(Company Registration No. 200300002K) (Incorporated in the Republic of Singapore)

GRANT OF AWARDS OF SHARES PURSUANT TO COMFORTDELGRO EXECUTIVE SHARE AWARD SCHEME

ComfortDelGro Corporation Limited (the "Company") wishes to announce that pursuant to Rule 704(29) of the Listing Manual of the Singapore Exchange Securities Trading Limited, the Company has granted share awards ("Awards") under the ComfortDelGro Executive Share Award Scheme ("CDG ESAS") approved by the Shareholders at the Annual General Meeting ("AGM") of the Company held on 26 April 2018 and the authority to grant awards, and issue and allot shares under the CDG ESAS approved by Shareholders at the AGM of the Company held on 28 April 2023, as follows:

(a) Date of grant : 8 May 2023

(b) Number of Share Awards granted : 920,000 ordinary shares

under CDG ESAS

(c) Market price of each share of the : S\$1.19 (closing price as at 8 May 2023)

(d) Number of shares granted to each director and controlling

shareholder (and each of their associates), if any, under the Award

(i) Director(s) of the Company (and their associates) 150,000 ordinary shares to Mr Cheng Siak Kian

(ii) Employees of the Company 770,000 ordinary shares

(iii) Controlling Shareholders of the Nil Company (and their

associates)

(e) Validity period of the Award : Time-based awards to be vested over a 4-

year period (25% each year)

BY ORDER OF THE BOARD COMFORTDELGRO CORPORATION LIMITED

Angeline Joyce Lee Siang Pohr Company Secretary