

Annexure A

Mr Alan Tang Yew Kuen's Present Principal Commitments (Including Directorships)

PRINCIPAL COMMITMENTS (DIRECTORSHIPS)		
No.	Company	Country
1	Frasers Hospitality Pte Ltd	Singapore
2	Fraser Residence Orchard Pte Ltd (formerly known as FH (China) Pte Ltd)	Singapore
3	Frasers Hospitality Holdings Pte Ltd (formerly known as FCL (Fraser) Pte Ltd)	Singapore
4	River Valley Apartments Pte Ltd	Singapore
5	Frasers Hospitality Loyalty Services Pte Ltd	Singapore
6	Frasers Hospitality Changi Investments Pte Ltd	Singapore
7	Frasers Hospitality Trustee Pte Ltd	Singapore
8	Frasers Hospitality Investments China Square Pte Ltd	Singapore
9	Frasers Hospitality China Square Trustee Pte Ltd	Singapore
10	Frasers Hospitality China Square Pte Ltd	Singapore
11	Frasers Hospitality Management Pte Ltd	Singapore
12	Frasers Hospitality Property Services Pte Ltd	Singapore
13	Fraser Suites Jakarta Pte Ltd (formerly known as FCL (Korea) Pte Ltd)	Singapore
14	Frasers Hospitality (Thailand) Ltd	Thailand
15	Excellent Esteem Ltd	Hong Kong
16	Beijing Fraser Suites Real Estate Management Co., Ltd	China
17	Fraser Place (Beijing) Property Management Co., Ltd	China
18	Frasers Hospitality Management Co Ltd., Shanghai	China
19	Frasers Hotel Management (Shanghai) Co., Ltd (formerly known as Modena Hospitality Management Co., Ltd (Shanghai))	China
20	Frasers Hospitality (Hong Kong) Limited	Hong Kong
21	Frasers Hospitality Japan Kabushiki Kaisha	Japan

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22	Frasers Hospitality Trustee (Melbourne) Pte. Ltd. (formerly known as FC Hotel Trustee Pte Ltd)	Singapore
23	Frasers Hospitality Frankfurt Investments Ltd	UK
24	Fairdace Limited	UK
25	Frasers Hospitality Changi City Pte. Ltd	Singapore
26	Frasers Town Hall Residences Operation Pty Ltd	Australia
27	Frasers Hospitality Australia Pty Ltd (previously known as Frasers Hospitality Sydney Investments Pty Ltd)	Australia
28	Ananke Holdings Pty Limited	Australia
29	Frasers Sydney ML Hotel Pty Ltd	Australia
30	Frasers Hospitality ML Pte Ltd	Singapore
31	BCH Hotel Investment Pte Ltd	Singapore
32	JBB Hotels Sdn. Bhd.	Malaysia
33	K.K. Shinkobe Holding	Japan
34	P I Hotel Management Limited	UK
35	Frasers Hospitality Australia Management Pty Ltd	Australia
36	Frasers Hospitality Holdings (Europe) Pte. Ltd. (formerly known as Frasers Hospitality Holdings Pte Ltd)	Singapore
37	Frasers Hospitality Europe Investments Pte Ltd	Singapore
38	Frasers Hospitality SPC 1 Limited	Jersey
39	Frasers Hospitality UK Holdings Limited	UK
40	Fraser Suites Dalian Company Limited 大连辉盛房地产开发经营有限公司	China
41	Frasers Sydney Wentworth Pty Ltd	Australia
42	Frasers Hospitality Holdings (Japan) Pte. Ltd.	Singapore
43	Frasers Hospitality Capri Ginza Pte. Ltd.	Singapore

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44	Frasers Hospitality Investments (Japan) 1 Pte. Ltd.	Singapore
45	Frasers Hospitality Investments (Japan) 2 Pte. Ltd	Singapore
46	Frasers Hospitality Capri Ginza TMK	Japan
PRINCIPAL COMMITMENTS (NON-DIRECTORSHIPS)		
1	Member of Hotel Innovation Committee, Singapore Hotel Association	