

Appendix A

OTHER DIRECTORSHIPS OF MR STEVEN PHAN SWEE KIM

Present Directorships

Company	Appointment
Jardine Cycle & Carriage Limited	Director
Phancorp Pte. Ltd. (in members' voluntary liquidation)	Director
Singapore Accountancy Commission	Board Member

Past Directorships (for the last 5 years)

Company	Appointment
AP Fusion GP Pte Ltd	Board Member
APAC Area Investments Limited	Board Member
Ernst & Young (Asia-Pacific) Services Limited	Board Member
Ernst & Young (Myanmar) Limited	Board Member
Ernst & Young AKT Investments Limited	Board Member
Ernst & Young AKT Limited	Board Member
Ernst & Young Asia-Pacific Limited	Board Member
Ernst & Young Asia-Pacific Services (HK) Limited	Board Member
Ernst & Young China Holding Company Limited	Board Member
Ernst & Young China Investments Limited	Board Member
Ernst & Young Far East Lanka (Pvt) Limited	Board Member
Ernst & Young Global (Asia Pacific) Pte Ltd	Board Member
Ernst & Young Global Limited	Board Member
Ernst & Young Holdings Pte. Ltd.	Board Member
Ernst & Young Limited	Board Member
Ernst & Young Oceania Limited	Board Member
EY Global Finance Inc.	Board Member
EY Holdings, Ltd	Board Member
Gloucester Insurance Ltd	Board Member
Maxifond Limited	Board Member
Singapore Land Authority	Board Member & Audit Committee Chairman