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14 April 2026

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S&P RATINGS SCORE SNAPSHOT

Please find attached a copy of a media release issued by CIMIC Group Limited, parent company of CIMIC Finance Limited and CIMIC Finance (USA) Pty Limited.

Yours faithfully
CIMIC GROUP LIMITED

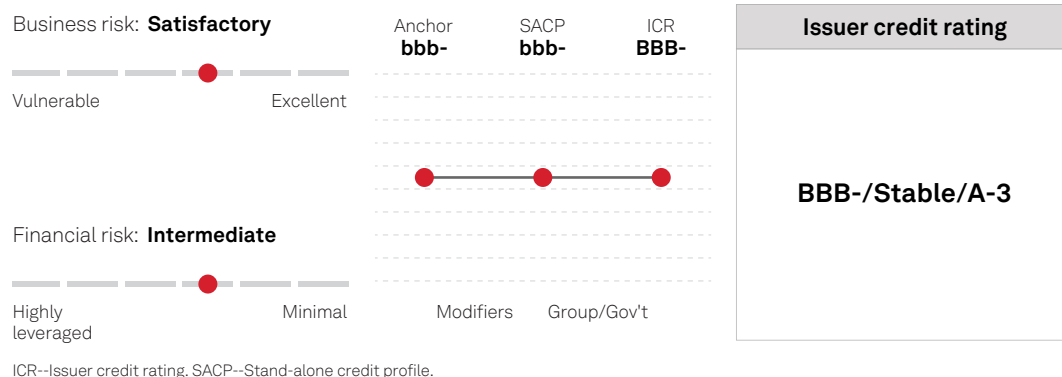
Company Secretary

CIMIC Group Ltd.

April 12, 2026

This report does not constitute a rating action.

Ratings Score Snapshot



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Credit Highlights

Overview

Key strengths

Established market positions in Australia's infrastructure construction, engineering, maintenance services, and contract mining sectors, supported by a solid project pipeline.

Ongoing support and benefits of shared capabilities and resources with the ACS Actividades de Construcción y Servicios S.A. group.

Transition to collaborative-style contracts provides greater margin certainty for the construction business, contrasting with the volatility of fixed-price contracts.

Key risks

Capacity to renew project pipeline to maintain work-in-hand in an evolving market.

Exposure to the cyclical engineering and construction industry.

Potential exposure to large working capital swings.

CIMIC Group Ltd.'s capital management actions, combined with parent support, has improved its credit metrics to a level commensurate with our assessment of its 'bbb-' stand-alone credit profile (SACP). CIMIC's commitment to deleveraging has been demonstrated through a number of initiatives. These include its 50% sale of UGL Transport Holdings Pty Ltd. to Sojitz Corp. for A\$453.6 million, the sale of its Leakes Road data center development to a 50-50 joint venture between CIMIC's ultimate parent ACS and Global Infrastructure Partners for A\$236 million. CIMIC

will be the contractor to develop the data center. CIMIC may receive a further A\$312 million of milestone payments over the next three years. The company also sold its stake in Vulcan Energy Resources Ltd. to its immediate parent Hochtief AG for about A\$60 million.

Hochtief has committed to an irrevocable A\$1.235 billion equity injection into CIMIC. This commitment will crystalize if Elliott Investment Management L.P. exercises its put option to sell its 40% stake in Thiess Group Holdings Pty Ltd. to CIMIC by December 2026.

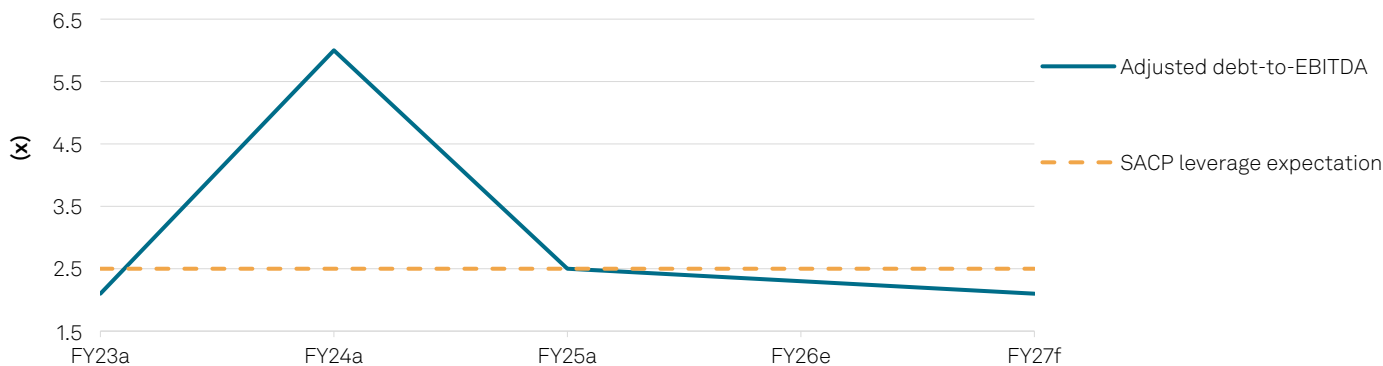
After CIMIC negotiated to acquire an additional 10% in Thiess in April 2024, Elliott has a put option to sell its remaining 40% stake in Thiess to CIMIC between April 2025 and December 2026. Based on the terms of the put option, we believe Elliott will most likely exercise the put by December 2026. This is because if Elliott does not exercise the put, it would lose priority treatment for distributions from Thiess' preference shares, materially increasing its exposure to any underperformance by Thiess.

The option exercise price will be the lower of the cost price or the price referenced to the ASX200 index. That said, we believe the exercise price will not differ materially from CIMIC's disclosed financial liability of A\$1.073 billion. After exercising the put, the group will save fixed distributions of about A\$162.3 million that it currently pays Elliott. We anticipate these funds will be upstreamed to its parents, subject to CIMIC's adjusted ratio of debt to EBITDA being less than the 2.5x threshold we expect for the 'bbb-' SACP.

Given the irrevocable nature of Hochtief's commitment and our expectation that Elliott will exercise the put, we reflect the effect of the equity commitment in our adjusted credit metrics for CIMIC. Accordingly, we exclude CIMIC's reported exposure to the put from our adjusted debt. CIMIC's adjusted debt-to-EBITDA ratio drops to 2.5x for fiscal 2025's results.

Hochtief's support is also consistent with our view that CIMIC is a core subsidiary of Hochtief and the wider ACS group.

CIMIC is well positioned to build credit metrics headroom over the next two years



Source: S&P Global Ratings.

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We expect CIMIC to remain a core subsidiary of ACS. Our ratings on CIMIC remain aligned with those on its parent, ACS (BBB-/Stable/A-3). ACS owns about 80% of Hochtief, which owns 100% of CIMIC. The issuer credit ratings on CIMIC are linked to those on Hochtief and ACS because of CIMIC's strategic and financial importance to the group. CIMIC, including full consolidation of Thiess, will likely contribute 40%-45% of EBITDA to the ACS group.

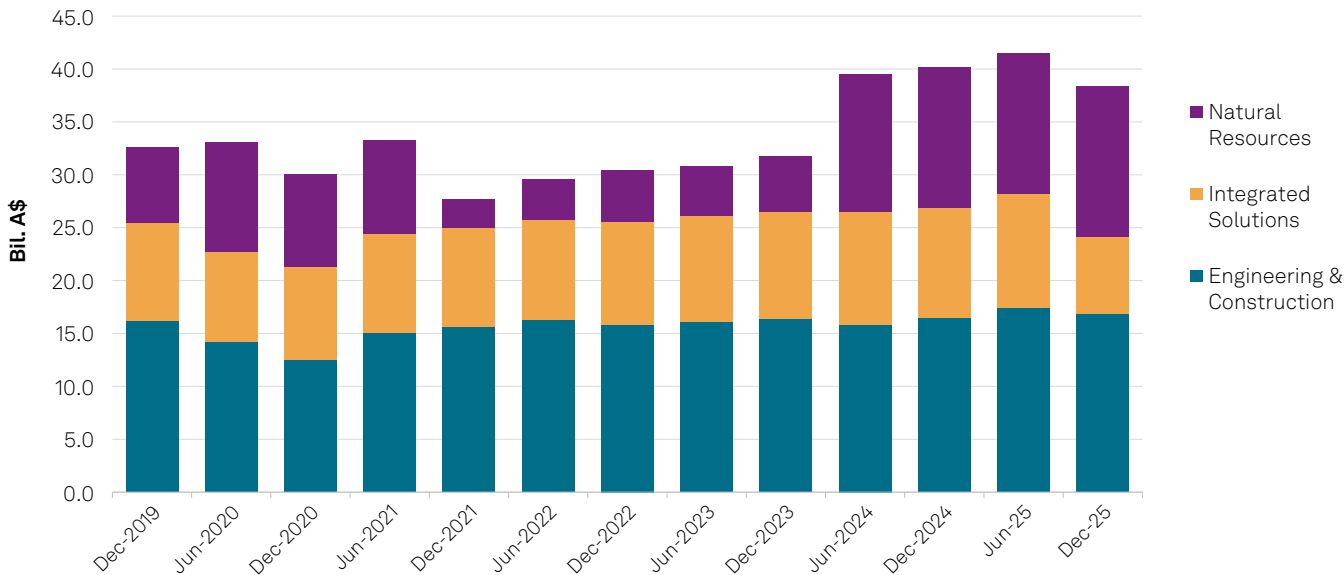
We also expect Thiess to remain important to CIMIC and the ACS group. Thiess broadens the group's service offerings across the energy transition value chain. Mining services is a capability no other division in CIMIC or the wider ACS group offers. In years of weak construction business performance, Thiess could contribute more than half of CIMIC's EBITDA, despite comprising only about 30% of CIMIC's revenue.

CIMIC's diverse operating segments and large order book will underpin its business position.

The group has well-established positions in Australia's construction, engineering, maintenance services, public-private partnerships, and contract mining sectors. It can adapt its business model to market activity across end-markets that include transport, healthcare, defense, renewable energy, data centers, and mineral processing.

Growth opportunities across CIMIC's diverse segments offset a decline in large government-sponsored civil contracts in rail and road projects. Work-in-hand increased by 6% to A\$38.4 billion for 2025, adjusted for the 50% sale of UGL Transport. CIMIC's geographical diversity across the Asia-Pacific also helps mitigate the group's exposure to operating risks and the inherent localized cyclicality in the construction industry.

CIMIC's solid work-in-hand supports revenue growth



Sources: Company reports, S&P Global Rating.

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Major fixed-price legacy contracts in which CIMIC retains cost and time risks are either completed or near completion. West Gate Tunnel in Melbourne opened in December 2025 while Brisbane's Cross River Rail project continues to make progress after previous delays from industrial actions. The latter is targeted for completion in 2027.

For Sydney's M6 Motorway project, two geotechnical events in March 2024 halted all construction on the project. CIMIC included this motorway project in its other contingencies in 2025. Discussions remain ongoing among the project stakeholders. We currently do not anticipate material write-downs or provisions for this project, given the uncertainties surrounding the extent of delays or remediation costs.

CIMIC's transition to more collaborative-style contracts enhances margin certainty. Such contracts promote project risk sharing by aligning the incentives of the stakeholders. They also

generally provide greater margin stability, with some contracts structured as cost reimbursement plus margins. Cash flow is more evenly distributed across a project life because payments are based on percentage of project completion.

About 90% (by value) of CIMIC's contracts comprise such lower-risk collaborative-style contracts. While these contracts do not trade off risk for profitability, performance bonuses, such as from early completion, tend to be materially lower than for fixed price contracts. Their key advantage is avoidance of significant losses from delays and cost overruns arising from project complexities or surprise events.

Outlook

The stable rating outlook on CIMIC reflects the outlook on its ultimate parent, ACS. We view CIMIC and its immediate parent Hochtief as core subsidiaries of the ACS group. We therefore equalize the ratings and outlook on CIMIC with those on the ultimate parent.

The stable outlook on ACS and its core subsidiaries reflects our view that the company's resilient operating performance and a high order backlog should support reasonable rating leeway in the coming years. This should translate into a ratio of adjusted funds from operations (FFO) to debt of 25%-30%, within the threshold for the rating.

We anticipate that further business-accretive, prudently sized transactions, such as those that further reduce the group's complexity and increase concession exposure, could weigh on the metrics, but without prompting a downgrade.

Downside scenario

We could lower the rating on CIMIC if we lower the rating on ACS. Assuming no material change in our view of the business profile, this may occur if ACS' adjusted FFO-to-debt ratio falls below 25% amid deteriorating market conditions, without near-term recovery prospects. Additional large investments without a corresponding business profile improvement, or the adjusted FFO-to-debt ratio falling below 20% following such investments, would likely also lead to a negative rating action.

Downside rating pressure could also arise if our assessment of the importance of CIMIC to the ACS group weakens, together with a weaker SACP for CIMIC.

Upside scenario

Rating upside on CIMIC is contingent on a rating uplift for ACS. This may occur if the ACS group's clear commitment to more conservative financial policies translates into an adjusted FFO-to-debt ratio comfortably above 30% at all times.

Our Base-Case Scenario

Assumptions
- Australia's real GDP to grow 2.0% in 2026 and 1.7% in 2027; - Underlying revenue growth of about 2.5% in 2026-2027, adjusting for the sale of the stake in UGL Transport. Contract growth across key operating segments, particularly advanced technology, energy transition, and sustainable

infrastructure and continued conversion of tendering pipeline into new contracts to offset slower civil construction activity amid lower Australian state government spending;

- Underlying group EBITDA margin of 10%-10.5% for the next two years, absent major cost overruns or project disruptions;
- Effective tax rate of about 30%;
- Dividend distributions to Hochtief of 60%-65% of net profit after tax in 2026-2027. Dividends could be higher if Elliott exercises its Thiess put option reflecting all cash being retained in the group.
- Limited working capital outflows in 2026 and 2027. Working capital movements to be more stable with predominantly collaborative-style contracts.
- Trade receivable securitizations of A\$270 million-A\$290 million in 2026-2027, net of cash withheld;
- Adjusted gross capital expenditure (capex) of about A\$600 million a year in 2026-2027, including Thiess; and
- Bolt-on acquisitions of about A\$30 million per year.

Key metrics

CIMIC Group Ltd.--Forecast summary

Period ending	Dec-31-2024	Dec-31-2025	Dec-31-2026	Dec-31-2027
(Mil. A\$)	2024a	2025a	2026e	2027f
Revenue	16,758	18,635	17,980	18,435
EBITDA	988	1,667	1,840	1,890
Funds from operations (FFO)	217	1,257	1,090	1,145
Cash flow from operations (CFO)	1,065	1,028	1,290	1,345
Gross capital expenditure (capex)	703	631	610	605
Free operating cash flow (FOCF)	362	397	680	740
Dividends	53	33	250	275
Discretionary cash flow (DCF)	309	364	430	465
Net debt	5,968	4,204	4,165	3,965
Adjusted ratios				
Debt/EBITDA (x)	6.0	2.5	2.3	2.1
FFO/debt (%)	3.6	29.9	26.2	28.9
Annual revenue growth (%)	3.2	11.2	(3.5)	2.5
EBITDA margin (%)	5.9	8.9	10.2	10.3

All figures are adjusted by S&P Global Ratings, unless stated as reported. a--Actual. e--Estimate. f--Forecast. A\$--Australian dollar.

We expect CIMIC's ratio of adjusted debt to EBITDA to improve to below 2.5x in 2026-2027.

This reflects stable revenue growth with support from solid work-in-hand, stable margins, and higher cash flow.

While earnings and free cash flow may increase over the next two years, deleveraging to below 2.0x is highly unlikely, in our view. Rather than continuing to deleverage, CIMIC will likely increase returns to Hochtief and the wider ACS group. This effectively repays the parents for support received in the past through dividend curtailment and the recent equity injection.

We estimate CIMIC will distribute 60%-65% of net profit after tax under normal business performances.

Company Description

CIMIC is an engineering-led global infrastructure company with core activities across infrastructure and resource projects mainly in Australia and the Asia-Pacific. The company provides end-to-end solutions across various sectors, including civil infrastructure (transport, tunnels, airports, and water), social infrastructure (healthcare, education, and defense), energy transition (solar farms, battery storage systems, and transmission lines), advanced technology (data centers and telecommunications), and critical minerals (mineral processing and resource infrastructure).

CIMIC operates its construction and energy transition businesses through subsidiaries.

The Thiess JV also provides contract mining services for metallurgical and thermal coal, iron ore, gold, nickel, and copper production. In April 2024, CIMIC raised its ownership of Thiess to 60% from 50% by acquiring 10% of preference shares and ordinary shares from its JV partner, Elliott Investment Management L.P.

The group also provides design, construction, and operation of mineral processing plants and associated mine site infrastructure through its 100% owned subsidiary Sedgman Pty Ltd.

In December 2025, CIMIC sold 50% of UGL Transport to Sojitz Corp.

CIMIC is a subsidiary of Hochtief, which now owns 100% after taking over minority shareholdings in 2022. The ultimate parent is ACS, which owned about 80% of Hochtief as of Dec. 31, 2025.

Peer Comparison

Reflecting CIMIC's extensive operating businesses in Australia and the Asia-Pacific, the companies that typically compete with CIMIC tend to be large, multinational corporations with diverse capabilities.

In our opinion, Strabag SE, Webuild SpA, Worley Ltd., and Fluor Corp. are the closest rated peers for CIMIC. In the construction sector, we consider Strabag and Webuild to be similar entities. In the mining services sector, we view Worley and Fluor to be peers.

Strabag is based in Austria and is one of Europe's largest construction groups. The company's Australian business has large projects in utilities management, and in the construction of tunnels and dams.

Webuild is a mid-sized Italian construction company focused on infrastructure construction contracts. The company has a substantial presence in the U.S. and exposure to high-risk emerging markets such as Ethiopia, Panama, and Venezuela. Its high-profile contracts in Australia include Snowy 2.0, Sydney Metro Northwest, and tunneling work for the North-East Link project.

Australia-based Worley and U.S.-based Fluor are engineering, procurement, construction, and maintenance companies with global projects. These companies have the capabilities to build ore processing plants, mine-site infrastructure, and refineries.

CIMIC is looking to expand its integrated mineral processing business, including critical minerals, through its Sedgman subsidiary. The group considers Sedgman's contracts as high-margin, low-risk projects.

CIMIC Group Ltd.--Peer Comparisons

	CIMIC Group Ltd.	Strabag SE	Webuild SpA	Worley Ltd.	Fluor Corp.
Foreign currency issuer credit rating	BBB-/Stable/A-3	BBB+/Stable/--	BB+/Stable/--	BBB/Stable/--	BB+/Stable/NR
Local currency issuer credit rating	BBB-/Stable/A-3	BBB+/Stable/--	BB+/Stable/--	BBB/Stable/--	BB+/Stable/NR
Period	Annual	Annual	Annual	Annual	Annual
Period ending	2025-12-31	2024-12-31	2024-12-31	2025-06-30	2025-12-31
Mil.	\$	\$	\$	\$	\$
Revenue	12,430	17,965	12,193	6,858	15,503
EBITDA	1,112	1,562	1,012	656	(280)
Funds from operations (FFO)	839	1,309	684	524	(533)
Interest	472	59	183	67	42
Cash interest paid	411	30	199	61	40
Operating cash flow (OCF)	686	1,364	929	480	(387)
Capital expenditure	421	827	855	50	50
Free operating cash flow (FOCF)	265	537	73	430	(437)
Discretionary cash flow (DCF)	243	320	(12)	146	(1,255)
Cash and short-term investments	1,945	3,810	3,328	616	3,773
Gross available cash	1,945	3,810	3,328	616	3,773
Debt	2,804	0	992	989	0
Equity	1,115	5,177	2,018	3,710	3,277
EBITDA margin (%)	8.9	8.7	8.3	9.6	(1.8)
Return on capital (%)	11.9	23.9	24.7	10.5	(1.6)
EBITDA interest coverage (x)	2.4	26.7	5.5	9.8	(6.7)
FFO cash interest coverage (x)	3.0	44.7	4.4	9.6	(12.3)
Debt/EBITDA (x)	2.5	0.0	1.0	1.5	0.0
FFO/debt (%)	29.9	NM	69.0	52.9	NM
OCF/debt (%)	24.4	NM	93.6	48.5	NM
FOCF/debt (%)	9.4	NM	7.4	43.5	NM
DCF/debt (%)	8.7	NM	(1.2)	14.8	NM

Business Risk

CIMIC's diverse portfolio of projects, risk-sharing of large complex projects through JVs, and bidding discipline will support cash flow and margins. Continued success in securing new work will remain key to earnings growth for the company. The group had total work-in-hand of A\$38.4 billion in 2025, including A\$22.3 billion of new work.

Drivers for the increase in CIMIC's stand-alone work-in-hand included high growth in advanced technology, defense, and critical minerals projects. The group's work-in-hand remained well-diversified in 2025, with about 45% from construction, 20% from services, and 35% from contract mining.

CIMIC's risk management and financial policy framework mitigate above-average risks in construction. Contractors bear several operating risks, including misjudging project complexity. This could lead to timing delays and cost overruns. The company's shift from fixed-price turnkey contracts to lower-risk, collaborative-style contracts mitigates risk.

CIMIC will still take on fixed-price contracts when it sees appropriate risks and returns or proven expertise. For example, the group could continue to enter into simple road projects with limited interface risks.

Financial Risk

We fully consolidate Thiess following CIMIC's increased ownership to 60% from 50% in April 2024. The ownership increase in Thiess is incremental but enhances the economic and operational interest of CIMIC toward full ownership of Thiess. Elliott continues to hold a put option to sell its remaining 40% stake in Thiess to CIMIC between April 2025 and December 2026. We expect Elliott to exercise its put option by December 2026.

We believe the additional 10% stake acquisition signals CIMIC's intention to seek full ownership. The transaction has also reduced the group's structural complexity and raised CIMIC's operational control over Thiess.

We expect to equity account UGL Transport in line with CIMIC's approach. We view UGL Transport's earnings and debt as being immaterial to the group. Importantly, we understand CIMIC and its joint-venture (JV) partner intend to operate UGL Transport in a financially conservative manner such that the group will not carry disproportionate leverage at UGL Transport in its capital structure.

UGL Transport made about A\$1.1 billion in revenue in 2025 with high single-digit margins, as is typical of engineering and maintenance businesses.

Ongoing discipline in working capital management will remain key to CIMIC's cash flow and balance sheet. The group has introduced measures to improve cash flow, including stricter project selection processes. Receivable factoring (trade receivable securitization net of cash withheld) in 2025 was stable at A\$275 million, versus A\$278 million in 2024.

Factoring is a key adjustment we made to the group's reported debt. Given a high proportion of government customers in the group's receivables, CIMIC will likely continue to use this financing method. We forecast a factoring balance of A\$260 million-A\$290 million for the next two years, net of cash withheld.

CIMIC no longer uses reverse factoring financing after canceling the program in September 2021.

Achieving a minimum cash conversion of EBITDA (before factoring) to mid-70% is important for maintaining cash flow and debt consistent with our rating thresholds. CIMIC's reported cash conversion declined to 57% in 2025 from 85% in 2024. The drop reflected working capital requirements from legacy, fixed price contracts.

The group's contracts now comprise about 90% of lower-risk, collaborative-style contracts. As such, cash flow conversion will likely be more stable. These contracts tend to have smoother payment profiles compared with the irregular, large upfront cash advance payments common in fixed-price contracts.

Debt maturities

We expect CIMIC to effectively manage the maturity profile of its capital structure. If Thiess becomes a wholly owned subsidiary, CIMIC will likely repay Thiess' debt to benefit from its own lower cost of debt. CIMIC's average cost of debt dropped to 6.1% in 2025 from 6.7% in 2024 on favorable refinancing and lower policy rates.

CIMIC Group Ltd.

As of Dec. 31, 2025, the group had drawn down debt of A\$6.2 billion, with a weighted-average debt maturity well exceeding three years. Additionally, CIMIC had about A\$3.0 billion in undrawn bank facilities. The group's capital market debt consisted of a €625 million note maturing in May 2029 and a US\$650 million 144a note maturing in March 2034.

CIMIC typically refinances its bank facilities well ahead of maturity. Accordingly, we expect the company to comfortably maintain a weighted-average debt maturity of above three years.

CIMIC Group Ltd.--Financial Summary

Period ending	Dec-31-2020	Dec-31-2021	Dec-31-2022	Dec-31-2023	Dec-31-2024	Dec-31-2025
Reporting period	2020a	2021a	2022a	2023a	2024a	2025a
Display currency (mil.)	A\$	A\$	A\$	A\$	A\$	A\$
Revenues	11,219	11,362	13,062	16,231	16,758	18,635
EBITDA	(508)	1,218	1,330	1,539	988	1,667
Funds from operations (FFO)	(881)	1,030	889	1,062	218	1,257
Interest expense	158	261	348	474	637	708
Cash interest paid	199	129	298	387	565	616
Operating cash flow (OCF)	722	910	968	758	1,065	1,028
Capital expenditure	830	296	427	563	703	631
Free operating cash flow (FOCF)	(107)	614	541	194	362	397
Discretionary cash flow (DCF)	(406)	296	308	14	309	364
Cash and short-term investments	2,920	1,615	1,996	2,068	2,194	2,916
Gross available cash	2,920	1,615	1,996	2,068	2,194	2,916
Debt	3,595	2,908	3,970	3,274	5,912	4,204
Common equity	892	1,831	2,224	2,584	1,384	1,672
Adjusted ratios						
EBITDA margin (%)	(4.5)	10.7	10.2	9.5	5.9	8.9
Return on capital (%)	(26.1)	17.4	16.7	16.8	4.3	11.9
EBITDA interest coverage (x)	(3.2)	4.7	3.8	3.2	1.6	2.4
FFO cash interest coverage (x)	(3.4)	9.0	4.0	3.7	1.4	3.0
Debt/EBITDA (x)	(7.1)	2.4	3.0	2.1	6.0	2.5
FFO/debt (%)	(24.5)	35.4	22.4	32.4	3.7	29.9
OCF/debt (%)	20.1	31.3	24.4	23.1	18.0	24.4
FOCF/debt (%)	(3.0)	21.1	13.6	5.9	6.1	9.4
DCF/debt (%)	(11.3)	10.2	7.8	0.4	5.2	8.7

Reconciliation Of CIMIC Group Ltd. Reported Amounts With S&P Global Adjusted Amounts (Mil. A\$)

	Debt	Shareholder equity	Revenue	EBITDA	Operating income	Interest expense	S&PGR adjusted EBITDA	Operating cash flow	Dividends	Capital expenditure
Financial year	Dec-31-2025									
Company reported amounts	6,218	1,521	18,635	1,636	660	546	1,667	1,117	33	631
Cash taxes paid	-	-	-	-	-	-	206	-	-	-
Cash interest paid	-	-	-	-	-	-	(454)	-	-	-

Reconciliation Of CIMIC Group Ltd. Reported Amounts With S&P Global Adjusted Amounts (Mil. A\$)

	Debt	Shareholder equity	Revenue	EBITDA	Operating income	Interest expense	S&PGR adjusted EBITDA	Operating cash flow	Dividends	Capital expenditure
Cash interest paid: other	-	-	-	-	-	-	(162)	-	-	-
Trade receivables securitizations	274	-	-	-	-	-	-	4	-	-
Lease liabilities	736	-	-	-	-	-	-	-	-	-
Accessible cash and liquid investments	(2,916)	-	-	-	-	-	-	-	-	-
Dividends from equity investments	-	-	-	31	-	-	-	-	-	-
Nonoperating income (expense)	-	-	-	-	125	-	-	-	-	-
Reclassification of interest and dividend cash flows	-	-	-	-	-	-	-	(93)	-	-
Noncontrolling/minority interest	-	151	-	-	-	-	-	-	-	-
Debt: Foreign currency hedges	(108)	-	-	-	-	-	-	-	-	-
Interest: Shareholder loan	-	-	-	-	-	162	-	-	-	-
Total adjustments	(2,015)	151	-	31	125	162	(410)	(89)	-	-
S&P Global Ratings adjusted	Debt	Equity	Revenue	EBITDA	EBIT	Interest expense	Funds from operations	Operating cash flow	Dividends	Capital expenditure
	4,204	1,672	18,635	1,667	785	708	1,257	1,028	33	631

Liquidity

We view CIMIC's liquidity as strong. Sources of liquidity will likely cover uses by more than 1.5x over 2026. Sources less uses will also likely remain positive even if EBITDA declines 30%. This reflects the group's large cash reserves, undrawn bank facilities, and cash flow, which will more than offset short-term debt maturities and seasonal and nonseasonal working capital outflows inherent to the industry.

The group also has sufficient covenant headroom and prudent risk management policies aimed at maintaining a strong liquidity position. The company continues to diversify funding sources and utilize revolving-credit facilities for working capital and standby liquidity. Our liquidity assessment incorporates CIMIC's ability to manage capex and asset disposals to support its liquidity needs.

We assume the following sources and uses of liquidity over 2026:

Principal liquidity sources	Principal liquidity uses
• Accessible cash and cash equivalents of about A\$2.9 billion as of Dec. 31, 2025; • Available undrawn committed bank facilities of A\$2.2 billion with maturities greater than one year; • Cash FFO that we forecast at about A\$1.1 billion; and • Receipt of remaining UGL Transport sale proceeds of about A\$176 million (received in January 2026) with a further A\$105 million to be received subject to client consents. CIMIC received an initial payment of A\$210 million in December 2025.	• Near-term debt maturities of about A\$735 million; • Working capital to be neutral to modestly negative of around A\$50 million, given solid cash conversion; • Gross capex of about A\$600 million; and • Dividends of 60%-65% of net profit after tax.

Covenant Analysis

Requirements

Most of CIMIC's facilities are subject to the following covenants:

- Total liabilities plus 50% of contingent liabilities divided by total assets to be less than 125%
- Net debt-to-EBITDA ratio of less than 3.0x
- EBITDA-to-interest charges ratio of above 3.0x

Compliance expectations

We believe CIMIC will maintain adequate cushion against its covenants.

Environmental, Social, And Governance

Environmental factors are an important consideration in our credit rating analysis of CIMIC. This reflects the company's exposure to waste management and carbon emissions as a major player in the engineering and construction sectors, and its exposure to mining, particularly for coal, through its mining service business.

CIMIC aims to reach net-zero emissions for Scope 1 and Scope 2 by 2038, and for Scope 3 by 2045. The group is on track to meet its target for reducing Scope 1 and Scope 2 emissions by 20% (excluding Thiess) from 2019 levels by 2025.

In our view, successful decarbonization is intrinsically linked to enhancing CIMIC's business. For instance, we consider the group to have more control over its Scope 1 and Scope 2 emissions. This is given the emissions are largely a function of operational activities. Accordingly, efficient energy management would yield environmental benefits while also lowering operational costs for the business.

In December 2025, Hochtief committed to an irrevocable equity injection to CIMIC to fund Elliot's potential exercise of the Thiess put option. In April 2024, CIMIC increased its ownership in Thiess to 60% from 50%. Elliott retains a put option to sell its 40% stake in Thiess back to CIMIC between April 2025 and December 2026. Elliott had not exercised the put as of April 2026.

However, we believe the terms of the put option are such that Elliott will likely exercise the put by December 2026. This could lead to CIMIC owning 100% of Thiess by the end of December 2026.

If the scenario pans out, CIMIC would have increased exposure to thermal coal, which comprised 25.9% of Thiess' revenue in 2025. Meanwhile, Thiess continues to diversify away from coal to other critical mineral contracts. The company is ahead of schedule to lower its thermal coal exposure to below 25% in 2027. It has also set a new target to decrease exposure to under 20% by 2030.

From a social risk perspective, the group's large workforce and nature of activities expose it to material health and safety risks. The group has appropriate health and safety risk management systems and processes in place to manage these risks.

Group Influence

We consider CIMIC to be a core subsidiary of the ACS group because of its strategic and financial importance to the group. In December 2025, Hochtief made an irrevocable equity commitment of up to A\$1.235 billion to support CIMIC's potential acquisition of the remaining 40% stake in Thiess. The commitment reinforces CIMIC's importance to the ACS group.

As a result, we equalize our ratings on CIMIC with the ratings on ACS. ACS owns about 80% of Hochtief, which in turn owns 100% of CIMIC.

Issue Ratings--Subordination Risk Analysis

Capital structure

We rate CIMIC's debt instruments, excluding those related to Thiess, 'BBB-', consistent with the issuer credit rating.

We believe the Thiess group does not pose material structural subordination risks. This is because the debt instruments for both CIMIC and Thiess are positioned at the same structural level as their respective operating assets. Each entity maintains clearly defined, independent debt structures and operating cash flow.

Accordingly, we believe CIMIC's lenders (excluding the lenders of Thiess) are not materially disadvantaged by debt located within its income-generating subsidiary at Thiess.

Analytical conclusions

We rate CIMIC's debt instruments 'BBB-', the same as the long-term issuer credit rating because we see no significant elements of subordination risk present in the company's capital structure.

Rating Component Scores

Foreign currency issuer credit rating	BBB-/Stable/A-3
Local currency issuer credit rating	BBB-/Stable/A-3
Business risk	Satisfactory
Country risk	Low
Industry risk	Moderately High
Competitive position	Satisfactory
Financial risk	Intermediate
Cash flow/leverage	Intermediate
Anchor	bbb-
Modifiers	
Diversification/portfolio effect	Neutral (no impact)
Capital structure	Neutral (no impact)
Financial policy	Neutral (no impact)
Liquidity	Strong (no impact)
Management and governance	Neutral (no impact)
Comparable rating analysis	Neutral (no impact)
Stand-alone credit profile	bbb-
Group credit profile	bbb-
Entity status within group	Core

Related Criteria

- [Criteria | Corporates | General: Sector-Specific Corporate Methodology](#), April 4, 2024
- [Criteria | Corporates | General: Corporate Methodology](#), Jan. 7, 2024
- [Criteria | Corporates | General: Methodology: Management And Governance Credit Factors For Corporate Entities](#), Jan. 7, 2024
- [General Criteria: Environmental, Social, And Governance Principles In Credit Ratings](#), Oct. 10, 2021
- [General Criteria: Group Rating Methodology](#), July 1, 2019
- [Criteria | Corporates | General: Corporate Methodology: Ratios And Adjustments](#), April 1, 2019
- [Criteria | Corporates | General: Reflecting Subordination Risk In Corporate Issue Ratings](#), March 28, 2018
- [General Criteria: Methodology For Linking Long-Term And Short-Term Ratings](#), April 7, 2017
- [Criteria | Corporates | General: Methodology And Assumptions: Liquidity Descriptors For Global Corporate Issuers](#), Dec. 16, 2014
- [Criteria | Corporates | General: The Treatment Of Non-Common Equity Financing In Nonfinancial Corporate Entities](#), April 29, 2014
- [General Criteria: Country Risk Assessment Methodology And Assumptions](#), Nov. 19, 2013
- [General Criteria: Methodology: Industry Risk](#), Nov. 19, 2013
- [General Criteria: Principles Of Credit Ratings](#), Feb. 16, 2011

Related Research

- [Industry Credit Outlook 2026: Engineering and Construction](#), Jan. 14, 2026
- [CIMIC Group Ltd.](#), Aug. 20, 2025
- [CIMIC Group Ltd.](#), April 29, 2025
- [Legacy Project Issues Weigh On CIMIC](#), Aug. 25, 2024
- [CIMIC Group Ltd. 'BBB-' Rating Affirmed On Increased Thiess Ownership; Outlook Stable](#), May 29, 2024
- [CIMIC Group Ltd.](#), March 4, 2024

Ratings Detail (as of April 12, 2026)*

CIMIC Group Ltd.	
Issuer Credit Rating	BBB-/Stable/A-3
Senior Unsecured	BBB-
Issuer Credit Ratings History	
09-Mar-2021	BBB-/Stable/A-3
21-Oct-2020	BBB-/Watch Neg/A-2
16-May-2018	BBB-/Stable/A-2
Related Entities	
ACS, Actividades de Construccion y Servicios SA	
Issuer Credit Rating	BBB-/Stable/A-3
Senior Unsecured	BB+
Dragados SA	
Issuer Credit Rating	BBB-/Stable/A-3
Senior Unsecured	BBB-
HOCHTIEF AG	
Issuer Credit Rating	BBB-/Stable/A-3
Senior Unsecured	BBB-
Thiess Group Holdings Pty Ltd.	
Issuer Credit Rating	BB+/Stable/--
*Unless otherwise noted, all ratings in this report are global scale ratings. S&P Global Ratings' credit ratings on the global scale are comparable across countries. S&P Global Ratings' credit ratings on a national scale are relative to obligors or obligations within that specific country. Issue and debt ratings could include debt guaranteed by another entity, and rated debt that an entity guarantees.	

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