



# Financial Results for the Year ended 31 December 2014 25 February 2015

## Agenda for the Day

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## **Financial Highlights**





### 4Q & FY2014 Financial Performance Highlights

(S\$ m)	4Q 2014	4Q 2013	FY 2014	FY 2013
<b>Group Revenue</b>	368.6	173.2	1,105.7	502.5
<ul><li>Property Developments</li><li>Construction</li><li>Property Investments &amp; Others</li></ul>	289.8 77.3 1.5	97.2 75.5 0.5	765.6 334.2 5.9	224.6 275.6 2.3
Gross Profit	180.5	52.2	332.5	104.1
Share of Results of Associates	0.4	0.6	17.1	29.9
Profit Before Tax	192.2	40.6	323.7	85.3
Profit After Tax	167.6	34.6	280.7	73.4

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### Balance Sheet Highlights

(S\$ m)	As at 31 Dec 2014	As at 31 Dec 2013
Investment Properties (1)	289.0	175.7
Net Current Assets	1,235.2	636.5
~ Cash and Cash Equivalents	285.0	284.2
~ Current Liabilities: Loan and Borrowings	2.4	281.0
~ Non-Current Liabilities: Loan and Borrowings	938.4	487.5

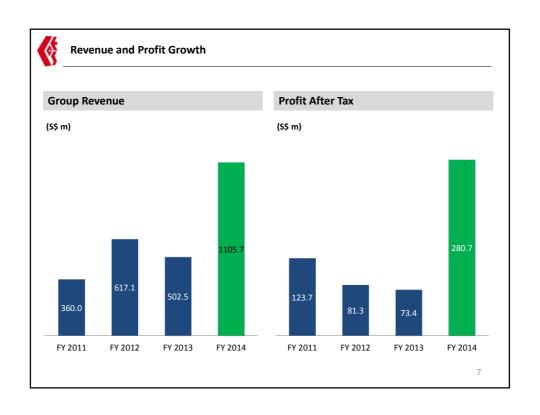
(1) The increase in investment properties was due to the acquisition of the office building at 420 St Kilda Road, Melbourne in Australia as well as cost incurred for the addition and alteration works to CES Centre, an office building along Chin Swee Road (formerly known as San Centre). The fair value gains of investment properties also contributed to the rise.

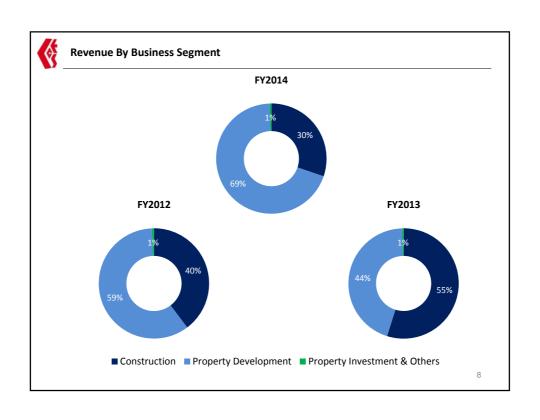


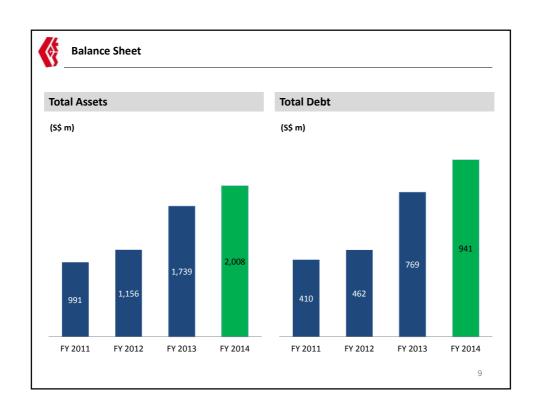
### **Key Financial Ratios**

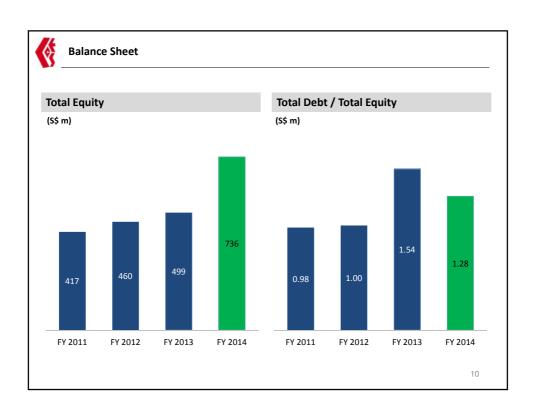
For the period ended 31 Dec (\$\$ m)	4Q 2014	4Q 2013	FY 2014	FY 2013
Earnings per share (cents) (1)	26.31	5.34	44.07	11.32
Net Asset Value Per Share (cents) (2)	-	-	117.22	77.12
Debt to Equity	-	-	1.28	1.54

- The computation of basic earnings per share was based on the weighted average of 636,983,304 ordinary shares as at 31 December 2014 (31 December 2013: 648,313,870 ordinary shares).
   The computation of net asset value per ordinary share as at 31 December 2014 was based on 627,869,161
- ordinary shares (excluding Treasury shares of 39,646,000). The comparative 2013 figure was calculated based on 646,817,161 ordinary shares excluding Treasury shares of 20,698,000 as at 31 December 2013.











### **Operations & Financial Review**





#### Overview of 4Q 2014

- Higher revenue and profit recorded in 4Q 2014
  - ➤ Revenue of \$368.6 million, ↑ 112.9%
  - ➤ Profit after tax of \$167.6 million, ↑ 383.9%
  - Due to spike in contribution from Property Developments following completion of key projects
- Stronger revenue recorded across all three segments
  - Property Developments
    - Revenue of \$289.8 million,  $\uparrow$ 198.3%
    - Completion of Alexandra Central and progressive recognition of revenue from Junction Nine & Nine Residences.
  - Construction
    - Revenue of \$77.3 million ,  $\uparrow$ 2.4%
    - New and on-going projects and increased progress claims from several public housing projects.
  - Property Investments & Others
    - Revenue of \$1.5 million, ↑212.5%
    - Due to rental income from Melbourne property located at 420 St Kilda Road.

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### Overview of FY 2014

- Higher Revenue in FY 2014
  - ➤ Revenue of \$1.1 billion, ↑ 120.1%
  - > Due to the completion of projects such as Belvia and Alexandra Central and several on-going projects being at their active stage of construction.
- Bottom line boosted by stronger contributions from key divisions
  - ➤ Net profit of \$280.7 million, ↑ 282.6%
  - ➤ Higher profitability due to stronger contribution from all three key divisions.

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### **Portfolio Highlights**



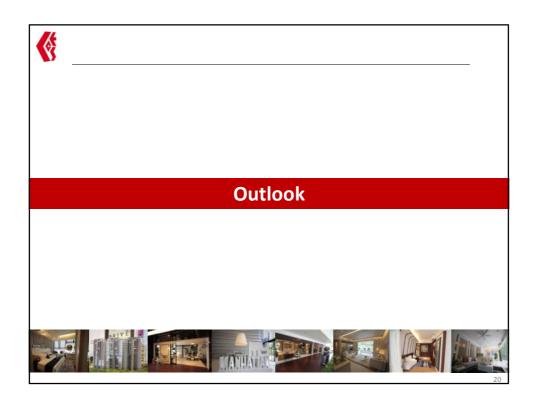






Location	Gross floor area	Development plan	Acquisition cost	Land Tenure	% ownership
Singapore					
Fernvale Road	1,098,503 sq ft	Residential	S\$487.1m	Leasehold	60%
Australia					
West Coast Highway, Perth	486,113 sq ft	Mixed development	A\$20.0m	Freehold	100%
Williamson Estate 154-160 Williamsons Road, Doncaster, Victoria	285,074 sq ft	Residential	A\$19.3m	Freehold	100%
Hemisphere 168 Victoria Street, Melbourne	1,023,463 sq ft	Mixed development	A\$32.0m	Freehold	100%







#### Strategy & Outlook

#### FY 2015 expected to be stable

- > Will continue to adopt a cautious approach in tendering for new land parcels
- > To focus on public housing projects due to its strong track record in the field
- $\succ$  Look into expanding investment portfolio in Singapore, Australia, China and Malaysia

#### Property Developments

- $\,\,igspace$  Plan to launch Fernvale and relaunch Fulcrum later this year
- > Launched Doncaster site in January 2015 and will continue to market the Group's first suburban project in Melbourne in 2015
- > Plan to divest Victoria Street (Melbourne) site
- > Expect demolition works for Tower Melbourne to resume in 2015

#### \* Property Investments

> Lease out excess space in CES Centre for recurring income

#### Construction

- > Current order book stands at \$622 million as of 31 December 2014
- > Will continue to leverage on our track records to tender public housing projects

#### Hospitality

> TOP for Park Hotel Alexandra in mid-2015. Preparation is underway to open the hotel for business as soon as after the TOP is obtained.

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### **Q&A** session





#### Disclaimer

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#### **Thank You**

#### **Chip Eng Seng Corporation Ltd**

171 Chin Swee Road, #12-01, CES Centre, Singapore 169877 Tel: (65) 6801 0088, Fax: (65) 6801 0038 www.chipengseng.com.sg

#### Investors and Media Contact:

August Consulting
Karen Ting, karenting@august.com.sg
Michelle Tan, michelle@august.com.sg
Benjamin Ng, ben@august.com.sg
Tel: +65 6733 8873

