

### 中國康大食品有限公司 CHINA KANGDA FOOD COMPANY LIMITED

(incorporated in Bermuda with limited liability) Singapore stock code : P74 Hong Kong stock code : 834



從基地到餐 全產業鏈為

全食品

## Corporate Profile

Established in 1992, China Kangda is a diversified food manufacturing and processing group based in the People's Republic of China ("PRC") and is primarily engaged in the production, processing, sale and distribution of:

- a) chilled and frozen rabbit meat;
- b) chilled and frozen chicken meat;
- c) processed foods which include a wide range of food products such as instant soup, curry food, chicken-based cooked products, roasted rabbit food, meatballs, de-oxygenated consumer packed chestnuts and seafood; and
- d) other products which mainly include pet food, dehydrated vegetables, poultry, rabbit organs, fruits, dried chili, pig liver and seasoning.

China Kangda's chilled and frozen rabbit meat is mainly exported to European Union ("EU"). Besides selling products under its own brand names of "康大", "嘉府", "U味", and "KONDA", China Kangda also acts as an Original Equipment Manufacture ("OEM") manufacturer of a variety of processed foods including meatballs, seafood, chicken-based cooked products, chestnuts, instant soups and curry products and etc.

China Kangda currently distributes its wide range of products in 26 provinces and over 30 major cities in the PRC and exports to more than 20 countries and cities including Japan, the United Arab Emirates and certain countries in the EU.

China Kangda is one of the major companies in the PRC authorised to supply rabbit meat to the EU and one of the largest PRC exporters of rabbit meat. China Kangda is also the first PRC company to be granted the certification for breeding progeny rabbit in the PRC. China Kangda is further strengthening its foothold in this segment through stable expansion strategies.

For more information, please log on to www.kangdafood.com









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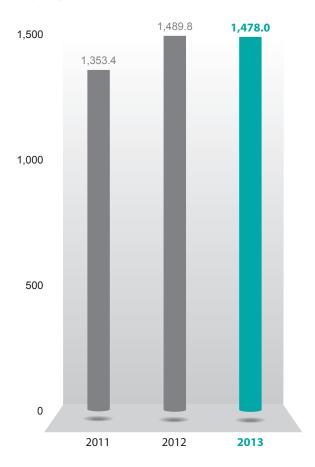
### Financial Highlights

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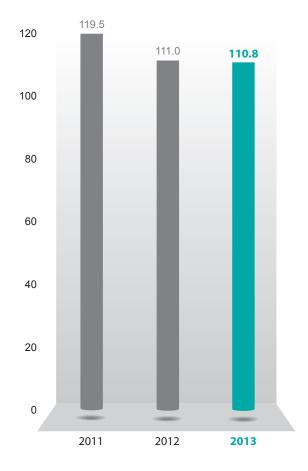
	<b>FY2013</b> RMB'million	FY2012 RMB'million	<b>FY2011</b> RMB'million
Revenue	1,478.0	1,489.8	1,353.4
Gross Profit	110.8	111.0	119.5
Net Profit Attributable to Owners of the Company	6.4	4.9	12.2
Earnings per Share – Basic (RMB cents)	1.5	1.1	2.8
Net Asset Value per Share – Basic (RMB cents)	162.6	162.9	162.8

## Total Revenue decreased: 0.8%

RMB'million



## Gross profit decreased: 0.2% RMB'million



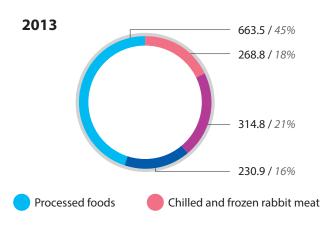
China Kangda Food Company Limited Annual Report 2013

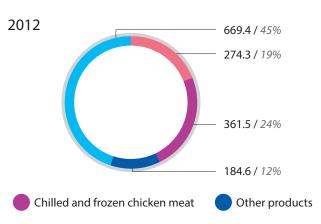


### Financial Highlights

### **Revenue by Products**

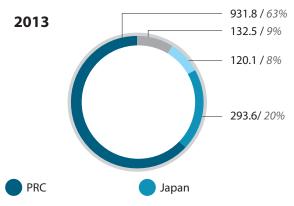
RMB'million

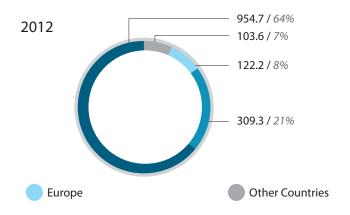




### **Revenue by Geographical Markets**

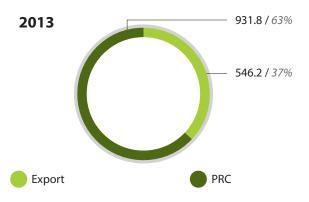
RMB'million

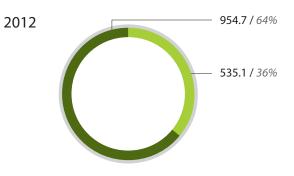




**Revenue by Region** 

RMB'million







### Chairman's Statement



Dear Shareholders:

On behalf of the Board of Directors (the "Board") of China Kangda Food Company Limited (the "Company), I am pleased to present the audited annual results of the Company and its subsidiaries (collectively the "Group") for the year ended 31 December 2013.

### **BUSINESS REVIEW**

In first half of 2013, due to the negative impacts arising from the H7N9 incident, the poultry market had turned gloomy and led to a decrease in economic efficiency of the Company. The market competition became more intense which led a downward pressure on the prices of meat products. To encounter this great pressure on the Group's product inventory, the Group accelerated the development of sales channels, geared up its sales to existing customers and expanded its sales regions.

In spite of these challenges at the beginning of the year, the Group had responded with a positive attitude and maintained expanded its operations on a gradual basis. Possessing a sound food safety and hygiene system and good quality control system within the Group, and with the efforts from all levels and departments, the Company was able to maintain its normal production and operation and achieved a turnover to a similar level as that recorded in the previous year.

2013 was a year marked by uncertainties in many parts of the world as well as the food industry in PRC which also experienced substantial changes during the year. The Group has implemented a prudent approach in assessing its plan to increase its production in line with the actual market conditions. In 2013, the Group recorded sales revenue of approximately RMB1,478.0 million, representing a slightly decrease of 0.8% from approximately RMB1,489.8 million.

The Group's gross profit margin was continuously affected by the fluctuation of the price of raw materials, appreciation of Renminbi ("RMB") and the increasing labour wages. Despite these factors, the Group's gross profit margin remained stable at 7.5%. During 2013, the Group made solid efforts in cost control and adopted a series of measures, including increasing level of automation, reducing manual processes and regulating procurement processes of materials to lower procurement costs. As a result, the comprehensive profit attributable to equity holders increased by 29.7% from RMB4.9 million to RMB6.4 million compared to the previous year.

To satisfy the Group's future working capital, the Group implemented measures to tighten cost controls over various operating expenses in order to increase its profitability and to generate positive cash inflow from its operations in the future. The Group has also actively negotiated with the banks to seek renewal of the outstanding bank borrowings as well as to negotiate for new banking facilities. We are confident that the Group's financial position is stable and will achieve better results in the coming years.

### Chairman's Statement

### **FOOD SAFETY**

The Group currently has its own production facilities in Jiaonan, Gaomi and Jilin. Effective food control systems are essential to protect the health and safety of the consumers. Its quality management system has obtained HACCP, ISO9001 and ISO14001 certification. The Group views its ability in surveillance, monitoring and enforcement in compliance with PRC and international standards as its strength.

Given the fact that more food safety issues arise, there is a growing of consumer awareness of food safety and quality issues and an increasing demand for better information. With the commitment to healthier, safer and quality meat products, the Group was firmly strengthened its quality management and risks over every operation process ranging from purchases, breeding, production, logistics and storage to sales to ensure that the Group consistently offers quality and safe food to consumers.

By implementing a comprehensive tracing system to monitor food safety and enforcing a strict control in each procedure in the farm-to-table continuum, the Group ensures the consumers with the provision of safe food. The Group has been continuously optimizing its biological safety, hygienic and disease prevention system. Due to the strict compliance with its epidemic prevention system and vaccination, there was no incident related to the Group's breeding business due to the outbreak of bird and animal disease in the past.

#### **CORPORATE GOVERNANCE**

The Board is committed to achieving and maintaining high standards of corporate governance in managing the business and affairs of the Group, guided by all the applicable code provisions of the Code of Corporate Governance 2012 and a revised code which was issued on 2 May 2012 (collectively known as the "Singapore Code") and the Corporate Governance Code (the "Hong Kong Code") as set out in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Hong Kong Listing Rules"). These Codes practices are instilled throughout the Group's operations.

#### OUTLOOK

The Group's production process is vertically integrated which comprises the breeding, rearing, slaughtering, processing and sales. The Group will continue to expand its market share and enhance its competitiveness by increasing its production capacity through the gearing up of its productivity and integration of its food supply chain, upstream and downstream.

To mitigate the increasing operating costs, the Group has invested its efforts in the research and development ("R&D") of new products and techniques, optimization of products and productivity and enhancement of breeding and rearing technologies through the innovations of the Group's strong R&D team. The Group has continued to improve its production efficiency, utilization rates and product quality through enhancement of the Group's existing production facilities.

Relying on the massive domestic consumer market will continue to be a key support for the development growth of the Group in the future. The Group has capitalized on this important opportunity to expand its production capacity and consolidate its position as the leader in PRC's food industry. The Group will continuously expand its market share in the PRC by upgrading its machinery and equipment and improving management tools in order to enhance the operational efficiency. It is a challenge in reaching this target but it is achievable when all our staff work towards the same goal with dedicated efforts and commitments.

On behalf of the Board of Directors, I would like to express my heartfelt appreciation to my loyal colleagues and to our shareholders for their support. I would also like to thank Mr Wang Baowang for his contribution during his tenure as Chief Executive Officer ("CEO") and acting CEO of the Company and Mr Gao Yanxu who assumed the Acting CEO role while the Group was looking for the replacement CEO. Mr. An Feyjun was newly appointed as an Executive Director and CEO on 11 March 2014. I look forward to working with Mr An Fengjun as CEO of the Company in the coming year. We look forward to benefitting from his expertise and experience.

Hedging on the Group's reputation as a quality provider for meat products, the commitment to deliver healthier, safer and quality meat products will place the Group ahead of its fellow competitors. We will continue to do all our best for the upcoming year.

**Gao Sishi** *Non-executive Chairman* 

### Board of Directors

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#### **Executive Directors**

An Fengjun (安豐軍), aged 41, is the Group's CEO and an Executive Director of the Company. He was appointed as a Director on 11 March 2014. He has more than 10 years of experience in the food production industry and is primarily responsible for food production and business operation of the Group.

Mr. An joined Kangda Foods in July 1993, and was initially responsible for finance matters. In April 1996, he worked in KD Feed Company as both Finance Manager and an Assistant to manager. He was a Finance Manager of Qingdao Kangda Foreign Trade Group Company Limited ("KD Trading Company") from 1999 to 2001 and became its Vice General Manager and Sales Manager of Qingdao Kangda Property Development Co., Ltd. in 2002. Mr. An held the position as an Executive Director of the Company since 25 August 2006 to 28 November 2012. After his resignation, Mr. An worked as a general manager of Qingdao Liyumen Catering Co. Ltd. (青島鯉魚門餐飲有限公司), one of the subsidiaries of the KD Trading Company.

As at 31 December 2013, Mr. An held 1.3% of the equity interests in KD Trading Company. Mr. An graduated from Jiaonan City Middle Special Vocational School (膠南市職業中等專業學校) majored in Accounting in June 1993. He also completed a post-graduate course in business management in Tianjin University (天津大學) in August 2005.

Gao Yanxu (高岩緒), aged 48, is an Executive Director. He was appointed as a Director on 10 May 2006 and was last reelected on 29 April 2011. Mr. Gao has more than 10 years of experience in the food production industry.

From 1996 to 1999, Mr. Gao worked as the Manager of Qingdao City Jiaonan Kangda Feed Co., Ltd. ("KD Feed Company"). He then worked in Shandong Province Qingdao Kanghong Poultry & Egg Co., Ltd. (山東省青島康宏肉食蛋品有限公司) in 1999 as a Manager. On 1 January 2001, Mr. Gao founded KD Trading Company with Mr. Gao Sishi, Mr. An Fengjun, Mr. Zhang Qi and other independent third parties. As at 31 December 2013, Mr. Gao held 5.3% of the equity interests in KD Trading Company. Mr. Gao obtained a Bachelor's Degree in Business and Economic Management from Renmin University of China (中 國人民大學) in June 1997. On 28 February 2000, he completed the courses of Master's degree in Management in Business Administration in the graduate school of Renmin University of China (中國人民大學研究生院).

#### **Non-Executive Directors**

Gao Sishi (高思詩), aged 56, is a non-executive Chairman and Non-executive Director of the Company. He was appointed as a Director on 12 May 2006 and was last re-elected on 29 April 2011. Mr. Gao has more than 20 years of experience in the food export and production industry. He is the founder and currently the Chairman and General Manager of KD Trading Company, comprising a group of companies engaging in various business activities in the PRC such as property development, transport, animal feeds production and import and export business. As at 31 December 2013, Mr. Gao held 40% of the equity interests in KD Trading Company.

During the period from March 1995 to December 1999, Mr. Gao worked as the Chairman and General Manager of KD Trading Company. From January 1992 to March 1995, Mr. Gao was the General Manager of Qingdao Jiaonan City Import and Export Company (青島市膠南進出口公司). Mr. Gao also worked as Vice Factory Head of Jiao Nan City Foreign Trading Cold Storage Factory (膠南市外貿冷藏廠) from July 1989 to December 1991, and was the Vice Factory Head of Qingdao Jiao Nan Import and Export Company Integrated Processing Factory (青島市膠南進出口公司綜合加工廠) from September 1985 to June 1989. In addition, Mr. Gao served the Qingdao Private Enterprises Committee (青島市民營企業協會) as Vice President and is the founder of the Jiaonan City General Charity Committee (膠南市慈善總會). Mr. Gao completed the degree course of Master in Business Administration at the graduate school of Renmin University of China (中國人民大學) 研究生院) in March 2004. He is the uncle of Mr. Gao Yanxu, an Executive Director of the Company.

### Board of Directors

#### **Non-Executive Directors (Continued)**

**Zhang Qi (**張琪), aged 47, is a Non-executive Director. He was appointed as a Director on 25 August 2006 and was last re-elected on 30 April 2013. Mr. Zhang is currently the Internal Audit Manager and Assistant to the General Manager of KD Trading Company. As at 31 December 2013, Mr. Zhang held 3.3% of the equity interests in KD Trading Company. He is responsible for the auditing of the financial and operating system of KD Trading Company and is a Director of KD Feed Company, Qingdao Tianranju Property Management Co., Ltd. and Beijing International Trust Huaxia Investment Co., Ltd., all of which are members of KD Trading Company. Mr. Zhang has more than 20 years of experience in financial matters.

In December 1986, Mr. Zhang joined Qingdao No. 9 Cotton Textile Factory (青島第九棉紡織廠) as the head of financial department and was subsequently promoted to Vice General Accountant in September 1996. During the period from 2001 to 2002, he joined Sino-Zam MuLuGuCi Textile Co., Ltd. (中贊合 資穆隆古希紡織有限公司) and was responsible for financial matters. Mr. Zhang obtained a Bachelor's Degree in Financial Management majored in accounting from Qingdao University (青島大學) in July 1986.

Naoki Yamada (山田直樹), aged 64, is a Non-executive Director. He was appointed as a Director on 29 April 2011 and was last re-elected on 30 April 2012. Mr. Yamada holds a Bachelor's degree in Sociology from Hitotsubashi University in Japan and a Bachelor's degree in Chinese from Nanyang Technological University in Singapore. He has also completed a Master's degree in Business Administration in Tsinghua University, PRC. Mr Yamada is currently the chairman and general manager of ZENSHO RESTAURANT (SHANGHAI) CO., LTD., a subsidiary of Zensho in Shanghai.



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#### Independent Non-Executive Directors

Lau Choon Hoong (劉俊雄), aged 41, is an Independent Non-executive Director. He was appointed as a Director on 8 November 2012 and re-elected on 30 April 2013. Mr. Lau is currently the General Manager of the finance department in M1 Limited in Singapore. Prior to that, Mr Lau worked as group accountant and group financial controller of companies listed in Singapore. Mr. Lau has also gained experience in financial and accounting markets through working in international audit firms in Singapore and Kuala Lumpur from 1996 to 2001. Mr. Lau is a member of the Institute of Singapore Chartered Accountants.

He Dingding (賀丁丁), aged 37, is an Independent Nonexecutive Director. He was appointed as a Director with effect from 25 August 2012 and re-elected on 30 April 2013. Mr. He is currently a director of fixed income and principal finance department of Guosen Securities (HK) Capital Ltd ("Guosen") and has been working for Guosen since 2011. Mr. He has gained experience in corporate finance and capital markets through working in an international corporate finance advisory firm in Hong Kong from 2007 to 2011 and in international investment banks in Singapore prior to that. Mr. He graduated from Nanyang Technological University with a bachelor's degree in civil engineering. Mr. He was awarded the CFA Charter by the CFA Institute in September 2006.

Yu Chung Leung (余仲良), aged 43, is an Independent Non-executive Director. He was appointed as a Director upon the listing of the Company on the Stock Exchange of Hong Kong Limited on 22 December 2008 and was last re-elected as a Director on 30 April 2012. He has been a partner of Lee & Yu Certified Public Accountants since March 2003. Mr. Yu had been working in an international accounting firm, during the period from July 1993 to January 2003. Mr. Yu is a member of each of the Hong Kong Institute of Certified Public Accountants and the Association of Chartered Certified Accountants, and an authorized supervisor to train prospective members of the Hong Kong Institute of Certified Public Accountants. He obtained a Master of Arts in International Accounting from the City University of Hong Kong in July 2006.



**Fong William**(方偉濂), aged 34, is the chief financial officer and company secretary of the Group. He joined the Group on 13 July 2010 and is responsible for the preparation of the Group's financial statements as well as the review and development of the effective financial policies and control procedures of the Group. Mr. Fong has over seven years of experience in accounting and auditing and worked in an international accounting firm prior to joining the Group. He graduated from City University of Hong Kong with a Bachelor's Degree in Accountancy. Mr. Fong is a member of Hong Kong Institute of Certified Public Accountants and Taxation Institute of Hong Kong.

Mr. Fong has also been served as the independent nonexecutive Director of ZMFY Automobile Glass Services Limited ("ZMFY") since September 2013 and the chairman of the audit committee of ZMFY and a member of the nomination committee of ZMFY. ZMFY is a company engaged in the sales and installation of automobile glasses in China.

Gao Yumei (高玉梅), aged 45, is the production manager of the production department of the Group. Ms. Gao has more than 20 years of experience in the food production industry. From 1985 to 1995, Ms. Gao worked in Qingdao Jiaonan City Import and Export Company (青島市膠南市進出口公司) as the complex production factory head. She later joined Qingdao Kangda Food Refrigareration Factory (青島市康大食品冷 藏廠) as its head of workshop from 1995 to 1997. From 1997 to 1999, she held the position of head of workshop at Second Refrigeration Factory of Kangda Foods (青島康大食品有限 公司第二冷凍廠) before joining KD Feed Company as its production manager until 2000. From 2001 to 2002, Ms. Gao was the vice manager at Qingdao Kangyang Food Company, Ltd. (青島康洋食品有限公司). She subsequently moved on to Shandong Qingdao Kanghong Meats and Eggs Products Company, Limited (山東青島康宏肉食蛋品有限公司) in 2002 where she served as a vice manager until 2003. In 2004, she joined our subsidiary, Qingdao Kangda Haiqing Food Co., Ltd. as its vice manager. Ms. Gao undertook a part-time course at the Party School of Shandong Provincial Party Committee of China Communist Party (中共山東省委黨校) and obtained a certificate in economic management. Mr. Gao Yumei is connected with neither Mr. Gao Yanxu nor Mr. Gao Sishi.

**Xu Gui Yu**(徐桂玉), aged 50, is the vice manager of the Group's production department. Ms. Xu has more than 20 years of experience in the food production industry. She joined the Group's subsidiary, Qingdao Kangda Haiqing Foods Co., Ltd, as the supervisor of the production facility from 1985. In 2000, she joined another subsidiary, Qingdao Kangda Foods Co., Ltd, where she served as the supervisor of the chicken production department. For the period from 2006 to 2013, Ms. Xu held the position of assistant manager of rabbit production department. Ms. Xu completed an enterprise management course from Shandong Professional College (山東職業專業學院).

Zhao Ruifen ( 趙瑞芬), aged 49, is the manager of the Group's administration department. She has more than 20 years of working experience and is responsible for the administrative functions of the Group. Ms. Zhao joined the Group's subsidiary, Kangda Foods, in July 2001. She assumed management responsibilities of some of the Group's production facilities and was the supervisor of production and business departments of Kangda Foods. From March 2000 to July 2001, Ms. Zhao was the sales manager of the domestic sales department of KD Trading Company. Between March 1995 and March 2000, she was an assistant secretary of Qingdao Kangyu Diamond Company, Ltd. (青島康宇鑽石有限公司). In March 1994, Ms. Zhao joined Qingdao Kangda Food Refrigeration Factory(青島市康大食 品冷藏廠) and was responsible for the production activities of the factory. She was in charge of the human resource department of Jiaonan City Foreign Trading Refrigeration Factory (膠南市外貿冷藏廠) between December 1984 and March 1994. Ms. Zhao has completed a part-time Economics Management course from Shandong Provincial Party Committee School (中共山東省委黨校).

**Pang Shumei ( 逢淑梅)**, aged 41, is the manager of the Group's quality control department. She has more than 10 years of working experience and is responsible for the products quality control of the Group. Ms. Pang worked in the Second Refrigeration Factory of Kangda Foods ( 青島康大食品有限公司第二冷凍廠) as a quality control staff during the period from 1997 to 1999. She was the head of the quality control division of Kangda Foods during 2000 to 2002. In 2003, she was the manager of the quality control department of Kangda Foods. Ms. Pang studied foods inspection and graduated from Hubei University of Technology (湖北工業大學), previously known as Hubei Technology Institute (湖北工學院), in June 1997.

### Corporate Information

### **BOARD OF DIRECTORS**

Executive (see note (i) and (ii) below): An Fengjun (CEO) Gao Yanxu

Non-executive: Gao Sishi (Chairman) Zhang Qi Naoki Yamada

Independent non-executive: He Dingding Lau Choon Hoong Yu Chung Leung

#### AUDIT COMMITTEE

Lau Choon Hoong (Chairman) He Dingding Zhang Qi Yu Chung Leung Naoki Yamada

### **REMUNERATION COMMITTEE**

Yu Chung Leung (Chairman) He Dingding Lau Choon Hoong Gao Sishi Naoki Yamada

### NOMINATION COMMITTEE

He Dingding (Chairman) Lau Choon Hoong Gao Yanxu Yu Chung Leung

### **COMPANY SECRETARIES**

Fong William (HKICPA) Josephine Toh Lei Mui (ACIS)

### AUTHORISED REPRESENTATIVES

Gao Yanxu Fong William

### **REGISTERED OFFICE**

Canon's Court 22 Victoria Street Hamilton HM 12 Bermuda

### HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN THE PRC

No. 1, Hai Nan Road Economic and Technology Development Zone Jiaonan City Shandong Province PRC

### PLACE OF BUSINESS IN HONG KONG REGISTERED UNDER PART XI OF THE COMPANIES ORDINANCE

Room 4215, Office Tower Convention Plaza, No. 1 Harbour Road Wanchai Hong Kong

### SINGAPORE SHARE REGISTRAR

B.A.C.S. Private Limited 63 Cantonment Road Singapore 089758

### HONG KONG SHARE REGISTRAR

Tricor Investor Services Limited Level 26, Tesbury Centre, 28 Queen's Road East Hong Kong (Level 22, Hopewell Centre, 183 Queen's Road East, Hong Kong (after 31 March 2014))

#### **JOINT AUDITORS**

BDO Limited Certified Public Accountants 25th Floor, Wing On Centre 111 Connaught Road Central Hong Kong

Engagement Director Li Wing Yin (appointed with effect from the financial year ended 31 December 2012)

BDO LLP Public Accountants and Chartered Accountants 21 Merchant Road #05-01 Singapore 058267

Audit Partner In-charge William Ng Wee Liang (appointed with effect from the financial year ended 31 December 2012)

### WEBSITE OF THE COMPANY

www.kangdafood.com (The contents of the Company's website do not form part of this document)

#### Notes:

- (i) The following changes as announced on 22 May 2013, were effected and became effective from 22 May 2013:
  - (1) Resignation of Mr. Wang Baowang as the chief executive officer and an executive director of the Company; and
  - (2) Appointment of Mr. Gao Yanxu as the acting chief executive officer of the Company.
- (ii) The following changes as announced on 11 March 2014, were effected and became effective from 11 March 2014:
  - (1) Relinquishment of Mr. Gao Yanxu as the acting chief executive officer of the Company; and
  - (2) Appointment of Mr. An Fengjun as the chief executive officer and an executive director of the Company.



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### Management Discussion and Analysis

### **BUSINESS REVIEW**

In the first half year of the year ended 31 December 2013 ("FY2013'), the Group's results deteriorated as a result of the negative impacts arising from drug residues and fast-growing chicken incidents as well as the detection of H7N9 bird flu in chickens in the southern China.

In the second half of FY2013, the Group saw the recovery of the price of chicken meat from the trough and the Group's overall operation improved significant in the second half of FY2013. A remarkable growth of 17.0% from approximately RMB681.2 million to RMB796.9 million in overall turnover and an increase of 116.6% from approximately RMB35.0 million to RMB75.8 million in gross profit was achieved compared to first half of FY2013.

The overall turnover for the Group decreased slightly by only 0.8% to approximately RMB1,478.0 million and gross profit margin remained stable at 7.5%. Further to the implementation of innovative measures and effective cost reduction policy, the selling expense and administrative expense decreased by 30.0% and 11.9% respectively. As a result, the net profit attributable to equity holders increased by 29.7% from RMB4.9 million to RMB6.4 million.

#### PROSPECT

The Group will continue to optimize its sales channels in PRC by further enhancing its brand profile and launching diversified product mix. The Group has taken steps to strengthen the sales network in more provinces in the PRC and expanding its international sales region. The Group will also continue to push up sales to existing customers and implement an extensive marketing strategy with emphasis on maintaining good relationships with customers and suppliers.

The Group has continuously applied various pro-active and prudent measures such as acceleration of the development of sales channels, strengthening the Group's brand building, exploring new products development and diversification. Further, the Group will continue with its cost control measures and improve management tools.

The Board remains positive that the Group's financial position is stable and believes that the commitment to healthier, safer and quality meat products will lay a solid foundation for the Group's further development.





### Management Discussion and Analysis

### **OPERATING AND FINANCIAL REVIEW**

### **REVENUE BY PRODUCTS**

	FY2013	FY2012	% Change
	RMB′000	RMB'000	+/(-)
Processed foods	663,470	669,377	(0.9)
Chilled and frozen rabbit meat	268,779	274,305	(2.0)
Chilled and frozen chicken meat	314,817	361,495	(12.9)
Other products	230,933	184,661	25.1
Total	1,477,999	1,489,838	(0.8)

### **Processed Food Products**

Demand for the Group's chicken-based processed food products had decreased following the loss in consumer confidence in consumption of chicken due to H7N9 bird flu and the fast-growing chicken related events in the first half year. As a result, revenue derived from processed food products had decreased marginally by 0.9% to approximately RMB663.5 million in FY2013.

### **Chilled and Frozen Meat Products**

The rabbit and chicken meat segments contributed 39.5% and 42.7% to the Group's total revenue in FY2013 and FY2012 respectively. The revenue of the rabbit and chicken meat segments registered a 8.2% decrease to approximately RMB583.6 million in FY2013.

The Group achieved an overall satisfactory result in its promotional and product development for its rabbit meat brand in the PRC market. However, lower sales volume was recorded following the disposal of Chongqing Kangda Juxin Rabbit Co., Ltd ("Chongqing Kangda"), revenue derived from the rabbit meat segment slightly decreased by 2.0% to approximately RMB268.8 million in FY2013.

Revenue of the Group's chicken meat segment decreased by 12.9% to approximately RMB314.8 million in FY2013. As explained above under the "Processed Food Products", the decrease in demand for PRC chicken meat products was due to consumers' falling confidence in chicken consumption in the first half year which had impacted the Group's revenue.

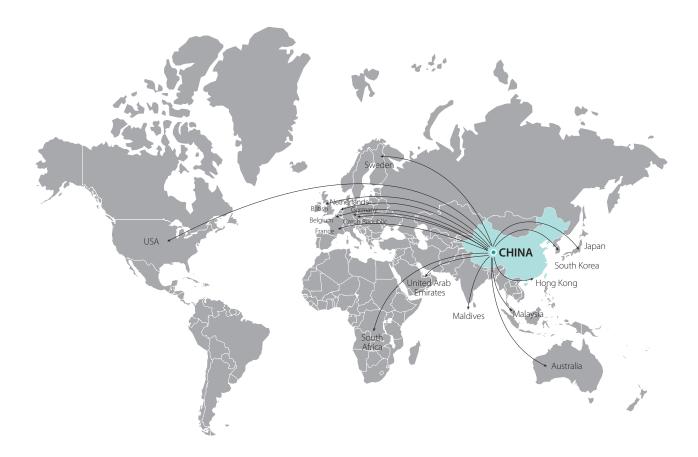
### **Other Products**

Revenue derived from the production and sale of other products increased by 25.1% to RMB230.9 million in FY2013 was due mainly to the increased demand for the Group's pet food products from the PRC and Korea markets. Pet food sales contributed over 50% to this segment, with growth generated from the Beijing and Shanghai markets in the PRC and overseas markets in Japan and Korea.

### **REVENUE BY GEOGRAPHICAL MARKETS**

	FY2013	FY2012	% Change
	RMB'000	RMB'000	+/(-)
Export	546,199	535,164	2.1
PRC	931,800	954,674	(2.4)
Total	1,477,999	1,489,838	(0.8)

Capital and consumer markets were regaining confidence in 2013 amid the gradual recovery of the global economy. Therefore, on a geographical basis, revenue from the export sales increased by 2.1% to approximately RMB546.2 million in FY2013. PRC sales decreased slightly by 2.4% to approximately RMB931.8 million, reflecting that the decrease in demand of chicken meat in the PRC market.





### Management Discussion and Analysis

### PROFITABILITY

### **Gross Profit and Margin**

	FY2013 RMB′000	FY2013 Margin %	FY2012 RMB'000	FY2012 Margin %	Change RMB'000	% Change +/(-)
Processed foods	71,203	10.7	69,486	10.4	1,717	2.5
Rabbit meat	22,457	8.4	24,507	8.9	(2,050)	(8.4)
Chicken meat	8,296	2.6	9,444	2.6	(1,148)	(12.2)
Other products	8,838	3.8	7,571	4.1	1,267	16.7
Total	110,794	7.5	111,008	7.5	(214)	(0.2)

Gross profit margin remained stable at 7.5% in FY2013. During the year, the Group was faced with the increase in raw materials prices as well as decreasing price of chicken meat products in the PRC market as a result of the negative impact arising from the H7N9 incident.

### Processed Food Products

Processed food business remains the major source of income for the Group in FY2013. The slight increase in gross profit margin from 10.4% to 10.7% in FY2013 was due to the higher of selling price non-chicken-based processed food products.

#### Chilled and Frozen Rabbit Meat

The gross profit margin of chilled and frozen rabbit meat declined slightly from 8.9% to 8.4% in FY2013 due to the increase in raw material prices.

### Chilled and Frozen Chicken Meat

The decline in gross profit of chilled and frozen chicken meat segment was due mainly to the increase in raw material prices and the lowering selling price of chicken meat products in the PRC market in the first half year.

### **Other Products**

Other products are mainly chicken and rabbit meat by-products and pet food products, which are not the core profit drivers of the Group. Due to the increase in demand of the chicken and rabbit meat by-products, gross profit increased from RMB7.6 million to RMB8.8 million. Gross profit margin declined from 4.1% to 3.8% in FY2013.





#### Other Income

Other income comprised mainly government grants, gain on disposal of subsidiaries, gain on change in fair value of biological assets and interest income from bank deposits amounting to RMB12.1 million, RMB1.3 million, RMB8.4 million and RMB3.6 million respectively. The rest was mainly minor income generated from the sale of raw materials, mainly vegetables and food ingredients, to factories in Qingdao.

#### Selling and Distribution Expenses

Selling and distribution expenses comprised mainly transportation costs, promotion costs and salary and welfare. The decrease in selling and distribution costs by 30.0% to approximately RMB27.6 million arose from the Company's cost-cutting initiatives, which resulted in a decrease in travelling and entertainment expenses and lower number of employees.

#### Administrative Expenses

Administrative expenses comprised mainly staff costs, professional fees, travelling expenses and other miscellaneous administrative expenses. The decrease in administrative expenses by 11.9% was due mainly to the implementation of cost controls measures and lower number of employees.

#### Other Operating Expenses

Other operating expenses represented miscellaneous expenses relating to the disposal of damaged packaging materials, which had decreased with the decrease of sales during the year.

#### Finance costs

Finance costs increased by 15.6% to approximately RMB34.4 million in FY2013 were due mainly to the increase in bank borrowings for the Group's future working capital purpose. Approximately RMB2.6 million (2012: RMB2.6 million) of borrowing cost was capitalized and calculated based on a capitalisation rate of 7.14% (2012: 7.04%) to expenditure on qualifying assets.

#### Taxation

The income tax expense comprised both the accrued PRC corporate income tax, the charge of deferred tax asset and liability arose in the course of the business consolidation of both Shandong Kaijia Food Company Limited and its subsidiary, Shandong Kaijia International Trade Co., Ltd. ("Kaijia Trade") (collectively referred as the "Kaijia Group") and Qingdao Pu De Food Company Limited ("Pu De").

During the year, approximately RMB10.1 million of the income tax expense arose from prior years' recognised tax losses had been utilized and charged to current year's profit or loss. This recognised prior year's tax losses arose from the business consolidation of Kaijia Group and were classified as deferred tax asset with a statutory time limit of five year in the past.

### Review of the Group's Financial Position as at 31 December 2013

The Group's property, plant and equipment increased by 0.7% to approximately RMB622.4 million as at 31 December 2013 due mainly to an acquisition of equipment of approximately RMB54.9 million. This was offset by a depreciation charge of approximately RMB50.7 million.

The prepaid premium for land leases increased by 5.1% to approximately RMB129.7 million as at 31 December 2013 due mainly to an increase in prepaid premium for land leases of approximately RMB12.1 million. This was offset by an amortization charge of approximately RMB5.7 million.

The reduction of intangible assets in FY2013 amounted to approximately RMB0.8 million was due mainly to amortisation. The intangible assets refer to the export licenses and hygiene registration certificates awarded by the relevant authorities in Japan and EU. The said licenses and certificates allow the Group to export its products to these countries.

Goodwill arising from the acquisitions of subsidiaries in the past.

Biological assets refer to progeny rabbits and progeny chickens for sale and breeder rabbits and chickens for breeding purpose. These biological assets were valued by an independent professional valuer as at 31 December 2013 with reference to market-determined prices.

Inventories decreased by 13.8% to approximately RMB132.1 million due to the improvement of the Group's inventory management and acceleration of the development of sales channels. The inventory turnover days for FY2013 were 38 days compared to 43 days for FY2012.

Trade receivables decreased by 8.1% to approximately RMB81.0 million as at 31 December 2013. The trade receivables turnover days decreased to 21 days in FY2013 compared with 23 days in FY2012 due to the stepping up of collection efforts.

Prepayments, other receivables and deposits decreased by approximately 30.0% to approximately RMB40.2 million as at 31 December 2013.

Cash and cash equivalents, including pledged deposits, increased by approximately RMB17.3 million to approximately RMB439.4 million was due mainly to the increase of bank borrowings obtained at the end of the year. Approximately RMB70.0 million of the bank deposit is secured against the interest-bearing borrowings of the Group.

Trade and bills payables decreased by 18.7% to approximately RMB142.8 million as at 31 December 2013 in line with the decrease in inventory level.

Accrued liabilities and other payables represented payables for construction and facilities, salary and welfare payables, accrued expenses and deposit received. The slight decrease by 0.1% was due to the repayment of deposits placed by customers.

The interest-bearing bank borrowings balance as at 31 December 2013 had increased to approximately RMB625.0 million after taking into account the additional bank borrowings of approximately RMB625.0 million and the bank borrowings repayment of approximately RMB589.0 million during the year. Approximately RMB58.0 million of the bank borrowing is classified as non-current liabilities.

Amount due to a related party represented the outstanding balance due to KD Trading Group resulted from the trading and other transactions.

Tax payables increased from RMB0.8 million to RMB0.9 million as at 31 December 2013. This was due to income tax accrued during the year.

### **CAPITAL STRUCTURE**

During the year under review, the Group had net assets of approximately RMB704.1 million (31 December 2012: RMB705.5 million), comprising non-current assets of approximately RMB853.9 million (31 December 2012: RMB859.3 million), and current assets of approximately RMB738.8 million (31 December 2012: RMB750.3 million). The Group recorded a net current liability position of approximately RMB80.2 million (31 December 2012: RMB139.3 million) as at 31 December 2013, which primarily consist of cash and cash equivalents balances amounted to approximately RMB369.4 million (31 December 2012: RMB370.7 million). Moreover, inventories amounted to approximately RMB132.1 million (31 December 2012: RMB153.2 million) and trade receivables amounted to approximately RMB81.0 million (31 December 2012: RMB88.1 million) are also major current assets. Major current liabilities are trade and bills payables and interest-bearing bank borrowings amounted to approximately RMB142.8 million (31 December 2012: RMB175.7 million) and approximately RMB567.0 million (31 December 2012: RMB589.0 million) respectively.

#### LIQUIDITY AND FINANCIAL RESOURCES

As at 31 December 2013, the Group has cash and cash equivalent of approximately RMB369.4 million (31 December 2012: RMB370.7 million) and had total interest-bearing bank borrowings of approximately RMB567.0 million (31 December 2012: RMB589.0 million). The Group's interest-bearing bank borrowings was debts with interest rate ranging from 6.0% to 7.87% (31 December 2012: 6.00% to 7.87%) per annum.

The gearing ratio for the Group was 92.4% (31 December 2012: 87.9%) as at 31 December 2013, based on net debt of approximately RMB625.0 million (31 December 2012: RMB589.0 million) and equity attributable to Company's owners of approximately RMB676.2 million (31 December 2012: RMB670.1 million). The Group would serve its debts primarily with cash flow generated from its operation, seeking renewal of the outstanding bank borrowings and new banking facilities and exploring the availability of alternative source of financing. The Board is confident that the Group has adequate financial resources to meet its future debt repayment and support its working capital requirement and future expansion.

### FOREIGN CURRENCY EXPOSURE

The following table details the Group's exposures at the reporting date to foreign currency risk from the financial assets and financial liabilities denominated in a currency other than the functional currency to which the Group's entities relate:

	<b>USD</b> RMB'000	<b>EURO</b> RMB'000	<b>JPY</b> RMB'000	<b>SGD</b> RMB'000	HK\$ RMB'000
Financial assets					
Trade receivables	15,002	11,786	3,280	-	-
Cash and bank balances	9,236	1	-	5	120
	24,238	11,787	3,280	5	120
Financial liabilities					
Trade payables	4,964	74	-	-	_

In view of the nature of the Group's business, which spans several countries, foreign exchange risks will continue to be an integral aspect of its risk profile in the future. Currently, the Group neither has a formal foreign currency hedging policy nor conducts hedging exercise to reduce foreign currency exposure. The Group will continue to monitor its foreign exchange exposure should it be necessary.

### CAPITAL COMMITMENTS

As at 31 December 2013, the capital commitment of the Group which had been contracted for but not provided in the financial statements was in the total amount of approximately RMB8.0 million (2012: RMB13.1 million).

#### **CHARGE ON ASSETS**

Total secured interest-bearing bank borrowings are approximately RMB320,000,000 as at 31 December 2013 (2012: RMB325,000,000).

As at 31 December 2012 and 2013, the Group's interest-bearing bank borrowings are guaranteed by certain related parties of the Group and secured against pledge of certain of the Group's property, plant and equipment, land use rights, pledged deposits and trade receivables.

#### SIGNIFICANT INVESTMENTS HELD

As at 31 December 2013, the Group did not hold any significant investments.

### MATERIAL ACQUISITION AND DISPOSAL

No material acquisition or disposal of subsidiaries and associated companies as was entered into by the Group during the year under review.

#### **CONTINGENT LIABILITIES**

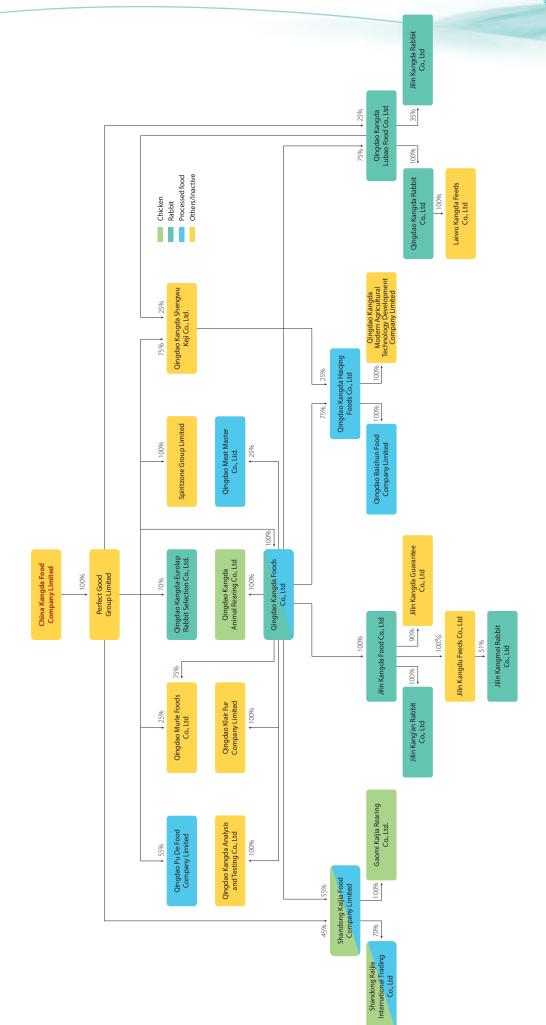
As at 31 December 2013, the Group did not have any material contingent liabilities (31 December 2012: Nil).

#### **EMPLOYEES AND EMOLUMENT POLICY**

As at 31 December 2013, the Group employed a total of 4,912 employees (2012: 5,529 employees) in the PRC. The Group's emolument policy is formulated based on the industry practices and performance of individual employee. During the year under review, the total staff costs (including Directors' emoluments) were in the amount of approximately RMB194.6 million (2012: RMB204.7 million). The Company does not have share option scheme for its employees.



Corporate Structure



China Kangda Food Company Limited Annual Report 2013

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### Corporate Governance Report

The Board of Directors (the **"Board**") is committed to maintain a high standard of corporate governance practices and procedures within the Company and its subsidiaries (the **"Group**"). The Board endeavors to ensure that its businesses are conducted in accordance with the rules and regulations and applicable codes and standards.

For the year under review, the Company has generally complied with all the applicable code provisions of the Code of Corporate Governance 2012 (the "**Singapore Code**") issued by the Monetary Authority of Singapore (the "**MAS**") on 2 May 2012, where applicable, relevant and practicable to the Group and the Corporate Governance Code (the "**HK Code**") contained in Appendix 14 of the Rules Governing the Listing of Securities (the "**Hong Kong Listing Rules**") on The Stock Exchange of Hong Kong Limited (the "**SEHK**") (where they are applicable, relevant and practicable to the Group). Any deviation from the guidelines of the Singapore Code and HK Code or areas of non-compliance would be explained accordingly.

### **BOARD OF DIRECTORS**

### (A) Board's Conduct of its Affairs

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The Board, in addition to its statutory responsibilities has the duty to protect and enhance long-term shareholders' values, is responsible for the overall performance of the Group. It provides effective leadership, sets the Company's values and standards and ensures that the necessary financial and human resources are in place for the Company to achieve its objectives.

The principal functions of the Board are to:

- 1. approve policy initiatives, strategies and financial objectives of the Group and monitoring the performance of management of the Company (the "Management"), including the release of financial results and timely announcements of material transactions;
- 2. approve annual budgets, major funding proposals, investment and divestment proposals, material acquisitions and disposals of assets, interested person transactions of a material nature and convening of shareholders' meetings;
- 3. oversee the processes for evaluating the adequacy of internal controls, risk management including financial, operational and compliance risk areas identified by the Audit Committeee that are required to be strengthened for assessment and its recommendation on actions to be taken to address and monitor the areas of concern;
- 4. declare interim and final dividends, if applicable;
- 5. approve all Board appointments and re-elections as well as appointments of key management personnel;
- 6. oversee proper conduct of the Company's business and assume responsibility for corporate governance;
- 7. prepare financial statements which give a true and fair view of the Company for each financial period in accordance with the International Financial Reporting Standards.; and
- 8. undertake such other functions and duties as may be required by the statutes or the Listing Manual of the SGX-ST.

The Board has adopted internal control guidelines where appropriate delegation of authority has been given to Management to facilitate operational efficiency. Within these guidelines, the Board approves transactions that exceed certain predetermined thresholds.



### Corporate Governance Report

Approval of the Board is required for any matters, *inter alia*, mergers and acquisitions, major investments and divestments, material acquisitions and disposals of assets, major corporate policies on key areas of operations, acceptances of bank facilities, annual budget, release of the Group's quarterly and full year results, interested person transactions of a material nature and those matters which are likely to have a material impact on the Group's operating units and/or financial position as well as matters other than in the ordinary course of business. The Board believes that when taking decision, all Directors of the Board act objectively and in the interests of the Company.

The Board is supported by the Audit Committee (the "**AC**"), the Remuneration Committee (the "**RC**") and the Nomination Committee (the "**NC**") (collectively as "**Board Committees**"). These Board Committees function within clearly defined terms of reference. Each Board Committees is chaired by an Independent Director and a majority of the members are Independent Directors. The composition and terms of reference of each of the Board Committees are described in this report. The Board accepts that while these Board Committees have the delegated power to make decisions, execute actions or make recommendations in their specific areas respectively and will report to the Board with their decisions and/or recommendations, the ultimate responsibility rests with the Board.

The Board meets on a quarterly basis. These meetings are scheduled in advance to facilitate the Directors' individual administrative arrangements in view of their on-going commitments.

Ad hoc meetings will be convened as and when warranted by particular circumstances between scheduled meetings. The Company's Bye-laws provide for meetings to be held via telephone and video conferencing. When a physical Board or Board Committee meeting is not possible, timely communication with members of the Board or Board Committee can be achieved through electronic means or the circulation of written resolution for approval by the relevant members of the Board or Board Committees.

The day-to-day management, administration and operation of the Group are taken by the executive Board members and which are delegated to the Management. Each Executive Director of the Company has accumulated sufficient and valuable experience to hold his position in order to ensure that his fiduciary duties can be carried out in an effective and efficient manner. Directors may request for further explanations, briefings or discussions with Management on any aspect of the Group's operations or business. When circumstances require, Board members exchange views outside the formal environment of Board meetings.

Details of Directors' attendance at the Board and Board Committee meetings, held for the year ended 31 December 2013 ("FY2013") are set out in the table below:

Meetings of	Board	AC	NC	RC
Total held in 2013	4	4	1	1
		Attendance Re	cord	
Gao Sishi	2	N/A	N/A	0
Wang Baowang <sup>1</sup>	2	N/A	N/A	N/A
Gao Yanxu <sup>1</sup>	2	N/A	1	N/A
An Fengjun <sup>1</sup>	0	N/A	N/A	N/A
Zhang Qi	1	1	N/A	N/A
Naoki Yamada	4	4	N/A	1
He Dingding	4	4	1	1
Lau Choon Hoong	4	4	1	1
Yu Chung Leung	4	4	1	1

Mr Gao Yanxu assumed the role as Acting CEO after the resignation of Mr Wang Baowang on 22 May 2013.

Mr An Fengjun was appointed as an Executive Director and CEO on 11 March 2014.

Mr Gao Yanxu relinquished his role as Acting CEO on 11 March 2014 and remains as an Executive Director of the Company.



### Corporate Governance Report

Newly appointed Directors are briefed on the Group's business activities, strategic direction and regulatory environment in which the Group operates. They will also have the opportunity to visit the Group's operational facilities and to meet with Management so as to gain a better understanding of the Group's business operations. They will be provided with a letter of appointment setting out their duties, obligations and terms of appointment.

Directors who do not have prior experience or are not familiar with the duties and obligations required of a Director of a listed company in Singapore, will undergo the necessary training and briefing.

The Board is updated on amendments and requirements of the Singapore Exchange Securities Trading Limited ("**SGX-ST**"), and other statutory requirements from time to time. Relevant press release from the SGX-ST and postings on the HKSE website are also circulated to the Board for information. Lastly, the Board reviewed the Company's compliance with the Hong Kong Code and the disclosure of the Corporate Governance Report.

### (B) Board Composition

The Board comprises eight Directors as follows:

<i>Executive Directors</i> An Fengjun Gao Yanxu	(CEO)
<i>Non-executive Directors</i> Gao Sishi Zhang Qi Naoki Yamada	(Chairman)

Independent Non-executive Directors He Dingding Lau Choon Hoong Yu Chung Leung

The biographies of the Directors are set out on pages 5 to 6 of the annual report.

During FY2013, the Board met the requirements of the Hong Kong Listing Rules relating to the appointment of at least three Independent Non-Executive Directors and one third of the Board comprises Independent Non-Executive Directors in compliance with the Singapore Code and the Hong Kong Listing Rules.

The NC, which is responsible for reviewing the independence of each Director on an annual basis, has adopted the Singapore Code's definition of what constitutes an independent director and guidelines as to relationships which would deem a director not to be independent. In addition, the NC requires each Non-Executive Director to state whether he considers himself independent despite having any of the relationships identified in the Singapore Code which would deem him to be not independent.

The NC and the Board have received the annual written confirmations of independence from all the Non-Executive Directors pursuant to Rule 3.13 of the Hong Kong Listing Rules and the Singapore Code. The NC and the Board are of the view that all the Independent Non-Executive Directors namely Mr Lau Choon Hoong, Mr He Ding Ding and Mr Yu Cheung Leung are independent in accordance with the Hong Kong Listing Rules and the Singapore Code.

The remaining Non-Executive Directors namely Mr Gao Sishi (a substantial shareholder), Mr Zhang Qi (holds the executive position as Internal Audit Manager and Assistant General Manager at KD Trading Company, which is owned by Mr Gao Sishi), Mr Naoki Yamada (by virtue of his nomination made by a substantial shareholder), are deemed non-independent by the NC.



### Corporate Governance Report

The size and composition of the Board are reviewed on an annual basis by the NC to ensure that it has an appropriate mix of expertise and experience, and collectively possesses the necessary core competencies which the Group may tap on for assistance in furthering its business objectives and shaping its business strategies. The NC also strives to ensure that the size of the Board is conducive to facilitate effective discussions and decision-making. The diversity of the Directors' background allows for useful exchange of ideas and views. The NC with the concurrence of the Board considers the current Board size of eight as appropriate, having regard to the nature, size and scope of the Group's operations.

Non-Executive Directors contribute to the Board process by monitoring and reviewing Management's performance against the Group's goals and objectives. Their views and opinions provide alternative perspectives to the Group's business. When challenging Management's proposals or decisions, they bring independent judgement to bear on business activities and transactions involving conflicts of interest and other complexities.

In the spirit of good corporate governance, the Board has appointed Mr He Dingding as Lead Independent Director to serve as a channel for shareholders in the event their concerns are not resolved through the Chairman and CEO or the Chief Financial Officer ("CFO"), or for which such contact is inappropriate.

### (C) Chairman and Chief Executive Officer

According to the code provision A.2.1 of the HK Code and principle 3 of the Singapore Code, the roles of Chairman and Chief Executive Officer ("**CEO**") should be separated and should not be performed by the same individual. This is to ensure that there is an appropriate balance of power and authority such that no one individual embodies a considerable concentration of power. The posts of Chairman and CEO are held by Mr Gao Sishi and Mr An Fengjun (newly appointed on 11 March 2014) respectively and they are not related to each other.

As the Non-executive Chairman of the Group, Mr Gao Sishi, who is the founder of the Group, bears the responsibility for the effective working of the Board. He ensures that Board meetings are held when necessary, setting the Board meeting agenda in consultation with the Group's CEO and the CFO/Company Secretary and that the Directors receive accurate timely and clear information. In addition to making sure that effective communication is achieved with shareholders, he acts as facilitator to Non-executive Directors for them to contribute effectively to the Group. He is responsible for encouraging constructive relations between Management and the Board as well as between the Executive Directors and Non-executive Directors.

As part of the leadership renewal process, Mr An Fengjun, was appointed an Executive Director on 11 March 2014. Mr An Fengjun also took over the role of CEO of the Company from Mr Gao Yanxu who assumed the Acting CEO from 22 May 2013 while the Company was looking to fill the CEO vacancy. Mr Gao Yanxu continues to remain an Executive Director of the Company. Mr An Fengjun had held the position as an Executive Director of the Company for the period from 25 August 2006 to 28 November 2012. His familiarity and experience with the Group's business and his expertise in the food production industry put him in good stead as CEO to lead the Group.

As CEO, Mr An Fengjun is responsible for the day-to-day management of the affairs of the Group. He also ensures that stipulated corporate policies are properly complied with and the Directors are kept updated and informed of the Group's development.

The Directors are of the view that there are sufficient safeguards and checks to ensure that the decision-making process of the Board is independent and based on collective decision of the Directors without any individual exercising any considerable concentration of power or influence. All major decisions made by the Chairman and the CEO are reviewed by the Board which comprised a majority of Non-Executive Directors. The Chairman's and CEO's performance and appointment to the Board are reviewed by the NC and their remuneration packages by the RC. Both the NC and RC are chaired by Independent Non-Executive Directors.



### Corporate Governance Report

### (D) Continuous Professional Development

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All Directors have been given relevant guideline materials regarding the duties and responsibilities of being a Director, the relevant laws and regulations applicable to the Directors, duty of disclosure of interest and business of the Group and such induction materials will also be provided to newly appointed Directors shortly upon their appointment as Directors of the Company. All Directors have been updated on the latest developments regarding the Hong Kong Listing Rules and other applicable regulatory requirement to ensure compliance and enhance their awareness of good corporate governance practices. Continuing briefings and professional development to Directors will be arranged whenever necessary.

Pursuant to the code provision A.6.5 of the Code and Guideline 1.6 of the Singapore Code for the financial year ended 31 December 2013, all Directors had participated in continuous professional development in the following manner:

c. . .

	Type of trainings
Gao Sishi	А, С
Wang Baowang <sup>1</sup>	А, С
Guo Yanxu	А, С
Zhang Qi	А, С
Naoki Yamada	А, С
He Dingding	А, В, С
Lau Choon Hoong	А, В, С
Yu Chung Leung	А, В, С

A: attending internal briefing session in relation to corporate governance

B: attending seminars/courses/conference to develop professional skills and knowledge

C: reading materials in relation to regulatory update

1. Wang Baowang resigned as a Director on 22 May 2013

### (E) Board Membership and Performance

### Nomination Committee

The NC, regulated by a set of written terms of reference, comprises four members, a majority of whom are Independent Non-Executive Directors. The chairman is Mr He Dingding, an Independent Non-Executive Director, who is not directly associated with any substantial shareholder of the Company.

The members of the NC are as follows:

He Dingding Lau Choon Hoong Gao Yanxu Yu Chung Leung (Chairman)(Lead Independent Director)

The principal functions of the NC are to:

- 1. review and recommend to the Board the structure, size and composition of the Board and Board Committees;
- 2. determine the process for selection and appointment of new Directors to the Board;
- 3. review nominations for the appointment, including re-elections to the Board, having regard to the Directors' contribution and performance;
- 4. ensure that all Directors submit themselves for re-election at regular intervals;
- 5. evaluate the performance of the Board as a whole and its Board Committees;



### Corporate Governance Report

- 6. review and evaluate whether or not a Director is able to and has been adequately carrying out his duties as a Director of the Company, having regard to the competing time commitments when serving on multiple Boards;
- 7. review on an annual basis the independence of Directors bearing in mind the circumstances set forth in the HK Code and Singapore Code and any other salient factors;
- 8. review succession plans, in particular, the Chairman and CEO;
- 9. oversee the induction, orientation and training for any new and existing Directors;
- 10. undertake such other functions and duties as may be delegated by the Board.

In reviewing and recommending the appointment of new Directors, the NC would seek to identify the competencies required to enable the Board to fulfill its responsibilities. The curriculum vitae and other particulars/documents of the nominee or candidate will be given to the NC for consideration.

The NC has adopted a process for the selection and appointment of new directors which provides the procedure for identification of potential candidates, evaluation of the suitability of the candidate based on his qualifications, skills, knowledge, business and related experience, commitment, ability to contribute to the Board process and such qualities and attributes that may be required by the Board. The NC reviews the suitability of the candidate before making its recommendation to the Board.

Under code provision A.4.1 of the HK Code, the Non-Executive Directors should be appointed for a specific term, subject to reelection. The Non-Executive Directors of the Company, Mr Gao Sishi, Mr Zhang Qi and Mr Naoki Yamada, are each appointed by the Company for a one-year term. Their appointment may be terminated by either party giving at least one month's written notice or in accordance with the terms of their appointment letters.

The Independent Non-Executive Directors, Mr Yu Chung Leung, Mr He Dingding and Mr Lau Choon Hoong were each appointed for a one-year term. Their appointment may be terminated by either party giving at least one month's written notice or in accordance with the terms of the appointment letters.

The Executive Director, Mr Gao Yanxu was also appointed for a period of one year. His appointment may be terminated by either party giving at least one month's notice or in accordance with the terms of his service agreement.

The nearly appointed Executive Director and CEO, Mr An Fengjun, was appointed for a period of 3-year-term. His appointment may be terminated by either party giving at least one month's notice in accordance with the terms of his service agreement.

The NC will review the performance of each of the Directors and will recommend to the Board if their term of office would be renewed for a further year. The RC will review and recommend to the Board if there were any changes to their existing remuneration packages.

Pursuant to its terms of reference, the NC is required to determine if a Director has been adequately carrying out the duties as a Director of the Company, particularly if he has multiple Board representations. In view of this, the NC having considered the annual written confirmations from all the Non-Executive Directors, concluded that such multiple Board representations, if any, do not hinder each Director from carrying out his duties as a Director of the Company. The Board concurred with the NC's views.

The NC is of the view that putting a maximum limit on the number of listed company board representations is arbitrary, given that time requirements for each company vary, and every individual is made differently, thus one should not be presumptive as sufficiency of time cannot be objectively determined in all situations. The Board and the NC are also satisfied that sufficient time and attention have been accorded by these Directors to the affairs of the Company.



### Corporate Governance Report

In accordance with the Company's Bye-laws, each Director is required to retire at least once in every three years by rotation and all newly appointed Directors will have to retire at the next annual general meeting ("**AGM**") following their appointments. The retiring Directors are eligible to offer themselves for re-election.

The NC, having considered the attendance and participation of the following Directors at Board and Board Committee meetings, in particular, their contributions to the business and operation of the Company as well as Board processes, had recommended to the Board the re-election of these Directors who will be retiring at the forthcoming AGM:

- (a) Under bye-law 86(1):
  - Mr Gao Sishi
  - Mr Gao Yanxu
- (b) Under bye-law 85(6):
  - Mr An Fengjun

The Board had accepted the NC's recommendation and accordingly, the above Directors will be offering themselves for reelection at the forthcoming AGM.

Mr Gao Yanxu, being a member of the NC had abstained from voting on any resolutions and making any recommendations/ participating in any deliberations of the NC in respect of his nomination for re-election as Director.

An evaluation of Board performance is conducted annually by the NC to assess the effectiveness of the Board as a whole which examines factors such as Board composition, information flow to the Board, Board procedures, Board accountability, and standards of conduct of the Board members.

For the year under review, the NC had conducted a Board performance evaluation. The results of the Board performance evaluation were collated and presented to the NC for discussion with comparatives from the previous year's results. The NC was generally satisfied with the results of the Board performance evaluation for FY2013, which indicated areas of strengths and those that could be improved further. No significant issues were identified. The NC had presented the results to Board members who agreed to work on those areas that could be improved further.

The NC was of the view that given the small Board size, the cohesiveness of the Board members and that the same Independent Directors sit on the various Board Committees, there would not be any value add in having separate assessments of Board committees.

### (F) Access to Information

All Directors have independent access to the Group's senior management and the Company secretaries. All Directors are provided, where appropriate, with complete, adequate and timely information on Board affairs and issues to enable them to participate at the meetings and make informed decisions. Information provided included background or explanations relating to matters to be brought before the Board and copies of disclosure documents.

The CEO keeps Board members abreast of key developments affecting the Group as well as material transactions in order that the Board is fully aware of the affairs of the Group. Management provides reports and financial statements to the Board on a regular basis. Board and Board Committee papers are sent to Directors before such meeting so that the Directors may better understand the matter prior to the meeting and discussions may be focused on questions that the Directors have on these matters. Financial highlights of the Group's performance and developments are presented on a quarterly basis at Board meetings. The CEO and senior management attend these meetings to provide input and insight into matters being discussed, and to address any queries which the Board may have.



### Corporate Governance Report

Both Company Secretaries attend all Board meetings and assist the Board in ensuring that Board procedures and all other rules and regulations applicable to the Company are complied with. The Company Secretaries also follow the direction of the Chairman to ensure that there is sufficient/pertinent information flow within the Board and its committees and between senior management and Non-Executive Directors, as well as to facilitate orientation and assist with professional development when required to do so. The appointment and removal of the Company Secretaries are subject to approval by the Board.

Should the Directors, whether as a group or individually, need independent professional advice to fulfill their duties, the Directors will be able to obtain such advice from professionals for which the consultation fees incurred will be borne by the Company. The appointment of such independent professional advisor is subject to approval by the Board.

### (G) Procedures for Developing Remuneration Policies, Level and Mix of Remuneration and Disclosure on Remuneration

### Remuneration Committee

The RC, regulated by a set of written terms of reference, comprises the following non-executive directors:

Yu Chung Leung (Chairman) Gao Sishi Lau Choon Hoong He Dingding Naoki Yamada

The principal functions of the RC are to:

- 1. review and recommend to the Board a framework of remuneration for the Board and key management personnel;
- 2. review and recommend the Directors' fees for Non-Executive Directors, which are subject to shareholders' approval at the AGM;
- 3. assess, review and recommend the remuneration package of the Executive Directors, key management personnel and those employees related to the Directors, CEO or Controlling Shareholders of the Company;

In the event of termination of the Executive Directors and key management personnel's service contracts, to ensure that such contracts of service contain fair and reasonable termination clauses which are not overly generous.

- 4. the service contract of the CEO and Executive Directors (if any), and letters of appointment of Non-Executive Directors;
- 5. recommend to the Board on share option or long term incentive schemes which may be set up from time to time; and
- 6. undertake such other functions and duties as may be delegated by the Board.

The Executive Directors' service agreements comprise a salary and a performance bonus to be determined at the discretion of the Board.

The RC had recommended to the Board an amount of S\$108,000 (equivalent to RMB540,000) as Directors' fees for the Independent Non-Executive Directors for FY2013. The Board will table this at the forthcoming AGM for shareholders approval. The Non-Executive Directors namely Mr Gao Sishi, Mr Zhang Qi and Mr Naoki Yamada are not entitled to Directors' Fees under their respective letter of appointment.

The annual review of the remuneration packages of all Directors and key management personnel was carried out by the RC to ensure that their remuneration commensurate with their duties and responsibilities, performance, qualifications and experience as well as the Company's performance. For FY2013, the RC is satisfied with the remuneration packages of the Executive Directors and key management personnel and recommend the same for Board approval. The Board had approved the RC's recommendation accordingly.



### Corporate Governance Report

The RC would also in consultation with Management determine the target profit ("**the Target Profit**") for each financial year for the Executive Directors to achieve. The Target Profit would determine the performance incentive of the Executive Directors. For FY2013, no performance incentive was recommended as the target profit of RMB100 million was not met.

The objective of the remuneration policies is to ensure that the Directors would be provided with the appropriate incentives to encourage enhanced performance and are, in a fair and reasonable manner, rewarded for their individual contributions to the success of the Company.

Each member of the RC had abstained from voting on any resolutions and making recommendations and/or participating in any deliberations of the RC in respect of his remuneration package or fees.

### Disclosure on remuneration

The breakdown of each individual Director's remuneration, in percentage terms showing the level and mix for FY2013, is as follows:

			Director's	Other	<b>T</b> ( 1
Name of Director	Salary	Bonus	fees	benefits	Total
	%	%	%	%	%
Below \$\$250,000					
Gao Sishi	_	_	_	_	_
Gao Yanxu	100	_	-	-	100
Wang Baowang <sup>1</sup>	100	_	-	-	100
Zhang Qi	_	_	-	-	_
Naoki Yamada	_	-	-	-	_
He Dingding	_	-	100	-	100
Lau Choon Hoong	_	_	100	-	100
Yu Chung Leung	-	-	100	-	100

1. Wang Baowang resigned as a Director on 22 May 2013.

Other than Mr Gao Yanxu who is a nephew of Mr Gao Sishi, there is no employee of the Group who is an immediate family member of a Director or the CEO or controlling shareholder and whose remuneration exceeds \$\$50,000 during the year.

Details of remuneration paid to the top 5 executives of the Group (who are not Directors) for FY2013 are set our below:

			Other	
Name of executive	Salary	Bonus	benefits	Total
	%	%	%	%
Below S\$250,000				
Fong William	100	_	-	100
Gao Yumei	100	_	-	100
Ren Qun	100	_	-	100
Zhou Zhao Quan	100	_	-	100
Sun Hong Bo	100	-	-	100

The Group does not have a share-option or long-term incentive scheme in place.



### Corporate Governance Report

The emoluments paid or payable to members of senior management under code provision B.1.5 of the HK Code were within the following bands:

	2013 No. of individuals	2012 No. of individuals
Nil to RMB1,000,000	5	5

#### (H) Accountability

The Board provides shareholders with a detailed and balanced explanation and analysis of the Company's performance, position and prospects on a quarterly basis within the timeline as stipulated in the SGX-ST Listing Manual and the Hong Kong Listing Rules. This is supplemented by updates on matters affecting the financial performance and business of the Group.

In line with the SGX-ST listing requirements, negative assurance statements were issued by the Board to accompany its quarterly financial results announcements, confirming to the best of its knowledge that nothing had come to its shareholders which would render the Company's quarterly results to be false or misleading.

### (I) Audit Committee ("AC")

The AC, regulated by a set of written terms of reference, comprises five members, all of whom are Non-executive Directors and a majority of the members is independent. The members of the AC are:

Lau Choon Hoong He Dingding Naoki Yamada Zhang Qi Yu Chung Leung (Chairman)

Members of the AC have the appropriate accounting professional qualifications and/or related management expertise or experience as the Board interprets such qualification to discharge their responsibilities.

The principal functions of the AC are to:

- 1. review the quarterly, interim and annual financial statements of the Company before submission to the Board for adoption focusing in particular, on changes in accounting policies and practices, major risk areas, significant adjustments resulting from the audit, the going concern statement, compliance with accounting standards as well as compliance with statutory and regulatory requirements;
- 2. review with the external auditors, their scope, audit plans and audit reports as well as any suspected fraud or irregularity, or suspected infringement of any relevant laws, rules or regulation, which has or is likely to have a material impact on the Group's operating results or financial position, and Management's response thereto;
- 3. approve the internal and external audit plans and review results of their audits and recommendations as well as Management's responses to the recommendations;
- 4. review the assistance given by Management to the internal and external auditors to facilitate their audits and concerns, if any, arising from the interim and final audits, and any matters which the auditors may wish to discuss (in the absence of Management at least once a year and where necessary);
- 5. review and approve the appointment or re-appointment of internal and external auditors and matters relating to resignation or dismissal of the auditors;
- 6. review interested person transactions;



### Corporate Governance Report

- 7. ensure that arrangements are in place for staff of the Group and any other persons may, in confidence, raise concerns about possible improprieties in financial reporting or, other matters;
- 8. review annually the scope and results of the audit and its cost effectiveness as well as the, independence and objectivity of the external auditors, including the volume of non-audit services provided by the external auditors to satisfy itself that the nature and extent of such services will not prejudice the independence and objectivity of the external auditors before confirming their nomination;
- 9. potential conflicts of interests, if any;
- 10. undertake such other functions and duties as may be required by the statute or the Listing Manual of the SGX-ST and the Hong Kong Listing Rules;
- 11. ensure the adequacy and effectiveness of the Group's internal controls including financial, operational, compliance and information technology controls in order for the Board to provide an opinion on the adequacy of such controls; and
- 12. undertake such other functions and duties as may be required by statue or the Listing Manual of the SGX-ST and the Hong Kong Listing Rules.

The AC has the explicit powers to conduct or authorise investigation into any of the abovementioned matters.

The AC meets at least four times a year and when deemed appropriate to carry out its functions as sets out under its terms of reference. The AC has full access to and the co-operation of Management, has full discretion to invite any Directors and executive officers to attend its meetings, and has reasonable adequate resources to enable it to discharge its functions. The Board is of the view that the members of the AC are appropriately qualified, having the necessary accounting or related financial management expertise or experience as the Board interprets such qualification to discharge their responsibilities.

Four AC meetings were held in FY2013 to discuss and review the following matters:

- 1. the quarterly, half-yearly and annual financial statements of the Company before submission to the Board for adoption;
- 2. the audit plans and audit reports with the internal and external auditors;
- 3. the adequacy and effectiveness of the internal control system and to make recommendation to the Board for improvement of internal controls and risk management;
- 4. the nomination and appointment or re-appointment of internal and external auditors;
- 5. met with the internal and external auditors without the presence of Management to discuss the results of their audit findings and their evaluation of the Group's system of accounting and internal controls, set out in their respective reports;
- 6. ascertained that both the internal and external auditors have had the full co-operation of Management in carrying out their work. No non-audit services were rendered by the external auditors. The Auditors, BDO Limited and BDO LLP have affirmed their independence in this respect. Audit services rendered by the external auditors amounted to RMB1,420,000;
- 7. the related party transactions, interested person transactions (as defined under the Listing Manual of SGX-ST) and continuing connected transactions (as defined under the Hong Kong Listing Rules);
- 8. kept abreast of accounting standards and issues that could potentially impact financial reporting through quarterly updates and advice from the external auditors;
- 9. confirmed that the Company had complied with Rule 712 of the SGX-ST Listing Manual in relation to the appointment of a suitable auditing firm to meet its audit obligations. The AC was satisfied that the resources and experience of both BDO Limited and BDO LLP, the audit engagement partner and his team assigned to the audit of the Group were adequate to meet their audit obligations, given the size, operations, nature and complexity of the Group.



### Corporate Governance Report

The AC has recommended to the Board the nomination of BDO Limited, Certified Public Accountants, Hong Kong ("**BDO**") to act jointly with BDO LLP, Public Accountants and Chartered Accountants, Singapore as auditors at the forthcoming AGM.

The Board concurred with the AC's recommendation.

The AC has also put in place a "whistle-blowing" policy whereby staff of the Group and any other persons may raise concerns on financial improprieties, fraudulent acts or other matters and ensure that arrangements are in place for investigation.

Details of the whistle-blowing policies and arrangements are posted on the Company's web-site. The website provides a feedback channel for any complainant to raise possible improprieties to the Audit Committee.

There was no incident of whistle-blowing for FY2013.

### (J) Risk Management, Internal Controls and Internal Audit

The Board recognises that it is responsible for the overall internal control framework, but accepts that no cost effective internal control system will preclude all errors and irregularities, as the system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

The Company does not have a risk management committee. However, Management regularly reviews the Company's business and operational activities to identify areas of significant business risks as well as appropriate measures to control and mitigate these risks. Management reviews all significant control policies and procedures and highlights all significant matters to the Board and AC. During the year, the Company's internal auditors were engaged to review the Group's business and operational activities and identify the significant risk areas and to recommend the appropriate measures to mitigate these risks.

The AC also reviews the effectiveness of the actions taken by Management on the recommendations made by the internal and external auditors and ensures that there are follow-up actions on the implementation. The effectiveness of the internal financial control systems and procedures at present are monitored by Management.

The Company has outsourced its internal audit function to an external audit firm namely, Elite Partners CPA Limited. The internal audit of the Group covers the review of financial, operational, compliance controls and risk management functions of the Group. Non-compliance and internal control weaknesses noted during the internal audits and their recommendations thereof are reported to the AC including Management's responses. The AC will review these findings and ensure that the recommendations are implemented. The internal auditors will follow up on the implementations in their next audit review.

The internal auditors report directly to the AC Chairman on internal audit matters and to the CEO on administrative matters.

The AC is of the view that the IA has adequate resources to perform its functions and has, to the best of its ability, maintained its independence from the activities it audits. The AC will review the adequacy of the IA function annually to ensure that the IA function is adequately resourced and is able to perform its function effectively.

The Board has received written assurance from the CEO and CFO that:

- (a) the financial records have been properly maintained and the financial statements give a true and fair view of the Company's operations and finances; and
- (b) regarding the effectiveness of the Company's risk management and internal control systems.



### Corporate Governance Report

Based on the internal controls established and maintained by the Group, reviews conducted by the internal auditors, the Board, with the concurrence of the AC, is of the opinion that the internal controls and risk management system addressing the Group's financial, operational, compliance and information technology risks are adequate. Management will continue to focus on improving the standard of internal controls and corporate governance.

The Group's financial risk management is disclosed under Note 39 of the Notes to the Financial Statements on pages 100 to 106 of this Annual Report.

#### (K) Communication with Shareholders, Investors and Greater Shareholder Participation

In line with the continuous disclosure obligations, the Company is committed to regular and proactive communication with its shareholders and investors. It is the Company's policy that the shareholders and investors be informed of all major developments that have an impact on the Group.

Information is communicated to the shareholders and investors on a timely basis through:

- (a) publication of press releases, announcements and circulars on the websites of the SGX-ST, the SEHK and the Company;
- (b) publication of financial statements containing a summary of the financial information and affairs of the Group for the quarterly and full year period via the websites of the SGX-ST, the SEHK, and the Company;
- (c) interim reports and annual reports that are sent to all shareholders; and
- (d) notices of and explanatory notes for general meetings.

The Chairman and the respective chairman of the AC, RC and NC, as well as the external auditors, are also normally available at general meetings to answer shareholders' queries.

The market capitalisation of the Company as at 31 December 2013 was approximately \$\$73,601,160 (issued share capital: 432,948,000 shares at closing market price: \$\$0.17 per share).

No dividend for FY2013 was declared due to the Company's loss position as well as the need to conserve cash to meet the working capital of the Group's operation.

### (L) Shareholders Rights

Procedures for shareholders to convene a special general meeting.

At the annual general meetings, the shareholders will be given an opportunity to voice their views and seek clarification from the Directors and members of the senior management.

In accordance with the Company's Bye-laws, shareholders holding at the date of deposit of the requisition not less than onetenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or the Secretary of the Company, to require a special general meeting to be called by the Board for the transaction of any business specified in such requisition; and such meeting shall be held within two (2) months after the deposit of such requisition. If within twenty-one (21) days of such deposit the Board fails to proceed to convene such meeting the requisitionists themselves may do so in accordance with the provisions of Section 74(3) of the Companies Act.

To safeguard the shareholders' interests and rights, separate resolutions are proposed at shareholders' meetings on each substantial issue, including the re-election of the retiring directors.

All votes of the shareholders at the shareholders' meeting will be taken by poll. Poll results will be posted on the websites of the Company, the SGX-ST and SEHK after the meeting.



### Corporate Governance Report

#### **Procedures for raising enquiries**

Shareholders should direct their questions about their shareholdings, share transfer, registration and payment of dividend to the Company's Hong Kong share registrar (details of which are set out in the section headed "Corporate Information" of this annual report).

For putting forward any enquiries to the Board, shareholders may send written enquiries to the Company. Shareholders may send their enquiries or requests in respect of their rights to the Company's principal place of business in Hong Kong.

Shareholders are reminded to lodge their questions together with their detailed contact information for the prompt response from the Company if it deems appropriate.

#### Procedures and contact details for putting forward proposals at shareholders' meetings

To put forward proposals at a general meeting of the Company, shareholder should lodge a written notice of his/her/its proposal (the "Proposal") with his/her/its detailed contact information to the Company's principal place of business in Hong Kong.

The identity of such shareholder and his/her/its request will be verified with the Company's Hong Kong share registrar and upon confirmation by the Hong Kong share registrar that the request is proper and in order and made by a shareholder of the Company, the Board will determine in its sole discretion whether the Proposal may be included in the agenda for the general meeting to be set out in the notice of meeting.

The notice period to be given to all the shareholders of the Company for consideration of the Proposal raised by such shareholder concerned at the general meeting varies according to the nature of the Proposal as follows:

- (1) Notice of not less than 21 clear days and not less than 20 clear business days in writing if the Proposal requires approval in an annual general meeting;
- (2) Notice of not less than 21 clear days and not less than 10 clear business days in writing if the Proposal requires approval by way of a special resolution in an extraordinary general meeting; and
- (3) Notice of not less than 14 clear days and not less than 10 clear business days in writing if the Proposal requires approval in an extraordinary general meeting other than by way of a special resolution of the Company.

The Group has no significant change in constitutional documents during the year.

### SECURITIES TRANSACTIONS

The Company has adopted the Model Code For Securities Transactions by Directors of Listed Issuers (the "**Model Code**") as set out in Appendix 10 to the Hong Kong Listing Rules and Listing Rule 1207(19) on Dealings in Securities issued by the SGX-ST (the "**SGX-ST Listing Rule 1207(19)**") as its own code of conduct regarding securities transactions by the Directors of the Company. Having made specific enquiry of all Directors of the Company (please ensure that this is done), the Company confirms that all Directors of the Company have complied with the required standard as set out in the Model Code and the SGX-ST Listing Rule 1207(19) for FY2013.

The Group has also adopted an internal compliance code of conduct to provide guidance to its officers regarding dealings in the Company's securities. Officers are prohibited from dealing in securities of the Company on short-term considerations and two weeks before the release of the quarterly and the half-yearly results and at least one month before the release of the full year results. The officers are also advised against dealing in the Company's securities at all times, if in possession of inside information. The Group confirmed that it has adhered to its policy for securities transactions for FY2013.





### INTERESTED PERSON TRANSACTIONS

The Company has adopted an internal policy with regard to transactions with interested persons and has set out procedures for review and approval of the Company's interested person transactions. All interested person transactions are subject to review by the AC. During the financial year under review, there are no interested person transactions entered into by the Company which are more than 3% of the Group's latest audited net tangible assets. The Group does not have any interested person transactions' mandate. The aggregate value of the interested person transactions during FY2013 is provided below:

(in RMB'000)

Aggregate value of all interested person transactions	
interested person	
•	
transactions	
during the	Aggregate
financial year	value of all
under review int	nterested person
(excluding	transactions
transactions less co	conducted under
than S\$100,000	shareholders'
and transactions	mandate
conducted under pu	pursuant to Rule
shareholders'	920 (excluding
mandate pursuant tra	transactions less
Name of interested person to Rule 920) the	than S\$100,000)
Sales to related parties (Note 1) 1,259	Nil

Note:

1. Sales to related parties were made to related parties of which Mr. Gao Sishi, Mr. Gao Yanxu, Mr. An Fengjun and Mr. Zhang Qi have beneficial interests. These sales were made in the ordinary course of business with reference to the terms negotiated between the Group and these related parties.

#### MATERIAL CONTRACTS UNDER THE LISTING MANUAL OF SGX-ST

Save as disclosed in the Corporate Governance Report, the Directors' Report and in the Financial Statements, the Group did not enter into any material contracts involving the interests of the directors or controlling shareholders during FY2013 as required to be reported under Rule 1207 (8) of the Listing Manual of SGX-ST.

#### **FINANCIAL REPORTING**

The Directors are responsible for the preparation of the financial statements which give a true and fair view of the state of affairs of the Group, in accordance with International Financial Reporting Standards and the disclosure requirements of the Hong Kong Companies Ordinance and the Hong Kong Listing Rules. In preparing the financial statements for FY2013, the Directors have selected suitable accounting policies and have applied them consistently which are pertinent to its operations and relevant to the financial statements, made judgements and estimates that are prudent and reasonable, and have prepared the accounts on a going concern basis.

The statement by the Auditors of the Company about their responsibilities for the financial statements is set out in the independent joint auditors' report and independent auditor's report contained in this annual report.

### Corporate Governance Report

### SHARE INTEREST OF KEY MANAGEMENT

Ms. Zhao Ruifen, being one of the key management whose brief biographical details are set out in this annual report, is beneficially interested in 8,400,000 shares of the Company as at 31 December 2013.

### **CONFIRMATION OF NON-COMPETITION**

Mr Gao Sishi, the controlling shareholder (as defined in the Hong Kong Listing Rules) has provided a written confirmation, which has been reviewed and confirmed by the Independent Non-Executive Directors, confirming that, during FY2013, he has complied with the terms of the Deed of Non-competition Undertaking dated 25 August 2006 and the Supplemental Deed of Non-Competition Undertaking dated 25 November 2009, both entered into with the Company.



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- Statistics of Shareholdings in Hong Kong
- Notice of Annual General Meeting



### Directors' Report

The Directors of the Company herein present their report and audited financial statements of the Company and the Group for the year ended 31 December 2013.

#### **PRINCIPAL ACTIVITIES**

The principal activity of the Company is investment holding. Details of the principal activities of the subsidiaries are set out in note 18 to the financial statements.

There was no significant change in the nature of the principal activities of the Group during the year.

#### **RESULTS AND APPROPRIATION**

The results of the Group for the year ended 31 December 2013 and the state of affairs of the Group and the Company as at that date are set out in the financial statements on pages 48 to 108.

The Board of Directors (the "Board") did not recommend any dividend for the year ended 31 December 2013.

## Directors' Report

#### SUMMARY FINANCIAL INFORMATION

A summary of the results and of the assets and liabilities of the Group for the last five financial years, as extracted from the published audited consolidated financial statements is set out below. The summary does not form part of the audited financial statements.

	Year ended 31 December					
RESULTS	2013 RMB'000	2012 RMB'000	2011 RMB'000	2010 RMB'000	2009 RMB'000 (Restated)	
Revenue	1,477,999	1,489,838	1,353,397	1,016,870	750,841	
Profit before tax Income tax (expense)/credit	15,906 (14,797)	1,483 (879)	11,316 (2,568)	794 1,212	28,345 2,451	
Profit for the year Other comprehensive income	1,109	604 -	8,748 –	2,006 –	30,796	
Total comprehensive income for the year	1,109	604	8,748	2,006	30,796	
Profit for the year attributable to: Owners of the Company Non-controlling interests	6,378 (5,269)	4,917 (4,313)	12,240 (3,492)	3,383 (1,377)	30,355 441	
	1,109	604	8,748	2,006	30,796	
		As	at 31 December			
ASSETS AND LIABILITIES	2013 RMB'000	2012 RMB'000	2011 RMB'000	2010 RMB'000 (Restated)	2009 RMB'000 (Restated)	
Non-current assets Current assets	853,934 738,848	859,312 750,278	834,738 694,482	801,763 433,061	433,789 466,017	
TOTAL ASSETS	1,592,782	1,609,590	1,529,220	1,234,824	899,806	
Current liabilities Non-current liabilities	819,028 69,664	889,537 14,601	811,348 13,024	533,874 11,015	225,476 9,759	
TOTAL LIABILITIES	888,692	904,138	824,372	544,889	235,235	
NET ASSETS	704,090	705,452	704,848	689,935	664,571	

#### **PROPERTY, PLANT AND EQUIPMENT**

Details of the movement in property, plant and equipment of the Group are set out in note 15 to the financial statements.

#### **INTEREST-BEARING BANK BORROWINGS**

Particulars of interest-bearing bank borrowings of the Group as at 31 December 2013 are set out in note 32 to the financial statements.



## Directors' Report

#### SHARE CAPITAL

Details of the movements in share capital of the Company during the year are set out in note 35 to the financial statements.

#### **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Company's Memorandum of Association, Bye-laws or the laws of Bermuda which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders of the Company (the "Shareholders").

#### RESERVES

Movements in the reserves of the Group and the Company during the year are set out in the Statements of Changes in Equity on page 51 to page 52 of the annual report.

#### **DISTRIBUTABLE RESERVES**

As at 31 December 2013, the Company's reserves available for distribution, calculated in accordance with the provision of laws of Bermuda, amounted to approximately RMB263,216,000 (2012: approximately RMB263,216,000). The balance of approximately RMB257,073,000 (2012: approximately RMB257,073,000) in the share premium account may be distributed in the form of fully paid bonus shares.

#### PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S SHARES

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's Shares during the year (in 2012: Nil).

#### **MAJOR CUSTOMERS AND SUPPLIERS**

During the year, less than 20% of the Group's turnover and less than 35% of the Group's purchases were attributable to the Group's five largest customers and five largest suppliers, respectively.

As at 31 December 2013, Zensho Holdings Co., Ltd who is interested in more than 5% of the issued share capital of the Company had an interest in one of the five largest customers of the Group:

Name of customer	Name of shareholder	Nature of interest	Approximate percentage of interest
Global Table Supply Co., Ltd	Zensho Holdings Co., Ltd (Note)	Direct	100%
Global Foods Ltd	Zensho Holdings Co., Ltd (Note)	Direct	100%

*Notes:* Zensho Holdings Co., Ltd is a substantial shareholder holding 12.0% of the Company's issued shares.

Save as disclosed above, none of the Directors, their associates or any Shareholder (which to the knowledge of the Directors own more than 5% of the Company's issued share capital) had any interest in any of the five largest customers and/or suppliers of the Group.



### Directors' Report

#### DIRECTORS

The Directors of the Company during the year and up to the date of this report are as follows:

*Executive Directors:* Mr. An Fengjun<sup>1</sup> Mr. Gao Yanxu Mr. Wang Baowang<sup>2</sup>

*Non-executive Directors:* Mr. Gao Sishi Mr. Zhang Qi Mr. Naoki Yamada (Chairman)

(Chief Executive Officer)

Independent Non-executive Directors: Mr. He Dingding Mr. Lau Choon Hoong Mr. Yu Chung Leung

<sup>1</sup> Mr. An Fengjun was appointed as Chief Executive Officer and Executive Director of the Company on 11 March 2014.

<sup>2</sup> Mr. Wong Baowang resigned as Chief Executive Officer and Executive Director of the Company on 22 May 2013.

In accordance with the Company's Bye-Laws, the following Directors shall retire at the forthcoming annual general meeting and being eligible, offer themselves for re-election at the annual general meeting:

#### (a) Under bye-law 86(1):

- Mr. Gao Sishi
- Mr. Gao Yanxu

#### (b) Under bye-law 85(6):

– Mr. An Fengjun

The Company has received annual confirmations of independence from each of its independent non-executive directors and considers Mr Lau Choon Hoong, Mr He Dingding and Mr Yu Chung Leung to be independent under Rule 3.13 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Hong Kong Listing Rules") and all the applicable code provisions of the Code of Corporate Governance 2012 (the "Singapore Code").

Biographical details of the Directors and the senior management of the Group are set out on pages 5 to 7 of the annual report.

#### **DIRECTORS' SERVICE CONTRACTS**

#### **Executive Directors**

Each of Mr. Gao Yanxu and Mr. An Fengjun has entered into service contracts (the "ED Service Contracts") with the Company, which are as follows:

Mr. Gao Yanxu – 26 August 2013 to 25 August 2014 Mr. An Fengjun – 11 March 2014 to 10 March 2017

The appointment of each of Mr. Gao Yanxu and Mr. An Fengjun may be terminated by either party giving not less than one month's notice in writing to the other or in accordance with the terms of the ED Service Contracts.



## Directors' Report

Under the ED Service Contracts, Mr An Fengjun is entitled to a fixed fee of RMB400,000 per year, and such fee will be reviewed annually by the Remuneration Committee. Each of Mr Gao Yanxu and Mr An Fengjun is also entitled to a management bonus by reference to the consolidated net profits of the Group after taxation and non-controlling interests but before extraordinary items ("Net Profits") as the Board may approve provided that the aggregate amount of management bonuses payable to all Executive Directors in respect of any financial year of the Group shall not exceed 10 percent of the Net Profits for the relevant financial year.

#### Independent Non-executive Directors

Mr He Dingding and Mr Lau Choon Hoong have signed re-appointment letters (the "**INED Re-Appointment Letters**") with the Company, for a one-year term from their date of appointment. Their respective INED Appointment Letters can be terminated by either party giving not less than one month's notice in writing to the other or in accordance with the terms of the appointment letter.

Under the INED Appointment Letters, Mr He Dingding and Mr Lau Choon Hoong are each entitled to a remuneration of RMB180,000 per annum respectively (subject to the approval of the Shareholders).

Mr Yu Chung Leung has signed an appointment letter with the Company which had been renewed for a year up to 26 August 2014 unless otherwise terminated by either party giving not less than one month's notice in writing to the other or in accordance with the terms of the appointment letter. Under the appointment letter, Mr Yu Chung Leung is entitled to a remuneration of RMB180,000 per annum.

#### **Non-executive Directors**

Both Mr Gao Sishi, and Mr Zhang Qi have each signed appointment letters with the Company, which had been renewed up to 25 August 2014, unless otherwise terminated by either party giving not less than one month's notice in writing to the other or in accordance with the terms of the appointment letter. Mr Naoki Yamada has signed a letter of appointment with the Company on 29 April 2013. His term will expire on 25 August 2014 unless otherwise terminated by either party giving not less than one month's notice in writing to the other or in accordance with the terms of the appointment letters. Mr. Saoki Yamada will not receive any directors' fee under the appointment letters.

None of the retiring Directors proposed for re-election at the forthcoming Annual General Meeting has a service contract or an appointment letter with the Company or any of its subsidiaries which is not terminable by the employer within one year without payment of compensation, (other than statutory compensation).

#### **CONTRACTS OF SIGNIFICANCE**

Save as those disclosed in the sub-sections headed "Directors' Service Contracts" above and "Interested Person Transactions, Connected Transactions and Continuing Connected Transactions" below, and note 41 to the financial statements, no Director of the Company has a significant interest, either directly or indirectly, in any contract of significance to the business of the Group to which the Company, any of its subsidiaries, the controlling shareholders and/or any of his associates was a party during the year under review.

#### ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES OR DEBENTURES

During and at the end of the financial year, neither the Company nor any of its subsidiaries was a party to any arrangement to enable the Directors to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate.

### Directors' Report

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## DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY UNDER THE SECURITIES AND FUTURES ORDINANCE (CHAPTER 571) OF THE LAWS OF HONG KONG (THE "SFO")

As at 31 December 2013, the interests of the Directors and Chief Executive in the share capital of the Company or Associated corporations (within the meaning of Part XV of the SFO), as recorded in the register required to be kept by the Company pursuant to Section 352 of the SFO, or as otherwise notified to the Company and the SEHK pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**"), were as follows:

		Long p	ositions in the sh	nares of the Cor	npany	
	Personal	Family	Corporate	Other		Percentage
Name of Director	Interests	Interests	Interests	Interests	Total	(%)
Gao Sishi	166,740,000	_	_	_	166,740,000	38.5
An Fengjun <sup>1</sup>	-	-	-	-	-	-
Wang Baowang <sup>2</sup>	-	_	-	-	-	-
Gao Yanxu	14,310,000	-	-	-	14,310,000	3.3
Zhang Qi	8,910,000	-	-	-	8,910,000	2.1
Naoki Yamada	-	-	-	-	-	-
He Dingding	-	-	-	-	-	-
Lau Choon Hoong	-	-	-	-	-	-
Yu Chung Leung		-	-	-	-	
	189,960,000	_	_	_	189,960,000	43.9

#### DIRECTORS' INTERESTS IN SHARES AND DEBENTURES

	Held in Name o	of Director	Deemed Interest		
		31/12/2013 and		31/12/2013 and	
Name of Director	1/1/2013	21/1/2014	1/1/2013	21/1/2014	
Gao Sishi	166,740,000	166,740,000	_	-	
An Fengjun <sup>1</sup>	-	-	-	-	
Wang Baowang <sup>2</sup>	-	-	-	-	
Gao Yanxu	14,310,000	14,310,000	-	-	
Zhang Qi	8,910,000	8,910,000	-	-	
Naoki Yamada	-	-	-	-	
He Dingding	-	-	-	-	
Lau Choon Hoong	-	-	-	-	
Yu Chung Leung		_	_		
	189,960,000	189,960,000	-	-	

<sup>1</sup> Mr An Fengjun was appointed as CEO and Executive Director of the Company on 11 March 2014.

Mr Wang Baowang resigned as CEO and Executive Director of the Company on 22 May 2013.



### Directors' Report

#### SUBSTANTIAL SHAREHOLDERS' INTERESTS UNDER THE SFO

As at 31 December 2013, insofar as is known to the Directors and Chief Executive of the Company, the following persons (not being a Director or Chief Executive of the Company), had an interest and short position in the shares and underlying shares of the Company which fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO as follows:

#### In respect of the Company

Name of Substantial Shareholder (Note 1)	Capacity/nature of interests	Number of Shares held (Note 1)	Approximate percentage of issued share capital (%)
Cheng Xiutai (Note 2)	Registered and beneficial owner	33,324,000	7.7
Proven Choice Group Limited (Note 3)	Registered and beneficial owner	26,260,000	6.1
Wang Lin Jia (Note 3)	Deemed interests	26,260,000	6.1
Zensho Holdings Co., Ltd. (Note 4)	Registered and beneficial owner	51,971,000	12.0

Notes:

1. Information was provided by substantial shareholder.

- 2. Mr Cheng Xiutai is an independent third party.
- 3. Proven Choice Group Limited is wholly-owned by Wang Lin Jia who is not related to any of the Directors or Shareholders. As such, Wang Lin Jia is deemed to be interested in the 26,260,000 shares held by Proven Choice Group Limited under Part XV of the SFO.
- 4. Zensho Holdings Co., Ltd. is an independent third party and is a listed company in Japan.

Save as disclosed above, the Directors were not aware of any other person who had an interest or short position in the shares or underlying shares of the Company as at 31 December 2013, which would fall to be disclosed under Division 2 and 3 of Part XV of the SFO and were recorded in the register required to be kept by the Company under Section 336 of the SFO.

#### **CORPORATE GOVERNANCE**

Details of the Company's corporate governance practices are set out in the Corporate Governance Report on pages 17 to 32 of the Annual Report.

#### INTERESTED PERSON TRANSACTIONS, CONNECTED TRANSACTIONS AND CONTINUING CONNECTED TRANSACTIONS

Details of the interested person transactions (as defined under the Listing Manual of the SGX-ST) for the year under review are set out on page 31 of this Annual Report and connected transactions (as defined under the Hong Kong Listing Rules) for the year under review are set out as below.

The Group has entered into the following continuing connected transactions (the "**Transactions**") as defined under the Hong Kong Listing Rules. These continuing connected transactions between certain connected parties (as defined in the Hong Kong Listing Rules) and the Group also constituted certain related party transactions as disclosed in note 41 to the financial statements.

• The Group entered into 7 lease agreements dated between 1 January 2005 to 1 January 2010 either as tenant (collectively the "Lease Agreements") with various connected persons (as defined under the Hong Kong Listing Rules) including Qingdao Kangda Foreign Trade Group Company Limited ("KD Trading Company") with annual rent ranging from RMB6,240 to RMB300,000. The terms of the Lease Agreements will expire between 15 December 2015 and 31 December 2024. The total amount of rent paid by the Group for the year ended 31 December 2013 amounted to approximately RMB644,000 as disclosed in note 41.

## Directors' Report

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- The total amount of sales to KD Trading Company, of which Mr. Gao Sishi, Mr. Gao Yanxu, Mr. An Fengjun and Mr. Zhang Qi have beneficial interests, for the year ended 31 December 2013 amounted to approximately RMB1,259,000.
- On 26 March 2012, the Company entered into a framework agreement, pursuant to which the Company agreed that the Group will sell and supply to the Zensho Group, and Zensho agreed that the Zensho Group will purchase from the Group directly, instead of purchasing through a sourcing company, which is a third party independent of the Group and Zensho Group. This arrangement may provide the Group with greater flexibility relating to price negotiation with the Zensho Group and allow the Group to sell the products to the Zensho Group at prices higher than that to the sourcing company and therefore can improve the profit margins of the relevant products. The annual caps for the products sales by the Group to Zensho Group under the framework agreement for 2012, 2013 and 2014 are RMB300 million, RMB550 million and RMB650 million respectively.

Regarding the continuing connected transactions with Zensho Group, the Company has applied for, and the SEHK has granted, a waiver with regard to the framework agreement and the continuing connected transactions ("**Transactions**") contemplated thereunder for the period commencing on 26 March 2012 to the year ending 31 December 2014 from strict compliance with the announcement (but not reporting) and independent Shareholders' approval requirements under Chapter 14A of the Hong Kong Listing Rules, provided that the above-mentioned continuing connected transactions are conducted in compliance with the conditions (including the respective proposed cap amounts) imposed by the SEHK.

The Independent Non-executive Directors of the Company have reviewed the Transactions conducted during the year and confirmed that the Transactions:

- (i) have been entered into in the ordinary and usual course of the business of the Group;
- (ii) have been entered into either on normal commercial terms or, if there are no sufficient comparable transactions to judge whether they are on normal commercial terms, on terms no less favourable to the Group than those available to or from independent third parties;
- (iii) have been entered into in accordance with the relevant agreements on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole; and
- (iv) have not exceeded the annual cap for the year ended 31 December 2013 as disclosed in the framework agreement.

In accordance with paragraph 14A.38 of the Hong Kong Listing Rules, the Board engaged the auditors of the Company to perform certain factual finding procedures on the continuing connected transactions under the framework agreement on a sample basis in accordance with Hong Kong Standard on Assurance Engagements 3000 "Assurance Engagements other than Audits or Reviews of Historical Financial Information" issued by the Hong Kong Institute of Certified Public Accountants. The auditors have reported their factual findings for the selected samples based on the agreed procedures to the Board.

The Company confirms that the Group has complied with the disclosure requirements in accordance with Chapter 14A of the Hong Kong Listing Rules, save as the aforesaid, there were no other transactions which need to be disclosed as connected transactions or continuing connected transactions in accordance with the requirements under the Hong Kong Listing Rules.

#### DIRECTORS' INTERESTS IN COMPETING BUSINESSES

Mr Gao Sishi is directly and indirectly interested in KD Trading Company, which is principally engaged in diversified businesses, including trading of construction materials, fresh vegetables, animal feeds and property management.

KD Trading Company is a company established in the PRC and is owned by Mr Gao Sishi as to 40%, Mr Gao Yanxu as to 5.3%, Mr An Fengjun as to 1.3% and Mr Zhang Qi as to 3.3%. Apart from its principal business of construction materials trading, KD Trading Company is also engaged in the sales of processed food products to a target group of customers who are its business partners. The Directors understand that KD Trading Company will continue to purchase processed food products for self-consumption, including making of gift packages to be gifted to others at nil consideration but does not intend to sell any processed food products in the future. As such, the Directors are of the view that there is no competition with KD Trading Company.



## Directors' Report

Save as disclosed above, during the year and up to the date of this report, none of the Directors are considered to have interests in a business that competes or is likely to compete, either directly or indirectly, with the businesses of the Group other than those businesses where the Directors have been appointed or were appointed as Directors to represent the interests of the Company and/or the Group. The Directors are not aware that any KD Trading Company member had any actual operation in food processing business during the year and up to the date of this report. The Directors also are not aware that any KD Trading Company member had any actual operation in food processing business during the year and up to the date of this report. The Directors also are not aware that any KD Trading Company member plans to engage in food processing business which may compete with the business of the Group in the near future. As the Group is principally engaged in the production and sales of chicken meat, rabbit meat and processed foods which are distinct from the businesses of KD Trading Company, the Directors are of the view that the businesses of KD Trading Company do not compete or are unlikely to compete directly or indirectly with the Group's business.

#### SUFFICIENCY OF PUBLIC FLOAT

As far as the information publicly available to the Company is concerned and to the best knowledge of the Directors, at least 25% of the Company's issued share capital were held by members of the public (as defined in the Hong Kong and Singapore Listing Rules and the Listing Manual of the Singapore Securities Exchange Trading Limited) as at the date of this report.

#### AUDIT COMMITTEE, NOMINATION COMMITTEE AND REMUNERATION COMMITTEE

Details of the Company's Audit Committee, Nomination Committee and Remuneration Committee are set out in the Corporate Governance Report in pages 17 to 32 of the Annual Report.

#### **AUDITORS**

BDO Limited, Certified Public Accountants, ("BDO") and BDO LLP, Public Accountants and Chartered Accountants, Singapore ("**BDO** LLP") were appointed on 30 April 2013 as auditors and act jointly and severally to satisfy the Listing Manual of the Singapore Exchange Securities Trading Limited, save as disclosed therein, there is no change in the auditors of the Company in any of the preceding three years.

BDO and BDO LLP retire and, being eligible, offer themselves for re-appointment. A resolution will be proposed at the forthcoming Annual General Meeting of the Company to the appointment of BDO as auditors of the Company to satisfy the Hong Kong Listing Rules and BDO LLP as auditors and to act jointly and severally with BDO for the purpose of compliance with Rule 712 of the Listing Manual of the Singapore Exchange Securities Trading Limited for the ensuring year until the next Annual General Meeting in 2015.

On behalf of the Board

**Gao Sishi** *Chairman* 

**Gao Yanxu** *Executive Director* 

25 March 2014



### Statement by the Directors

We, Gao Sishi and Gao Yanxu, being two of the Directors of China Kangda Food Company Limited, do hereby state that, in the opinion of the Directors,

- (i) the accompanying Consolidated Statement of Financial Position, Consolidated Statement of Comprehensive Income, Consolidated Statement of Changes in Equity and Consolidated Statement of Cash Flows of the Group and the Statement of Financial Position and Statement of Changes in Equity of the Company, together with the notes thereto, are drawn up in accordance with International Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Group and of the Company as at 31 December 2013 and of the results of the business, changes in equity and cash flows of the Group and the changes in equity of the Company for the year then ended; and
- (ii) as at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

The financial statements for the year ended 31 December 2013 were authorised for issue by the Board of Directors on the date stated hereunder.

**Gao Sishi** *Chairman* 

**Gao Yanxu** Executive Director

25 March 2014



The following is the text of the joint auditors' report on the consolidated financial statements for the year ended 31 December 2013 received from the Company's joint auditors in respect of the Company's listing on the Singapore Exchange Securities Trading Limited. The Company's joint auditors are BDO LLP, Singapore and BDO Limited, Hong Kong.



#### INDEPENDENT JOINT AUDITORS' REPORT TO THE SHAREHOLDERS OF CHINA KANGDA FOOD COMPANY LIMITED

(Incorporated in Bermuda with limited liability)

We have audited the financial statements of China Kangda Food Company Limited (the "Company") and its subsidiaries (together the "Group") set out on pages 48 to 108, which comprise the consolidated statement of financial position of the Group and the statement of financial position of the Company as at 31 December 2013, and the consolidated statement of comprehensive income, statement of changes in equity and statement of cash flows of the Group and the statement of changes in equity of the Company for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### DIRECTORS' RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The Directors of the Company are responsible for the preparation of financial statements that give a true and fair view in accordance with International Financial Reporting Standards, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.





#### **OPINION**

In our opinion, the consolidated financial statements of the Group and the statement of financial position and statement of changes in equity of the Company give a true and fair view of the financial position of the Group and of the Company as at 31 December 2013 and of the financial performance and cash flows of the Group for the year then ended in accordance with International Financial Reporting Standards.

#### **EMPHASIS OF MATTER**

We draw attention to the financial statements which indicates that the Group's current liabilities exceeded its current assets by approximately RMB80.2 million as at 31 December 2013. This condition, along with other matters as set forth in note 3(b), indicate the existence of a material uncertainty which may cast significant doubt about the Group's ability to continue as a going concern. Our opinion is not qualified in respect of this matter.

#### **BDO LLP**

Public Accountants and Chartered Accountants 21 Merchant Road #05-01 Singapore 058267

25 March 2014

**BDO Limited** 

Certified Public Accountants 25th Floor, Wing On Centre 111 Connaught Road Central Hong Kong

25 March 2014



The following is the text of the auditor's report on the Company's consolidated financial statements for the year ended 31 December 2013 received from the Company's auditor in Hong Kong, BDO Limited, in respect of the Company's listing on The Stock Exchange of Hong Kong Limited.



#### INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF CHINA KANGDA FOOD COMPANY LIMITED

(incorporated in Bermuda with limited liability)

We have audited the consolidated financial statements of China Kangda Food Company Limited (the "Company") and its subsidiaries (together the "Group") set out on pages 48 to 108, which comprise the consolidated and company statements of financial position as at 31 December 2013, and the consolidated statement of comprehensive income, the consolidated and company statements of changes in equity and the consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### DIRECTORS' RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with International Financial Reporting Standards and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the Directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. This report is made solely to you, as a body, in accordance with section 90 of the Bermuda Companies Act, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



### Independent Auditors' Report

#### **OPINION**

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2013 and of the Group's profit and cash flows for the year then ended in accordance with International Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.

#### **EMPHASIS OF MATTER**

We draw attention to the financial statements which indicates that the Group's current liabilities exceeded its current assets by approximately RMB80.2 million as at 31 December 2013. This condition, along with other matters as set forth in note 3(b), indicate the existence of a material uncertainty which may cast significant doubt about the Group's ability to continue as a going concern. Our opinion is not qualified in respect of this matter.

**BDO Limited** *Certified Public Accountants* 

Li Wing Yin Practising Certificate Number P05035

25th Floor Wing On Centre 111 Connaught Road Central Hong Kong

25 March 2014



# Consolidated Statement of Comprehensive Income For the year ended 31 December 2013

	Notes	2013 RMB'000	2012 RMB'000
Revenue	7	1,477,999	1,489,838
Cost of sales	_	(1,367,205)	(1,378,830)
Gross profit		110,794	111,008
Other income Selling and distribution costs Administrative expenses Other operating expenses	7	30,986 (27,611) (61,805) (1,133)	31,229 (39,454) (70,128) (1,149)
Profit from operations	8	51,231	31,506
Finance costs Share of loss of associates	9	(34,359) (966)	(29,730) (293)
Profit before taxation		15,906	1,483
Income tax expense	10	(14,797)	(879)
Profit for the year Other comprehensive income		1,109 -	604 -
Total comprehensive income for the year		1,109	604
<b>Profit for the year and total comprehensive income attributable to:</b> Owners of the Company Non-controlling interests	12	6,378 (5,269)	4,917 (4,313)
	_	1,109	604
Earnings per share for profit attributable to the owners of the Company during the year	13		
Basic (RMB cents)		1.47	1.14
Diluted (RMB cents)		1.47	1.14



		Group			Company		
	Notes	2013 RMB'000	2012 RMB'000	2013 RMB'000	2012 RMB'000		
ASSETS AND LIABILITIES	Notes						
Non-current assets							
Property, plant and equipment	15	622,446	618,233	2	5		
Prepaid premium for land leases	16	129,698	123,298	-	-		
Intangible assets	17	1,152	1,990	-	-		
Investments in subsidiaries	18	-	-	84,144	84,144		
Interest in associates	19	2,200	3,166	-	-		
Goodwill	20	59,428	59,428	-	-		
Biological assets	21	31,040	39,727	-	-		
Available-for-sale financial assets	22	-	-	-	-		
Long-term receivables	28	5,047	-	-	-		
Deferred tax assets	23	2,923	13,470	-			
Total non-current assets		853,934	859,312	84,146	84,149		
Current assets							
Biological assets	21	42,751	29,538				
Inventories	24	132,060	153,169	_	_		
Trade receivables	24	80,971	88,121		_		
Prepayments, other receivables and deposits	25	40,156	57,348	- 95	- 95		
Amounts due from subsidiaries	20	40,150	57,540		237,117		
Current portion of long-term receivables	27	2 5 2 2	_	238,641	257,117		
	28	3,523	= E1 402		-		
Pledged deposits Cash and cash equivalents	29 29	70,000 369,387	51,403 370,699	271	- 5,419		
Total current assets		738,848	750,278	239,007	242,631		
					212,001		
Current liabilities							
Trade and bills payables	30	142,808	175,707		-		
Accrued liabilities and other payables	31	83,484	83,581	487	468		
Interest-bearing bank borrowings	32	567,000	589,000	-	-		
Amount due to a related party	33	23,517	38,891	-	-		
Deferred government grants Tax payables	34	1,337 882	1,537 821	_	_		
Total current liabilities		819,028	889,537	487	468		
Net current (liabilities)/assets		(80,180)	(139,259)	238,520	242,163		
Total assets less current liabilities		773,754	720,053	322,666	326,312		
Non-current liabilities							
Deferred government grants	34	11,664	14,601	-	_		
Interest-bearing bank borrowings	32	58,000		-	-		
Total non-current liabilities		69,664	14,601	-			
Net assets		704,090	705,452	322,666	326,312		
		70 1,000	, 05, 452	522,000	520,512		



# Statements of Financial Position As at 31 December 2013

		Grou	р	Compa	any
		2013	2012	2013	2012
	Notes	RMB'000	RMB'000	RMB'000	RMB'000
EQUITY					
Equity attributable to the Company's owners					
Share capital	35	112,176	112,176	112,176	112,176
Reserves	36	563,978	557,946	210,490	214,136
		676,154	670,122	322,666	326,312
Non-controlling interests		27,936	35,330	-	
Total equity		704,090	705,452	322,666	326,312

Gao Yanxu Director

An Fengjun Director



# Statements of Changes in Equity For the year ended 31 December 2013

#### Group

			Equity	attributable to th	e Company's o	wners			
	Share capital RMB'000	Share premium* RMB'000	Merger reserve* (note 36) RMB'000	Capital redemption reserve* (note 36) RMB'000	Other reserves* (note 36) RMB'000	Retained profits* RMB'000	<b>Total</b> RMB'000	Non- controlling interests RMB'000	Total equity RMB'000
At 1 January 2012 Profit for the year Other comprehensive income	112,176 _ 	257,073 _ _	(41,374) - -	2,374 _ _	44,117 - -	290,839 4,917 -	665,205 4,917 -	39,643 (4,313) –	704,848 604 -
Total comprehensive income for the year Transfer to other reserves		-	-	-	- 41	4,917 (41)	4,917 -	(4,313) –	604
At 31 December 2012 and 1 January 2013 Profit for the year Other comprehensive income	112,176 _ _	257,073 _ _	(41,374) - -	2,374 _ _	44,158 _ _	295,715 6,378 –	670,122 6,378 –	35,330 (5,269) –	705,452 1,109 _
Total comprehensive income for the year Disposal of subsidiaries (note 38)		-	-	-	- (346)	6,378	6,378 (346)	(5,269) (2,125)	1,109 (2,471)
At 31 December 2013	112,176	257,073	(41,374)	2,374	43,812	302,093	676,154	27,936	704,090

The consolidated reserves of the Group as at 31 December 2013 of approximately RMB563,978,000 (2012: RMB557,946,000) as presented in the Group's statement of financial position comprised these reserve accounts.



# Statements of Changes in Equity For the year ended 31 December 2013

#### Company

	Share capital RMB'000	Share premium** RMB'000	Merger reserve** (note 36) RMB'000	Capital redemption reserve** (note 36) RMB'000	Accumulated losses** RMB'000	Total equity RMB'000
At 1 January 2012	112,176	257,073	6,143	2,374	(46,902)	330,864
Loss for the year	_		_		(4,552)	(4,552)
Other comprehensive income		-	-	-		
Total comprehensive income for the year		-	-	-	(4,552)	(4,552)
At 31 December 2012 and 1 January 2013	112,176	257,073	6,143	2,374	(51,454)	326,312
Loss for the year	-	-	_	-	(3,646)	(3,646)
Other comprehensive income		-	-	-	-	
Total comprehensive income for the year		-	-	-	(3,646)	(3,646)
At 31 December 2013	112,176	257,073	6,143	2,374	(55,100)	322,666

The reserves of the Company as at 31 December 2013 of approximately RMB210,490,000 (2012: RMB214,136,000) as presented in the Company's statement of financial position comprised these reserve accounts.



# Consolidated Statement of Cash Flows For the year ended 31 December 2013

Cash flows from operating activitiesProfit before taxationAdjustments for:Interest incomeInterest expenses9Gains arising from changes in fair value less estimated costs tosell of biological assets, net7Depreciation of property, plant and equipment8Loss/(Gain) on disposal of property, plant and equipment8Amortisation of prepaid premium for land leases8Amortisation of deferred income on government grant	15,906 (3,623) 34,359 (8,417) 50,703 4,106 5,738 (1,459) 838 (1,316) 966	1,483 (3,064) 29,730 (8,609) 52,238 (1,193) 3,222 (1,537) 1,181
Adjustments for:7Interest income7Interest expenses9Gains arising from changes in fair value less estimated costs to sell of biological assets, net7Depreciation of property, plant and equipment8Loss/(Gain) on disposal of property, plant and equipment8Amortisation of prepaid premium for land leases8	(3,623) 34,359 (8,417) 50,703 4,106 5,738 (1,459) 838 (1,316)	(3,064) 29,730 (8,609) 52,238 (1,193) 3,222 (1,537)
Interest income7Interest expenses9Gains arising from changes in fair value less estimated costs to sell of biological assets, net7Depreciation of property, plant and equipment8Loss/(Gain) on disposal of property, plant and equipment8Amortisation of prepaid premium for land leases8	34,359 (8,417) 50,703 4,106 5,738 (1,459) 838 (1,316)	29,730 (8,609) 52,238 (1,193) 3,222 (1,537)
Interest expenses9Gains arising from changes in fair value less estimated costs to sell of biological assets, net7Depreciation of property, plant and equipment8Loss/(Gain) on disposal of property, plant and equipment8Amortisation of prepaid premium for land leases8	34,359 (8,417) 50,703 4,106 5,738 (1,459) 838 (1,316)	29,730 (8,609) 52,238 (1,193) 3,222 (1,537)
Gains arising from changes in fair value less estimated costs to sell of biological assets, net7Depreciation of property, plant and equipment8Loss/(Gain) on disposal of property, plant and equipment8Amortisation of prepaid premium for land leases8	(8,417) 50,703 4,106 5,738 (1,459) 838 (1,316)	(8,609) 52,238 (1,193) 3,222 (1,537)
sell of biological assets, net7Depreciation of property, plant and equipment8Loss/(Gain) on disposal of property, plant and equipment8Amortisation of prepaid premium for land leases8	50,703 4,106 5,738 (1,459) 838 (1,316)	52,238 (1,193) 3,222 (1,537)
Depreciation of property, plant and equipment8Loss/(Gain) on disposal of property, plant and equipment8Amortisation of prepaid premium for land leases8	50,703 4,106 5,738 (1,459) 838 (1,316)	52,238 (1,193) 3,222 (1,537)
Loss/(Gain) on disposal of property, plant and equipment8Amortisation of prepaid premium for land leases8	4,106 5,738 (1,459) 838 (1,316)	(1,193) 3,222 (1,537)
Amortisation of prepaid premium for land leases 8	5,738 (1,459) 838 (1,316)	3,222 (1,537)
	(1,459) 838 (1,316)	(1,537)
	838 (1,316)	
Amortisation of defended income on government grant /	(1,316)	1,181 -
Amortisation of intangible assets 8		-
Gain on disposal of subsidiaries 7	966	
Share of loss of associates		293
Operating profit before working capital changes	97,801	73,744
Decrease in inventories	16,016	38,383
Decrease in trade receivables	3,690	14,471
Decrease/(Increase) in prepayments, other receivables and deposits	14,956	(3,499)
Decrease in biological assets	3,277	3,663
(Decrease)/Increase in trade and bills payables	(30,327)	40,484
Increase/(Decrease) in accrued liabilities and other payables	3,746	(2,827)
(Decrease)/Increase in amount due to a related party	(15,328)	32,364
Cash generated from operations	93,831	196,783
Interest paid	(36,941)	(32,378)
Income taxes paid	(4,461)	(848)
Net cash generated from operating activities	52,429	163,557
Cash flows from investing activities		
Purchases of property, plant and equipment	(67,760)	(75,594)
Increase in prepaid premium for land leases	(12,138)	(671)
Proceeds from disposal of subsidiaries, net of cash and	(	()
cash equivalents disposed of 38	2,321	-
Proceeds from disposal of property, plant and equipment	1,160	4,311
Receipt of deferred government grants 34	1,650	3,760
Interest received	3,623	3,064
Increase in pledged deposits	(18,597)	(47,232)
Net cash used in investing activities	(89,741)	(112,362)



# Consolidated Statement of Cash Flows For the year ended 31 December 2013

	2013 RMB′000	2012 RMB'000
Cash flows from financing activities		
Repayment to a related party	-	(80,000)
New bank borrowings	625,000	784,000
Repayment of bank borrowings	(589,000)	(695,430)
Net cash generated from financing activities	36,000	8,570
Net (decrease)/increase in cash and cash equivalents	(1,312)	59,765
Cash and cash equivalents at 1 January	370,699	310,934
Cash and cash equivalents at 31 December	369,387	370,699
Analysis of balances of cash and cash equivalents		
Cash and bank balances	369,387	370,699



China Kangda Food Company Limited Annual Report 2013

## Notes to the Financial Statements

31 December 2013

#### 1 CORPORATE INFORMATION

China Kangda Food Company Limited (the "Company") was incorporated in Bermuda as an exempted company with limited liability under the Companies Act 1981 of Bermuda on 28 April 2006. The registered office of the Company is located at Canon's Court, 22 Victoria Street, Hamilton HM12, Bermuda. The principal place of business of the Company is located at No. 1, Hainan Road, Economic and Technology Development Zone, Jiaonan City, Qingdao, the People's Republic of China. The Company's shares have been listed on the Main Board of the Singapore Exchange Securities Trading Limited (the "SGX-ST") and the Main Board of The Stock Exchange of Hong Kong Limited (the "HKEx") since 9 October 2006 and 22 December 2008 respectively.

The principal activity of the Company is investment holding. The principal activities of the Company's subsidiaries (together with the Company referred to as the "Group") are set out in note 18 to the financial statements.

The Group's operations are principally conducted in the People's Republic of China, excluding Hong Kong and Macau, (the "PRC").

The financial statements for the year ended 31 December 2013 were approved for issue by the board of directors on 25 March 2014.

#### 2 APPLICATIONS OF INTERNATIONAL FINANCIAL REPORTING STANDARDS ("IFRSs")

#### (a) Adoption of new/revised IFRSs – first effective on 1 January 2013

In the current year, the Group has applied for the first time the following new and revised standards issued by the International Accounting Standards Board ("IASB"), which are relevant to and effective for the Group's financial statements for the annual period beginning on 1 January 2013:

IFRSs (Amendments)	Annual Improvements 2009 – 2011 Cycle
IFRSs (Amendments)	Annual Improvements 2010 – 2012 Cycle
Amendments to IAS 1 (revised)	Presentation of Financial Statements – Presentation of Items of Other Comprehensive Income
Amendments to IFRS 7	Financial Instruments: Disclosures – Offsetting Financial Assets and Financial Liabilities
IFRS 10	Consolidated Financial Statements
IFRS 12	Disclosure of Interests in Other Entities
IFRS 13	Fair Value Measurement
IAS 27 (2011)	Separate Financial Statements
IAS 28 (2011)	Investments in Associates and Joint Ventures

Except as explained below, the adoption of these new and revised standards has no significant impact on the Group's financial statements.

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## Notes to the Financial Statements

31 December 2013

#### 2 APPLICATIONS OF INTERNATIONAL FINANCIAL REPORTING STANDARDS ("IFRSs") (CONTINUED)

#### (a) Adoption of new/revised IFRSs – first effective on 1 January 2013 (Continued)

#### IFRSs (Amendments) – Annual Improvements 2010 – 2012 Cycle

The Basis of Conclusions for IFRS 13 Fair Value Measurement was amended to clarify that short-term receivables and payables with no stated interest rate can be measured at their invoice amounts without discounting, if the effect of discounting is immaterial. This is consistent with the Group's existing accounting policy.

### Amendments to IFRS 7 – Financial Instruments: Disclosures – Offsetting Financial Assets and Financial Liabilities

IFRS 7 is amended to introduce disclosures for all recognised financial instruments that are set off under IAS 32 and those that are subject to an enforceable master netting agreement or similar arrangement, irrespective of whether they are set off under IAS 32.

The adoption of the amendments has no impact on these financial statements as the Group has not offset financial instruments, nor has it entered into a master netting agreement or a similar arrangement.

#### IFRS 10 – Consolidated Financial Statements

IFRS 10 introduces a single control model for consolidation of all investee entities. An investor has control when it has power over the investee (whether or not that power is used in practice), exposure or rights to variable returns from the investee and the ability to use the power over the investee to affect those returns. IFRS 10 contains extensive guidance on the assessment of control. For example, the standard introduces the concept of "de facto" control where an investor can control an investee while holding less than 50% of the investee's voting rights in circumstances where its voting interest is of sufficiently dominant size relative to the size and dispersion of those of other individual shareholders to give it power over the investee. Potential voting rights are considered in the analysis of control only when these are substantive, i.e. the holder has the practical ability to exercise them.

The standard explicitly requires an assessment of whether an investor with decision making rights is acting as principal or agent and also whether other parties with decision making rights are acting as agents of the investor. An agent is engaged to act on behalf of and for the benefit of another party and therefore does not control the investee when it exercises its decision making authority. The accounting requirements in IAS 27 (2008) on other consolidation related matters are carried forward unchanged. IFRS 10 is applied retrospectively but has no impact on these financial statements.

#### IFRS 12 – Disclosures of Interests in Other Entities

IFRS 12 integrates and makes consistent the disclosures requirements about interests in subsidiaries, associates and joint arrangements. It also introduces new disclosure requirements, including those related to unconsolidated structured entities. The general objective of the standard is to enable users of financial statements to evaluate the nature and risks of a reporting entity's interests in other entities and the effects of those interests on the reporting entity's financial statements.

IFRS 12 disclosures are provided in notes 18 and 19. As the new standard affects only disclosure, there is no effect on the Group's financial position and performance.



## Notes to the Financial Statements

#### 2 APPLICATIONS OF INTERNATIONAL FINANCIAL REPORTING STANDARDS ("IFRSs") (CONTINUED)

#### (a) Adoption of new/revised IFRSs – first effective on 1 January 2013 (Continued)

#### IFRS 13 – Fair Value Measurement

IFRS 13 provides a single source of guidance on how to measure fair value when it is required or permitted by other standards. The standard applies to both financial and non-financial items measured at fair value and introduces a fair value measurement hierarchy. The definitions of the three levels in this measurement hierarchy are generally consistent with IFRS 7 "Financial Instruments: Disclosures". IFRS 13 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (i.e. an exit price). The standard removes the requirement to use bid and ask prices for financial assets and liabilities quoted in an active market. Rather the price within the bid-ask spread that is most representative of fair value in the circumstances should be used. It also contains extensive disclosure requirements to allow users of the financial statements to assess the methods and inputs used in measuring fair values and the effects of fair value measurements on the financial statements. IFRS 13 is applied prospectively.

IFRS 13 did not materially affect any fair value measurements of the Group's assets and liabilities and therefore has no effect on the Group's financial position and performance. However, the standard requires additional disclosures about fair value measurements of biological assets and these are included in note 21. Comparative disclosures have not been presented in accordance with the transitional provisions of the standard.

#### (b) New/revised IFRSs that have been issued but are not yet effective

The following new/revised IFRSs, potentially relevant to the Group's financial statements, have been issued, but are not yet effective and have not been early adopted by the Group.

Amendments to IAS 32	Offsetting Financial Assets and Financial Liabilities <sup>1</sup>
Amendments to IAS 36	Recoverable Amount Disclosures for Non-Financial Assets <sup>1</sup>
Amendments to IAS 39	Novation of Derivatives and Continuation of Hedge Accounting <sup>1</sup>
IFRS 9	Financial Instruments
IFRIC 21	Levies <sup>1</sup>
IFRSs (Amendments)	Annual Improvements 2010-2012 Cycle <sup>3</sup>
IFRSs (Amendments)	Annual Improvements 2011-2013 Cycle <sup>2</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2014

<sup>2</sup> Effective for annual periods beginning on or after 1 July 2014

<sup>3</sup> Effective for annual periods beginning, or transactions occurring, on or after 1 July 2014

#### Amendments to IAS 32 – Offsetting Financial Assets and Financial Liabilities

The amendments clarify the offsetting requirements by adding appliance guidance to IAS 32 which clarifies when an entity "currently has a legally enforceable right to set off" and when a gross settlement mechanism is considered equivalent to net settlement.



## Notes to the Financial Statements

2 APPLICATIONS OF INTERNATIONAL FINANCIAL REPORTING STANDARDS ("IFRSs") (CONTINUED)

#### (b) New/revised IFRSs that have been issued but are not yet effective (Continued)

#### IFRS 9 (Revised) – Financial Instruments

Under IFRS 9, financial assets are classified into financial assets measured at fair value or at amortised cost depending on the entity's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets. Fair value gains or losses will be recognised in profit or loss except for those non-trade equity investments, which the entity will have a choice to recognise the gains and losses in other comprehensive income. IFRS 9 carries forward the recognition, classification and measurement requirements for financial liabilities from IAS 39, except for financial liabilities that are designated at fair value through profit or loss, where the amount of change in fair value attributable to change in credit risk of that liability is recognised in other comprehensive income unless that would create or enlarge an accounting mismatch. In addition, IFRS 9 retains the requirements in IAS 39 for derecognition of financial assets and financial liabilities.

#### Amendments to IFRS 10, IFRS 12 and IAS 27 (2012) – Investment Entities

The amendments apply to a particular class of businesses that qualify as investment entities. An investment entity's business purpose is to invest funds solely for returns from capital appreciation, investment income or both. It evaluates the performance of its investments on a fair value basis. Investment entities could include private equity organisations, venture capital organisations, pension funds and investment funds.

The amendments provide an exception to the consolidation requirements in IFRS 10 Consolidated Financial Statements and require investment entities to measure particular subsidiaries at fair value through profit or loss rather than to consolidate them. The amendments also set out the disclosure requirements for investment entities. The amendments are applied retrospectively subject to certain transitional provisions.

#### IFRIC 21 – Levies

IFRIC 21 clarifies that an entity recognises a liability to pay a levy imposed by government when the activity that triggers payment, as identified by the relevant legislation, occurs.

#### Annual Improvements 2010-2012 Cycle and 2011-2013 Cycle

The amendments issued under the annual improvements process make small, non-urgent charges to a number of standards where they are currently unclear. Among them IAS 16 Property, Plant and Equipment has been amended to clarify how the gross carrying amount and accumulated depreciation are treated where an entity uses the revaluation model. The carrying amount of the asset is restated to revalued amount. The accumulated depreciation may be eliminated against the gross carrying amount of the asset. Alternatively, the gross carrying amount may be adjusted in a manner consistent with the revaluation of the carrying amount of the asset and the accumulated depreciation is adjusted to equal the difference between the gross carrying amount and the carrying amount after taking into account accumulated impairment losses.

The Group is in the process of making an assessment of the potential impact of these pronouncements in the period of initial application and the Directors anticipate that more disclosures would be made but are not yet in a position to state whether they would have material financial impact on the Group's financial statements.





#### Notes to the Financial Statements 31 December 2013

3. BASIS OF PREPARATION

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#### (a) Statement of compliance

The financial statements have been prepared in accordance with IFRSs which collective term includes all applicable individual International Financial Reporting Standards and Interpretations approved by the IASB, and all applicable individual International Accounting Standards and Interpretations as originated by the Board of the International Accounting Standards by the IASB. The financial statements also include the applicable disclosure requirements of the Hong Kong Companies Ordinance and the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited and the Listing Manual of the Singapore Securities Exchange Trading Limited.

#### (b) Basis of measurement and going concern assumption

The financial statements have been prepared under the historical cost basis except for available-for-sale financial assets and biological assets which are stated at fair values as explained in the accounting policies set out below.

It should be noted that accounting estimates and assumptions are used in preparation of the financial statements. Although these estimates are based on management's best knowledge and judgement of current events and actions, actual results may ultimately differ from those estimates.

In preparing the financial statements, the Directors considered the operations of the Group as a going concern notwithstanding that:

- 1. The Group's current liabilities exceeded its current assets by approximately RMB80.2 million as at 31 December 2013; and
- 2. Amongst the total bank borrowings of RMB625 million as at 31 December 2013, bank borrowings of RMB567 million as at 31 December 2013 are due for repayment within one year from 31 December 2013.

These conditions indicate the existence of a material uncertainty which may cast significant doubts on the Group's ability to continue as a going concern and hence, its ability to realise its assets and discharge its liabilities in the normal course of business. Nevertheless, the financial statements were prepared based on the assumption that the Group can be operated as a going concern and the Directors are of the view that the Group will have sufficient working capital to finance its operations in the next twelve months from 31 December 2013, after taking into consideration of the followings:

- 1. The Group continues to expand its production volume by improving the utilisation rate of its facilities and implement measures to tighten cost controls over various operating expenses in order to improve its profitability and to generate positive cash inflow from its operations in the future;
- 2. The Group is actively negotiating with the banks to seek for renewal of the outstanding bank borrowings. Subsequent to reporting date, the Group successfully renewed bank borrowings of RMB50 million upon maturity of these bank borrowings. In addition, subsequent to reporting date, the Group also obtained written confirmation from one of the Group's major bankers, which confirmed to renew certain bank borrowings, in aggregate of up to RMB170,000,000, to the Group for another year upon the maturity of the bank borrowings;



## Notes to the Financial Statements

31 December 2013

#### 3. BASIS OF PREPARATION (CONTINUED)

#### (b) Basis of measurement and going concern assumption (Continued)

- 3. The Group is actively exploring the availability of alternative source of financing; and
- 4. Qingdao Kangda Foreign Trade Group Limited ("KD Group"), which is substantially beneficially owned by a substantial shareholder of the Company, has agreed to provide continuing financial support to the Group so as to enable the Group to continue its day-to-day operations as a going concern notwithstanding any present or future financial difficulties experienced by the Group.

The Directors of the Company believe that the aforementioned financing/business plans and operational measures will be successful, based on the continuous efforts and commitment given by the management.

Having regard to the cash flow projection of the Group, which are prepared assuming that these measures are successful, the Directors of the Company are of the opinion that, in the light of the measures taken to-date, together with the expected results of the other measures in progress, the Group will have sufficient cash resources to satisfy its future working capital and other financing requirements.

Should the Group be unable to continue in business as a going concern, adjustments would have to be made in the financial statements to write down the values of the assets to their recoverable amounts, to provide for any further liabilities which might arise, and to reclassify non-current assets and non-current liabilities as current assets and current liabilities respectively. The effect of these adjustments has not yet been reflected in the financial statements.

#### (c) Functional and presentation currency

The financial statements are presented in Renminbi ("RMB"), which is the same as the functional currency of the Company and its subsidiaries in the PRC.

#### 4 SIGNIFICANT ACCOUNTING POLICIES

#### (a) Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries. Intercompany transactions and balances between group companies together with unrealised profits are eliminated in full in preparing the consolidated financial statements. Unrealised losses are also eliminated unless the transaction provides evidence of impairment on the asset transferred, in which case the loss is recognised in profit or loss.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated statement of comprehensive income from the effective dates of acquisition or up to the effective dates of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by other members of the Group.

#### (b) Subsidiaries

A subsidiary is an investee over which the Company is able to exercise control. The Company controls an investee if all three of the following elements are present: power over the investee, exposure, or rights, to variable returns from the investee, and the ability to use its power to affect those variable returns. Control is reassessed whenever facts and circumstances indicate that there may be a change in any of these elements of control.

In the Company's statement of financial position, investments in subsidiaries are stated at cost less impairment loss, if any. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.



## Notes to the Financial Statements

#### 4 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (c) Associates

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An associate is an entity over which the Group has significant influence and that is neither a subsidiary nor a joint venture. Significant influence is the power to participate in the financial and operating policy decisions of the investee but not control or joint control over those policies. Associates are accounted for using the equity method whereby they are initially recognised at cost and thereafter, their carrying amount are adjusted for the Group's share of the post-acquisition change in the associates' net assets except that losses in excess of the Group's interest in the associate are not recognised unless there is an obligation to make good those losses.

Profits and losses arising on transactions between the Group and its associates are recognised only to the extent of unrelated investors' interests in the associate. The investor's share in the associate's profits and losses resulting from these transactions is eliminated against the carrying value of the associate.

Any premium paid for an associate above the fair value of the Group's share of the identifiable assets, liabilities and contingent liabilities acquired is capitalised and included in the carrying amount of the associate and the entire carrying amount of the investment is subject to impairment test, by comparing the carrying amount with its recoverable amount, which is higher of value in use and fair value less costs to sell.

#### (d) Goodwill

Goodwill is initially recognised at cost being the excess of the aggregate of consideration transferred and the amount recognised for non-controlling interests over the fair value of identifiable assets, liabilities and contingent liabilities acquired.

Where the fair value of identifiable assets, liabilities and contingent liabilities exceed the fair value of consideration paid, the excess is recognised in profit or loss on the acquisition date, after re-assessment.

Goodwill is measured at cost less impairment losses. For the purpose of impairment testing, goodwill arising from an acquisition is allocated to each of the relevant cash-generating units that are expected to benefit from the synergies of the acquisition. A cash-generating unit to which goodwill has been allocated is tested for impairment annually, and whenever there is an indication that the unit may be impaired.

For goodwill arising on an acquisition in a financial year, the cash-generating unit to which goodwill has been allocated is tested for impairment at the end of that financial year or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. When the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated to reduce the carrying amount of any goodwill allocated to the unit first, and then to the other assets of the unit pro-rata on the basis of the carrying amount to each asset in the unit. Any impairment loss for goodwill is recognised in profit or loss and is not reversed in subsequent periods.

#### (e) Property, plant and equipment

Property, plant and equipment, other than construction in progress, are stated at cost less accumulated depreciation and any impairment losses.

The cost of property, plant and equipment includes its purchase price and the costs directly attributable to the acquisition of the items.

## Notes to the Financial Statements

31 December 2013

#### 4 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (e) Property, plant and equipment (Continued)

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are recognised as an expense in profit or loss during the financial period in which they are incurred.

Property, plant and equipment are depreciated so as to write off their cost or valuation net of expected residual value over their estimated useful lives on a straight-line basis. The useful lives, residual value and depreciation method are reviewed, and adjusted if appropriate, at the end of each reporting period. The useful lives are as follows:

Leasehold buildings	10 to 20 years
Plant and machinery	5 to 10 years
Furniture, fixtures and office equipment	5 to 10 years
Motor vehicles	5 years

Construction in progress is stated at cost less impairment losses. Cost comprises direct costs of construction as well as borrowing costs capitalised during the periods of construction and installation. Capitalisation of these costs ceases and the construction in progress is transferred to the appropriate class of property, plant and equipment when substantially all the activities necessary to prepare the assets for their intended use are completed. No depreciation is provided for in respect of construction in progress until it is completed and ready for its intended use.

An asset is written down immediately to its recoverable amount if its carrying amount is higher than the asset's estimated recoverable amount.

The gain or loss on disposal of an item of property, plant and equipment is the difference between the net sale proceeds and its carrying amount, and is recognised in profit or loss on disposal.

#### (f) Intangible assets

#### (i) Acquired intangible assets

Intangible assets acquired separately are initially recognised at cost. The cost of intangible assets acquired in a business combination is fair value at the date of acquisition. Subsequently, intangible assets with finite useful lives are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is provided on a straight-line basis over their useful lives as follows. Intangible assets with indefinite useful lives are carried at cost less any accumulated impairment losses. The amortisation expense is recognised in profit or loss.

The following useful lives are applied:

Technical knowhow Products safety/export licences

5 years 1-2 years





#### 4 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (f) Intangible assets (Continued)

#### (ii) Impairment

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Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually by comparing their carrying amounts with their recoverable amounts, irrespective of whether there is any indication that they may be impaired. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount.

An impairment loss is recognised as an expense immediately. When an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but such that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years.

Intangible assets with finite lives are tested for impairment when there is an indication that an asset may be impaired (see the accounting policies in respect of impairment losses for tangible and intangible assets below).

#### (g) Financial Instruments

#### (i) Financial assets

The Group classifies its financial assets at initial recognition, depending on the purpose for which the asset was acquired. The Group's financial assets are categorised as loans and receivables and available-for-sale financial assets. Financial assets are initially measured at fair value plus transaction costs that are directly attributable to the acquisition of the financial assets.

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise principally through the provision of goods and services to customers (trade debtors), and also incorporate other types of contractual monetary asset. Subsequent to initial recognition, they are carried at amortised cost using the effective interest method, less any identified impairment losses.

Available-for-sale financial assets are non-derivative financial assets that are designated as available-forsale or are not included in other categories of financial assets. Subsequent to initial recognition, these assets are carried at fair value with changes in fair value recognised in other comprehensive income, except for impairment losses and foreign exchange gains and losses on monetary instruments, which are recognised in profit or loss.

For available-for-sale equity investments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured and derivatives that are linked to and must be settled by delivery of such unquoted equity instruments, they are measured at cost less any identified impairment losses.

#### (ii) Impairment loss on financial assets

The Group assesses, at the end of each reporting period, whether there is any objective evidence that financial asset is impaired. Financial asset is impaired if there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset and that event has an impact on the estimated future cash flows of the financial asset that can be reliably estimated. Evidence of impairment may include:

- significant financial difficulty of the debtor;
- a breach of contract, such as a default or delinquency in interest or principal payments;



## Notes to the Financial Statements

31 December 2013

#### 4 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (g) Financial Instruments (Continued)

#### (ii) Impairment loss on financial assets (Continued)

- granting concession to a debtor because of debtor's financial difficulty; and
- it becoming probable that the debtor will enter bankruptcy or other financial reorganisation.

An impairment loss is recognised in profit or loss when there is objective evidence that the asset is impaired, and is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the original effective interest rate. The carrying amount of financial asset is reduced through the use of an allowance account. When any part of financial asset is determined as uncollectible, it is written off against the allowance account for the relevant financial asset.

Impairment losses are reversed in subsequent periods when an increase in the asset's recoverable amount can be related objectively to an event occurring after the impairment was recognised, subject to a restriction that the carrying amount of the asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

#### (iii) Financial liabilities

The Group classified its financial liabilities, depending on the purpose for which the liabilities were incurred. The Group's financial liabilities are carried at amortised cost, which include trade, bills and other payables and amount due to a related party and interest-bearing borrowings. They are subsequently measured at amortised cost using the effective interest method. The related interest expense is recognised in profit or loss. Financial liabilities at amortised costs are initially measured at fair value, net of directly attributable costs incurred.

Gain or losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process.

#### (iv) Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial asset or liability, or where appropriate, a shorter period.

#### (v) Derecognition

The Group derecognises a financial asset when the contractual rights to the future cash flows in relation to the financial asset expire or when the financial asset has been transferred and the transfer meets the criteria for derecognition in accordance with IAS 39.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires.

#### (h) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost comprises direct materials computed using weighted average method and, where applicable, direct labour and those overheads that have been incurred in bringing the inventories to their present location and condition. Net realisable value is calculated as the estimated selling price in the ordinary course of business less all further costs of completion and the estimated costs necessary to make the sale.





## Notes to the Financial Statements

#### 4 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (i) Revenue recognition

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Revenue is recognised to the extent when it is probable that the economic benefits will flow to the Group and when the revenue can be measured reliably. Revenue is measured at the fair value of the consideration received, net of allowances for returns, trade discounts and value-added tax. The following specific recognition criteria must also be met before revenue is recognised:

- (i) Sale of goods revenue is recognised when the significant risks and rewards of ownership have been transferred to the customers, provided that the Group maintains neither managerial involvement to the degree usually associated with ownership, nor effective control over the goods sold. Normally, risk is transferred upon dispatch of goods.
- (ii) Interest income interest income is recognised as interest accrues (using the effective interest method) unless collectability is in doubt.
- (iii) Government grant revenue is recognised when there is reasonable assurance that the grants will be received and the Group will comply with all attached conditions.

#### (j) Income tax

Income tax for the year comprises current tax and deferred tax.

Current income tax assets and/or liabilities comprise those obligations to, or claims from, fiscal authorities relating to the current or prior reporting period, that are unpaid at the reporting date. The PRC corporate income tax is provided at rates applicable to enterprises in the PRC on the income for financial reporting purposes, adjusted for income and expense items which are not assessable or deductible for income tax purposes. All charges to current tax assets or liabilities are recognised as a component of income tax expense in the profit or loss.

Deferred tax is calculated using the liability method on temporary differences at the reporting date between the carrying amounts of assets and liabilities in the financial statements and their respective tax bases. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised for all deductible temporary differences, tax losses available to be carried forward as well as other unused tax credits, to the extent that it is probable that taxable profit, including existing taxable temporary differences, will be available against which the deductible temporary differences, tax losses available to be carried forward as well as other unused tax credits can be utilised.

Deferred tax assets and liabilities are not recognised if the temporary difference arises from initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither taxable nor accounting profit or loss.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries and associates, except where the Group is able to control the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax is calculated, without discounting, at the tax rates that are expected to apply to the period the liability is settled or the asset is realised, provided they are enacted or substantively enacted at the reporting date.

Changes in deferred tax assets or liabilities are recognised in the profit or loss, or other comprehensive income or directly in equity if they relate to items that are charged or credited to other comprehensive income or directly to equity.



## Notes to the Financial Statements

31 December 2013

#### 4 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (j) Income tax (Continued)

Current tax assets and current tax liabilities are presented in net if, and only if,

- (a) the Group has the legally enforceable right to set off the recognised amounts; and
- (b) intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

The Group presents deferred tax assets and deferred tax liabilities in net if, and only if,

- (a) the entity has a legally enforceable right to set off current tax assets against current tax liabilities; and
- (b) the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on either:
  - (i) the same taxable entity; or
  - (ii) different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

#### (k) Foreign currencies

In the individual financial statements of the consolidated entities, foreign currency transactions are translated into the functional currency of the individual entity using the exchange rates prevailing at the dates of the transactions. At the reporting date, monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at that date. Foreign exchange gains and losses resulting from the settlement of such transactions and from the reporting date retranslation of monetary assets and liabilities are recognised in the profit or loss. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

#### (I) Employee benefits

#### Retirement benefits scheme

Pursuant to the relevant regulations of the PRC government, the Group participates in a local municipal government retirement benefits scheme (the "Scheme"), whereby the subsidiaries of the Company in the PRC are required to contribute a certain percentage of the basic salaries of their employees to the Scheme to fund their retirement benefits. The local municipal government undertakes to assume the retirement benefits obligations of all existing and future retired employees of the subsidiaries of the Company. The only obligation of the Group with respect to the Scheme is to pay the ongoing required contributions under the Scheme mentioned above. Contributions under the Scheme are charged to the profit or loss as incurred. There are no provisions under the Scheme whereby forfeited contributions may be used to reduce future contributions.

#### Short-term employee benefits

Employee entitlements to annual leave are recognised as a liability when they accrue to employees. A provision is made for the estimated liability for unutilised annual leave as a result of services rendered by employees up to the reporting date.





## Notes to the Financial Statements

31 December 2013

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#### 4 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (m) Impairment of non-financial assets (except for goodwill)

At the end of each reporting period, the Group reviews the carrying amounts of the following assets to determine whether there is any indication that those assets have suffered an impairment loss or an impairment loss previously recognised no longer exists or may have decreased:

- property, plant and equipment;
- investments in subsidiaries and associates; and
- intangible assets with finite lives.

If the recoverable amount (i.e. the greater of the fair value less costs to sell and value in use) of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income immediately.

#### (n) Related parties

- (1) A person or a close member of that person's family is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of key management personnel of the Group or the Company's parent.
- (2) An entity is related to the Group if any of the following conditions apply:
  - (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of the employees of the Group or an entity related to the Group.
  - (vi) The entity is controlled or jointly controlled by a person identified in (1).

A person identified in (1)(i) has significant influence over the entity or is a member of key management personnel of the entity (or of a parent of the entity).

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- (i) that person's children and spouse or domestic partner;
- (ii) children of that person's spouse or domestic partner; and
- (iii) dependents of that person or that person's spouse or domestic partner.



#### Notes to the Financial Statements 31 December 2013

#### 4 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (o) Leases

An arrangement, comprising a transaction or a series of transactions, is or contains a lease if the Group determines that the arrangement conveys a right to use a specific asset or assets for an agreed period of time in return for a payment or a series of payments. Such a determination is made based on an evaluation of the substance of the arrangement and is regardless of whether the arrangement takes the legal form of a lease.

Leases that transfer substantially all the rewards and risks of ownership of assets to the lessee, other than legal title, are accounted for as finance lease. Where the Group is the lessee, at the inception of a finance lease, the cost of the leased asset is capitalised at the present value of the minimum lease payments and recorded together with the obligation, excluding the interest element, to reflect the purchase and financing. Assets held under capitalised finance leases are included in property, plant and equipment, and depreciated over the shorter of the lease terms and the estimated useful lives of the assets. The finance costs of such leases are charged to the profit or loss so as to provide a constant periodic rate of charge over the lease terms. Where the Group is the lessor, the present value of the lease payments is recognised as a receivable. The difference between the gross receivable and the present value of the receivable is recognised as unearned finance income.

Leases where substantially all the rewards and risks of ownership of assets remain with the lessor are accounted for as operating leases. Where the Group is the lessee, rentals payable under the operating leases are charged to the profit or loss on the straight-line basis over the lease terms.

Prepaid premium for land leases represent up-front payments to acquire long term interests in the usage of land in the PRC. They are stated at cost less accumulated amortisation and any accumulated impairment losses. Amortisation is calculated on the straight-line basis over the term of the leases.

#### (p) Capitalisation of borrowing costs

Borrowing costs attributable directly to the acquisition, construction or production of qualifying assets which require a substantial period of time to be ready for their intended use or sale, are capitalised as part of the cost of those assets. Income earned on temporary investments of specific borrowings pending their expenditure on those assets is deducted from borrowing costs capitalised. All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

#### (q) Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents consist of cash on hand and in banks and demand deposits, and short term highly liquid investments which are readily convertible into known amounts of cash and are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less pledged bank deposits and form an integral part of the Group's cash management.

For the purpose of the statements of financial position, cash and bank balances comprise cash on hand and demand deposits repayable on demand with any banks or other financial institutions, which are not restricted to use. Cash and bank balances include deposits denominated in foreign currencies.

#### (r) Share capital

Ordinary shares are classified as equity. Share capital is determined using the nominal value of shares that have been issued.

Any transaction costs associated with the issuing of shares are deducted from share premium (net of any related income tax benefit) to the extent they are incremental costs directly attributable to the equity transaction.





#### Notes to the Financial Statements 31 December 2013

4 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (s) Government grants

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Government grants whose primary condition is that the Group should purchase, construct or otherwise acquire noncurrent assets are recognised as deferred income in the statements of financial position and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Other government grants are recognised as income over the periods necessary to match them with the costs for which they are intended to compensate, on a systematic basis. Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable.

#### (t) Segment reporting

The Group identifies operating segments and prepares segment information based on the regular internal financial information reported to the executive directors for their decisions about resources allocation to the Group's business components and for their review of the performance of those components. The business components in the internal financial information reported to the executive directors are determined following the Group's major products.

The Group has identified the reportable segments as production and sales of:

- Processed food products
- Chilled and frozen rabbit meat
- Chilled and frozen chicken meat
- Other products comprising chicken and rabbit meat by products and pet food products

Each of these operating segments is managed separately as each of the product lines requires different resources as well as marketing approaches.

For the purposes of assessing segment performance and allocating resources between segments, the Directors assess segment profit or loss by gross profit/loss less selling expenses. The measurement policies used by the Group for reporting segment results under IFRS 8 are the same as those accounting policies used in its financial statements prepared under IFRSs. Segment assets/liabilities have not been disclosed as such amounts are not regularly provided to the Directors for resources allocation.

For the purpose of presenting geographical location of the Group's revenue from external customers and the Group's non-current assets, country of domicile is determined to be the PRC where the majority of Company's subsidiaries operate.

#### (u) Dividends

Final dividends proposed by the Directors are classified as an allocation of retained profits on a separate line within the equity, until they have been approved by the shareholders at general meeting. When these dividends are approved by the shareholders and declared, they are recognised as a liability.

#### (v) Biological assets

Biological assets are living animals involved in the agricultural activities of the transformation of biological assets for sale, into agricultural produce, or into additional biological assets.

Biological assets are measured at fair value less estimated costs to sell at initial recognition and at each reporting date. The fair value of biological assets is determined based on the market price of livestock of similar age, breed and genetic merit.

The gain or loss arising on initial recognition of biological assets at fair value less estimated costs to sell and from a change in fair value less estimated costs to sell of biological assets is recognised in the profit or loss for the period in which it arises.



### Notes to the Financial Statements

31 December 2013

#### 5. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Critical judgements in applying accounting policies and key sources of estimation uncertainty are discussed below.

#### (i) Net realisable value of inventories

Net realisable value of inventories is the estimated selling price in the ordinary course of business less estimated costs of completion and selling expenses. These estimates are based on the current market condition and the historical experience of selling products of similar nature. It could change significantly as a result of competitors' actions in response to severe industry cycles. Management reassesses the estimations at the reporting date. The carrying amount of the Group's inventories as at 31 December 2013 is disclosed in note 24 to the financial statements.

#### (ii) Impairment of trade receivables

The Group's management assesses the collectability of trade receivables. This estimate is based on the credit worthiness and repayment history of the Group's customers and the current market condition. Management reassesses if there is any indication of the impairment loss at the reporting date. The carrying amount of the Group's trade receivables as at 31 December 2013 is disclosed in note 25 to the financial statements.

#### (iii) Provision for taxes

The Group is mainly subject to various taxes in the PRC including corporate income tax. Significant judgement is required in determining the amount of the provision for taxes and the timing of related taxes. The Group recognises liabilities for anticipated tax based on estimates of whether additional taxes will be due. Where the final outcome of these matters is different from the amounts that were initially recorded, such differences will impact the tax provisions in the period in which such determination is made. The total amount of the Group's tax payables as at 31 December 2013 is RMB882,000 (2012: RMB821,000).

#### (iv) Fair value measurement of biological assets

Biological assets included in the Group's financial statements require measurement at fair value. The fair value measurement of the Group's biological assets utilises market observable inputs and data as far as possible. Inputs used in determining fair value measurements are categorised into different levels based on how observable the inputs used in the valuation technique utilised are (the 'fair value hierarchy'):

- Level 1: Quoted prices in active markets for identical items (unadjusted);
- Level 2: Observable direct or indirect inputs other than Level 1 inputs; and
- Level 3: Unobservable inputs (i.e. not derived from market data).

The classification of an item into the above levels is based on the lowest level of the inputs used that has a significant effect on the fair value measurement of the item. Transfers of items between levels are recognised in the period they occur.





31 December 2013

#### 5. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

#### (iv) Fair value measurement of biological assets (Continued)

Further information about the assumptions made in measuring fair values of the biological assets is included in note 21 to the financial statements.

#### (v) Depreciation

Depreciation is provided to write off the cost of property, plant and equipment over their estimated useful lives, using the straight-line method. The estimated useful lives reflect the management's estimates of the periods that the Group intends to derive economic benefits from use of these assets. The carrying amount of the Group's property, plant and equipment as at 31 December 2013 is disclosed in note 15 to the financial statements.

#### (vi) Impairment of goodwill

Determining whether goodwill is impaired requires an estimation of the value in use of the cash-generating units to which goodwill has been allocated. The value in use calculation requires the Directors to estimate the future cash flows expected to arise from the cash-generating unit and a suitable discount rate in order to calculate the present value. The carrying amount of the Group's goodwill as at 31 December 2013 is RMB59,428,000 (2012: RMB59,428,000).

#### (vii) Impairment of non-financial assets (except for goodwill)

The Group assesses whether there are any indicators of impairment for all non-financial assets at the end of each reporting period. Where an indicator of impairment exists, a formal estimate of the recoverable amount is made, which is considered to be the higher of fair value less costs to sell and value in use. The carrying amounts of the property, plant and equipment, prepaid premium for land leases and intangible assets, as disclosed in note 15, 16 and 17 respectively, are reviewed for impairment when events or changes in circumstances indicate that the carrying amounts may not be recoverable in accordance with the accounting policy as disclosed in note 4(m). Estimating the value in use requires the Group to estimate future cash flows from the cash-generating units and to choose a suitable discount rate in order to calculate the present value of those cash flows.

#### (viii) Going concern basis

These financial statements have been prepared on a going concern basis and the details are explained in note 3(b) to the financial statements.

#### (ix) Deferred tax assets

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. The carrying amount of deferred tax assets relating to recognised tax losses as at 31 December 2013 is disclosed in note 23 to the financial statements.

#### (x) Impairment of investments in subsidiaries and amounts due from subsidiaries

The carrying amount of investments in subsidiaries of RMB84,144,000 (2012: RMB84,144,000) and amounts due from subsidiaries of RMB238,641,000 (2012: RMB237,117,000) as at 31 December 2013 are reviewed for impairment when there are indicators of impairment.



## Notes to the Financial Statements 31 December 2013

#### 6. **SEGMENT INFORMATION**

Information regarding the Group's reportable segments as provided to the Directors is set out below:

	Processed foods RMB <sup>'</sup> 000	Chilled and frozen rabbit meat RMB'000	2013 Chilled and frozen chicken meat RMB'000	Other products RMB'000	Total RMB′000
Revenue from external customers	663,470	268,779	314,817	230,933	1,477,999
Reportable segment revenue	663,470	268,779	314,817	230,933	1,477,999
Reportable segment profit	58,808	17,436	2,415	4,524	83,183
Depreciation of property, plant and equipment	21,040	8,524	9,984	7,323	46,871
Amortisation of prepaid premium for land leases	1,285	460	805	3,188	5,738
Amortisation of intangible assets		838	_	-	838
	Processed Foods RMB'000	Chilled and frozen rabbit meat RMB'000	2012 Chilled and frozen chicken meat RMB'000	Other products RMB'000	Total RMB'000
Revenue from external customers	669,377	274,305	361,495	184,661	1,489,838
Reportable segment revenue	669,377	274,305	361,495	184,661	1,489,838
Reportable segment profit/(loss)	51,759	17,243	(129)	2,681	71,554
Depreciation of property, plant and equipment	20,753	8,504	11,207	5,725	46,189
Amortisation of prepaid premium for land leases	1,448	593	782	399	3,222
Amortisation of intangible assets	343	838	_	_	1,181



31 December 2013

#### 6. SEGMENT INFORMATION (CONTINUED)

Reportable segment revenue represented turnover of the Group in the consolidated statement of comprehensive income. A reconciliation between the reportable segment profit and the Group's profit before taxation is set out below:

	2013 RMB′000	2012 RMB'000
Reportable segment profit	83,183	71,554
Other income	30,986	31,229
Administrative expenses	(61,805)	(70,128)
Other operating expenses	(1,133)	(1,149)
Finance costs	(34,359)	(29,730)
Share of loss of associates	(966)	(293)
Profit before taxation	15,906	1,483

The following table set out information about the geographical location of the Group's revenue from external customers. The geographical location of customers is determined based on the location at which the goods were delivered.

	2013 RMB′000	2012 RMB'000
Local (Country of domicile)		
PRC	931,800	954,674
Export (Foreign countries)		
Japan	293,563	309,292
Europe	120,108	122,224
Others	132,528	103,648
	1,477,999	1,489,838

The Group's non-current assets are solely located in the PRC (the country of domicile of the Group).

#### 7. REVENUE AND OTHER INCOME

Revenue of the Group, which is also the turnover of the Group, represents the net invoiced value of goods sold, net of allowances for returns, trade discounts and value-added tax. An analysis of the Group's revenue and other income is as follows:

	2013 RMB′000	2012 RMB'000
Revenue		
Sale of goods	1,477,999	1,489,838
Other income		
Interest income on financial assets stated at amortised cost		
– Interest income on bank deposits	3,623	3.064
Amortisation of deferred income on government grants (note 34)	1,459	1,537
Government grants related to income*	12,104	12,082
Gains arising from changes in fair value less estimated costs to sell of		,
biological assets, net (note 21)	8,417	8,609
Gain on disposal of subsidiaries (note 38)	1,316	_
Others	4,067	5,937
	30,986	31,229

\* Various government grants have been received mainly from the Finance Bureau of Jiaonan City (膠南市財政局) for the Group's business conducted in those areas. There are no unfulfilled conditions or contingencies related to these grants.



### Notes to the Financial Statements

31 December 2013

#### 8. PROFIT FROM OPERATIONS

The Group's profit from operations is arrived at after charging/(crediting):

	2013 RMB'000	2012 RMB'000
Cost of inventories recognised as an expense	1,019,840	1,028,446
Depreciation of property, plant and equipment*	50,703	52,238
Amortisation of prepaid premium for land leases**	5,738	3,222
Amortisation of intangible assets***	838	1,181
Minimum lease payments under operating leases for production facilities	4,082	4,689
Audit fee paid to auditors:		
Auditors of the Company	1,420	1,463
Other auditors	82	161
Non-audit fee paid to auditors:		
Auditors of the Company	-	57
Other auditors	-	-

Staff costs (including Directors' remuneration) Retirement scheme contribution	183,920 10,641	194,977 9,674
Total staff costs#	194,561	204,651
Loss/(Gain) on disposal of property, plant and equipment	4,106	(1,193)
Exchange loss, net	2,653	3,422

\* Depreciation of approximately RMB46,414,000 (2012: RMB45,994,000), approximately RMB457,000 (2012: RMB195,000) and approximately RMB3,832,000 (2012: RMB6,049,000) has been charged to cost of sales, selling and distribution costs and administrative expenses, respectively, for the year ended 31 December 2013.

\*\* Amortisation of prepaid premium for land leases has been charged to cost of sales for the years ended 31 December 2013 and 2012.

\*\*\* Amortisation of intangible assets has been charged to cost of sales for the years ended 31 December 2013 and 2012.

\* Total staff costs of approximately RMB165,062,000 (2012: RMB166,249,000), approximately RMB8,358,000 (2012: RMB12,542,000) and approximately RMB21,141,000 (2012: RMB25,860,000) has been changed to cost of sales, selling and distribution costs and administrative expenses, respectively, for the year ended 31 December 2013.

#### 9. FINANCE COSTS

2013 RMB'000	2012 RMB'000
36,941	32,378
(2,582)	(2,648)
34,359	29,730
	RMB'000 36,941 (2,582)

Note (i): Borrowing costs capitalised during the year arose on the general borrowing pool and are calculated by applying a capitalisation rate of 7.14% (2012: 7.04%) to expenditure on qualifying assets.



31 December 2013

#### 10. INCOME TAX EXPENSE

	2013 RMB′000	2012 RMB'000
PRC corporate income tax		
Current year provision	3,709	3,952
Under-provision in prior years	974	184
	4,683	4,136
Hong Kong profits tax Overprovision in prior years	-	(4,336)
Deferred tax charge (note 23)	10,114	1,079
Total income tax expense	14,797	879

No Hong Kong profits tax has been provided for the year ended 31 December 2013 as the Group did not derive any assessable profit arising in Hong Kong during the year (2012: Nil).

PRC corporate income tax is provided at the rates applicable to the subsidiaries in the PRC, adjusted for income and expense items which are not assessable or deductible for income tax purposes based on existing PRC income tax regulations, practices and interpretations thereof.

Qingdao Kangda Foods Co., Ltd. ("Kangda Foods") is established and operating in the PRC and subject to PRC corporate income tax. According to the New PRC Corporate Income Tax Law, the profit arising from agricultural, poultry and primary food processing businesses of Kangda Foods are exempted from PRC corporate income tax. The taxable profits of Kangda Foods arising from profit from business other than agricultural, poultry and primary food processing are subject to corporate income tax at 25% for the year ended 31 December 2013 (2012: 25%).

Under the New PRC Corporate Income Tax Law and Implementation Rules, enterprises that engage in qualifying agricultural business are eligible for certain tax benefits, including full corporate income tax exemption or half reduction of corporate income tax on profits derived from such business. Qingdao Kangda Animal Rearing Company Ltd., Qingdao Kangda Rabbit Company Ltd., Chongqing Kangda Juxin Rabbit Co., Ltd., Gaomi Kaijia Rearing Co., Ltd. and Qingdao Kangda Modern Agricultural Technology Development Company Ltd. that are engaged in qualifying agricultural business, which include breeding and sales of livestock, are entitled to full exemption of corporate income tax during the years ended 31 December 2013 and 2012.



### Notes to the Financial Statements

31 December 2013

#### 10. INCOME TAX EXPENSE (CONTINUED)

Laiwu Kangda Feeds Co., Ltd. ("Laiwu Kangda") has been approved by The Laiwu City Federal Tax Authority to pay a fixed amount of corporate income tax for the year ended 31 December 2013 since Laiwu Kangda engaged in organic animal feeds production business.

Tax has not been provided by the Company as the Company did not derive any assessable profits during the year (2012: Nil).

A reconciliation of the income tax expense and the accounting profit at applicable tax rates is presented below:

	2013 RMB′000	2012 RMB'000
Profit before taxation	15,906	1,483
Tax calculated at the rates applicable to respective subsidiaries	5,186	2,840
Tax effect of non-deductible expenses	525	269
Tax effect of non-taxable income	(445)	(995)
Tax holiday and other tax benefits of PRC subsidiaries	(4,550)	(1,740)
Tax effect on current year's unrecognised tax losses	5,557	4,828
Tax effect of utilisation of tax losses previously not recognised	(2,564)	(1,250)
Tax effect of utilisation of prior years' tax losses	1,289	1,079
De-recognition of deferred tax assets	8,825	-
Under/(Over)-provision in prior years	974	(4,152)
Income tax expense	14,797	879

#### 11. DIVIDENDS

The board of directors did not recommend any payment of dividends during the year (2012: Nil).

#### 12. PROFIT ATTRIBUTABLE TO OWNERS OF THE COMPANY

Of the consolidated profit attributable to the owners of the Company of RMB6,378,000 (2012: RMB4,917,000), a loss of RMB3,646,000 (2012: a loss of RMB4,552,000) has been dealt with in the financial statements of the Company.

#### 13. EARNINGS PER SHARE

The calculation of basic earnings per share is based on the profit attributable to owners of the Company of approximately RMB6,378,000 (2012: RMB4,917,000) and on the 432,948,000 (2012: 432,948,000) ordinary shares in issue during the year.

For the years ended 31 December 2013 and 2012, the Company did not have any potential shares. Accordingly, diluted earnings per share is the same as basic earnings per share.





#### 14. EMOLUMENTS FOR DIRECTORS, CHIEF EXECUTIVE AND HIGHEST PAID INDIVIDUALS

#### (a) Directors and chief executive' emoluments

Directors and chief executive' remuneration disclosed pursuant to Hong Kong Listing Rules and Section 161 of the Hong Kong Companies Ordinance and paragraph 1207.12 of chapter 12 of the Listing Manual of SGX-ST, is as follows:

	<b>Fees</b> RMB'000	Salaries, allowances and benefits RMB'000	Retirement scheme contributions RMB'000	Discretionary bonus RMB'000	<b>Total</b> RMB'000
Year ended 31 December 2013					
Executive directors and					
chief executive:					
Gao Yanxu (note (i) and (ii))	-	72	-	-	72
Wang Baowang					
(note (i), (ii) and (iii))	-	230	-	-	230
Non-executive directors:					
Gao Sishi	-	-	-	-	-
Zhang Qi	-	-	-	-	-
Naoki Yamada	-	-	-	-	-
Independent non-executive					
directors:					
Lau Choon Hoong (note (v))	180	-	-	-	180
He Dingding (note (vi))	180	-	-	-	180
Yu Chung Leung	180	-	-	-	180
_	540	302	-	_	842
Year ended 31 December 2012 Executive directors and chief executive:					
Gao Yanxu (note (i) and (ii))	-	371	-	-	371
An Fengjun (note (vi))	-	312	-	-	312
Wang Baowang (note (i), (ii) and (iii))		250			250
		250	_	_	250
Non-executive directors:					
Gao Sishi Zhang Qi	-	-	-	-	-
Zhang Qi Naoki Yamada	-	-	-	-	-
	_	-	-	_	-
Independent non-executive directors:					
Lau Choon Hoong (note (v))	27	_	_	_	27
He Dingding (note (vi))	64	-	-	-	64
Kuik See Juan (note (vii))	159	-	-	-	159
Sim Wee Leong (note (viii))	210	-	-	-	210
Yu Chung Leung	180	-	-	-	180
	640	933			1,573



### Notes to the Financial Statements

31 December 2013

#### 14. EMOLUMENTS FOR DIRECTORS, CHIEF EXECUTIVE AND HIGHEST PAID INDIVIDUALS (CONTINUED)

#### (a) Directors and chief executive' emoluments (Continued)

Notes:

- (i) Wang Baowang resigned as the chief executive officer and Executive Director of the Company on 22 May 2013 and Gao Yanxu was appointed as acting Chief Executive Officer of the Company on the same date.
- (ii) Gao Yanxu resigned as the chief executive officer of the Company on 3 September 2012 and Wang Baowang was appointed as the chief executive officer on the same date.
- (iii) Wang Baowang was appointed as an executive director of the Company on 28 November 2012.
- (iv) An Fengjun resigned as an executive director of the Company on 28 November 2012.
- (v) Lau Choon Hoong was appointed as an independent non-executive director on 8 November 2012.
- (vi) He Dingding was appointed as an independent non-executive director on 25 August 2012.
- (vii) Kuik See Juan resigned as an independent non-executive director on 25 August 2012.
- (viii) Sim Wee Leong resigned as an independent non-executive director on 8 November 2012.

#### (b) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year included four (2012: four) Directors whose emoluments are reflected in the analysis presented above. The emoluments payable to the remaining individual during the year are as follows:

	2013	2012
	RMB'000	RMB'000
Salaries, allowances and other benefits	720	685

The number of individuals fell within the following emolument band (excluding the Directors):

	2013	2012
Emolument band		
Nil to HK\$1,000,000	1	1

(c) No emolument was paid by the Group to the Directors or any of the five highest paid individuals as an inducement to join or upon joining the Group, or as compensation for loss of office.



# Notes to the Financial Statements 31 December 2013

#### 15. **PROPERTY, PLANT AND EQUIPMENT**

	Leasehold buildings RMB'000	Plant and machinery RMB'000	Grou Furniture, fixtures and office equipment RMB'000	Motor vehicles RMB'000	Construction in progress RMB'000	<b>Total</b> RMB'000
At 1 January 2012						
At 1 January 2012 Cost	431,228	264,133	16,309	4,325	18.100	734,095
Accumulated depreciation	(54,010)	(75,782)	(6,719)	(2,237)	-	(138,748)
Net carrying amount	377,218	188,351	9,590	2,088	18,100	595,347
Year ended 31 December 2012						
Opening net carrying amount	377,218	188,351	9,590	2,088	18.100	595,347
Additions <sup>#</sup>	7.777	28.635	1.115	433	40.282	78,242
Transfer in/(out)	24,018	6,300	26	-	(30,344)	
Disposal	(1,579)	(1,079)	(30)	(430)	-	(3,118)
Depreciation charge	(21,000)	(29,752)	(1,049)	(437)	-	(52,238)
Closing net carrying amount	386,434	192,455	9,652	1,654	28,038	618,233
At 31 December 2012 and 1 January 2013						
Cost	459,841	295,697	17,324	3,756	28,038	804,656
Accumulated depreciation	(73,407)	(103,242)	(7,672)	(2,102)	-	(186,423)
Net carrying amount	386,434	192,455	9,652	1,654	28,038	618,233
Year ended 31 December 2013						
Opening net carrying amount	386,434	192,455	9,652	1,654	28,038	618,233
Additions#	5,509	18,554	719	-	45,560	70,342
Transfer in/(out)	7,423	3,017	-	-	(10,440)	-
Disposal	(3,298)	(1,436)	(261)	(223)	(48)	(5,266)
Disposal of subsidiaries (note 38)	(7,377)	(2,310)	(252)	(221)	-	(10,160)
Depreciation charge	(21,921)	(27,089)	(1,237)	(456)	-	(50,703)
Closing net carrying amount	366,770	183,191	8,621	754	63,110	622,446
At 31 December 2013						
Cost	461,156	311,929	16,504	2,789	63,110	855,488
Accumulated depreciation	(94,386)	(128,738)	(7,883)	(2,035)	-	(233,042)
Net carrying amount	366,770	183,191	8,621	754	63,110	622,446

# Including borrowing costs of RMB2,582,000 (2012: RMB2,648,000) capitalised during the year (note 9)



### Notes to the Financial Statements

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#### 15. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

All property, plant and equipment held by the Group are located in the PRC.

Certain of the Group's property, plant and equipment with an aggregate carrying amount of approximately RMB267,048,000 (2012: RMB54,631,000) were pledged against certain of the Group's bank borrowings as at 31 December 2013 (note 32).

	Company Furniture, fixtures and office equipment RMB'000
At 1 January 2012	
Cost	13
Accumulated depreciation	(5)
Net carrying amount	8
Year ended 31 December 2012	
Opening net carrying amount	8
Depreciation charge	(3)
Closing net carrying amount	5
At 31 December 2012 and 1 January 2013	
Cost	13
Accumulated depreciation	(8)
Net carrying amount	5
Year ended 31 December 2013	
Opening net carrying amount	5
Depreciation charge	(3)
Closing net carrying amount	2
At 31 December 2013	
Cost	13
Accumulated depreciation	(11)
Net carrying amount	2



31 December 2013

#### 16. PREPAID PREMIUM FOR LAND LEASES

		Grou	р	
	Land use rights RMB'000	Prepaid land lease RMB'000	Long-term prepaid rentals RMB'000	<b>Total</b> RMB'000
At 1 January 2012				
Cost	75,103	_	59,795	134,898
Accumulated amortisation	(4,620)	-	(4,429)	(9,049)
Net carrying amount	70,483	-	55,366	125,849
Year ended 31 December 2012				
Opening net carrying amount	70,483	-	55,366	125,849
Additions	671	-	-	671
Amortisation for the year	(1,805)	-	(1,417)	(3,222)
Closing net carrying amount	69,349	-	53,949	123,298
At 31 December 2012 and 1 January 2013				
Cost	75,774	-	59,795	135,569
Accumulated amortisation	(6,425)	-	(5,846)	(12,271)
Net carrying amount	69,349	-	53,949	123,298
Year ended 31 December 2013				
Opening net carrying amount	69,349	-	53,949	123,298
Additions	-	12,138	-	12,138
Amortisation for the year	(1,789)	(405)	(3,544)	(5,738)
Closing net carrying amount	67,560	11,733	50,405	129,698
At 31 December 2013				
Cost	75,774	12,138	59,795	147,707
Accumulated amortisation	(8,214)	(405)	(9,390)	(18,009)
Net carrying amount	67,560	11,733	50,405	129,698

Long-term prepaid rentals were paid by the Group for leasing of certain farm land in the PRC.

During the year ended 31 December 2007, long-term prepaid rentals of RMB22,150,000 was paid by the Group for leasing of a plot of land in the PRC with a site area of 300 Chinese mu. The Group is in the process of applying for the land use right certificates for this land. During the years ended 31 December 2008 and 2009, land use right certificates of 60 Chinese mu and 78 Chinese mu had been obtained. The Directors, based on the opinion from a PRC lawyer, do not expect any legal obstacles for the Group in obtaining the relevant title certificate for the remaining 162 Chinese mu.

Prepaid land lease represented the upfront payment of the land portion of an owned-occupied commercial building.

The lands are located in the PRC and the terms for land leases are from 30 to 50 years.

Certain of the Group's land use rights with an aggregate carrying amount approximately RMB53,104,000 (2012: RMB51,425,000) were pledged against certain of the Group's bank borrowings as at 31 December 2013 (note 32).



# Notes to the Financial Statements 31 December 2013

#### 17. **INTANGIBLE ASSETS**

		Group	
	Products safety/export	Technical	
	licences	knowhow	Total
	RMB'000	RMB'000	RMB'000
At 1 January 2012			
Cost	10,611	4,190	14,801
Accumulated amortisation	(10,268)	(1,362)	(11,630)
Net carrying amount	343	2,828	3,171
Year ended 31 December 2012			
Opening net carrying amount	343	2,828	3,171
Amortisation for the year	(343)	(838)	(1,181)
Closing net carrying amount		1,990	1,990
At 31 December 2012 and 1 January 2013			
Cost	10,611	4,190	14,801
Accumulated amortisation	(10,611)	(2,200)	(12,811)
Net carrying amount		1,990	1,990
Year ended 31 December 2013			
Opening net carrying amount	-	1,990	1,990
Amortisation for the year		(838)	(838)
Closing net carrying amount		1,152	1,152
At 31 December 2013			
Cost	10,611	4,190	14,801
Accumulated amortisation	(10,611)	(3,038)	(13,649)
Net carrying amount	_	1,152	1,152

#### 18. **INVESTMENTS IN SUBSIDIARIES**

	Company	
	2013 RMB′000	2012 RMB'000
Unlisted investments, at cost	84,144	84,144



### Notes to the Financial Statements 31 December 2013

#### **18. INVESTMENTS IN SUBSIDIARIES (CONTINUED)**

Particulars of the subsidiaries as at 31 December 2013 are as follows:

Name of subsidiaries	Place of incorporation/ registration Nominal val e of subsidiaries and operations share/paid-up 2013			Percentage of e attributable to the 2013		Principal activities
Directly held: 美好集團有限公司 Perfect Good Group Ltd.	British Virgin Islands ("BVI")	US\$10,000	US\$10,000	100	100	Investment holding
Indirectly held: 神域集團有限公司 Spiritzone Group Ltd.	BVI	US\$100	US\$100	100	100	Investment holding
青島康大食品有限公司 Qingdao Kangda Foods Co., Ltd. *	PRC	US\$20,000,000	US\$20,000,000	100	100	Production of food products
青島康大海青食品有限公司 Qingdao Kangda Haiqing Foods Co., Ltd.	PRC	US\$800,000	US\$800,000	100	100	Production of food products
青島康大綠寶食品有限公司 Qingdao Kangda Lubao Foods Co., Ltd.	PRC	US\$5,000,000	US\$5,000,000	100	100	Trading of food products
青島莫爾利食品有限公司 Qingdao Murle Foods Co., Ltd.	PRC	US\$11,000,000	US\$11,000,000	100	100	Inactive
青島康大養殖有限公司 Qingdao Kangda Animal Rearing Co., Ltd.	PRC	RMB3,000,000	RMB3,000,000	100	100	Breeding and sales of livestock and poultry
青島康大兔業發展有限公司 Qingdao Kangda Rabbit Co., Ltd.	PRC	RMB5,000,000	RMB5,000,000	100	100	Breeding and sales of rabbits
吉林康大食品有限公司 Jilin Kangda Foods Co., Ltd.	PRC	RMB30,000,000	RMB30,000,000	100	100	Production of food products
青島康大生物科技有限公司 Qingdao Kangda Shengwu Keji Co., Ltd.	PRC	RMB7,980,000	RMB7,980,000	100	100	Development and sales of rabbits
青島康大歐洲兔業育種有限公司 Qingdao Kangda-Eurolap Rabbit Selection Co., Ltd.	PRC	RMB13,980,000	RMB13,980,000	70	70	Breeding and sales of rabbits
青島康大現代農業科技發展 有限公司 Qingdao Kangda Modern Agricultural Technology Development Company Limited ("Modern Agricultural")	PRC	RMB10,000,000	RMB10,000,000	100	100	Planting and selling of vegetables
青島百順食品有限公司 Qingdao Baishun Food Company Limited	PRC	RMB1,000,000	RMB1,000,000	100	100	Inactive



#### Notes to the Financial Statements 31 December 2013

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#### 18. **INVESTMENTS IN SUBSIDIARIES (CONTINUED)**

Name of subsidiaries	Place of incorporation/ registration and operations	Nominal value of share/paid-up capital 2013 2012		Percentage of e attributable to the ( 2013		Principal activities
青島康大分析檢測有限公司 Qingdao Kangda Analysis and Testing Co., Ltd.	PRC	RMB1,000,000	RMB1,000,000	100	100	Testing and checking on the livestock
青島普德食品有限公司 Qingdao Pu De Food Company Limited ("Pu De")	PRC	US\$4,000,000	US\$4,000,000	55	55	Production of food products
吉林康安兔業有限公司 Jilin Kang'an Rabbit Co. Ltd.	PRC	RMB1,000,000	RMB1,000,000	100	100	Breeding and sales of rabbits
山東凱加食品有限公司 Shandong Kaijia Food Company Limited" ("Kaijia Food")	PRC	RMB100,000,000	RMB100,000,000	100	100	Production of food products
山東凱加國貿有限公司 Shandong Kaijia International Trading Co., Ltd. ("Kaijia Trading")	PRC	RMB4,667,000	RMB4,667,000	70	70	Trading of food products
高密凱加養殖有限公司 Gaomi Kaijia Rearing Co., Ltd.	PRC	RMB39,253,051	RMB39,253,051	100	100	Breeding and sales of livestock and poultry
吉林康大擔保有限公司 Jilin Kangda Guarantee Co., Ltd	PRC	RMB20,000,000	RMB20,000,000	90	90	Inactive
青島康萊爾皮草有限公司 Qingdao Klair Fur Co., Ltd.	PRC	RMB1,000,000	RMB1,000,000	100	100	Inactive
吉林康都飼料有限公司 Jilin Kangdu Feeds Co., Ltd.	PRC	RMB2,000,000	RMB2,000,000	100	100	Feed processing
萊蕪康大飼料有限公司 Laiwu Kangda Feeds Co., Ltd.	PRC	RMB3,000,000	RMB3,000,000	100	100	Sales of feed products
吉林康美兔業有限公司 Jilin Kangmei Rabbit Co., Ltd.	PRC	RMB8,500,000	RMB8,500,000	51	51	Breeding and sales of rabbits
高密康大六和飼料有限公司 Gaomi Kangda Liuhe Feeds Co. Ltd.	PRC	N/A	RMB6,000,000	N/A	51	Trading feed products
重慶康大聚鑫兔業有限公司 Chongqing Kangda Juxin Rabbit	PRC	N/A	RMB6,000,000	N/A	70	Breeding and sales of rabbits

Co. Ltd.

# These significant subsidiaries are audited by BDO Limited for the purpose of the Group's consolidation.

The remaining subsidiaries are reviewed by BDO Limited for the purpose of the Group's consolidation.

None of the subsidiaries had issued any debt securities at the end of the year.





#### Notes to the Financial Statements 31 December 2013

#### **18. INVESTMENTS IN SUBSIDIARIES (CONTINUED)**

#### Non-controlling interests

Kaijia Trading, a 70% owned subsidiary of the Company, has material non-controlling interests. The non-controlling interests of all other subsidiaries that are not 100% owned by the Group are considered to be immaterial.

Summarised financial information in relation to Kaijia Trading, before intra-group eliminations, is presented below:

	2013 RMB′000	2012 RMB'000
For the year ended 31 December		
Revenue	10,144	7,003
Loss for the year	(1,729)	(3,478)
Total comprehensive income for the year	(1,729)	(3,478)
Loss allocated to non-controlling interests	(519)	(1,043)
For the year ended 31 December Cash flows from operating activities	4,560	2,176
Cash flows from investing activities	(3,867)	(2,638)
Cash flows from financing activities		_
Net cash inflow/(outflow)	693	(462)
As at 31 December Current assets Non-current assets Current liabilities Non-current liabilities	19,046 39,979 (26,088) 	20,722 40,644 (26,700) –
Net assets	32,937	34,666
Accumulated non-controlling interests	9,881	10,400
INTEREST IN ASSOCIATES		
	2013 RMB′000	2012 RMB'000

Share of net assets
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19.

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2,200

3,166

### Notes to the Financial Statements

31 December 2013

#### **19. INTEREST IN ASSOCIATES (CONTINUED)**

Particulars of the associates as at 31 December 2013 are as follows:

Name of associates	Form of Place of business registration and structure operations			Particulars of paid up capital		age of rship t held	Principal activities	
			2013	2012	2013	2012		
青島肉食得食品有限公司 Qingdao Meat Master Co., Ltd	Co-operative joint venture	PRC	USD400,000	USD400,000	25%	25%	Wholesaling of processed food products	
吉林康大兔業有限公司 Jilin Kangda Rabbit Co., Ltd	Co-operative joint venture	PRC	RMB10,000,000	RMB10,000,000	35%	35%	Breeding and sale of rabbits for medicinal uses and trading of rabbits	

The associates have a reporting date of 31 December.

The aggregate amounts of financial information as extracted from the management accounts of these immaterial associates are as follows:

	2013 RMB′000	2012 RMB'000
As at 31 December Current assets	5,958	7,251
Non-current assets	10,326	9,534
Current liabilities	(9,577)	(7,049)
Non-current liabilities		
For the year ended 31 December Revenue	21,676	24,707
Loss for the year	(3,009)	(752)
Other comprehensive income		
Total comprehensive income	(3,009)	(752)

The Group has not incurred any contingent liabilities or other commitments relating to its investments in the associates.





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#### 20. GOODWILL

Goodwill acquired in business combinations are allocated to Kaijia Food and Kaijia Trading (collectively referred to as "Kaijia Group"), Modern Agricultural and Pu De, cash-generating units of the Group.

The recoverable amounts of the cash-generating units are determined from value-in-use calculations. These calculations use cash flow projections based on financial budgets approved by management covering a five-year period. The key assumptions for the value in use calculations are those regarding the discount rates, growth rates, budgeted gross margin and turnover during the period. Cash flows beyond the first year financial budget is using an estimated weighted average growth rate of 7%. The Group estimates discount rates using pre-tax rates that reflect current market assessments of the time value of money and the risks specific to the cash-generating units. The growth rates, budgeted gross margin and turnover are determined based on the past performance and management's expectation of market development.

The rate used to discount the forecast cash flows from Kaijia Group, Modern Agricultural and Pu De are 15.7% (2012: 7.4%) per annum.

#### 21. BIOLOGICAL ASSETS

#### (a) Reconciliation of the carrying amount of biological assets

	Group								
				Hatchable					
	Breeder rabbits RMB'000	Progeny rabbits RMB'000	Breeder chickens RMB'000	eggs and progeny chickens RMB'000	Vegetables RMB'000	<b>Total</b> RMB'000			
At 1 January 2012	19,118	14,349	13,817	14,993	2,042	64,319			
Increase due to									
purchases/raising	65,639	106,517	46,860	328,413	3,062	550,491			
Gains/(Losses) arising from changes in fair value less									
estimated costs to sell	7,550	784	1,194	(1,335)	416	8,609			
Decrease due to consumption	-	(109,477)	-	(325,334)	-	(434,811)			
Decrease due to sales	(65,598)	-	(48,853)	-	(4,892)	(119,343)			
At 31 December 2012 and									
1 January 2013	26,709	12,173	13,018	16,737	628	69,265			
Increase due to									
purchases/raising	131,330	213,462	82,354	349,049	4,115	780,310			
Gains/(Losses) arising from									
changes in fair value less									
estimated costs to sell	4,041	4,110	(68)	334	-	8,417			
Decrease due to consumption	-	(210,692)	-	(343,530)	(1,417)	(555,639)			
Decrease due to sales	(140,461)	-	(85,883)	-	(1,604)	(227,948)			
Disposal of subsidiaries									
(note 38)	-	(614)	-	-	-	(614)			
At 31 December 2013	21,619	18,439	9,421	22,590	1,722	73,791			

The progeny rabbits, hatchable eggs and progeny chickens and vegetables are raised for sale and consumption in production. The breeder rabbits and chickens are held to produce further progeny rabbits and hatchable eggs and progeny chickens.

### Notes to the Financial Statements

31 December 2013

#### 21. BIOLOGICAL ASSETS (CONTINUED)

#### (a) Reconciliation of the carrying amount of biological assets (Continued)

Biological assets as at 31 December 2013 and 2012 are stated at fair values less estimated costs to sell and are analysed as follows:

	Group	
	2013	2012
	RMB'000	RMB'000
Non-current portion	31,040	39,727
Current portion	42,751	29,538
	73,791	69,265

The physical quantity of rabbits, chickens, eggs and vegetables as at 31 December 2013 and 2012 are analysed as follows:

	Grou	up
	2013	2012
	Number of	Number of
	Rabbits/	Rabbits/
	Chickens/Eggs/	Chickens/Eggs/
	Vegetables	Vegetables
Progeny rabbits	803,721	449,687
Breeder rabbits	139,361	202,717
	943,082	652,404
Progeny chickens	1,326,768	1,248,593
Breeder chickens	157,225	191,572
	1,483,993	1,440,165
Hatchable eggs	2,161,529	2,283,925
Vegetables (in tonnes)	200	2,040



#### 21. BIOLOGICAL ASSETS (CONTINUED)

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#### (b) Measurement of fair value

The fair value of the biological assets except vegetables were independently valued by Jones Lang LaSalle Corporate Appraisal and Advisory Limited, a firm of independent professional valuers, who has appropriate qualifications and recent experiences in valuation of biological assets.

The fair value of biological assets is a level 3 recurring fair value measurement. A reconciliation of the opening and closing fair value balance is provided below.

	2013 Group					
	Breeder rabbits RMB'000	Progeny rabbits RMB'000	Breeder chickens RMB'000	Hatchable eggs and progeny chickens RMB'000	<b>Vegetables</b> RMB'000	<b>Total</b> RMB'000
Opening balance (level 3						
recurring fair value)	26,709	12,173	13,018	16,737	628	69,265
Increase due to						
purchases/raising	131,330	213,462	82,354	349,049	4,115	780,310
Gains/(losses) included in						
other income	4,041	4,110	(68)	334	-	8,417
Decrease due to consumption	-	(210,692)	-	(343,530)	(1,417)	(555,639)
Decrease due to sales	(140,461)	-	(85,883)	-	(1,604)	(227,948)
Disposal of subsidiaries						
(note 38) –	-	(614)	-	-	-	(614)
Closing balance (level 3						
recurring fair value)	21,619	18,439	9,421	22,590	1,722	73,791
Change in unrealised gains or losses for the year included in profit or loss for assets held at 31 December	4,041	4,110	(68)	334		0 /17
lieiu at 51 December	4,041	4,110	(80)	554	-	8,417

The fair value of the biological assets is determined by using the market comparison technique and is with reference to the market-determined prices of items with similar size, species, age and weight. These adjustments are based on unobservable inputs.



### Notes to the Financial Statements

31 December 2013

#### 21. BIOLOGICAL ASSETS (CONTINUED)

#### (b) Measurement of fair value (Continued)

#### Significant unobservable inputs

	Range
Premium on weight	10% - 28%

The higher the premium on weight is, the higher the fair value of the biological assets is.

There were no changes to the valuation technique during the period.

The fair value measurement is based on the biological assets' highest and best use, which does not differ from their actual use.

The fair value of vegetables is determined by the Directors with reference to market-determined prices with similar size, species and age.

#### 22. AVAILABLE-FOR-SALE FINANCIAL ASSETS

As detailed in note 38, upon the disposal of 60% equity interest in Chongqing Kangda Juxin Rabbit Co., Ltd. ("Chongqing Kangda"), the Group had a remaining 10% equity interest in it. The aforesaid investment is accounted for an available-for-sale investment since then as the Group is only acted as a passive investor in Chongqing Kangda. In the opinion of the Directors, at the date of disposal of Chongqing Kangda, the fair value of the 10% equity interest in Chongqing Kangda is nil. Accordingly, the cost of such unlisted equity investments is nil as at 31 December 2013.

#### 23. DEFERRED TAX ASSETS

Deferred taxation is calculated in full on temporary differences under the liability method using the principal tax rate of 25% (2012: 25%).

The movements on the deferred tax assets are as follows:

	Group		
	2013	2012	
	RMB'000	RMB'000	
At 1 January	13,470	14,549	
Disposal of subsidiaries (note 38)	(433)	-	
Deferred taxation charged to profit or loss (note 10)	(10,114)	(1,079)	
At 31 December	2,923	13,470	



#### 23. DEFERRED TAX ASSETS (CONTINUED)

The principal components of the deferred tax assets/(liabilities) are as follows:

	Fair value adjustment on property, plant and equipment, intangible assets and land use rights upon business combination RMB'000	Loss available for offsetting against future taxable profits RMB'000	Deferred government grants RMB'000	<b>Total</b> RMB'000
At 1 January 2012	(11,571)	23,484	2,636	14,549
Recognised in profit or loss	965	(2,454)	410	(1,079)
At 31 December 2012 and 1 January 2013 Disposal of subsidiaries (note 38) Recognised in profit or loss	(10,606) - 879	21,030 - (10,671)	3,046 (433) (322)	13,470 (433) (10,114)
At 31 December 2013	(9,727)	10,359	2,291	2,923

As at 31 December 2013, the Group had unused tax losses of RMB82.9 million (2012: RMB128.8 million) available for offset against future profits. Deferred tax assets have been recognised in respect of tax losses of RMB41.4 million (2012: RMB84.1 million). No deferred tax asset has been recognised in respect of the remaining tax losses as it is not probable that future taxable profits will be available against which these tax losses can be utilised. Tax losses of RMB82.9 million (2012: RMB128.8 million) will be expired at various dates up to and including 2018.

Deferred tax liabilities of RMB27,211,000 (2012: RMB21,108,000) as at 31 December 2013 have not been recognised for the withholding and other taxation that would be payable on the unremitted earnings of certain subsidiaries in the PRC, of RMB272,110,000 at 31 December 2013 (2012: RMB211,077,000) as such amounts will be permanently reinvested.

#### 24. INVENTORIES

	Group	
	2013	2012
	RMB'000	RMB'000
Raw materials	58,150	52,480
Finished goods	73,910	100,689
	132,060	153,169



### Notes to the Financial Statements

31 December 2013

#### 25. TRADE RECEIVABLES

Trade receivables are non-interest bearing and are generally on terms of 30 to 90 days. They are recognised at their original invoice amounts which represent their fair values at initial recognition.

The ageing analysis of trade receivables based on invoice dates as at the reporting date is as follows:

	Group	
	2013	2012
	RMB'000	RMB'000
Within 30 days	62,341	69,447
31 – 60 days	12,181	12,683
61 –90 days	3,443	4,687
91 – 120 days	641	258
Over 120 days	2,365	1,046
	80,971	88,121

Before accepting any new customer, the Group will assess the potential customer's credit quality and set credit limits for that customer. Limits attributed to customers are reviewed once a year. Further details on the Group's credit policy are set out in note 39.

Impairment losses in respect of trade receivables are recorded using an allowance account unless the Group is satisfied that recovery of the amount is remote, in which case the impairment loss is written off against trade receivables directly or the trade receivables are written-off against the allowance account if impairment losses on that trade receivables have been recorded in the allowance account previously. No allowance was made for the years ended 31 December 2013 and 2012.

The ageing analysis of trade receivables that are not impaired is as follows:

	Group		
	2013	2012	
	RMB'000	RMB'000	
Neither past due nor impaired	63,406	71,798	
Not more than 3 months past due	14,935	15,278	
3 to 6 months past due	1,323	551	
6 to 12 months past due	1,307	494	
	80,971	88,121	

Trade receivables that were neither past due nor impaired related to a wide range of customers for whom were no recent history of default.





31 December 2013

#### 25. TRADE RECEIVABLES (CONTINUED)

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Trade receivables that were past due but not impaired related to a number of customers that have a good track record with the Group. Based on past experience, management believes that no impairment allowance is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable. The Group does not hold any collateral over these balances.

The maximum exposure to credit risk for trade receivables at the reporting date by geographic region is:

	Group	
	2013	2012
	RMB'000	RMB'000
PRC	49,183	47,956
Japan	18,282	14,581
Europe	12,056	24,694
Others	1,450	890
	80,971	88,121

As at 31 December 2013, none of the Group's trade receivables were pleged against the Group's bank borrowings. As at 31 December 2012, certain of the Group's trade receivables of RMB42,000,000 were pledged against certain of the Group's bank borrowings (note 32).

#### 26. PREPAYMENTS, OTHER RECEIVABLES AND DEPOSITS

	Group		Company	
	2013 RMB′000	2012 RMB'000	2013 RMB'000	2012 RMB'000
Prepayments	27,739	31,097	-	-
Other receivables and deposits <sup>#</sup>	12,417	26,251	95	95
	40,156	57,348	95	95

<sup>#</sup> The balances mainly represent rental deposits and advance payments to various suppliers.

#### 27. AMOUNTS DUE FROM SUBSIDIARIES

The amounts due are non-trade in nature, unsecured, interest free and repayable on demand.



### Notes to the Financial Statements

31 December 2013

#### 28. LONG-TERM RECEIVABLES

	Group		
	2013	2012	
	RMB'000	RMB'000	
Long-term receivables	8,570	-	
Portion classified as current assets	(3,523)		
	5,047	_	

As at 31 December 2013, the balance represented the amounts due from Chongqing Kangda which are interest-free and unsecured. Out of the long-term receivables of RMB8,570,000 as at 31 December 2013, a total amount of RMB3,523,000, RMB2,523,000 and RMB2,524,000 are repayable on or before 31 December 2014, 31 December 2015 and 31 December 2016 respectively.

#### 29. CASH AND CASH EQUIVALENTS AND PLEDGED DEPOSITS

	Group	)	Compa	ny
	2013	2012	2013	2012
	RMB'000	RMB'000	RMB'000	RMB'000
Short-term deposits	124,810	93,000	_	_
Cash and bank balances	314,577	329,102	271	5,419
	439,387	422,102	271	5,419
Deposits pledged for bills payables and				
bank loans (note 30 and 32)	(70,000)	(51,403)	-	
	369,387	370,699	271	5,419

The Group had cash and bank balances and pledged deposits denominated in RMB amounting to approximately RMB430,024,000 as at 31 December 2013 (2012: RMB410,999,000) which were deposited with banks in the PRC. RMB is not freely convertible into foreign currencies. Under the PRC Foreign Exchange Control Regulations and Administration of Settlement, Sales and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for foreign currencies through banks that are authorised to conduct foreign exchange business.

The bank balances earn interest at floating rates based on daily bank deposit rates. The short-term deposits are made for varying periods between one week and two months and earn interest at 1.49% (2012: 1.49%) per annum as at 31 December 2013.



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#### 30. TRADE AND BILLS PAYABLES

Trade payables are non-interest bearing and are normally settled on terms of 60 days. Bills payables are non-interest bearing, secured by the pledged deposits (note 29) and are normally settled on terms of 180 days.

	Group	
	2013	2012 RMB'000
	RMB'000	
Trade payables	102,808	126,707
Bills payables	40,000	49,000
	142,808	175,707

The ageing analysis of trade and bills payables as at the reporting date is as follows:

	Group	
	2013	2012
	RMB'000	RMB'000
Within 60 days	103,171	143,788
61 – 90 days	19,444	9,595
91 – 120 days	7,526	6,665
Over 120 days	12,667	15,659
	142,808	175,707

#### 31. ACCRUED LIABILITIES AND OTHER PAYABLES

	Group	b	Compa	ny
	2013	2012	2013	2012
	RMB'000	RMB'000	RMB'000	RMB'000
Accrued liabilities	39,972	33,637	487	468
Other payables <sup>#</sup>	43,512	49,944	-	
	83,484	83,581	487	468

<sup>#</sup> The balances mainly represent receipt in advance from customers and payables of certain construction costs.

#### 32. INTEREST – BEARING BANK BORROWINGS

	Group	
	2013 RMB'000	2012 RMB'000
Interest-bearing bank borrowings Classified as current liabilities	567,000	589,000
Classified as non-current liabilities	58,000	_

### Notes to the Financial Statements

31 December 2013

#### 32. INTEREST – BEARING BANK BORROWINGS (CONTINUED)

As at 31 December 2013, the Group's interest-bearing bank borrowings were repayable as follows:

	Group	
	2013 RMB'000	2012 RMB'000
Portion of term loans from banks due for repayable within one year	567,000	589,000
Portion of term loans from banks repayable in the second year	8,000	-
Portion of term loans from banks repayable in the third to fifth years, inclusive	30,000	-
Portion of term loans from banks repayable beyond five years	20,000	
	625,000	589,000

Total secured interest-bearing bank borrowings as at 31 December 2013 are approximately RMB320,000,000 (2012: RMB325,000,000).

As at 31 December 2013 and 2012, the Group's interest-bearing bank borrowings are guaranteed by certain related parties of the Group and secured against pledge of certain of the Group's property, plant and equipment (note 15), land use rights (note 16), trade receivables (note 25) and pledged deposits (note 29).

The Group's interest-bearing bank borrowings as at 31 December 2013 bear interests ranging from 6.00% to 7.87% (2012: 6.00% to 7.87%) per annum.

#### 33. AMOUNT DUE TO A RELATED PARTY

The related party is a company in which Mr. Gao Sishi and Mr. Gao Yanxu, Directors of the Company, have beneficial interest.

The amount due is non-trade in nature, unsecured, interest free and repayable on demand.

#### 34. DEFERRED GOVERNMENT GRANTS

	Group	
	2013	2012
	RMB'000	RMB'000
At the beginning of the year	16,138	13,915
Additions	1,650	3,760
Disposal of subsidiaries (note 38)	(3,328)	-
Recognised as income during the year (note 7)	(1,459)	(1,537)
At the end of the year	13,001	16,138
Portion classified as current liabilities	(1,337)	(1,537)
Non-current portion	11,664	14,601

During the year, the Group received certain government subsidies with an aggregate amount of RMB1,650,000 (2012: RMB3,760,000). The grants were mainly received from the Finance Bureau of Chongqing City (重慶市財政局) (2012: Jiaonan City (胶南市財政局)) for the purpose of acquiring production facilities and information system. Since the Group fulfilled the conditions attaching to the government grants, the Group recognised the government grants as deferred income over the expected useful lives of the relevant assets of 10 to 20 years.



31 December 2013

#### 35. SHARE CAPITAL

Ordinary shares of HK\$0.25 each	Number of shares (000	<b>Amount</b> HK\$'000
Authorised: At 31 December 2013 and 2012	2,000,000	500,000
<b>Issued and fully paid:</b> At 31 December 2013 and 2012	432,948	108,237

The issued and fully paid share capital is equivalent to approximately RMB112,176,000 as at 31 December 2013 and 2012.

#### 36. **RESERVES**

		Group	
		2013	2012
	Notes	RMB'000	RMB'000
Share premium		257,073	257,073
Merger reserve	(a)	(41,374)	(41,374)
Capital redemption reserve	(b)	2,374	2,374
Other reserves	(C)	43,812	44,158
Retained profits		302,093	295,715
	_	563,978	557,946
		Company	,
		2013	2012
	Notes	RMB'000	RMB'000
Share premium		257,073	257,073
Merger reserve	(a)	6,143	6,143
Capital redemption reserve	(b)	2,374	2,374
Accumulated losses		(55,100)	(51,454)
		210,490	214,136

#### (a) Merger reserve

The merger reserve of the Group represents the difference between the nominal value of the share capital of the subsidiaries acquired and the nominal value of the share capital of the Company issued in exchange thereof as a result of a restructuring exercise of the Group in 2006.

The merger reserve of the Company represents the difference between the net tangible asset value of the subsidiaries acquired and the nominal value of the share capital of the Company issued in exchange thereof as a result of the Group's restructuring exercise in 2006.

#### (b) Capital redemption reserve

The capital redemption reserve of the Group represents the nominal value of the share capital of the Company repurchased and cancelled.



### Notes to the Financial Statements

31 December 2013

#### 36. RESERVES (CONTINUED)

#### (c) Other reserves

In accordance with the relevant laws and regulations of the PRC, the subsidiaries of the Company established in the PRC are required to transfer 10% of its profit after taxation determined in accordance with the accounting regulations in the PRC to the other reserve until the reserve balance reaches 50% of the respective registered capital of the PRC subsidiaries. Such reserve may be used to reduce any losses incurred or for capitalisation as paid-up capital of the PRC subsidiaries.

During the previous years, the subsidiaries of the Company established in the PRC has discretionarily transferred 5% of its profit after taxation prepared in accordance with the accounting regulations in the PRC to the public welfare reserve. The use of the public welfare reserve is restricted to capital expenditure for employees' facilities. This public welfare reserve is non-distributable except upon liquidation of the PRC subsidiaries. No public welfare reserve had been provided since financial year ended 31 December 2006.

#### 37. COMMITMENTS

#### (a) Operating lease commitments

Except for the prepaid premium for land leases (note 16), the Group leases certain of its land and buildings and office premises under operating lease arrangements. Leases for land and buildings and office premises are for terms ranging from 10 to 30 years.

The total future minimum lease payments under non-cancellable operating leases, which the Group is a leasee, are as follows:

#### As lessee

	Group	
	2013	2012
	RMB'000	RMB'000
Within one year	12,223	8,714
In the second to fifth years	43,867	45,093
After the fifth year	53,652	55,121
	109,742	108,928

#### (b) Capital commitments

Capital commitments not provided for in the financial statements were as follows:

	Group	
	2013	2012
	RMB'000	RMB'000
Contracted but not provided for		
in respect of:		
Purchase of property, plant,		
equipment	7,953	13,134





31 December 2013

#### 38. DISPOSAL OF SUBSIDIARIES

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During the year, the Group disposed 51% equity interest in Gaomi Kangda Liuhe Feed Co., Limited and 60% equity interest in Chongqing Kangda, which are engaged in trading of feed products and breeding and sales of rabbits respectively.

2012

The net assets of these subsidiaries at the dates of disposal were as follows:

	2013
	RMB'000
Property, plant and equipment	10,160
Deferred tax assets	433
Inventories	5,093
Biological assets	614
Trade and other receivables	4,650
Cash and cash equivalents	739
Trade and other payables	(13,985)
Deferred government grants	(3,328)
Tax payables	(161)
Other reserves	(346)
Non-controlling interests	(2,125)
	1,744
Gain on disposal of subsidiaries	1,316
Total consideration	3,060
	2013
	RMB'000
Satisfied by:	
Cash	3,060
Net cash inflow arising on disposal:	
Cash consideration	3,060
Cash and bank balances disposed of	(739)
	2,321



### Notes to the Financial Statements

31 December 2013

#### 39. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS

The Group is exposed to financial risks through its use of financial instruments in its ordinary course of operations. The financial risks included market risk (including foreign currency risk and interest rate risk), credit risk and liquidity risk. The Group does not have written risk management policies and guidelines. However, the board of directors of the Company meets periodically to analyse and formulate measures to manage the Group's exposure to the financial risk, including principally changes in interest rates and currency exchange rates.

Generally, the Group employs a conservative strategy regarding its risk management. As the Group's exposure to market risk is kept at a minimum level, the Group has not used any derivatives or other instruments for hedging purposes. The Group does not hold or issue derivative financial instruments for trading purposes.

#### (a) Categories of financial assets and liabilities

The categories of financial assets and financial liabilities included in the statements of financial position and the headings in which they are included are as follows:

	Group	
	2013	2012
	RMB'000	RMB'000
Financial assets		
Loans and receivables		
– Long-term receivables	8,570	-
– Trade receivables	80,971	88,121
– Other receivables	12,256	17,029
<ul> <li>Cash and bank balances (including pledged deposits)</li> </ul>	439,387	422,102
	541,184	527,252
Financial liabilities		
At amortised cost	142.000	175 707
- Trade and bills payables	142,808	175,707
<ul> <li>Accrued liabilities and other payables</li> </ul>	83,484	83,581 589,000
<ul> <li>Interest-bearing bank borrowings</li> <li>Amount due to a related party</li> </ul>	625,000	38,891
- Amount due to a related party	23,517	160'05
	874,809	887,179
	Company	1
	2013	2012
	RMB'000	RMB'000
Financial assets		
Loans and receivables		
<ul> <li>Amounts due from subsidiaries</li> </ul>	238,641	237,117
– Other receivables	95	95
– Cash and bank balances	271	5,419
	239,007	242,631
Financial liabilities		
At amortised cost		
– Accrued liabilities	487	468



#### **39.** FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

#### (b) Interest rate risk

Interest rate risk relates to the risk that the fair value or cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group borrows both loans issued at fixed and floating interest rates. Exposure to floating interest rate presents when there are unexpected adverse interest rate movements. The Group's policy is to manage its interest rate risk, working within an agreed framework, to ensure that there are no unduly exposures to significant interest rate movements and rates are approximately fixed when necessary. The policies to manage interest rate risk have been followed by the Group since prior years.

#### (i) Interest rate profile

The following tables detail the interest rate profile of the Group's and the Company's financial instruments at the reporting date:

	Group			
	Weighted average			
	effective inter		Carrying a	
	2013	2012	2013	2012
	%	%	RMB'000	RMB'000
Variable rate instruments				
Financial assets				
Bank balances	0.29%	0.39%	314,550	277,439
Financial liabilities				
Interest-bearing bank borrowings	7.45%	7.39%	229,000	200,000
Fixed rate instruments				
Financial assets				
Time deposits	1.49%	1.49%	124,810	93,000
Financial liabilities				
Interest-bearing bank borrowings	6.00%	6.66%	396,000	389,000
		Compa	any	
	Weighted ave effective inter		<b>C</b>	
		2012	Carrying ai 2013	
	2013 %	2012	2013 RMB'000	2012
	%	%		RMB'000
Variable rate instruments				
Financial assets	0.010/	0.010/	271	E 41.4
Bank balances	0.01%	0.01%	271	5,414



### Notes to the Financial Statements

39. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

#### (b) Interest rate risk (Continued)

#### (ii) Interest rate sensitivity analysis

The following tables illustrate the sensitivity of the profit for the year and equity to a reasonably possible change in interest rates of +0.5% and -0.5% (2012: +0.5% and -0.5%), with effect from the beginning of the year. These changes are considered to be reasonably possible based on observation of current market conditions. The calculations are based on the Group's and the Company's financial instruments held at each reporting date. All other variables are held constant. There is no impact on other components of consolidated equity in response to the possible change in interest rates.

		Group		
	2013		2012	
	RMB'000	)	RMB'000	)
	+0.5%	-0.5%	+0.5%	-0.5%
Effect on profit for the year and				
retained earnings	428	(428)	300	(300)
		Compan	у	
	2013		2012	
	RMB'000	)	RMB'000	)
	+0.5%	-0.5%	+0.5%	-0.5%
Effect on loss for the year and				
accumulated losses	1	(1)	27	(27)

#### (c) Credit risk

Credit risk refers to the risk that the counterparty to a financial instrument would fail to discharge its obligation under the terms of the financial instrument and cause a financial loss to the Group. The Group's exposure to credit risk mainly arises from granting credit to customers in the ordinary course of its business.

The Group continuously monitors defaults of customers and other counterparties, identified either individually or by group, and incorporates this information into its credit risk controls. Where available at reasonable cost, external credit ratings and/or reports on customers and other counterparties are obtained and used. The Group's policy is to deal only with creditworthy counterparties. The credit policy has been followed by the Group since prior years.

The Group's management considers that all the above financial assets that are not impaired for each of the reporting dates under review are of good credit quality, including those that are past due.

None of the Group's financial assets are secured by collateral or other credit enhancements.

In respect of trade and other receivables, the Group is not exposed to any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics. The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are reputable banks with high quality external credit ratings.





#### Notes to the Financial Statements 31 December 2013

#### **39.** FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

#### (d) Foreign currency risk

Currency risk refers to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Group is exposed to foreign currency risk primarily through sales and purchases that are denominated in a currency other than the functional currency of the Group entities to which they related. The currencies giving rise to this risk are mainly Euro, United States dollar ("USD"), Japanese yen ("JPY"), Singapore dollar ("SGD") and Hong Kong dollar ("HK\$").

The Group reviews its foreign currency exposures regularly and does not consider its foreign exchange risk to be significant. The policy to manage foreign currency risk has been followed by the Group since prior years.

#### (i) Foreign currency risk exposure

The following tables detail the Group's and the Company's exposures at the reporting date to foreign currency risk from the financial assets and financial liabilities denominated in a currency other than the functional currency to which the Group entities relate:

		Group		
USD RMB'000	EURO RMB'000	2013 JPY RMB'000	SGD RMB'000	HK\$ RMB'000
15,002	11,786	3,280	-	-
9,236	1	-	5	120
24,238	11,787	3,280	5	120
4,964	74	-	-	-
		Group 2012		
USD RMB'000	EURO RMB'000	JPY RMB'000	SGD RMB'000	HK\$ RMB'000
29,337	8,087	1,812	-	-
10,385	583	-	27	108
39,722	8,670	1,812	27	108
	RMB'000         15,002         9,236         24,238         4,964         USD RMB'000         29,337         10,385         39,722	RMB'000       RMB'000         15,002       11,786         9,236       1         24,238       11,787         4,964       74         USD RMB'000       EURO RMB'000         29,337       8,087         10,385       583         39,722       8,670	USD RMB'000         EURO RMB'000         2013 JPY RMB'000           15,002         11,786         3,280           9,236         1         -           24,238         11,787         3,280           4,964         74         -           USD RMB'000         EURO RMB'000         Group 2012 2012           USD RMB'000         EURO RMB'000         JPY RMB'000           29,337         8,087         1,812           10,385         583         -	USD RMB'000         EURO RMB'000         JPY RMB'000         SGD RMB'000           15,002         11,786         3,280         -           9,236         1         -         5           24,238         11,787         3,280         5           4,964         74         -         -           USD RMB'000         EURO RMB'000         JPY SGD RMB'000         SGD RMB'000           29,337         8,087         1,812         -           10,385         583         -         27           39,722         8,670         1,812         27



#### Notes to the Financial Statements 31 December 2013

#### 39. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

#### (d) Foreign currency risk (Continued)

Foreign currency risk exposure (Continued) (i)

	Company 2013			
	USD RMB′000	SGD RMB'000	HK\$ RMB′000	
<i>Financial assets</i> Cash and bank balances	250	5	16	
		Company 2012		
	USD RMB'000	SGD RMB'000	HK\$ RMB'000	
<i>Financial assets</i> Cash and bank balances	5,408	8	3	

Apart from the above, all the Group's and the Company's financial assets and liabilities are denominated in RMB.

#### *(ii)* Foreign currency sensitivity analysis

The following table indicates the approximate change in the Group's and the Company's profit for the year and equity in response to a 5% appreciation in the individual Group entities' functional currencies against the respective foreign currencies. There is no impact on other components of consolidated equity in response to the general increase in the following foreign currency rates.

			Group 2013		
	USD RMB'000	EURO RMB'000	JPY RMB'000	SGD RMB'000	HK\$ RMB'000
Effect on profit for the year and	964	586	164		6
retained earnings	904	500	104	_	0
			Group 2012		
	USD	EURO	JPY	SGD	HK\$
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Effect on profit for the year and					
retained earnings	1,232	325	41	1	4



#### **39. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)**

#### (d) Foreign currency risk (Continued)

(ii) Foreign currency sensitivity analysis (Continued)

			Compa	iny		
		2013			2012	
	USD RMB'000	SGD RMB'000	HK\$ RMB′000	USD RMB'000	SGD RMB'000	HK\$ RMB'000
Effect on loss for the year and						
accumulated losses	13	-	-	270	-	-

A weakening of the above foreign currencies against RMB at each reporting date would have had the equal but opposite effect to the amounts shown above, on the basis that all other variables remain constant.

#### (e) Liquidity risk

Liquidity risk relates to the risk that the Group and the Company will not be able to meet its obligations associated with its financial liabilities that are settled by delivering cash or financial asset. The Group and the Company are exposed to liquidity risk in respect of settlement of trade payables and its financing obligations, and also in respect of its cash flow management.

As disclosed in note 3(b) to the financial statements, the Group's current liabilities has exceeded its current assets by RMB80.2 million as at 31 December 2013. The liquidity of the Group is primarily dependent on its ability to maintain adequate cash inflow from operations to meet its obligations as they fall due, and on its ability to obtain external financing. Further details are set out in note 3(b) to the financial statements. Subsequent to reporting date, the Group successfully renewed bank borrowings of RMB50 million upon maturity of these bank borrowings. In addition, subsequent to reporting date, the Group also obtained written confirmation from one of the Group's major bankers, which confirmed to renew certain bank borrowings, in aggregate of up to RMB170,000,000, to the Group for another year upon the maturity of the bank borrowings. The Directors of the Company have also carried out a detailed review of the cash flow projection of the Group for the next 12 months from the reporting date. The Directors are of the opinion that the assumptions which are included in the cash flow projection are reasonable. Based on above, the Directors have determined that adequate liquidity exists to finance its working capital and financing activities of the Group for that period.

The cash flow management of all operating entities is centralised, including the raising of funds to cover expected cash demands. The Group's policy is to regularly monitor current and expected liquidity requirements, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term.

The maturity analysis for bank borrowings is prepared based on the scheduled repayment dates.

	Group	
	2013	2012
	RMB'000	RMB'000
Repayable within one year	567,000	589,000
Repayable in the second year	8,000	-
Repayable in the third to fifth years, inclusive	30,000	_
Repayable beyond five years	20,000	
	625,000	589,000

The liquidity policy has been followed by the Group since prior years.



#### Notes to the Financial Statements 31 December 2013

#### 39. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

#### (e) Liquidity risk (Continued)

As at 31 December 2013 and 2012, the maturity analysis of the Group's financial assets, based on the contracted undiscounted maturity, and the maturity profile of the Group's financial liabilities, based on the contracted undiscounted payments, are summarised below:

		2013	Group	2012	1
	Within 6	2015		Within	-
	months or	6 to 12	After	6 months or	6 to 12
	on demand	months	1 year	on demand	months
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Non-derivative financial assets:					
Long-term receivables	-	3,523	5,047	-	-
Trade receivables	80,971	-	-	88,121	-
Other receivables	12,256	-	-	17,029	-
Cash and bank balances (including					
pledged deposits)	439,316	-		422,102	-
	532,543	3,523	5,047	527,252	
Non-derivative financial liabilities: Interest-bearing bank borrowings Trade and bills payables	290,320 142,808	266,342 -	70,131	359,979 175,707	246,939
Accrued liabilities and				00 504	
other payables	83,484	-	-	83,581	-
Amount due to a related party -	23,517	-		38,891	-
	540,129	266,342	70,131	658,158	246,939
			Compa	iny	
		2013		2012	
		Within		Within	
	6 m	onths or	6 to 12	6 months or	6 to 12
				1	and a second large
	on	demand	months	on demand	months

Non-derivative financial assets:				
Amounts due from subsidiaries	238,641	-	237,117	-
Cash and bank balances	271	-	5,419	-
	238,912	-	242,536	_
Non-derivative financial liabilities: Accrued liabilities and other payables	487	-	468	-

#### (f) Fair value

The fair value of the Group's financial assets and liabilities as at 31 December 2013 are not materially different from their carrying amounts because of the immediate or short term maturity of these financial instruments.





31 December 2013

#### 40. CAPITAL MANAGEMENT

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholders value. The Company does not have policy to monitor capital risk as it is a wholly-owned subsidiary with the Group.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the current and previous years.

The Group monitors capital using a gearing ratio, which is total debts divided by total capital. Total debts are calculated as the sum of bank borrowings and amount due to a related party as shown in the consolidated statement of financial position. Total capital is calculated as total equity attributable to the Company's owners, as shown in the consolidated statement of financial position. The Group aims to maintain the gearing ratio at a reasonable level.

	Group	Group		
	2013	2012		
	RMB'000	RMB'000		
Interest-bearing bank borrowings	625,000	589,000		
Amount due to a related party	23,517	38,891		
Total debts	648,517	627,891		
Equity attributable to the Company's owners	676,154	670,122		
Total debts to equity ratio	96%	94%		

Subsidiaries of the Group established in the PRC are required to contribute and maintain a non-distributable statutory reserve fund whose utilisation is subject to certain restrictions as set out in the relevant regulations in the PRC. These externally imposed capital requirements have been complied with by the Group for the years ended 31 December 2013 and 2012.



### Notes to the Financial Statements

31 December 2013

#### 41. SIGNIFICANT RELATED PARTY TRANSACTIONS

(a) In addition to the transactions and balances disclosed elsewhere in the financial statements, the following transactions were carried out with related parties:

	Notes	2013 RMB'000	2012 RMB'000
Sales to related parties	(i)	1,259	584
Purchases from related parties	(ii)	1,498	-
Rental expenses paid to related parties	(iii)	644	27
Guarantees given by the related parties in connection with bank loans granted to the Group	(iv)	250,000	150,000
Key management personnel compensation			
Short term employee benefits of Directors and other members of key management	_	1,562	2,332

Notes:

(b)

- (i) Sales to related parties were made to related parties of which Mr. Gao Sishi, Mr. Gao Yanxu, Mr. An Fengjun and Mr. Zhang Qi have beneficial interest. These sales were made in the ordinary course of business with reference to the terms negotiated between the Group and these related parties.
- (ii) Purchases from related companies were mainly construction materials from related parties of which Mr. Gao Shishi, Mr. Gao Yanxu, Mr. An Fengjun and Mr. Zhang Qi have beneficial interest. These purchases were made in the ordinary course of business with reference to the terms negotiated between the Group and these related parties.
- (iii) Rental expenses paid to related companies, of which Mr. Gao Sishi, Mr. Gao Yanxu, Mr. An Fengjun and Mr. Zhang Qi were shareholders and/or directors, were made according to the terms of the lease agreements.
- (iv) The Group's bank borrowings (note 32) were guaranteed by the related parties, of which Mr. Gao Sishi and Mr. Gao Yanxu were also shareholders and directors.



Authorised share capital: Issued and fully paid up capital: No. of issued shares: Class of shares: Voting rights: Treasury Shares: HK\$500,000,000 HK\$108,237,000 432,948,000 Ordinary shares Ordinary share of HK\$0.25 each One vote per share Nil

#### DISTRIBUTION OF SHAREHOLDINGS (SINGAPORE REGISTER)

	No of			
Size of Shareholdings	Shareholders	%	No of Shares	%
1 – 999	-	0.00	_	0.00
1,000 – 10,000	521	47.58	3,772,000	9.50
10,001 – 1,000,000	572	52.24	27,563,000	69.41
1,000,001 and above	2	0.18	8,374,000	21.09
Total	1,095	100.00	39,709,000	100.00

#### SUBSTANTIAL SHAREHOLDERS

(As recorded in the Register of Substantial Shareholders)

	Direct Interest	%	Deemed Interest	%
Can Sinhi	166 740 000	20.51		
Gao Sishi	166,740,000	38.51	-	-
Zensho Holdings Co., Ltd	47,715,000	11.02	-	-
Proven Choice Group Limited	26,260,000	6.07	-	-
Wang Lin Jia	-	-	26,260,000	6.07

Note:

1. Proven Choice Group Limited is an investment company incorporated in the BVI. It is wholly-owned by Mr Wang Lin Jia who is not related to any of the Directors or substantial shareholders.

#### **TWENTY LARGEST SHAREHOLDERS AS AT 13 MARCH 2014**

No.	Name	No. of Shares	%
1		5 722 000	1.4.4.4
	PHILLIP SECURITIES PTE LTD	5,732,000	14.44
2	DBS VICKERS SECURITIES (S) PTE LTD	2,642,000	6.65
3	TEH KIU CHEONG	1,000,000	2.52
4	MAYBANK KIM ENG SECURITIES PTE LTD	746,000	1.88
5	LOW WOO SWEE @ LOH SWEE TECX	646,000	1.63
6	TAN ENG CHUA EDWIN	576,000	1.45
7	PATRICK TAN CHOON HOCK	575,000	1.45
8	KOH YEOW KOON	500,000	1.26
9	SERENE LEE SIEW KIN	415,000	1.05
10	OCBC SECURITIES PRIVATE LTD	405,000	1.02
11	TAN MENG HOR	400,000	1.01
12	CIMB SECURITIES (SINGAPORE) PTE LTD	353,000	0.89
13	LIM & TAN SECURITIES PTE LTD	345,000	0.87
14	CITIBANK NOMINEES SINGAPORE PTE LTD	320,000	0.80
15	CITIBANK CONSUMER NOMINEES PTE LTD	300,000	0.75



### Statistics of Shareholdings as at 13 March 2014

No.	Name	No. of Shares	%
16	TAN CHENG HWEE	300,000	0.75
17	TAN TIEN SENG	300,000	0.75
18	LEE POH CHEONG	230,000	0.58
19	UOB KAY HIAN PTE LTD	193,000	0.49
20	CHIAM TEE CHYE	182,000	0.46
		16,160,000	40.70

Authorised share capital:	HK\$500,000,000
Issued and fully paid up capital:	HK\$108,237,000
No. of issued shares:	432,948,000 Ordinary shares
Class of shares:	Ordinary share of HK\$0.25 each
Voting rights:	One vote per share
Treasury Shares:	Nil

#### DISTRIBUTION OF SHAREHOLDINGS (HONG KONG REGISTER)

Size of Shareholdings	No of Shareholders	%	No of Shares	%
1 – 999	6	9.52	500	0.00
1,000 – 10,000	13	20.64	45,500	0.01
10,001 – 1,000,000	34	53.97	3,378,000	0.86
1,000,001 and above	10	15.87	389,815,000	99.13
Total	63	100.00	393,239,000	100.00

#### **TWENTY LARGEST SHAREHOLDERS AS AT 13 MARCH 2014**

No.	Name	No. of Shares	%
1	SUN HUNG KAI INVESTMENT SERVICES LTD	166,760,000	42.41
2	PHILLIP SECURITIES (HONG KONG) LTD	71,106,000	18.08
3	VICTORY SECURITIES CO LTD	40,530,000	10.31
4	DBS VICKERS (HONG KONG) LTD	39,313,000	10.00
5	CITIBANK N.A.	31,381,000	7.98
6	DAIWA CAPITAL MARKETS HONG KONG LTD	22,230,000	5.65
7	YUANTA SECURITIES (HONG KONG) CO LTD	13,482,000	3.43
8	BANK OF CHINA (HONG KONG) LTD	1,484,000	0.38
9	THE HONGKONG AND SHANGHAI BANKING	1,386,000	0.35
10	CHIEF SECURITIES LTD	1,143,000	0.29
11	KGI SECURITIES (HONG KONG) LTD	526,000	0.13
12	BUSINESS SECURITIES LTD	480,000	0.12
13	BOOM.COM LTD	376,000	0.10
14	BOCI SECURITIES LTD	336,000	0.09
15	TOYO SECURITIES ASIA LTD	276,000	0.07
16	ICBC (ASIA) SECURITIES LTD	160,000	0.04
17	HAITONG INTERNATIONAL SECURITIES CO LTD	156,000	0.04
18	TARZAN STOCK & SHARES LTD	120,000	0.03
19	HANG SENG SECURITIES LTD	96,000	0.02
20	WING HANG BANK LTD	96,000	0.02
		391,437,000	99.54



### Notice of Annual General Meeting

**NOTICE IS HEREBY GIVEN** that the Annual General Meeting of CHINA KANGDA FOOD COMPANY LIMITED (the **"Company"**) will be held at RELC International Hotel, Tanglin 2, Level 1, 30 Orange Grove Road, Singapore 258352 on Wednesday, 30 April 2014 at 9.30 am for the following purposes:

#### AS ORDINARY BUSINESS

1. To receive and adopt the Directors' Report and the Audited Financial Statements of the Company for the year ended 31 December 2013 together with the Auditors' Report thereon.

#### (Resolution 1)

2. To re-elect the following Directors retiring pursuant to Bye-laws 86(1) & 85(6) of the Company's Bye-laws:

Mr Gao Sishi	(Retiring under Bye-Law 86(1))	(Resolution 2)
Mr Gao Yanxu	(Retiring under Bye-Law 86(1))	(Resolution 3)
Mr An Fengjun	(Retiring under Bye-Law 85(6))	(Resolution 4)

Mr Gao Sishi will, upon re-election as a Director of the Company, remain as a member of the Remuneration Committee.

Mr Gao Yanxu will, upon re-election as a Director of the Company, remain as a member of the Nominating Committee.

3. To approve the payment of Directors' fees of S\$108,000 (equivalent to RMB540,000) for the year ended 31 December 2013 (2012: S\$130,000, equivalent to RMB640,000).

#### (Resolution 5)

4. To re-appoint BDO Limited, Certified Public Accountants, Hong Kong ("**BDO**") as auditors of the Company to satisfy the Main Board Listing Rules of the Stock Exchange of Hong Kong Limited and to re-appoint BDO LLP, Public Accountants and Chartered Accountants, Singapore ("**BDO LLP**") as auditors to act jointly and severally with BDO for the purpose of compliance with Rule 712 of the Listing Manual of the Singapore Exchange Securities Trading Limited and to authorise the Directors to fix their remuneration.

#### (Resolution 6)

5. To transact any other ordinary business which may properly be transacted at an Annual General Meeting.

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### Notice of Annual General Meeting

#### **AS SPECIAL BUSINESS**

To consider and if thought fit, to pass the following resolution as Ordinary Resolution:

#### 6. SHARE ISSUE MANDATE

That authority be given to the Directors of the Company to issue shares ("**Shares**") whether by way of rights, bonus or otherwise, and/or make or grant offers, agreements or options (collectively, "**Instruments**") that might or would require Shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into Shares at any time and upon such terms and conditions and to such persons as the Directors may, in their absolute discretion, deem fit provided that:

- (a) the aggregate number of Shares (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed fifty percent (50%) of the total number of issued Shares (excluding treasury shares) in the capital of the Company at the time of the passing of this Resolution, of which the aggregate number of Shares and convertible securities to be issued other than on a pro rata basis to all shareholders of the Company shall not exceed twenty percent (20%) of the total number of issued Shares (excluding treasury shares) in the capital of the Company;
- (b) for the purpose of determining the aggregate number of Shares that may be issued under sub-paragraph (a) above, the total number of issued shares (excluding treasury shares) shall be based on the total number of issued shares (excluding treasury shares) of the Company as at the date of the passing of this Resolution, after adjusting for:
  - (i) new shares arising from the conversion or exercise of convertible securities;
  - (ii) new shares arising from exercising share options or vesting of Share awards outstanding or subsisting at the time this Resolution is passed; and
  - (iii) any subsequent bonus issue, consolidation or subdivision of shares;
- (c) Such authority shall, unless revoked or varied by the Company in general meeting, continue in force (i) until the conclusion of the Company's next Annual General Meeting or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier or (ii) in the case of shares to be issued in accordance with the terms of convertible securities issued, made or granted pursuant to this Resolution, until the issuance of such shares in accordance with the terms of such convertible securities;

See Explanatory Notes (i) and (ii)

(Resolution 7)

By Order of the Board

Fong William Company Secretary

31 March 2014





### Notice of Annual General Meeting

#### Explanatory Notes to Resolutions to be passed -

- (i) The Ordinary Resolution 7 proposed in item 6 above, if passed, will empower the Directors from the date of the above Meeting until the date of the next Annual General Meeting, to allot and issue Shares and convertible securities in the Company up to an amount not exceeding fifty percent (50%) of the total number of issued shares (excluding treasury shares) in the capital of the Company, of which up to twenty percent (20%) may be issued other than on a pro rata basis.
- (ii) IMPORTANT: Notwithstanding the passing of the Ordinary Resolution 7 proposed in item 6 above, the Company shall from time to time comply with the relevant requirements under the Hong Kong Listing Rules in relation to issuance of securities, in particular, Rules 7.19, 13.36 and 13.36(5) thereof.

#### Notes:

- 1. A member entitled to attend and vote at the meeting is entitled to appoint not more than two proxies to attend and vote in his/her stead. A proxy need not be a member of the Company.
- 2. A member who wishes to appoint a proxy should complete the attached Shareholder Proxy Form. Thereafter, the proxy form must be lodged at the office of the Company's branch share registrar, Tricor Investor Services Limited, at 26th Floor, Tesbury Centre, 28 Queen's Road East, Wanchai, Hong Kong (for Hong Kong Shareholders), or the Company's Singapore Share Transfer Agent, B.A.C.S. Private Limited, at 63 Cantonment Road, Singapore 089758 (for Singapore Shareholders), not less than forty-eight (48) hours before the time appointed for the meeting.
- 3. If the member is a corporation, the instrument appointing a proxy must be executed under seal or the hand of its duly authorised officer or attorney.
- 4. A Depositor (as defined in Section 130A of the Companies Act, Chapter 50 of Singapore) (the "Singapore Companies Act") whose name appears in the Depository Register (as defined in Section 130A of the Singapore Companies Act) of the Company and who is unable to attend personally but wishes to appoint a nominee to attend and vote on his behalf, or if such Depositor is a corporation, should complete the depositor proxy form under seal or the hand of its duly authorised officer or attorney and lodge the same at the office of the Company's Singapore Share Transfer Agent, B.A.C.S. Private Limited, at 63 Cantonment Road, Singapore 089758 not later than 48 hours before the time appointed for the meeting.