

If you are in any doubt as to the action you should take, you should consult your stockbroker, bank manager, solicitor, accountant, tax adviser or other professional adviser immediately.

Unless otherwise defined, capitalised terms appearing on the cover of this Appendix bear the same meanings as defined in this Appendix.

This Appendix has been made available on SGXNET and BBR Holdings (S) Ltd's (the "**Company**") website and may be accessed at the URL <http://www.bbr.com.sg>. A printed copy of this Appendix will NOT be despatched to Shareholders. The purpose of this Appendix is to provide information to the Shareholders relating to the proposed renewal of the Share Purchase Mandate (each term as defined herein) to be tabled at the Annual General Meeting of the Company to be held by way of electronic means on 26 April 2021 at 4.00 p.m..

If you have sold or transferred all your ordinary shares in the capital of the Company, you should immediately inform the purchaser or transferee or the bank, stockbroker or agent through whom the sale or transfer was effected for onward notification to the purchaser or transferee, that this Appendix (together with the Annual Report, Notice of AGM and accompanying Proxy Form) may be accessed at the Company's website at <http://www.bbr.com.sg> and SGXNET.

The Singapore Exchange Securities Trading Limited assumes no responsibility for the correctness of any of the statements made, reports contained or opinions expressed in this Appendix.



BBR HOLDINGS (S) LTD

(Company Registration No.: 199304349M)
(Incorporated in the Republic of Singapore)

**APPENDIX TO THE NOTICE OF ANNUAL GENERAL MEETING
DATED 6 APRIL 2021**

IN RELATION TO

THE PROPOSED RENEWAL OF THE SHARE PURCHASE MANDATE

Registered Office: 50 Changi South Street 1, BBR Building, Singapore 486126

DEFINITIONS

In this Appendix, the following definitions shall apply throughout unless the context otherwise requires:

Companies, Organisations and Agencies

"BBS"	:	BBR Holding AG
"Company"	:	BBR Holdings (S) Ltd
"Group"	:	The Company and its subsidiaries
"SGX-ST"	:	Singapore Exchange Securities Trading Limited
"SIC"	:	Securities Industry Council of Singapore

General

"AGM" or "Annual General Meeting"	:	Annual General Meeting of the Company to be held by way of electronic means on 26 April 2021 at 4.00 p.m.
"Annual Report"	:	The annual report of the Company for the financial year ended 31 December 2020
"Appendix"	:	This Appendix to the Notice of AGM dated 6 April 2021 convening the 27 th AGM to be held by way of electronic means on 26 April 2021
"Board"	:	The board of Directors of the Company as at the Latest Practicable Date
"Companies Act"	:	The Companies Act, Chapter 50 of Singapore, as amended or modified from time to time
"Directors"	:	The directors of the Company for the time being
"EPS"	:	Earnings per Share
"FY2020"	:	Financial year ended 31 December 2020
"Latest Practicable Date"	:	29 March 2021, being the latest practicable date prior to the electronic dissemination of this Appendix
"Listing Manual"	:	The listing manual of the SGX-ST, as amended or modified from time to time
"LPS"	:	Loss per Share
"Market Day"	:	A day on which the SGX-ST is open for trading in securities
"NAV"	:	Net asset value
"Notice of AGM"	:	The notice of AGM as set out on pages 145 to 150 of the Annual Report
"SFA"	:	The Securities and Futures Act, Chapter 289 of Singapore, as amended or modified from time to time

DEFINITIONS

"Share Purchase Mandate"	:	The mandate to authorise the Directors to exercise all powers of the Company to purchase or otherwise acquire its issued Shares on the terms of such mandate
"Shareholders"	:	Registered holders of Shares, except that where the registered holder is the Depository, the term "Shareholders" shall, in relation to such Shares, mean the persons named as Depositors in respect of the number of Shares standing to the credit of their names in the Depository Register
"Share(s)"	:	Ordinary share(s) in the share capital of the Company
"Substantial Shareholder"	:	A person who has an interest in one or more voting shares in the Company and the total votes attached to such Share(s) is not less than 5% of the total votes attached to all the voting shares (excluding treasury shares) in the Company
"Take-over Code"	:	The Singapore Code on Take-overs and Mergers, as amended or modified from time to time
"treasury shares"	:	Shares purchased or otherwise acquired by the Company pursuant to the Share Purchase Mandate and held by the Company in accordance with Sections 76H to 76K of the Companies Act

Currencies, units and others

"S\$" and "cents"	:	Singapore dollars and cents respectively
"%" or "per cent."	:	Per centum or percentage

The terms "**Depositor**", "**Depository**" and "**Depository Register**" shall have the meanings ascribed to them respectively in Section 81SF of the SFA.

The term "**subsidiary**" shall have the meaning ascribed to it in Section 5 of the Companies Act.

The term "**subsidiary holdings**" shall have the meaning ascribed to it in the Listing Manual.

Words importing the singular shall, where applicable, include the plural and vice versa and words importing the masculine gender shall, where applicable, include the feminine and neuter genders and vice versa. References to persons shall include corporations.

Any reference in this Appendix to any statute or enactment is a reference to that statute or enactment for the time being amended or re-enacted. Any word defined under the Companies Act, the SFA, the Listing Manual, the Take-over Code or any modification thereof and used in this Appendix shall have the meaning assigned to it under the Companies Act, the SFA, the Listing Manual, the Take-over Code or any modification thereof, as the case may be, unless otherwise provided.

Any reference to a time of day and date in this Appendix is a reference to Singapore time and date, respectively, unless otherwise stated. Any reference to currency set out in this Appendix is a reference to S\$ unless otherwise stated.

Any discrepancies in figures included in this Appendix between the amounts shown and the totals thereof are due to rounding. Accordingly, figures shown as totals in this Appendix may not be an arithmetic aggregation of the figures that precede them.

Rajah & Tann Singapore LLP has been appointed as the Singapore legal adviser to the Company in relation to the Proposed Renewal of the Share Purchase Mandate.

LETTER TO SHAREHOLDERS

BBR HOLDINGS (S) LTD

(Company Registration No.: 199304349M)
(Incorporated in the Republic of Singapore)

Board of Directors

Prof. Yong Kwet Yew (*Independent Non-Executive Chairman*)
Tan Kheng Hwee Andrew (*Executive Director and Chief Executive Officer*)
Voon Yok Lin (*Executive Director*)
Bruno Sergio Valsangiacomo (*Non-Executive Director*)
Marcel Poser (*Non-Executive Director*)
Luk Ka Lai Carrie (*Independent Director*)
Soh Gim Teik (*Independent Director*)
Voon Chet Chie (*Alternate Director to Voon Yok Lin*)
Romano William Fanconi (*Alternate Director to Marcel Poser*)

Registered Office

50 Changi South Street 1
BBR Building
Singapore 486126

6 April 2021

To: The Shareholders of **BBR Holdings (S) Ltd**

Dear Sir / Madam

1. INTRODUCTION

We refer to Ordinary Resolution 8 set out in the Notice convening the 27th AGM to be held by way of electronic means on 26 April 2021 to seek Shareholders' approval for the proposed renewal of the Share Purchase Mandate.

The purpose of this Appendix is to provide Shareholders with the relevant information relating to, and the rationale for, the above-mentioned proposal to be tabled at the 27th AGM and to seek Shareholders' approval at the 27th AGM for the same. The Notice of AGM is set out on pages 145 to 150 of the Annual Report.

This Appendix has been prepared solely for the purpose set out herein and may not be relied upon by any persons (other than Shareholders) or for any other purpose.

The SGX-ST assumes no responsibility for the correctness of any of the statements made, reports contained or opinions expressed in this Appendix.

2. THE PROPOSED RENEWAL OF THE SHARE PURCHASE MANDATE

2.1 Background

At the 26th AGM of the Company held on 23 June 2020, Shareholders had approved the renewal of the Share Purchase Mandate to enable the Company to purchase or otherwise acquire issued Shares. The rationale for, and the authority and limitations on, the Share Purchase Mandate were set out in the Appendix to the Notice of AGM dated 3 June 2020 convening the 26th AGM.

The existing Share Purchase Mandate will expire on the date of the forthcoming 27th AGM to be held by way of electronic means on 26 April 2021. Accordingly, Shareholders' approval is being sought for the renewal of the Share Purchase Mandate at the 27th AGM.

2.2 Shares Purchased or Acquired in the Previous 12 Months

The Company has not purchased or acquired any Shares in the previous 12 months preceding the Latest Practicable Date.

2.3 Rationale for the Renewal of the Share Purchase Mandate

The renewal of the Share Purchase Mandate will give the Company the flexibility to undertake purchases or acquisitions of its issued Shares during the period when the Share Purchase Mandate is in force, if and when circumstances permit. Such purchases or acquisitions of Shares provide the Company and its Directors with an easy mechanism to facilitate the return of surplus cash over and above the Company's ordinary requirements in an expedient, efficient and cost-effective manner and may, depending on market conditions and funding arrangements at the time, allow the Company and its Directors to better manage the Company's capital structure with a view to enhancing the EPS and/or NAV per share of the Group. The purchases or acquisitions of Shares may, in appropriate circumstances, also help to mitigate short-term market volatility in the Company's share price, offset the effects of short-term speculation and bolster Shareholders' confidence.

The Directors will decide whether to effect the purchases or acquisitions of the Shares after taking into account the prevailing market conditions, the financial position of the Group and other relevant factors.

2.4 Terms of the Proposed Share Purchase Mandate

The authority and limitations placed on the purchases or acquisitions of Shares by the Company under the Share Purchase Mandate (if renewed at the 27th AGM), are substantially the same as those previously approved by Shareholders at the 26th AGM, and are summarised below:

2.4.1 *Maximum Number of Shares*

Only Shares which are issued and fully paid up may be purchased or acquired by the Company.

The total number of Shares that may be purchased or acquired by the Company shall not exceed 10% of the total number of Shares (excluding subsidiary holdings and any Shares which are held as treasury shares) in issue as at the date of the 27th AGM at which the renewal of the Share Purchase Mandate is approved.

2.4.2 *Duration of Authority*

Purchases or acquisitions of Shares by the Company may be made, at any time and from time to time, on and from the date of the 27th AGM at which the renewal of the Share Purchase Mandate is approved up to the earliest of:

- (a) the date on which the next AGM is held or required by law to be held;
- (b) the date on which purchases or acquisitions of Shares are carried out to the full extent mandated; or
- (c) the date on which the authority conferred by the Share Purchase Mandate is revoked or varied by the Company in general meeting.

2.4.3 Manner of Purchases or Acquisitions of Shares

Purchases or acquisitions of Shares by the Company may be made by way of:

- (a) an on-market purchase transacted through the SGX-ST's trading system, through one or more duly licensed stockbrokers appointed by the Company for the purpose ("**Market Purchase**"); and/or
- (b) an off-market purchase in accordance with an equal access scheme as defined in Section 76C of the Companies Act ("**Off-Market Purchase**").

In an Off-Market Purchase, the Directors may impose such terms and conditions, which are not inconsistent with the Share Purchase Mandate, the Constitution of the Company, the Listing Manual, the Companies Act and other applicable laws and regulations, as they consider fit in connection with or in relation to an equal access scheme or schemes.

Under the Companies Act, an equal access scheme must satisfy all the following conditions:

- (a) the offers under the scheme are to be made to every person who holds shares to purchase or acquire the same percentage of their shares;
- (b) all of those persons have a reasonable opportunity to accept the offers made to them; and
- (c) the terms of all the offers are the same except that there shall be disregarded:
 - (i) differences in consideration attributable to the fact that the offers relate to shares with different accrued dividend entitlements;
 - (ii) differences in consideration attributable to the fact that the offers relate to shares with different amounts remaining unpaid; and
 - (iii) differences in the offers introduced solely to ensure that each person is left with a whole number of shares.

Under the Listing Manual, in making an Off-Market Purchase, a listed company must issue an offer document to all shareholders containing, *inter alia*, the following information:

- (a) the terms and conditions of the offer;
- (b) the period and procedures for acceptances;
- (c) the reasons for the proposed share purchases;
- (d) the consequences, if any, of share purchases by the listed company that will arise under the Take-over Code or other applicable take-over rules;
- (e) whether the share purchases, if made, could affect the listing of the listed company's equity securities on the SGX-ST;
- (f) details of any share purchases made by the listed company in the previous 12 months (whether by way of Market Purchases or Off-Market Purchases), giving the total number of shares purchased, the purchase price per share or the highest and lowest prices paid for the purchases, where relevant, and the total consideration paid for the purchases; and
- (g) whether the shares purchased by the listed company will be cancelled or kept as treasury shares.

2.4.4 **Maximum Purchase Price**

The purchase price (excluding brokerage, stamp duties, applicable goods and services tax and other related expenses) to be paid for the Shares will be determined by the Directors, provided that such purchase price must not exceed:

- (a) in the case of a Market Purchase, 105% of the Average Closing Price (as defined hereinafter); and
- (b) in the case of an Off-Market Purchase, 120% of the Average Closing Price (as defined hereinafter),

("Maximum Price") in either case, excluding related expenses of the purchase or acquisition.

For the above purposes:

"Average Closing Price" means the average of the Closing Market Prices of the Shares over the last five Market Days on the SGX-ST, on which transactions in the Shares were recorded, immediately preceding the day of the Market Purchase by the Company or, as the case may be, the date of the making of the offer pursuant to the Off-Market Purchase, and deemed to be adjusted for any corporate action that occurs during such five-Market Day period and the day of the Market Purchase or, as the case may be, the date of the making of the offer pursuant to the Off-Market Purchase;

"Closing Market Price" means the last dealt price for a Share transacted through the SGX-ST's trading system as shown in any publication of the SGX-ST or other sources; and

"date of the making of the offer" means the day on which the Company announces its intention to make an offer for the purchase or acquisition of Shares from Shareholders, stating the purchase price (which shall not be more than the Maximum Price calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase.

2.5 **Status of Purchased or Acquired Shares: Held in Treasury or Cancelled**

Any Shares purchased or acquired pursuant to the Share Purchase Mandate will be dealt with in such manner as may be permitted by the Companies Act.

Under the Companies Act, any Share purchased or acquired by the Company shall be deemed to be cancelled immediately on purchase or acquisition (and all rights and privileges attached to that Share shall expire on cancellation), unless such Share is held by the Company in treasury in accordance with Sections 76H to 76K of the Companies Act.

2.5.1 **Treasury Shares**

Under the Companies Act, Shares purchased or acquired by the Company may be held or dealt with as treasury shares. Certain provisions on treasury shares under the Companies Act are summarised below:

- (a) Maximum Holdings: The aggregate number of Shares held by the Company as treasury shares shall not at any time exceed 10% of the total number of Shares in issue at that time. In the event that the aggregate number of treasury shares held by the Company exceeds the aforesaid limit, the Company shall dispose of or cancel the excess treasury shares within six months from the day the aforesaid limit is first exceeded.

LETTER TO SHAREHOLDERS

- (b) Voting and Other Rights: The Company cannot exercise any right in respect of the treasury shares. In particular, the Company cannot exercise any right to attend or vote at meetings and for the purposes of the Companies Act, the Company shall be treated as having no right to vote and the treasury shares shall be treated as having no voting rights.

In addition, no dividend may be paid, and no other distribution (whether in cash or otherwise) of the Company's assets (including any distribution of assets to members of the Company on a winding up) may be made, to the Company in respect of treasury shares. However, the allotment of shares as fully paid bonus shares in respect of the treasury shares is allowed. A subdivision or consolidation of any treasury share into treasury shares of a smaller amount is allowed so long as the total value of the treasury shares after the subdivision or consolidation is the same as before.

- (c) Disposal or Cancellation: Where Shares are held as treasury shares, the Company may at any time:
- (i) sell the treasury shares (or any of them) for cash;
 - (ii) transfer the treasury shares (or any of them) for the purposes of or pursuant to any share scheme, whether for employees, directors or other persons;
 - (iii) transfer the treasury shares (or any of them) as consideration for the acquisition of shares in or assets of another company or assets of a person;
 - (iv) cancel the treasury shares (or any of them); or
 - (v) sell, transfer or otherwise use the treasury shares for such other purposes as the Minister for Finance may by order prescribe.

In addition, under the Listing Manual, an immediate announcement must be made of any sale, transfer, cancellation and/or use of treasury shares. Such announcement must include details such as (i) the date of the sale, transfer, cancellation and/or use of such treasury shares, (ii) the purpose of such sale, transfer, cancellation and/or use of such treasury shares, (iii) the number of treasury shares which have been sold, transferred, cancelled and/or used, (iv) the number of treasury shares before and after such sale, transfer, cancellation and/or use, (v) the percentage of the number of treasury shares against the total number of issued shares outstanding (of the same class as the treasury shares) which are listed before and after such sale, transfer, cancellation and/or use and (vi) the value of the treasury shares if they are used for a sale or transfer, or cancelled.

2.5.2 ***Purchased or Acquired Shares Cancelled***

Under the Companies Act, where Shares purchased or acquired by the Company are cancelled, the Company shall:

- (a) reduce the amount of its share capital where the Shares were purchased or acquired out of the capital of the Company;
- (b) reduce the amount of its profits where the Shares were purchased or acquired out of the profits of the Company; or
- (c) reduce the amount of its share capital and profits proportionately where the Shares were purchased or acquired out of both the capital and the profits of the Company,

by the total amount of the purchase price paid by the Company for the Shares cancelled.

Shares which are cancelled will be automatically delisted by the SGX-ST, and certificates (if any) in respect thereof will be cancelled and destroyed by the Company as soon as reasonably practicable following such cancellation. The total number of issued Shares will be diminished by the number of Shares purchased or acquired by the Company and which are cancelled and not held as treasury shares.

2.6 Source of Funds

In purchasing or acquiring its Shares, the Company may only apply funds legally available for such purchase or acquisition as provided in the Constitution of the Company and in accordance with applicable laws in Singapore.

The Companies Act permits any purchase or acquisition of shares to be made out of a company's capital or profits so long as the company is solvent. For this purpose, a company is "solvent" if at the time of the payment, the following conditions are satisfied:

- (a) there is no ground on which the company could be found to be unable to pay its debts;
- (b) if:
 - (i) it is intended to commence winding up of the company within the period of 12 months immediately after the date of the payment, the company will be able to pay its debts in full within the period of 12 months after the date of commencement of the winding up; or
 - (ii) it is not intended so to commence winding up, the company will be able to pay its debts as they fall due during the period of 12 months immediately after the date of the payment; and
- (c) the value of the company's assets is not less than the value of its liabilities (including contingent liabilities) and will not, after the proposed purchase or acquisition, become less than the value of its liabilities (including contingent liabilities).

The Company intends to use the Group's internal resources, or external loans and borrowings or a combination of both to finance its purchases or acquisitions of Shares pursuant to the Share Purchase Mandate. The amount of funding required for the Company to purchase or acquire Shares under the Share Purchase Mandate will depend on, *inter alia*, the aggregate number of Shares purchased or acquired and the consideration paid at the relevant time.

The Board does not propose to exercise the Share Purchase Mandate in a manner and to such an extent that would materially and adversely affect the working capital requirements, the gearing levels of the Group and the financial position of the Group taken as a whole.

2.7 Financial Effects

The financial effects on the Company and the Group arising from purchases or acquisitions of Shares which may be made pursuant to the Share Purchase Mandate will depend on, *inter alia*, the aggregate number of Shares purchased or acquired, the price paid for such Shares, whether the purchase or acquisition is made out of capital or profits of the Company and whether the Shares purchased or acquired are held in treasury or cancelled. The financial effects on the Company and the Group, based on the audited financial statements of the Company and the Group for FY2020, are prepared based on the assumptions set out below.

2.7.1 Purchase or Acquisition of Shares made out of Capital or Profits

Where the purchase or acquisition of Shares is made out of profits, the purchase price paid by the Company for the Shares will correspondingly reduce the profits available for distribution as dividends by the Company. Where the purchase or acquisition of Shares is made out of capital, the profits available for the distribution as dividends by the Company will not be reduced. For the purposes of preparing the financial effects below, the Company has excluded brokerage, stamp duties, applicable goods and services tax and other related expenses from the purchase price paid by the Company for the Shares.

2.7.2 Number of, and Maximum Price paid for, Shares Purchased or Acquired

As at the Latest Practicable Date, the Company has a total of 322,388,218 Shares in issue (excluding treasury shares) and has no subsidiary holdings. Further, as at the Latest Practicable Date, 2,322,200 Shares are held by the Company as treasury shares.

Based on 322,388,218 Shares in issue (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date (and assuming that no further Shares are issued and no further Shares are purchased or acquired and held by the Company as treasury shares on or prior to the forthcoming AGM), the purchase or acquisition by the Company of up to the maximum limit of 10% of the total number of its issued Shares (excluding treasury shares and subsidiary holdings) will result in the purchase or acquisition by the Company of up to 32,238,821 Shares.

(a) Where Shares purchased or acquired are cancelled

The financial effects of the purchase or acquisition of Shares by the Company made entirely out of capital or profits and where such Shares are cancelled are based on the purchase or acquisition of 32,238,800 Shares (rounded down to the nearest 100 Shares).

In the case of Market Purchases by the Company and assuming that the Company purchases or acquires 32,238,800 Shares at the Maximum Price of S\$0.163 for each Share (being the price equivalent to 105% of the Average Closing Price of the Shares over the last five Market Days on the SGX-ST, on which transactions in the Shares were recorded, immediately preceding the Latest Practicable Date), the maximum amount of funds required for the purchase or acquisition of 32,238,800 Shares is approximately S\$5.3 million.

In the case of Off-Market Purchases by the Company and assuming that the Company purchases or acquires 32,238,800 Shares at the Maximum Price of S\$0.187 for each Share (being the price equivalent to 120% of the Average Closing Price of the Shares over the last five Market Days on the SGX-ST, on which transactions in the Shares were recorded, immediately preceding the Latest Practicable Date), the maximum amount of funds required for the purchase or acquisition of 32,238,800 Shares is approximately S\$6.0 million.

(b) Where Shares purchased or acquired are held as treasury shares

As stated in section 2.5.1 of this Appendix, the aggregate number of Shares held by the Company as treasury shares shall not at any time exceed 10% of the total number of Shares in issue at that time. On the basis of the aforesaid limit and that the Company holds 2,322,200 Shares as treasury shares as at the Latest Practicable Date, the maximum number of Shares which can be purchased or acquired by the Company and be held as treasury shares is 30,148,800 (rounded down to the nearest 100 Shares), representing approximately 9.35% of the total number of Shares in issue (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date.

In the case of Market Purchases by the Company and assuming that the Company purchases or acquires 30,148,800 Shares at the Maximum Price of S\$0.163 for each Share (being the price equivalent to 105% of the Average Closing Price of the Shares over the last five Market Days on the SGX-ST, on which transactions in the Shares were recorded, immediately preceding the Latest Practicable Date), the maximum amount of funds required for the purchase or acquisition of 30,148,800 Shares is approximately S\$4.9 million.

In the case of Off-Market Purchases by the Company assuming that the Company purchases or acquires 30,148,800 Shares at the Maximum Price of S\$0.187 for each Share (being the price equivalent to 120% of the Average Closing Price of the Shares over the last five Market Days on the SGX-ST, on which transactions in the Shares were recorded, immediately preceding the Latest Practicable Date), the maximum amount of funds required for the purchase or acquisition of 30,148,800 Shares is approximately S\$5.6 million.

(c) Source of funds

As the Company has insufficient cash and cash equivalents as at 31 December 2020 to purchase or acquire the relevant maximum number of Shares, the financial effects below are prepared on the basis that the Company will first utilise all its cash and cash equivalents and after which, it will utilise the financial resources of its subsidiaries through borrowings within the Group for any shortfall in the cash amount that is needed to purchase or acquire the relevant maximum number of Shares.

2.7.3 Illustrative Financial Effects

It is not possible for the Company to realistically calculate or quantify the financial effects of Share purchases or acquisitions that may be made pursuant to the Share Purchase Mandate as the resultant effect would depend on, *inter alia*, the aggregate number of Shares purchased or acquired, the price paid for such Shares, whether the purchase or acquisition is made out of capital or profits and whether the Shares purchased or acquired are held in treasury or cancelled.

Purely for illustrative purposes only, based on the audited financial statements of the Company and the Group for FY2020, the assumptions stated above and assuming the purchases or acquisitions of Shares by the Company are funded solely from internal resources, the effects of such purchases or acquisitions of Shares by way of Market Purchases and Off-Market Purchases on the financial positions of the Company and the Group under each of the following Scenarios A to D described below are as follows:

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(1) Market Purchases

As at 31 December 2020 (audited)	GROUP				
	Before Share Purchase	After Share Purchase			
		Scenario A	Scenario B	Scenario C	Scenario D
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Loss attributable to equity holders	(26,441)	(26,441)	(26,441)	(26,441)	(26,441)
Share capital	49,082	49,082	49,082	49,082	43,827
Reserves	46,399	46,399	46,399	41,144	46,399
Treasury shares	(566)	(5,480)	(5,480)	(566)	(566)
NAV	94,915	90,001	90,001	89,660	89,660
Non-controlling interests	(4,909)	(4,909)	(4,909)	(4,909)	(4,909)
Equity	90,006	85,092	85,092	84,751	84,751
Current assets	273,997	269,083	269,083	268,742	268,742
Current liabilities	89,802	89,802	89,802	89,802	89,802
Net current assets	184,195	179,281	179,281	178,940	178,940
Total loans and borrowings ¹	124,819	124,819	124,819	124,819	124,819
Cash & bank balances	53,566	48,652	48,652	48,311	48,311
Number of Shares (in '000) (excluding treasury shares)	322,388	292,239	292,239	290,149	290,149
Treasury shares (in '000)	2,322	32,471	32,471	2,322	2,322
<u>Financial Ratios</u>					
LPS – cents	(8.20)	(9.05)	(9.05)	(9.11)	(9.11)
NAV per Share – cents	29.44	30.80	30.80	30.90	30.90
Gearing ratio ² (times)	0.79	0.90	0.90	0.90	0.90
Current ratio ³ (times)	3.05	3.00	3.00	2.99	2.99

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As at 31 December 2020 (audited)	COMPANY				
	Before Share Purchase	After Share Purchase			
		Scenario A	Scenario B	Scenario C	Scenario D
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Loss attributable to equity holders	(4,019)	(4,019)	(4,019)	(4,019)	(4,019)
Share capital	49,082	49,082	49,082	49,082	43,827
Reserves	7,273	7,273	7,273	2,018	7,273
Treasury shares	(566)	(5,480)	(5,480)	(566)	(566)
NAV	55,789	50,875	50,875	50,534	50,534
Current assets	8,160	6,259	6,259	6,259	6,259
Current liabilities ⁴	10,713	13,726	13,726	14,067	14,067
Net current liabilities	(2,553)	(7,467)	(7,467)	(7,808)	(7,808)
Total loans and borrowings ¹	8,769	8,769	8,769	8,769	8,769
Cash & bank balances	1,901	-	-	-	-
Number of Shares (in '000) (excluding treasury shares)	322,388	292,239	292,239	290,149	290,149
Treasury shares (in '000)	2,322	32,471	32,471	2,322	2,322
Financial Ratios					
LPS – cents	(1.25)	(1.38)	(1.38)	(1.39)	(1.39)
NAV per Share – cents	17.30	17.41	17.41	17.42	17.42
Gearing ratio ² (times)	0.12	0.17	0.17	0.17	0.17
Current ratio ³ (times)	0.76	0.46	0.46	0.44	0.44

Notes:

- 1 Total loans and borrowings include bank borrowings and excludes loans from non-controlling interests.
- 2 Gearing ratio equals net debts (i.e. total loans and bank borrowings after deducting cash and bank balances) divided by equity.
- 3 Current ratio equals current assets divided by current liabilities.
- 4 See assumption stated in section 2.7.2(c) of this Appendix.

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- (a) Scenario A: Market Purchases of 30,148,800 Shares made entirely out of profits and held as treasury shares.

As illustrated under Scenario A in the tables above, such purchase of Shares will have the effect of reducing the working capital and NAV of the Company and of the Group by the dollar value of the Shares purchased. The consolidated NAV per Share of the Group as at 31 December 2020 will increase from 29.44 cents to 30.80 cents.

Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic LPS of the Group for FY2020 would be increased from 8.20 cents to 9.05 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

- (b) Scenario B: Market Purchases of 30,148,800 Shares made entirely out of capital and held as treasury shares.

As illustrated under Scenario B in the tables above, such purchase of Shares will have the effect of reducing the working capital and NAV of the Company and of the Group by the dollar value of the Shares purchased. The consolidated NAV per Share of the Group as at 31 December 2020 will increase from 29.44 cents to 30.80 cents.

Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic LPS of the Group for FY2020 would be increased from 8.20 cents to 9.05 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

- (c) Scenario C: Market Purchases of 32,238,800 Shares made entirely out of profits and cancelled.

As illustrated under Scenario C in the tables above, such purchase of Shares will have the effect of reducing the working capital and NAV of the Company and of the Group by the dollar value of the Shares purchased. The consolidated NAV per Share of the Group as at 31 December 2020 will increase from 29.44 cents to 30.90 cents.

Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic LPS of the Group for FY2020 would be increased from 8.20 cents to 9.11 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

- (d) Scenario D: Market Purchases of 32,238,800 Shares made entirely out of capital and cancelled.

As illustrated under Scenario D in the tables above, such purchase of Shares will have the effect of reducing the working capital and NAV of the Company and of the Group by the dollar value of the Shares purchased. The consolidated NAV per Share of the Group as at 31 December 2020 will increase from 29.44 cents to 30.90 cents.

Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic LPS of the Group for FY2020 would be increased from 8.20 cents to 9.11 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

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(2) Off-Market Purchases

As at 31 December 2020 (audited)	Before Share Purchase	GROUP			
		After Share Purchase			
		Scenario A	Scenario B	Scenario C	Scenario D
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Loss attributable to equity holders	(26,441)	(26,441)	(26,441)	(26,441)	(26,441)
Share capital	49,082	49,082	49,082	49,082	43,053
Reserves	46,399	46,399	46,399	40,370	46,399
Treasury shares	(566)	(6,204)	(6,204)	(566)	(566)
NAV	94,915	89,277	89,277	88,886	88,886
Non-controlling interests	(4,909)	(4,909)	(4,909)	(4,909)	(4,909)
Equity	90,006	84,368	84,368	83,977	83,977
Current assets	273,997	268,359	268,359	267,968	267,968
Current liabilities	89,802	89,802	89,802	89,802	89,802
Net current assets	184,195	178,557	178,557	178,166	178,166
Total loans and borrowings ¹	124,819	124,819	124,819	124,819	124,819
Cash & bank balances	53,566	47,928	47,928	47,537	47,537
Number of Shares (in '000) (excluding treasury shares)	322,388	292,239	292,239	290,149	290,149
Treasury shares (in '000)	2,322	32,471	32,471	2,322	2,322
<u>Financial Ratios</u>					
LPS – cents	(8.20)	(9.05)	(9.05)	(9.11)	(9.11)
NAV per Share – cents	29.44	30.55	30.55	30.63	30.63
Gearing ratio ² (times)	0.79	0.91	0.91	0.92	0.92
Current ratio ³ (times)	3.05	2.99	2.99	2.98	2.98

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COMPANY					
As at 31 December 2020 (audited)	Before Share Purchase	After Share Purchase			
		Scenario A	Scenario B	Scenario C	Scenario D
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Loss attributable to equity holders	(4,019)	(4,019)	(4,019)	(4,019)	(4,019)
Share capital	49,082	49,082	49,082	49,082	43,053
Reserves	7,273	7,273	7,273	1,244	7,273
Treasury shares	(566)	(6,204)	(6,204)	(566)	(566)
NAV	55,789	50,151	50,151	49,760	49,760
Current assets	8,160	6,259	6,259	6,259	6,259
Current liabilities ⁴	10,713	14,450	14,450	14,841	14,841
Net current liabilities	(2,553)	(8,191)	(8,191)	(8,582)	(8,582)
Total loans and borrowings ¹	8,769	8,769	8,769	8,769	8,769
Cash & bank balances	1,901	-	-	-	-
Number of Shares (in '000) (excluding treasury shares)	322,388	292,239	292,239	290,149	290,149
Treasury shares (in '000)	2,322	32,471	32,471	2,322	2,322
Financial Ratios					
LPS – cents	(1.25)	(1.38)	(1.38)	(1.39)	(1.39)
NAV per Share – cents	17.30	17.16	17.16	17.15	17.15
Gearing ratio ² (times)	0.12	0.17	0.17	0.18	0.18
Current ratio ³ (times)	0.76	0.43	0.43	0.42	0.42

Notes:

- 1 Total loans and borrowings include bank borrowings and excludes loans from non-controlling interests.
- 2 Gearing ratio equals net debts (i.e. total loans and bank borrowings after deducting cash and bank balances) divided by equity.
- 3 Current ratio equals current assets divided by current liabilities.
- 4 See assumption stated in section 2.7.2(c) of this Appendix.

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- (a) Scenario A: Off-Market Purchases of 30,148,800 Shares made entirely out of profits and held as treasury shares.

As illustrated under Scenario A in the tables above, such purchase of Shares will have the effect of reducing the working capital and NAV of the Company and of the Group by the dollar value of the Shares purchased. The consolidated NAV per Share of the Group as at 31 December 2020 will increase from 29.44 cents to 30.55 cents.

Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic LPS of the Group for FY2020 would be increased from 8.20 cents to 9.05 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

- (b) Scenario B: Off-Market Purchases of 30,148,800 Shares made entirely out of capital and held as treasury shares.

As illustrated under Scenario B in the tables above, such purchase of Shares will have the effect of reducing the working capital and NAV of the Company and of the Group by the dollar value of the Shares purchased. The consolidated NAV per Share of the Group as at 31 December 2020 will increase from 29.44 cents to 30.55 cents.

Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic LPS of the Group for FY2020 would be increased from 8.20 cents to 9.05 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

- (c) Scenario C: Off-Market Purchases of 32,238,800 Shares made entirely out of profits and cancelled.

As illustrated under Scenario C in the tables above, such purchase of Shares will have the effect of reducing the working capital and NAV of the Company and of the Group by the dollar value of the Shares purchased. The consolidated NAV per Share of the Group as at 31 December 2020 will increase from 29.44 cents to 30.63 cents.

Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic LPS of the Group for FY2020 would be increased from 8.20 cents to 9.11 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

- (d) Scenario D: Off-Market Purchases of 32,238,800 Shares made entirely out of capital and cancelled.

As illustrated under Scenario D in the tables above, such purchase of Shares will have the effect of reducing the working capital and NAV of the Company and of the Group by the dollar value of the Shares purchased. The consolidated NAV per Share of the Group as at 31 December 2020 will increase from 29.44 cents to 30.63 cents.

Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic LPS of the Group for FY2020 would be increased from 8.20 cents to 9.11 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

Shareholders should note that the financial effects set out above, based on the respective assumptions stated above, are purely for illustration purposes only and are not necessarily representative of future financial performance. In addition, the actual impact will depend on, *inter alia*, the actual number and price of Shares that may be purchased or acquired by the Company, whether the purchase or acquisition of Shares is made out of the profits or capital of the Company and whether the Shares purchased or acquired are held in treasury or cancelled.

Although the Share Purchase Mandate would authorise the Company to purchase up to 10% of the total number of the Company's issued Shares (excluding treasury shares and subsidiary holdings), the Company may not necessarily purchase or acquire or be able to purchase or acquire the entire 10% of the total number of the issued Shares (excluding treasury shares and subsidiary holdings) as mandated. In addition, the Company may cancel all or part of the Shares purchased or hold all or part of the Shares purchased in treasury. The Board would emphasise that it does not propose to exercise the Share Purchase Mandate to such an extent that would, or in circumstances that might, result in a material adverse effect on the financial position of the Company or the Group taken as a whole, or result in the Company being delisted from the SGX-ST.

2.8 Tax Implications

Shareholders who are in doubt as to their respective tax positions or any tax implications arising from the purchase or acquisition of Shares by the Company, including those who may be subject to tax in a jurisdiction outside Singapore, should consult their own professional advisers.

2.9 Listing Manual

2.9.1 *No Purchases during Price Sensitive Developments*

Whilst the Listing Manual does not expressly prohibit any purchase of shares by a listed company during any particular time or times, because the Company would be regarded as an "insider" in relation to any proposed purchase or acquisition of its issued Shares, the Company will not undertake any purchase or acquisition of Shares pursuant to the proposed Share Purchase Mandate at any time after a price sensitive development has occurred or has been the subject of a consideration and/or decision of the Board until the price sensitive information has been publicly announced.

In particular, in line with Rule 1207(19) of the Listing Manual, the Company will not purchase or acquire any Shares through Market Purchases or Off-Market Purchases during the period of one month immediately preceding the announcement of the Company's half year financial statements and full year financial statements.

2.9.2 *Listing Status of the Shares*

Under Rule 723 of the Listing Manual, a listed company shall ensure that at least 10% of the total number of issued Shares excluding treasury shares (excluding preference shares and convertible equity securities) in a class that is listed is at all times held by the public. The word "public" is defined in the Listing Manual as persons other than directors, chief executive officer, substantial shareholders, or controlling shareholders of the listed company or its subsidiaries, as well as the associates of such persons.

As at the Latest Practicable Date, there are approximately 176,305,666 Shares, representing approximately 54.69% of the total number of issued Shares (excluding treasury shares), held by the public. In the event that the Company purchases the maximum of 10% of the total number of issued Shares from public Shareholders, the percentage of the Company's public float would be reduced to approximately 49.65% of the total number of Shares in issue (excluding treasury shares and subsidiary holdings). Accordingly, the Board is of the view that there is, at present, a sufficient number of Shares in issue held by public Shareholders that would permit the Company to potentially undertake purchases or acquisitions of Shares through Market Purchases up to the full 10% limit pursuant to the Share Purchase Mandate without adversely affecting the listing status of the Shares on the SGX-ST, and that the number of Shares remaining in the hands of the public will not fall to such a level as to cause market illiquidity or adversely affect orderly trading of the Shares.

2.9.3 **Reporting Requirements**

The Listing Manual specifies that a listed company shall report all purchases or acquisitions of its shares to the SGX-ST not later than 9.00 a.m. (a) in the case of a Market Purchase, on the Market Day following the day of purchase or acquisition of any of its shares and (b) in the case of an Off-Market Purchase, on the second Market Day after the close of acceptances of the offer. Such announcement must include details of the date of the purchase, the total number of shares purchased, the number of shares cancelled, the number of shares held as treasury shares, the purchase price per share or the highest and lowest prices paid for such shares, as applicable, the total consideration (including stamp duties and clearing charges) paid or payable for the shares, the number of shares purchased as at the date of announcement (on a cumulative basis), the number of issued shares (excluding treasury shares and subsidiary holdings) after the purchase, the number of treasury shares held after the purchase and the number of subsidiary holdings after the purchase.

2.10 **Certain Take-over Code Implications Arising from the Proposed Share Purchase Mandate**

Certain take-over implications arising from the purchase or acquisition of Shares by the Company pursuant to the Share Purchase Mandate are summarised below:

2.10.1 **Obligation to Make a Take-over Offer**

If, as a result of any purchase or acquisition of Shares made by the Company under the Share Purchase Mandate, the proportionate interest of a Shareholder and persons acting in concert with him in the voting capital of the Company increases, such increase will be treated as an acquisition for the purposes of Rule 14 of the Take-over Code. Consequently, a Shareholder or group of Shareholders acting in concert could obtain or consolidate effective control of the Company and become obliged to make a take-over offer for the Company under Rule 14.

2.10.2 **Persons Acting in Concert**

Under the Take-over Code, persons acting in concert comprise individuals or companies who, pursuant to an agreement or understanding (whether formal or informal), co-operate, through the acquisition by any of them of shares in a company, to obtain or consolidate effective control of that company. Unless the contrary is established, the Take-over Code presumes, *inter alia*, the following individuals and companies to be acting in concert with each other:

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- (a) the following companies:
 - (i) a company;
 - (ii) the parent of (i);
 - (iii) the subsidiaries of (i);
 - (iv) the fellow subsidiaries of (i);
 - (v) the associated companies of any of (i) to (iv);
 - (vi) companies whose associated companies include any of (i) to (v); and
 - (vii) any person who has provided financial assistance (other than a bank in the ordinary course of business) to any of the above for the purchase of voting rights; and
- (b) a company with any of its directors (together with their close relatives and related trusts and companies controlled by any of the directors, their close relatives and related trusts).

For the above purpose, a company is an associated company of another company if the second-mentioned company owns or controls at least 20% but not more than 50% of the voting rights of the first-mentioned company.

2.10.3 ***Effect of Rule 14 and Appendix 2 of the Take-over Code***

The circumstances under which Shareholders, including Directors, and persons acting in concert with them, respectively, will incur an obligation to make a take-over offer as a result of a purchase or acquisition of Shares by the Company are set out in Rule 14 and Appendix 2 of the Take-over Code.

In general terms, the effect of Rule 14 and Appendix 2 is that unless exempted, Directors and persons acting in concert with them will incur an obligation to make a take-over offer under Rule 14 if, as a result of a purchase or acquisition of Shares by the Company:

- (a) the percentage of voting rights held by such Directors and their concert parties in the Company would increase to 30% or more; or
- (b) where the Directors and their concert parties together hold between 30% and 50% of the Company's voting rights, their voting rights would increase by more than 1% in any period of six months.

Under Appendix 2 of the Take-over Code, a Shareholder not acting in concert with the Directors will not be required to make a take-over offer under Rule 14 if, as a result of the Company purchasing or acquiring its Shares, the voting rights of such Shareholder would increase to 30% or more, or, if such Shareholder holds between 30% to 50% of the Company's voting rights, the voting rights of such Shareholder would increase by more than 1% in any period of six months. Such Shareholder need not abstain from voting in respect of the resolution authorising the Share Purchase Mandate.

Shareholders will be subject to the provisions of Rule 14 of the Take-over Code if they acquire voting Shares after the Company's purchase of its own Shares. For this purpose, an increase in the percentage of voting rights as a result of the Company's purchase of its own Shares will be taken into account in determining whether a Shareholder and persons acting in concert with him have increased their voting rights by more than 1% in any period of six months.

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Any Shares held by the Company as treasury shares shall be excluded from the calculation of the percentages of voting rights under the Take-over Code referred to above.

2.10.4 *Shareholding Interests of Directors*

Based on information in the Register of Directors' Shareholdings as at the Latest Practicable Date, the interests of the Directors in the Shares of the Company before and after the purchase or acquisition of Shares pursuant to the Share Purchase Mandate, on the basis that (a) the Company purchases the maximum of 10% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date, (b) there is no change in the number of Shares in which the Directors have an interest as at the Latest Practicable Date, (c) there are no further issue of Shares and (d) no further Shares are purchased or acquired and held by the Company as treasury shares and no Shares are held as subsidiary holdings on or prior to the 27th AGM, will be as follows:

Name of Director	Number of Shares Held			% Before Share Purchase	% After Share Purchase
	Direct Interest	Deemed Interest	Total Interest		
Prof. Yong Kwet Yew	-	-	-	-	-
Tan Kheng Hwee Andrew ⁽¹⁾	17,250,474	228,400	17,478,874	5.422	6.024
Voon Yok Lin	16,690,000	-	16,690,000	5.177	5.752
Bruno Sergio Valsangiacomo ⁽²⁾	-	85,632,978	85,632,978	26.562	29.513
Marcel Poser	-	-	-	-	-
Luk Ka Lai Carrie	-	-	-	-	-
Soh Gim Teik	-	-	-	-	-
Voon Chet Chie (Alternate Director to Voon Yok Lin)	-	-	-	-	-
Romano William Fanconi (Alternate Director to Marcel Poser)	80,000	-	80,000	0.025	0.028

Notes:

- (1) Mr Tan Kheng Hwee Andrew is deemed to have an interest in the Shares held by his wife, Ms Koh Peck Poh, Phyllis.
- (2) Mr Bruno Sergio Valsangiacomo is deemed to have an interest in the Shares held by BBRS by virtue of him together with his wife, Mrs Claudia Valsangiacomo-Brandestini, holding in aggregate not less than 20% of the voting shares of Tectus S.A.. See also Notes (2) and (3) under section 2.10.5 of this Appendix.

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2.10.5 *Shareholding Interests of Substantial Shareholders*

Based on information in the Register of Substantial Shareholders as at the Latest Practicable Date, the interests of the Substantial Shareholders in the Shares of the Company before and after the purchase or acquisition of Shares pursuant to the Share Purchase Mandate, on the basis that (a) the Company purchases or acquires the maximum of 10% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date, (b) there is no change in the number of Shares in which the Substantial Shareholders have an interest as at the Latest Practicable Date, (c) there are no further issue of Shares and (d) no further Shares are purchased or acquired and held by the Company as treasury shares no shares are held as subsidiary holdings on or prior to the 27th AGM, will be as follows:

Name of Substantial Shareholder	Number of Shares Held			% Before Share Purchase	% After Share Purchase
	Direct Interest	Deemed Interest	Total Interest		
BBS	85,632,978	-	85,632,978	26.562	29.513
Tectus S.A. ⁽¹⁾	-	85,632,978	85,632,978	26.562	29.513
Claudia Valsangiacomo-Brandestini ⁽²⁾	-	85,632,978	85,632,978	26.562	29.513
Bruno Sergio Valsangiacomo ⁽³⁾	-	85,632,978	85,632,978	26.562	29.513
Vesna Eckert-Brandestini ⁽²⁾	-	85,632,978	85,632,978	26.562	29.513
Nick Brandestini ⁽²⁾	-	85,632,978	85,632,978	26.562	29.513
Tan Kheng Hwee Andrew ⁽⁴⁾	17,250,474	228,400	17,478,874	5.422	6.024
Voon Yok Lin ⁽⁵⁾	16,690,000	-	16,690,000	5.177	5.752
Chiu Hong Keong or Khoo Yok Kee ⁽⁶⁾	26,160,700	40,000	26,200,700	8.127	9.030

Notes:

- (1) Tectus S.A. is deemed to have interests in the Shares held by BBS by virtue of its holding in aggregate not less than 20% of the voting shares of BBS.
- (2) Mrs Claudia Valsangiacomo-Brandestini, Ms Vesna Eckert-Brandestini and Mr Nick Brandestini are each deemed to have an interest in the Shares held by BBS by virtue of each of them holding not less than 20% of the voting shares of Tectus S.A.
- (3) Mr Bruno Sergio Valsangiacomo is deemed to have an interest in the Shares held by BBS by virtue of him together with his wife, Mrs Claudia Valsangiacomo-Brandestini, holding in aggregate not less than 20% of the voting shares of Tectus S.A.
- (4) The Shares of Mr Tan Kheng Hwee Andrew are held in the name of DBS Nominees Pte Ltd. He is deemed to have an interest in the Shares held by his wife, Ms Koh Peck Poh, Phyllis.
- (5) The Shares of Mr Voon Yok Lin are held in the name of Citibank Nominees Singapore Pte Ltd.
- (6) Mr Chiu Hong Keong or Ms Khoo Yok Kee are deemed to have an interest in the Shares held by their son, Mr Chiu Wei Wen.

2.10.6 ***Consequences of Share Purchases or Acquisitions by the Company***

As at the Latest Practicable Date, BBRS, a Substantial Shareholder of the Company and Mr Romano William Fanconi, the alternate Director to Mr Marcel Poser, together with certain persons acting in concert or presumed to be acting in concert with them (collectively, the "**BBRS Concert Parties**") own or control an aggregate of 85,712,978 Shares representing approximately 26.587% of the total voting rights of the Company as at the Latest Practicable Date.

Assuming that there is no change in the shareholding interests of the BBRS Concert Parties in the Company as at the Latest Practicable Date, the purchase or acquisition by the Company of the maximum of 32,238,821 Shares (being 10% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date) will result in an increase in the holdings of the BBRS Concert Parties in the Shares from approximately 26.587% to 29.541%.

Based on the Register of Directors' Shareholdings and the Register of Substantial Shareholders of the Company as at the Latest Practicable Date, the Directors are not aware of any Substantial Shareholder who would become obliged to make a mandatory take-over offer for the Company under Rule 14 of the Take-over Code in the event that the Company purchases or acquires the maximum of 32,238,821 Shares (being 10% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date) pursuant to the Share Purchase Mandate.

The statements herein do not purport to be a comprehensive or exhaustive description of all implications that may arise under the Take-over Code. Shareholders who are in doubt as to whether they would incur any obligation to make a take-over offer under the Take-over Code as a result of any purchase or acquisition of Shares by the Company pursuant to the Share Purchase Mandate are advised to consult their professional advisers and/or the SIC at the earliest opportunity.

3. DIRECTORS' RECOMMENDATION

The Directors are of the opinion that the proposed renewal of the Share Purchase Mandate is in the interests of the Company and, accordingly, they recommend that Shareholders **vote in favour** of the ordinary resolution in relation to the renewal of the Share Purchase Mandate to be proposed at the 27th AGM.

4. DIRECTORS' RESPONSIBILITY STATEMENT

The Directors of the Company collectively and individually accept full responsibility for the accuracy of the information given in this Appendix and confirm after making all reasonable enquiries that, to the best of their knowledge and belief, this Appendix constitutes full and true disclosure of all material facts about the proposed renewal of the Share Purchase Mandate and the Group, and the Directors are not aware of any facts the omission of which would make any statement in this Appendix misleading.

Where information in this Appendix has been extracted from published or otherwise publicly available sources or obtained from a named source, the sole responsibility of the Directors has been to ensure that such information has been accurately and correctly extracted from those sources and/or reproduced in this Appendix in its proper form and context.

5. DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the following documents are available for inspection at the registered office of the Company at 50 Changi South Street 1, BBR Building, Singapore 486126 during normal business hours from the date of this Appendix up to and including the date of the 27th AGM:

- (a) the Constitution of the Company; and
- (b) the Annual Report.

Yours faithfully,
For and on behalf of the Board of Directors of
BBR Holdings (S) Ltd

Tan Kheng Hwee Andrew
Executive Director and Chief Executive Officer