



## THOMSON MEDICAL GROUP LIMITED

(Incorporated in the Republic of Singapore)  
(Company Registration Number: 199908381D)

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### ALLOTMENT AND ISSUE OF SHARES PURSUANT TO THE VESTING OF TIME-BASED AWARDS UNDER THE COMPANY'S SHARE GRANT PLAN 2015 (THE "PLAN")

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*Unless otherwise defined or as the context otherwise requires, all capitalised terms used herein shall have the meanings ascribed to them in the announcement of the Company dated 7 March 2023.*

The Board of Directors (the "**Board**") of Thomson Medical Group Limited (the "**Company**") refers to the Company's announcement dated 7 March 2023 in relation to the grant of Time-based Awards under the Plan.

The Board wishes to announce that the Company has allotted and issued 2,549,400 Shares (the "**New Shares**") on 9 March 2026 pursuant to the vesting of Time-based Awards as follows:

- (a) 1,468,400 Shares to Dr Heng Jun Li Melvin; and
- (b) 1,081,000 Shares to Wilson Sam.

The New Shares shall rank *pari passu* in all respects with the existing issued Shares of the Company.

The New Shares are expected to be listed and quoted on the SGX-ST on or around 11 March 2026.

Upon the allotment and issuance of the New Shares, the issued and paid-up share capital of the Company has increased from 26,441,066,807 Shares to 26,443,616,207 Shares.

**By Order of the Board**  
**THOMSON MEDICAL GROUP LIMITED**

Lim Wee Kiat  
Executive Vice-Chairman  
9 March 2026