output at maximum 25,000 tons.

Strong Relationship with the world's largest FPSO operators

➔ Our customer are among the world's largest owners and operators of FPSOs and FSOs



➔ We also serve multinational engineering companies in the marine and oil and gas industries



Business Strategies



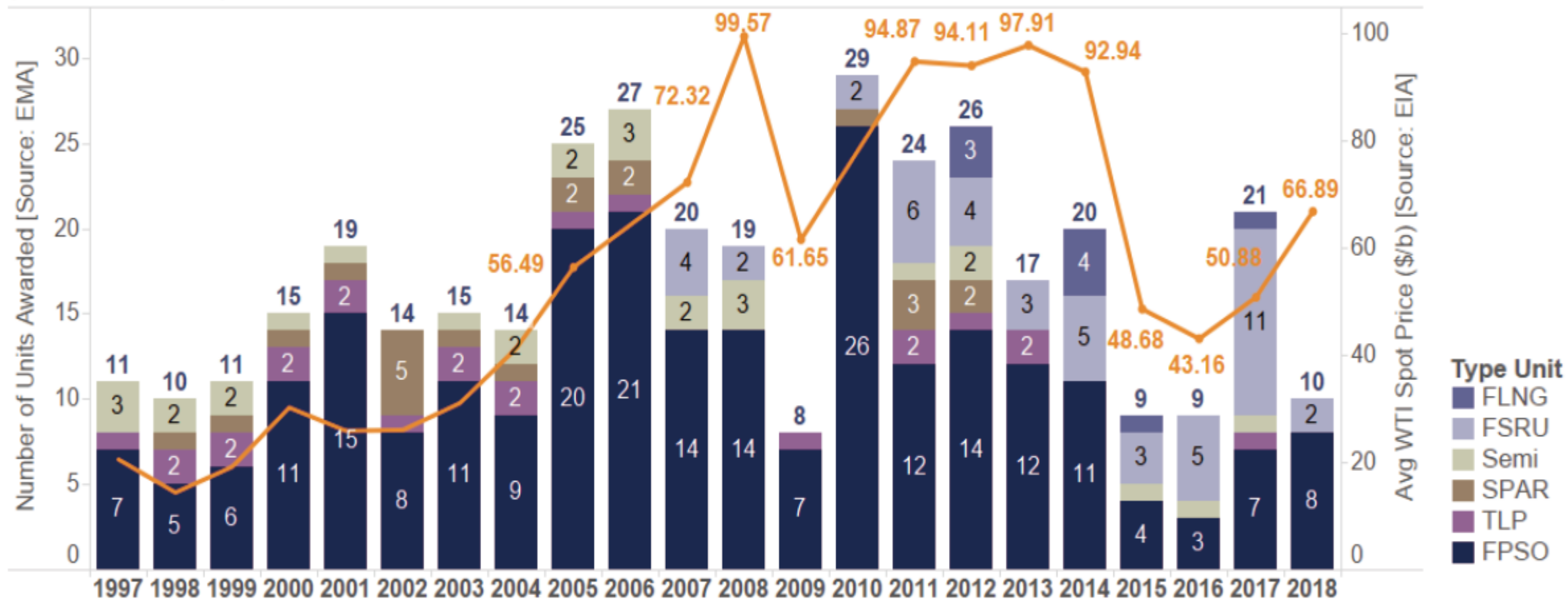


Prospects

Oil Price vs FPS Awards- Historical

Offshore ordering has benefited from the higher oil price, With eight FPSOs already awarded this year, we expect the total number of FPSO orders in 2018 will reach levels not seen since 2014.

Historical FPS Awards vs Average WTI Price by Year
(excludes FSOs & MOPUs)



Source: EMA, 3Q 2018

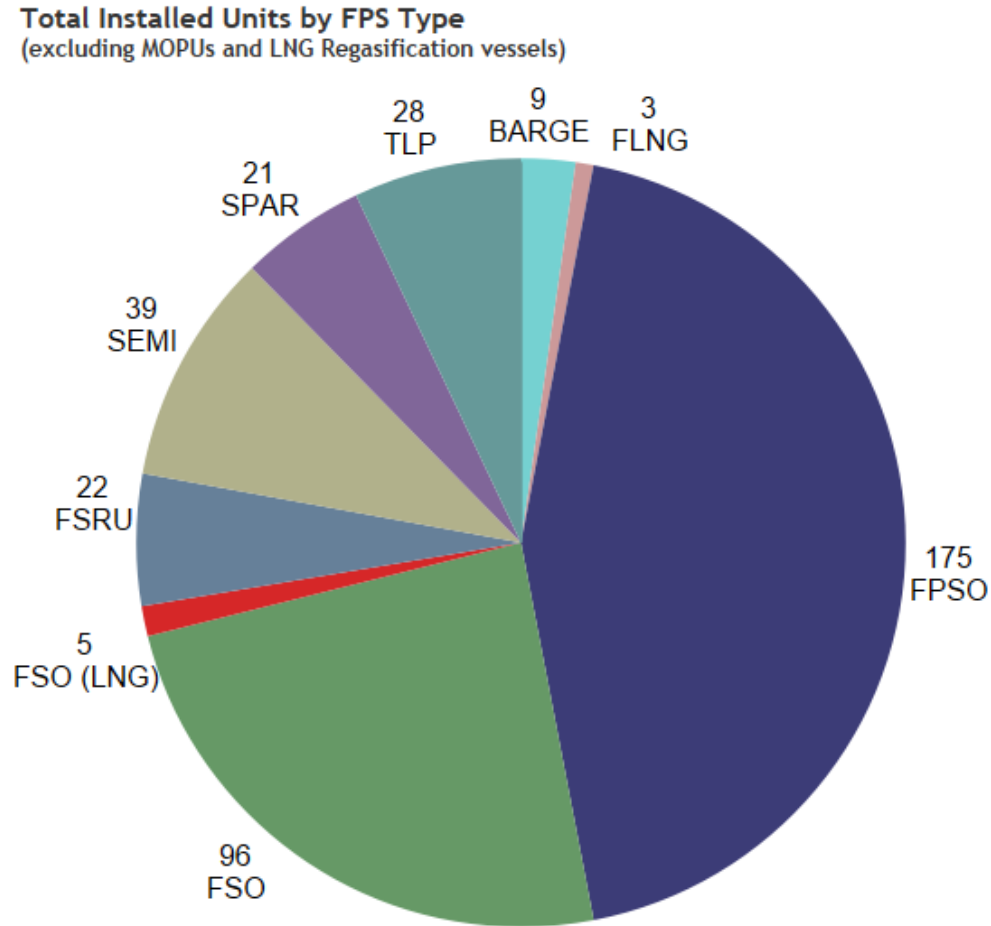
Prospects for O&M

- There are **297** floating production systems (FPS) in service or available worldwide. FPSOs comprise **60** percent/**175** units of the current total.
- Current order backlog consists of **48** production floaters + 4 FSOs + 4 MOPUs.
- **56** FPS units currently under construction – **22 FPSOs**
- Of the **129** planned projects, **68** are in the bidding or final design stage.

Source: EMA, 3Q 2018

Floaters Outlook

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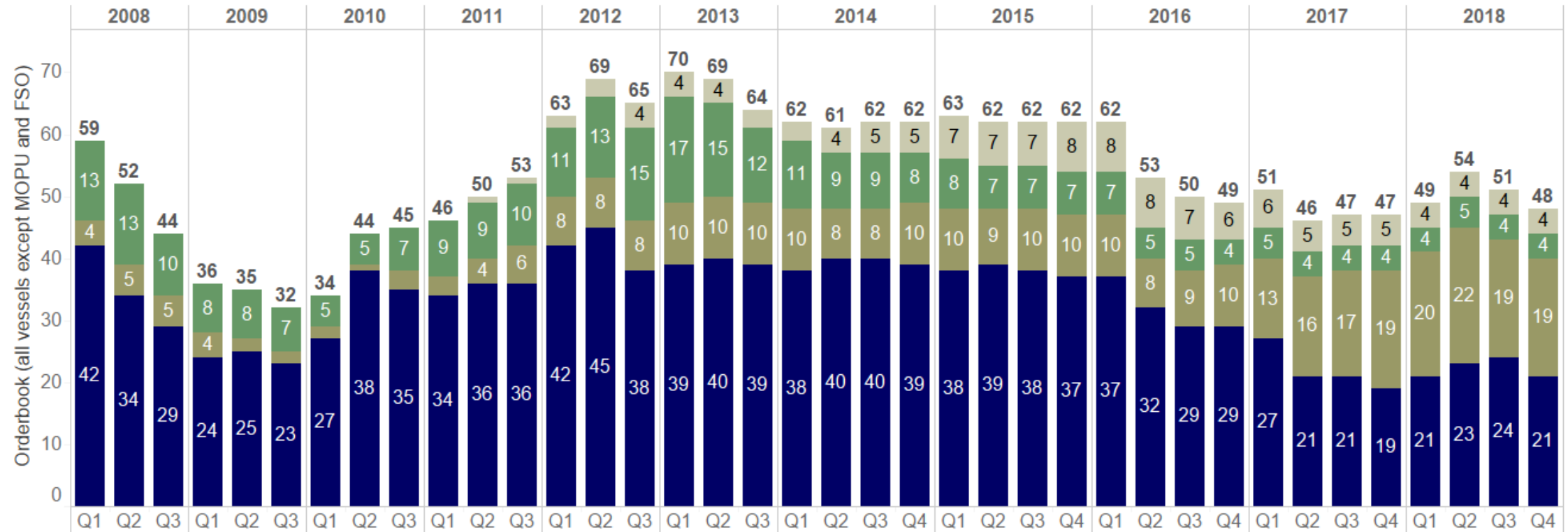
Source: EMA, 3Q 2018

Floaters Outlook

Current order backlog for Floating Production Systems: 48 units, (21 FPSOs)

(includes FPSOs, Semis, Spars, TLP and FSRUs)

Orderbook 2008-2018
(Report Date)



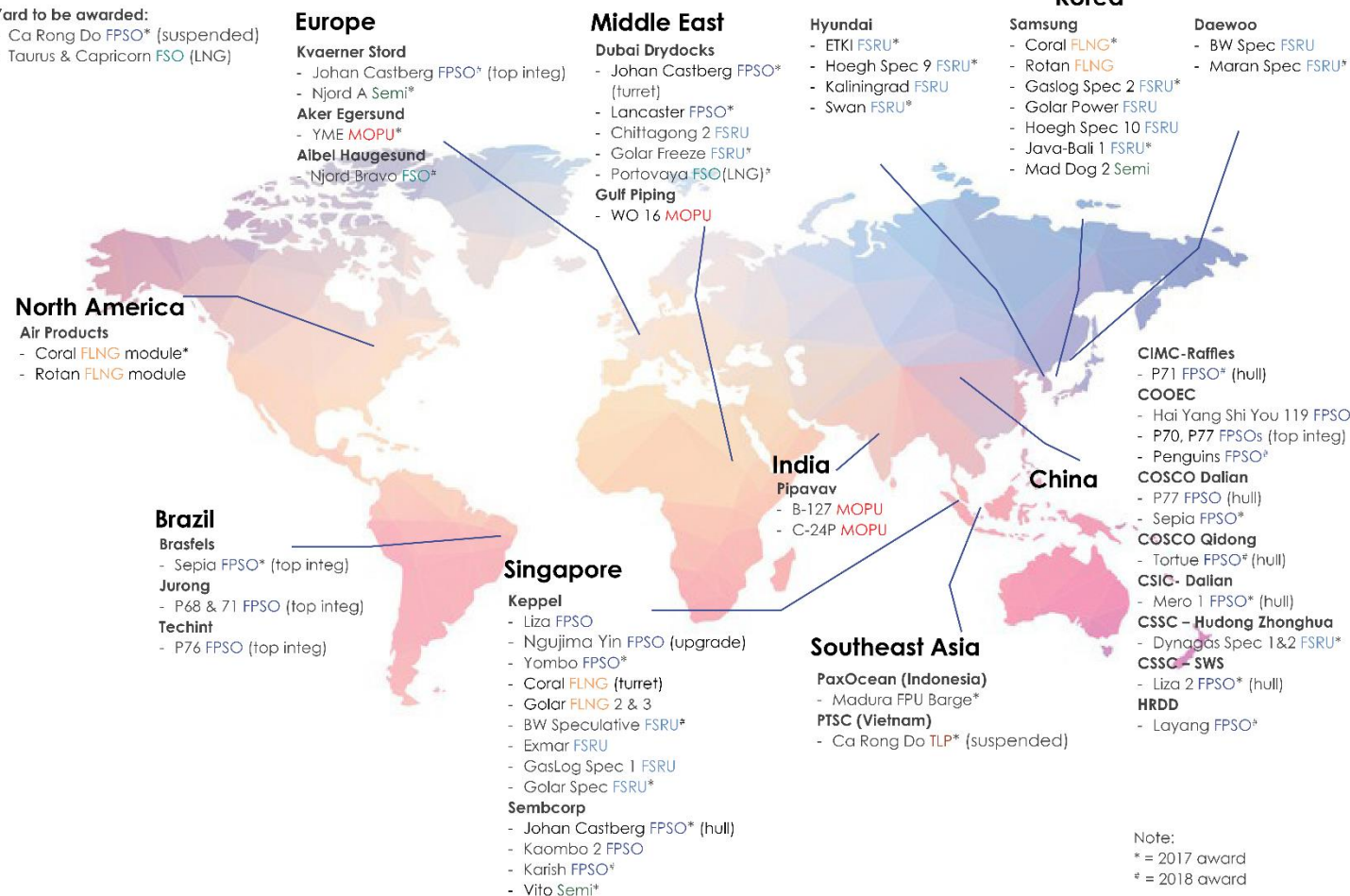
- Unit Type (group)
- FLNG
 - SEMI, SPAR, TLP
 - FSRU
 - FPSO (incl barge)

Source: EMA, 3Q 2018

Floaters Outlook

56 FPS units currently under construction

Yard to be awarded:
 - Ca Rong Do FPSO* (suspended)
 - Taurus & Capricorn FSO (LNG)



Semi	3	Semi-submersible platform
FPSO	22	Floating Production Storage and Offloading
FSO	3	Floating Storage and Offloading unit
FSRU	17	Floating Storage Regasification Unit
FRU	0	Floating Regasification Unit
TLP	1	Tension-leg platform
FLNG	6	Floating liquefied natural gas
MOPU	4	Mobile Offshore Production Unit
Total	56	

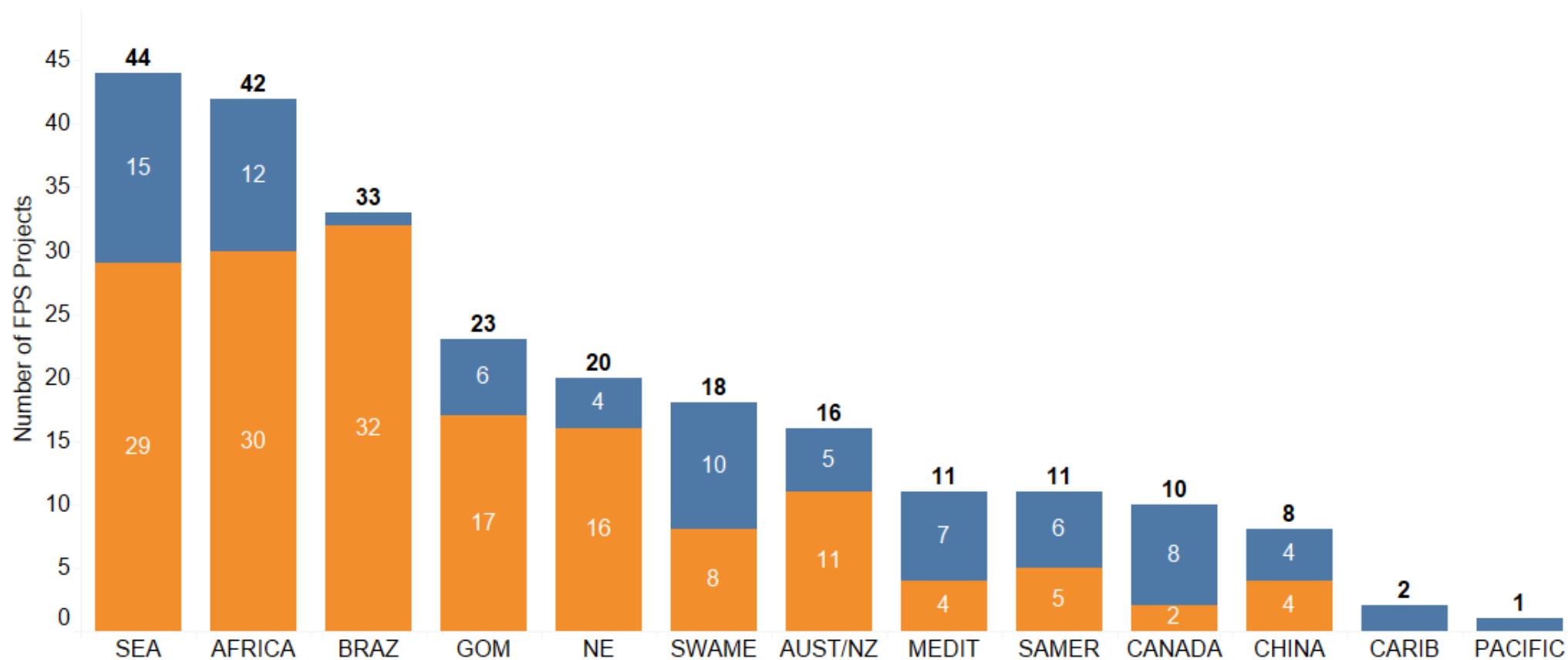
Note:
 * = 2017 award
 * = 2018 award

Source: EMA, 3Q 2018

Planning or Study Stage

129 planned projects

Projects in Planning Pipeline (AP, PL, B/FD) by Region



LNG/Non-LNG
 ■ LNG (FLNG / FSRU)
 ■ Non-LNG (FPSO / FSO / TLP / SEMI / SPAR / MOPU)

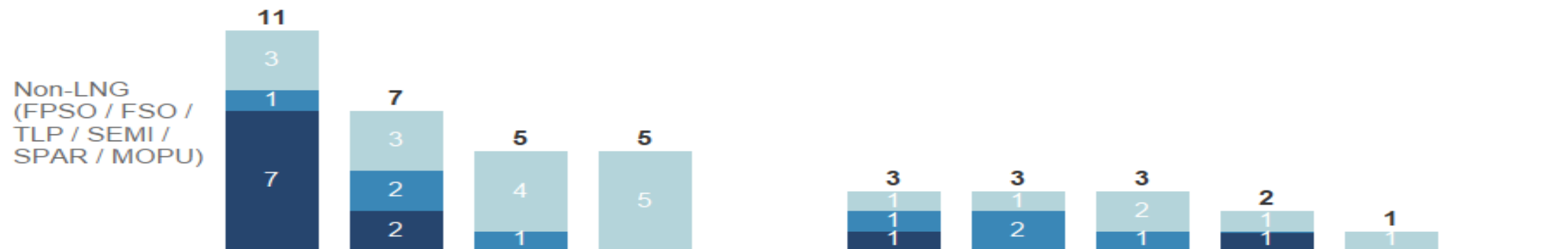
Source: EMA, 3Q2018

Bidding or Final Design Stage

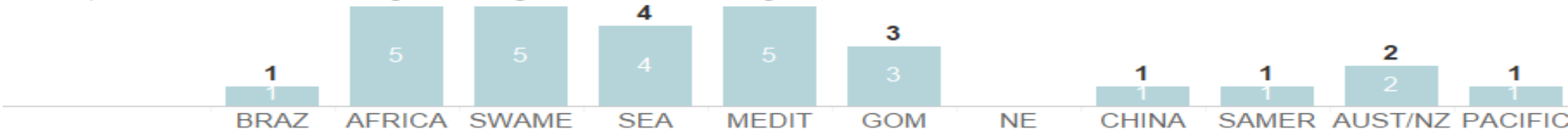
68 are in the bidding or final design stage.

Projects in Bidding and Final Design Stage by Region and Water Depth

LNG/Non-LNG



LNG (FLNG / FSRU)



Measure Names

- Water Depth <1000m
- Water Depth 1000<x<1500m
- Water Depth >1500m

Source: EMA, 3Q 2018

Deepwater Becoming More Attractive as Break-Evens Decrease





Order Book

Net Order Book & Revenue vs Brent Crude oil Price

	FY Dec 2014	FY Dec 2015	FY Dec 2016	FY Dec 2017	FY Dec 2018
Revenue S\$(m)	319	270	204	33	114
	At date of FY2014 Results	At date of FY2015 Results	At date of FY2016 Results	At date of FY2017 Results	At date of FY2018 Results
Net order book S\$(m)	353	175	13	90	7





Financial Review

Financial Highlights

Revenue & Profit	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	(*Restated) FY 2017	FY 2018
Revenue (S\$'m)	215	270	319	270	204	33	114
Gross profit / (loss) (S\$'m)	57	66	72	50	42	(30)	23
GP margin (%)	26%	25%	23%	19%	21%	-92%	20%
Net profit / (loss) (S\$'m)	28	31	26	(5)	(16)	(58)	1
NP margin (%)	13%	11%	8%	-2%	-8%	N.M	1%
<u>Add back one-off adjustments:-</u>							
1. Impairment of property, plant and equipment	-	-	-	-	11	2	-
2. Inventory write off	-	-	-	-	-	2	-
3. Impairment of Goodwill	-	-	-	-	6	-	-
4. Overseas operations (ceased)	-	-	-	-	-	11	-
5. Bad debts / VO under-recovered	-	-	-	8	11	13	-
6. Excess overheads due to under utilisation	-	-	-	8	18	18	-
Sub-total one-off adjustments	-	-	-	16	46	45	-
Adjusted net profit / (loss) (S\$'m)	28	31	26	11	30	(13)	1
Adjusted net profit margin (%)	13%	11%	8%	4%	15%	N.M	1%
Cash and Bank Balances (S\$'m)	63	61	42	85	70	37	25
Bond Issue/ Early Redemption (S\$'m)	-	-	50	-	(50)	-	-

Financial Indicators

Balance Sheet	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	(*Restated) FY 2017	FY 2018
Total assets (S\$'m)	265	335	404	376	262	145	161
Total liabilities (S\$'m)	81	141	204	195	95	41	56
Net assets (S\$'m)	184	194	200	181	167	104	105
ROE (%)	19%	15%	13%	-3%	-9%	-43%	1%
ROE (%) adjusted for one-off adjustment	19%	16%	13%	6%	17%	-9%	1%
Gearing ratio	0%	19%	25%	32%	22%	7%	19%

Cash Flows (S\$'m)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	(*Restated) FY 2017	FY 2018
Net cash used in/from operating activities	10	12	(17)	55	31	(1)	(25)
Net cash used in/from investing activities	(27)	(38)	(8)	19	-	(3)	(0)
Net cash used in financing activities	41	14	10	(4)	(49)	(29)	13
Cash and bank balances	63	61	42	85	70	37	25

Stock Information

Listing Date	02-Mar-11	IPO Price	S\$0.35
SGX Stock Code	NO4	Shares in issue (subsequent to share placement Oct 2012)	1,023,211,000
Share price as at 22.02.2019	0.10	Market Cap. (S\$'m)	S\$ 102.3million

Dividend

	Dividend Yield	Dividend Per Share	Dividend Payout %	Dividend Payout date	Share Price	Total Dividend (\$'Mil)
FYE 31 May 2011 (12-mth period)	3.7% (based on share price of S\$0.540 @ 21 July 2011)	S\$0.02	62%	06-10-11	0.54	13
FYE 31 Dec 2011 (7-mth period)	0.9% (based on share price of S\$0.545 @ 16 Feb 2012)	S\$0.005	83%	24-05-12	0.545	5
FYE 31 Dec 2012 (12-mth period)	4.0% (based on share price of S\$0.445 @ 22 Apr 2013)	S\$0.02	72%	23-05-13	0.445	20
FYE 31 Dec 2013 (12-mth period)	4.9% (based on share price of S\$0.41 @ 22 Apr 2014)	S\$0.02	71%	23-05-14	0.41	21
FYE 31 Dec 2014 (12-mth period)	4.6% (based on share price of S\$0.41 @ 22 Apr 2015)	S\$0.015	58%	22-05-15	0.325	15
FYE 31 Dec 2015 (12-mth period)	No dividend	-	0%		0.146	-
FYE 31 Dec 2016 (12-mth period)	No dividend	-	0%		0.164	-
FYE 31 Dec 2017 (12-mth period)	No dividend	-	0%		0.151	-
FYE 31 Dec 2018 (12-mth period)	No dividend	-	0%		0.11	-

Total Payout

74

Thank You
Q&A



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