

# CAPITALAND MALL TRUST Singapore's First & Largest REIT

**Annual General Meeting** 

12 April 2016



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Investors should note that they will have no right to request the Manager to redeem or purchase their Units for so long as the Units are listed on the Singapore Exchange Securities Trading Limited (the 'SGX-ST'). It is intended that unitholders of CMT may only deal in their Units through trading on the SGX-ST. Listing of the Units on the SGX-ST does not guarantee a liquid market for the Units.

This presentation is for information only and does not constitute an invitation or offer to acquire, purchase or subscribe for Units.



# Contents

- Year in Review
- Key Financial Highlights & Capital Management
- Portfolio Updates
- Tenant Engagement & Tenant-Centric Initiatives
- Engaging our Shoppers
- Awards and Corporate Social Responsibility
- Looking Forward







### Inspiring Passion. Fulfilling Aspirations.

S\$392.0 million



Distribution Per Unit 11.25 cents

3.8%



Number of Properties 16



**Annual Shopper Traffic** 

348.0 million



**Extensive Network of Tenants** 

~3,100 leases



Portfolio Occupancy Rate

97.6%



Rental Reversion 3.7%



Market Capitalisation S\$6.8 billion



**Credit Rating** 

**A2** 

issuer rating by Moody's Investors Service

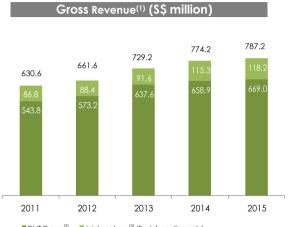


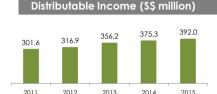






### **Growth in Financial Performance**









<sup>■</sup>CMT Group (2) ■ Joint ventures (3) (For information only)

With the adoption of Financial Reporting Standards 111 Joint Arrangements from 1 January 2014. CMT's 40,00% interest in RCS Trust and 30,00% interest in Infinity Mall Trust and Infinity Office Trust (collectively, the Infinity Trusts) are accounted for as investments in joint ventures using equity method. For comparison purpose, 2011 to 2013 have been restated to exclude CMT's 40.00% interest in RCS Trust and CMT's 30.00% interest in Infinity Trusts.

On 1 October 2015, CMT acquired all the units in Brilliance Mall Trust (BMT) which holds Bedok Mall, Upon acquisition, BMT became a subsidiary

Joint ventures refer to CMT's 40,00% interest in RCS Trust and CMT's 30,00% interest in Infinity Trusts. Westgate, which is owned by Infinity Mall Trust, commenced operations on 2 December 2013



# **Proactive Capital Management**

#### **Diversified Sources of Funding in 2015**

#### **DEBT INSTRUMENTS**



¥8.6 billion (swapped into \$\$100.0 million) MTN

HK\$1.104 billion (swapped into \$\$192.8 million) MTN

**\$\$707.0 million Term Loan Facilities** 

#### **TENURE**



8 years

12 years

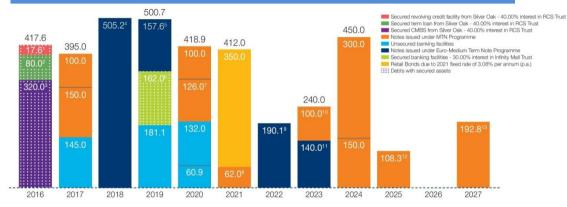
2, 4 and 5 years



### Debt Maturity Profile as at 31 December 2015

(including CMT's 40.0% interest in RCS Trust & CMT's 30.0% interest in Infinity Mall Trust)

#### Reduce Debts into Manageable Size Maturing in Each Year



- Drawdown of \$\$44.0 million under Silver Oak from the \$\$300.0 million revolving credit facility. CMT's 40.00% share thereof is \$\$17.6 million.
   \$\$200.0 million five-year ferminon under Silver Oak. CMT's 40.00% share thereof is \$\$80.0 million.
   \$\$450.0 million in projection d mount of Circles. A Secured Revolution Ratio Native million in projection of mount of Circles. A Secured Revolution Ratio Native million in projection.
- 5 USS and a million in principal amount of Class A secured routing found in one will expected midurity on 21 June 2016 issued pursuant to 1510.0 billion Multicurency Secured Medium Term Note Programme established by Silver Ook and are secured by its rights to Raffles City Singapore. The proceeds have been swapped into \$\$800.0 million. CMT's 40.00% share thereof is \$\$320.0 million.
- Singapore: The proceeds have been swapped into \$5800.0 million. CMT's 40,00% since thereof is \$\$300.0 million.

  1 U\$\$400.0 million.3.73ff, fixed rate notes were swapped to \$5,505.2 million of a fixed rate of 3.27% p. a.i. March 2012.

  \$10.0 million.3.39ff, fixed rate notes were swapped fo approximately \$\$157.6 million at a fixed rate of 2.77% p.a. in October 2012.

  \$10.0 million is secured broakfin facilities but infinity Matiff trust que in October 2019. CMT's 30.00% shore thereof its \$516.2 million.
- (7) ¥10.0 billion 1.30% fixed rate notes were swapped to \$\$126.0 million at a fixed rate of 3.119% p.a. in November 2013.

  (8) ¥5 billion floating rate (at 3-month, IPY UBCR + 0.48% p.a. in otes were swapped to \$\$62.0 million at a fixed rate of 3.148% p.a. in
- February 2014.

  [9] HK\$1.15 billion 3.76% fixed rate notes were swapped to \$\$190.1 million at a fixed rate of 3.45% p.a. in June 2012.
- (10) \$8.6 billion floating rate (at 3-month JPY LIBOR + 0.25% p.a.) notes were swapped to \$\$1000 million at a fixed rate of 2.85% p.a. in February 2015.
  (11) HK\$885.0 million 3.25% fixed rate notes were swapped to \$\$140.0 million at a fixed rate of 3.32% p.a. in November 2012.
- (11) HK\$650.0 million 3.25% fixed rate notes were swapped to \$\$10.0 million at a fixed rate of 3.52% p.a. in November 2012.
  (12) HK\$650.0 million 3.25% fixed rate notes were swapped to \$\$108.3 million at a fixed rate of 3.25% p.a. in November 2014.
  (13) HK\$1.104 billion 2.77% fixed rate notes were swapped to \$\$192.8 million at a fixed rate of 3.25% p.a. in February 2015.



### **Key Financial Indicators**

#### CMT's Issuer Rating(1): 'A2'



Unencumbered Assets as % of Total Assets: 100.0%



Average Term to Maturity: 5.3 years



Aggregate Leverage (2,3): 35.4%

Average Cost of Debt (4): 3.3%

- (1) Moody's Investors service has affirmed the 'A2' issuer rating of CMT in July 2015.
- In accordance to Property Funds Appendix, CMT's proportionate share of its joint ventures' borrowings and total deposited property are included when computing the aggregate leverage.

  Funds raised ahead of the maturity of the existing borrowings of CMT are excluded from both borrowings and total deposited property for the purpose of computing the aggregate leverage as the funds are set asids solely for the purpose of repoving the existing borrowings of CMT.
- Ratio of interest expense over weighted average borrowings.
- The above information is as at 31 December 2015.

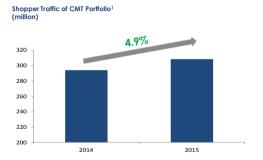




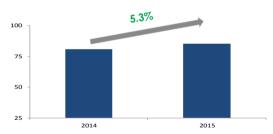


### **Shopper Traffic and Tenants' Sales**

#### **Strong Operating Metrics in FY 2015**



Tenants' Sales of CMT Portfolio<sup>1</sup> (SS psf per month)



(1) For comparable basis, CMT portfolio includes Bedok Mall (which was acquired on 1 October 2015); and excludes Bugis
Junction (which underwent phase two AEI from March 2014 to September 2014) as well as Rivervale Mall (which was sold
on 15 December 2015).





### **Tampines Mall**

#### **New Offerings and Improved Connectivity**



























### **IMM Building**

#### Phase Two AEI Completed with 85 Outlet Stores

#### **Designer Fashion Outlets**

#### Food and Beverage









### **IMM Building**

#### New Link Bridge to Devan Nair Institute Improves Connectivity



- The new link bridge between IMM Building and Devan Nair Institute – part of J-Walk – was opened in September 2015
- IMM Building, Westgate and Jurong East MRT station are now connected by J-Walk







# Clarke Quay

#### Reconfiguration of Space in Block A and Block C

 Single tenant to multiple tenants in Block A and Block C







- Wider offerings and income diversification
- Committed occupancy Block A: 100.0%
   Block C: >90.0%





















### Plaza Singapura

#### Upgrading Amenities and Enhancing Shoppers' Experience (1)



- Rejuvenation of its interior
- Upgrading of toilets
- Providing more nursing rooms













#### Portfolio Reconstitution



- Acquired by way of units in Brilliance Mall Trust (BMT), which holds Bedok Mall
- Partially funded by the issuance of 72.0 million consideration units, with the balance comprising bank borrowings



- Sale of Rivervale Mall at \$\$190.5 million, with net gain of \$\$72.7 million
- Net proceeds were used to partially repay the term loans used to finance the acquisition of BMT







### **Adding Value to Tenants**



#### **Seminars & Workshops Conducted by Experts**

The Evolution of Experience 27 April 2015



The Innovation of Place 19 August 2015



Innovate From The Heart (CEO Breakfast Roundtable) 3 September 2015





### **Retail Future**

30 October 2015







#### **Tenant-Centric Initiative**

#### Centralised dishwashing facility to help F&B tenants boost productivity



Visit by Deputy Prime MinisterTharman Shanmugaratnam to the centralised dishwashing facility at IMM Building



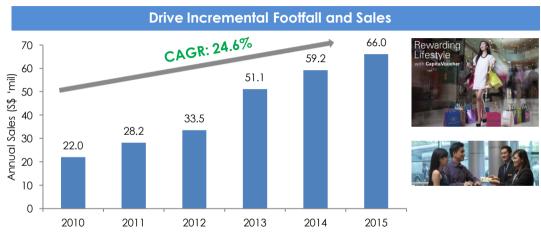
Source: GreatSolutions







### CapitaVoucher



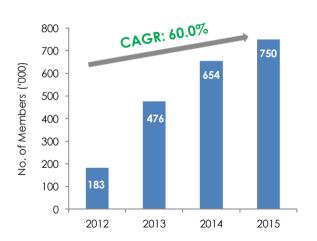
Over 2,000 participating stores. At all CMT malls.





### **CAPITASTAR**

#### **Generate In-Depth Shopper Insights**















# **Shopper-Centric Initiatives**

**Increased Shopper Engagement for our Malls** 



50% Fashion Cashback







# **Shopper-Centric Initiatives**

Food To Go is an Online F&B Ordering and Self-Collect/Delivery Platform Involving Participating Outlets at Raffles City Singapore







## 🚣 Green Initiatives















# **Community Involvement**













### **Green Recognition**

BCA Green Mark Awards for 12 Shopping Malls as at 31 December 2015









Annual General Meeting \*April 2016\*



### **Striving for Excellence**

2015 Awards - REITs & Business Trust Category



Winner, Singapore Corporate Governance Award Runner-up, Most Transparent Company Award



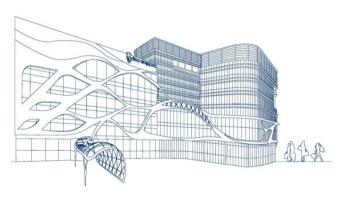
Silver Award, Best Investor Relations
Bronze Award, Best Annual Report







### **Looking Forward**



- **REFRESH** shoppers' experience
- REJUVENATE through enhancement works
- REINFORCE our position as a leading retail destination
- REIMAGINE our development to be an aspirational lifestyle destination





# Thank you

Mall Trust

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