In accordance with the requirements of the Financial Conduct Authority in the United Kingdom, the following notifications of share transactions of Directors and persons closely associated with them, and a Person Discharging Managerial Responsibilities have been made on behalf of Jardine Matheson Holdings Limited:-

"**JARDINE MATHESON HOLDINGS LIMITED**

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (1)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Ben Keswick

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):

Price(s)	Volume(s)
US$62.3242	36,842

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 15 October 2025

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (2)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Sidney Keswick

2 Reason for the notification

a) Position/Status: A person closely associated with Ben Keswick, Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US$62.3242	3,442

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 15 October 2025

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (3)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Sylvie Keswick

2 Reason for the notification

a) Position/Status: A person closely associated with Ben Keswick, Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US$62.3242	2,130

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 15 October 2025

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (4)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Isla Keswick

2 Reason for the notification

a) Position/Status: A person closely associated with Ben Keswick, Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US$62.3242	2,124

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 15 October 2025

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (5)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: May Keswick

2 Reason for the notification

a) Position/Status: A person closely associated with Ben Keswick, Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US$62.3242	2,124

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 15 October 2025

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (6)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Butterfield Trust (Bermuda) Limited, in its capacity as the trustee of family trusts declared as persons closely associated with Ben Keswick and Adam Keswick, Directors (the 'Directors')

2 Reason for the notification

a) Position/Status: In the capacity as the trustee of family trusts declared as persons closely associated with the Directors

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

(i) Acquisition of 290,267 ordinary shares pursuant to scrip dividend scheme by Butterfield Trust (Bermuda) Limited (in its capacity as the trustee of a family trust declared as a person closely associated with the Directors)

(ii) Acquisition of 27,584 ordinary shares pursuant to scrip dividend scheme by Butterfield Trust (Bermuda) Limited (in its capacity as the trustee of a family trust declared as a person closely associated with Adam Keswick, Director)

c) Price(s) and Volume(s):

Price(s)	Volume(s)
US$62.3242	290,267
US$62.3242	27,584

d) Aggregated price: US$62.3242
Aggregated volume: 317,851

e) Date of the transaction: 15 October 2025

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (7)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Butterfield Trust (Guernsey) Limited, in its capacity as the trustee of family trusts declared as persons closely associated with Ben Keswick, Director (the 'Director')

2 Reason for the notification

a) Position/Status: In the capacity as the trustee of family trusts declared as persons closely associated with the Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of 66,496 ordinary shares pursuant to scrip dividend scheme by Butterfield Trust (Guernsey) Limited (in its capacity as the trustee of family trusts declared as persons closely associated with the Director)

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US$62.3242	66,496

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 15 October 2025

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (8)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: HSBC International Trustee Limited, Jersey Branch, in its capacity as the trustee for a family trust considered to be a person closely associated with Ben Keswick and Adam Keswick (the 'Directors')

2 Reason for the notification

a) Position/Status: In its capacity as the trustee of a family trust considered to be a person closely associated with the Directors

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of 77,088 ordinary shares pursuant to scrip dividend scheme by HSBC International Trustee Limited, Jersey Branch (in its capacity as the trustee of a family trust declared as a person closely associated with the Directors)

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US$62.3242	77,088

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 15 October 2025

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (9)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: John Witt

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US$62.3242	4,118

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 15 October 2025

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (10)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Graham Baker

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):

Price(s)	Volume(s)
US$62.3242	1,176

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 15 October 2025

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (11)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Stuart Gulliver

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):

Price(s)	Volume(s)
US$62.3242	591

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 15 October 2025

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (12)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Adam Keswick

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):

Price(s)	Volume(s)
US$62.3242	12,880

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 15 October 2025

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (13)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Tim Wise

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):

Price(s)	Volume(s)
US$62.3242	24

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 15 October 2025

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (14)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Matthew Bland

2 Reason for the notification

a) Position/Status: Group General Counsel

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US$62.3242	730

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 15 October 2025

f) Place of the transaction: Outside a trading venue

Jonathan Lloyd, Jardine Matheson Limited
For and on behalf of Jardine Matheson Holdings Limited

17 October 2025”