H2 and FY2023 Financial Results (Unaudited)

29 February 2024







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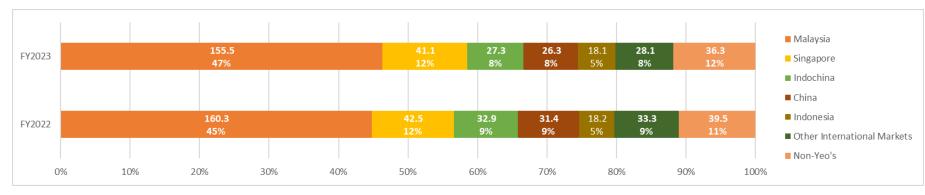
Group Revenue Declined, Net Profit Improved

S\$ million	H2 FY2023	H2 FY2022	Y/Y		FY2023	FY2022	Y/Y
Total Revenue	151.6	176.8	-14.2%		332.7	358.1	-7.1%
Core Yeo's F&B Revenue	137.9	152.5	-9.6%	Ш	296.4	318.5	▼ -6.9%
Gross Profit	49.2	51.5	-4.5%		108.0	107.4	0.6%
GP Margin	32.5%	29.1%	3.4pp		32.5%	30.0%	2.5pp
EBIT	6.0	3.9	53.8%		13.2	6.9	91.3%
EBIT Margin	4.0%	2.2%	1.8pp		4.0%	1.9%	2.1pp
Net Profit	3.4	1.2	>100%		6.7	2.4	<u></u> >100%
Net Margin	2.2%	0.7%	1.5pp		2.0%	0.7%	1.3pp
EPS (S cents)	0.54	0.20	>100%		1.10	0.40	>100%

FY2023 Financial Results

Revenue By Key Markets / Segments





In S\$ million / % of Group Revenue

- (1) "Malaysia" includes Peninsular Malaysia, East Malaysia and Brunei
- (2) "China" includes Mainland China and Hong Kong SAR
- (3) "Indochina" includes Cambodia and Vietnam
- (4) "Other International Markets" includes US, Europe, Australia and others
- (5) "Non-Yeos" includes Agency and Non-F&B, Oatly and others

- Malaysia declined -3.0%; at constant currency grew +3.1%
- Singapore down -3.3% Y/Y as softer CNY festive sales in Q1 were offset by Q2 to Q4 which grew +3.1% vs YA
- Indochina declined -16.9%% Y/Y; at constant currency -14.8% due to softening market conditions
- Indonesia was flat; at constant currency grew +6.1% Y/Y
- China declined -17.4% Y/Y; at constant currency down by -10.6% due to lower unit selling price to clear Covid inventory and lower sales volume
- Other International Markets declined -15.6% due to weakening consumer sentiments
- Non-Yeo's declined -8.2%% Y/Y mainly due to lower volume from Oatly and reduction of agency brands

Balance Sheet (unaudited)



S\$ million	31-Dec-23	31-Dec-22
Total assets	647.3	657.9
Cash and cash equivalents	64.1	215.1
Other financial assets	176.0	-
Trade and other receivables-current	64.7	67.2
Inventories	53.8	61.3
Current assets	358.6	343.6
Property, plant and equipment (PPE)	203.5	217.3
Investment properties (IP)	53.7	54.1
Other financial assets	31.5	42.9
Non-current assets	288.7	314.3
Total liabilities	90.3	86.5
Trade and other payables	62.6	59.0
Current liabilities	65.8	62.5
Non-current liabilities	24.5	24.0
Net assets	557.0	571.4

Cash Flows (unaudited)



S\$ million	12M FY2023	12M FY2022
Beginning cash and cash equivalents	215.1	230.9
Net cash flow from operating activities	30.0	7.4
Capital expenditure, net	(6.6)	(14.7)
Net cash flow used in investing activities	(174.2)	(16.2)
Free cash flow [Net cash flow from operatiung activities less Capex]	23.4	(7.3)
Net cash flow used in financing activities	(4.7)	(4.5)
Net cash flow	(151.0)	(15.8)
Ending cash and cash equivalents	64.1	215.1





Operating cost inflation and softening in consumer spending amidst economic uncertainties continue to pose headwinds to Group operations. Management will continue to focus on executing the Group's Brand strategy and Brand Refresh initiative while seeking opportunities for growth through meaningful consumer innovations.

In addition, management will continue to strive for cost optimisation to improve business performance by driving operational efficiency and commercial excellence across the entire value chain.

Thank You

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