





## Annual General Meetings FY 2013



25 April 2014





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## Agenda



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## **Quality Assets Spanning Asia Pacific**

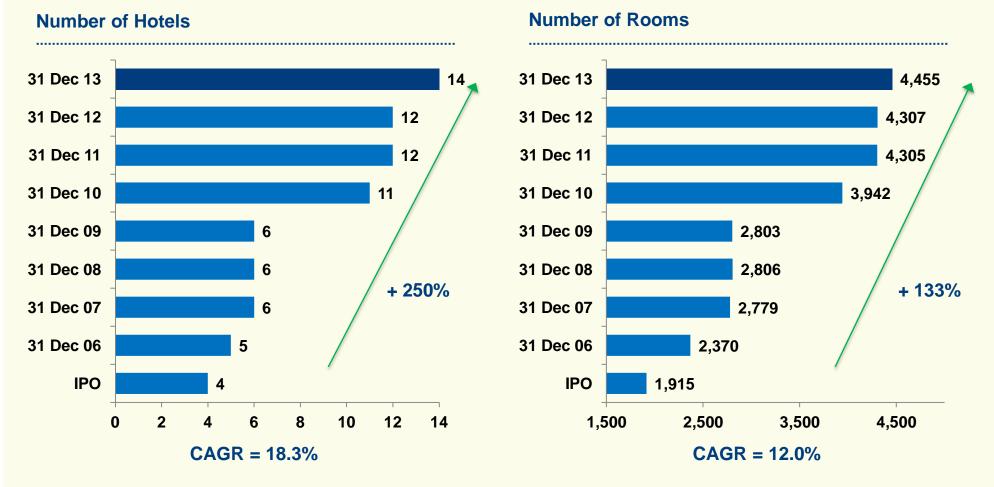
One of Asia's leading hospitality trusts with strategically located quality assets





## **Growing Portfolio**

- Since IPO, CDLHT's hotel portfolio has grown from 4 to 14 properties
- Room count has increased from 1,915 to 4,455 with a total of 148 rooms added in 2013





## **Growing Portfolio**

- In 2013, the portfolio size was augmented by the acquisitions of two Maldives assets:
  - Angsana Velavaru (Jan 2013) and Jumeirah Dhevanafushi (Dec 2013)
- Since IPO, the portfolio value (1) has increased from S\$0.8 billion to S\$2.2 billion

#### H-REIT Group's Portfolio Value

(1)





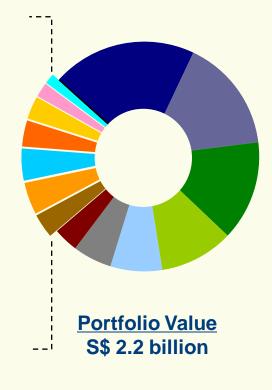
## **Portfolio Composition**

#### Breakdown of H-REIT Group's Portfolio Value (1) by Geography and Property

#### Overseas Portfolio 22.9%

| Australia                       | 10.5% |
|---------------------------------|-------|
| ■Novotel Brisbane               | 3.7%  |
| ■ Mercure & Ibis Brisbane       | 3.2%  |
| ■ Mercure Perth                 | 2.1%  |
| ■ Ibis Perth                    | 1.5%  |
| New Zealand                     | 4.5%  |
| Rendezvous Grand Hotel Auckland | 4.5%  |
| The Maldives                    | 7.9%  |
| Angsana Velavaru                | 4.5%  |
| Jumeirah Dhevanafushi           | 3.4%  |

(1)



# Singapore Portfolio 77.1%

| Singapore  | 77.1% |
|--|-------|
| Orchard Hotel  | 20.3% |
| <ul><li>Grand Copthorne<br/>Waterfront Hotel</li></ul>                             | 16.0% |
| <ul><li>Novotel Singapore Clarke<br/>Quay</li></ul>                                | 14.1% |
| M Hotel  | 10.4% |
| Studio M Hotel   | 7.3%  |
| ■ Copthorne King's Hotel   | 5.5%  |
| <ul> <li>Claymore Link (formerly<br/>Orchard Hotel Shopping<br/>Arcade)</li> </ul> | 3.5%  |







FY 2013 Year in Review







## **Financial Highlights**

- Achieved gross revenue of S\$148.8 million for FY 2013, in line with revenues a year earlier
- This was despite:

(1)

- Singapore market experiencing an increase of 3,357 (1) new hotel rooms, a growth of 6.5%, and tighter corporate travel budgets
- A weaker AUD affecting CDLHT's Australia Hotels' fixed rent contribution
- Tenants progressively moved out in Q4 for a 12-month AEI for Claymore Link which commenced in Dec 2013
- Angsana Velavaru contributed positively to portfolio revenue and profit

|   | FY 2013 | FY 2012 | Variance |
|---|---------|---------|----------|
| Gross Revenue (S\$'000)                       | 148,782 | 149,535 | -0.5%    |
| Net Property Income (S\$'000)                 | 137,389 | 139,293 | -1.4%    |
| Income Available for Distribution (S\$'000)   | 118,554 | 121,658 | -2.6%    |
| Income Distributed (S\$'000)                  | 106,699 | 109,492 | -2.6%    |
| Income Distributed per Unit (Singapore cents) | 10.97   | 11.32   | -3.1%    |

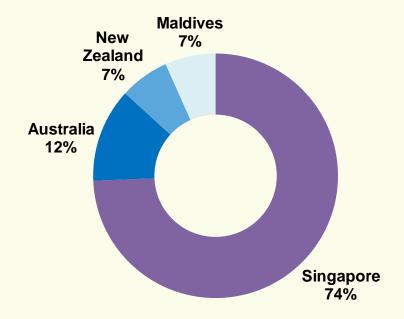


## **Performance by Geographical Segments**

- Singapore Hotels remained the largest revenue contributor at 74%
- Maldives provided a new revenue source, through the acquisition of Angsana Velavaru, which enhanced portfolio earnings by S\$10.0 million

#### **Breakdown of Gross Revenue by Geography**

#### **Gross Revenue = S\$148.8 Million**



#### Y-o-Y Gross Revenue Performance (S\$ '000)

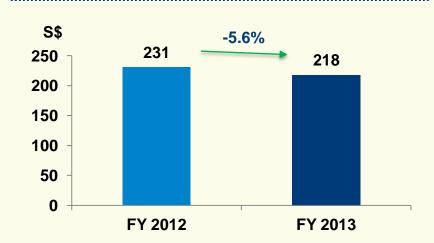
|             | FY 2013 | FY 2012 | Variance |
|-------------|---------|---------|----------|
| Singapore   | 110,618 | 120,740 | - 8.4%   |
| Australia   | 18,480  | 19,432  | - 4.9%   |
| New Zealand | 9,723   | 9,363   | 3.8%     |
| Maldives    | 9,961   | -       | N.M.     |
| Total       | 148,782 | 149,535 | - 0.5%   |

N.M. denotes not meaningful

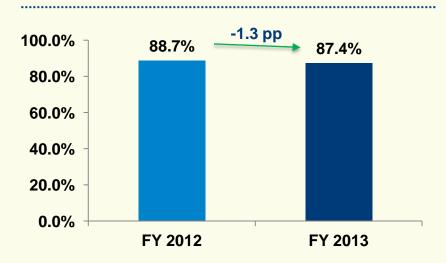


## **CDLHT's Singapore Hotels Performance**

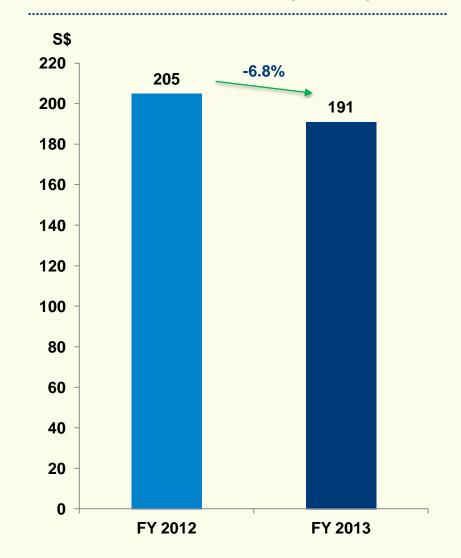




#### **Average Occupancy Rate**



### Revenue Per Available Room (RevPAR)













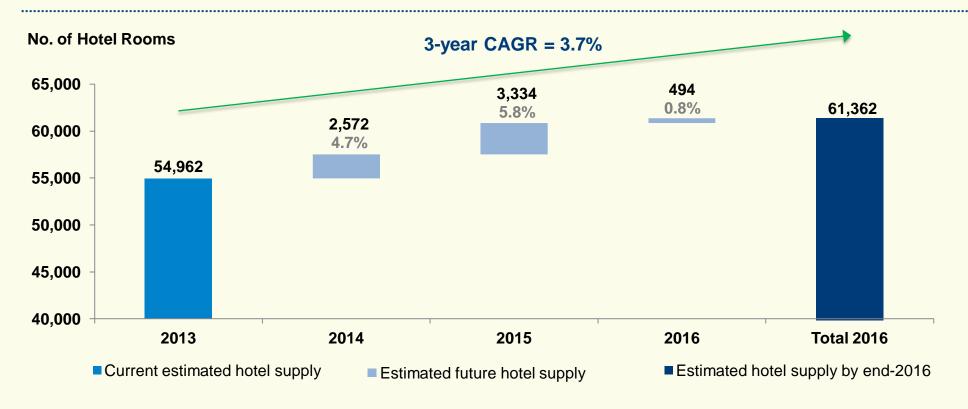




## Hotel Room Supply in Singapore (1)

- Supporting the growth in tourism infrastructure is an estimated increase of 2,500 rooms in 2014
- Supply is expected to grow at a CAGR of 3.7% for the next 3 years

#### **Current and Expected Hotel Room Supply in Singapore**

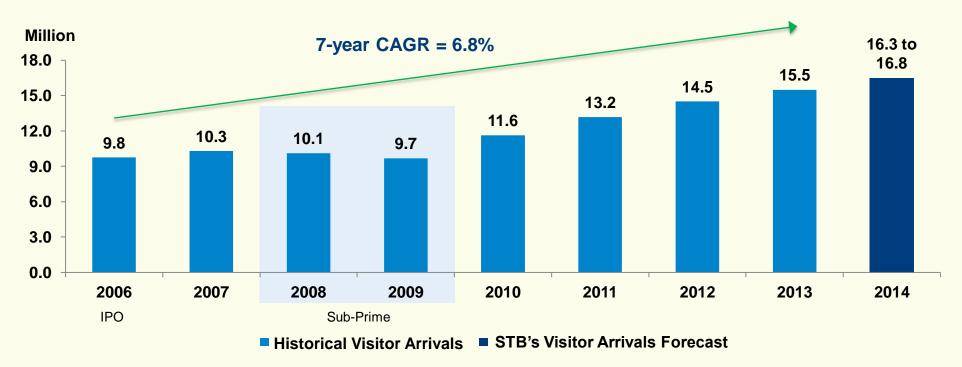




### **STB Forecasts Growth in Visitor Arrivals**

- FY 2013 visitor arrivals grew 6.9% y-o-y
- STB's estimate for visitor arrivals in 2014 is between 16.3 million to 16.8 million, implying a 5% to 8% growth from 2013 <sup>(1)</sup>

#### Historical and Forecasted Visitor Arrivals in Singapore (2)



(1) Ministry of Trade and Industry Singapore, "Speech by Mr S Iswaran, Second Minister for Trade and Industry, during the Committee of Supply Debate under Head V", 6 March 2014

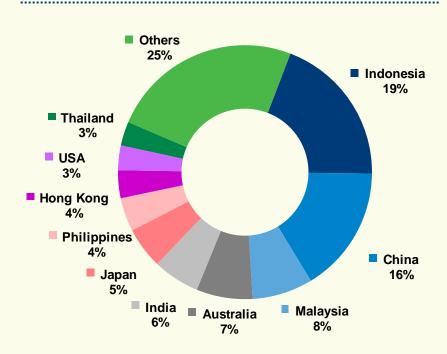
(2) Singapore Tourism Board



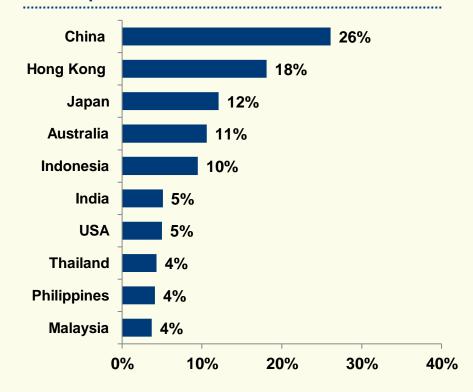
#### **Source of Visitor Arrivals**

- · Indonesia, China and Malaysia make up the top three source markets
- Top ten source markets each registered positive growth for the first nine months of 2013

## **Geographical Mix of Visitor Arrivals** YTD Sep 2013



## Y-o-Y Change for Top Ten Source Markets YTD Sep 2013



Source: Singapore Tourism Board



## **Singapore: A Global MICE Destination**





Images courtesy of Marina Bay Sands and Singapore Tourism Board

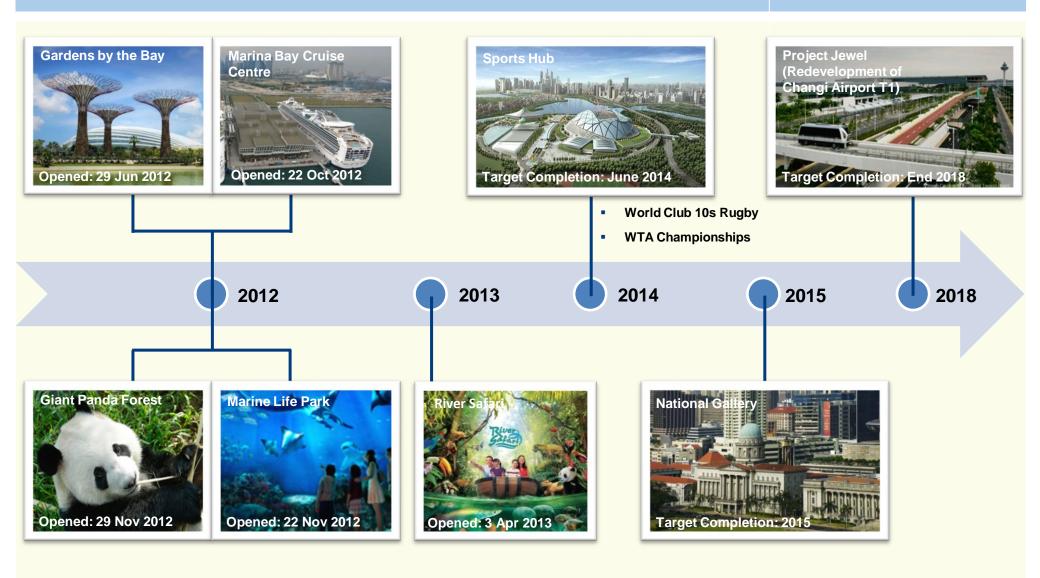
| Date              | Biennial Events                                | Attendance (Approx)    |
|-------------------|--|------------------------|
| 11 – 16 February  | Singapore Airshow                              | 45,000 <sup>(1)</sup>  |
| 8 – 11 April      | Food & Hotel Asia 2014                         | 40,000 (2)             |
| 2 – 4 June        | WasteMET Asia 2014                             | 19,000 <sup>(3)</sup>  |
| Date              | Annual Events                                  | Attendance (Approx)    |
| 17 – 20 June      | CommunicAsia 2014                              | 51,000 (4)             |
| 21 – 22 June      | World Club 10s Rugby                           | 15,000 <sup>(5)</sup>  |
| 19 – 21 September | Formula One Grand Prix                         | 260,000 <sup>(6)</sup> |
| 17 – 26 October   | Women's Tennis Association Championships (NEW) | 100,000 (7)            |

#### Source:

- (1) http://www.singaporeairshow.com/pdf/SingaporeAirshow2014Factsheet.pdf
- (2) http://www.foodnhotelasia.com/index.php/2013/04/hotelasia2014-returns-to-serve-booming-asian-hospitality-industry/
- (3) http://www.wastemetasia.sg/about-wastemet-asia
- (4) http://www.communicasia.com/index.php/media-centre/communicasia-press-releases/communicasia2013-enterpriseit2013-and-broadcastasia2013-concluded-a-week-of-fulfilling-business-exchange-2/
- (5) http://news.asiaone.com/news/sports/brumbies-lock-spore-date
- (6) http://www.singaporegp.sg/media/news.php?id=139
- (7) http://live.channelnewsasia.com/news/specialreports/parliament/videos/tennis-wta-championships/669438.html



#### **Infrastructure: World Class Attractions and Facilities**









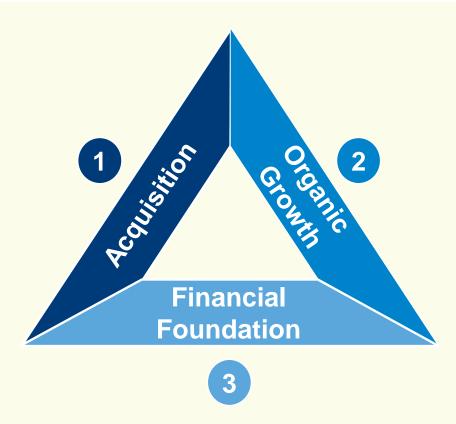








## Management Strategy to Enhance Unitholders' Value



Growing unitholders' value via acquisition and organic growth while keeping a firm financial foundation

## 1 Acquisition Growth Strategy

- Pursue yield-accretive, quality assets with investment rigour and discipline
- Tap on potential pipeline from M&C / CDL
- Tap on global network for third party assets

## 2 Asset Management Strategy

- Work closely with master lessees and/or hotel managers to implement active revenue and cost management
- Implement asset enhancement initiatives to optimise asset potential

## 3 Capital and Risk Management Strategy

- Maintain a healthy balance sheet
- Enhance financial flexibility by maintaining diversified sources of funding



### **Portfolio Value and DPU Growth**

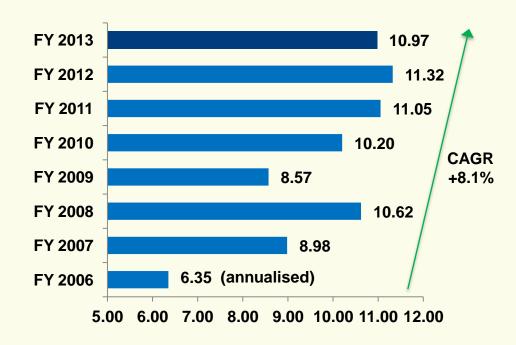
- Portfolio value has grown by 165%, from S\$0.8 billion to S\$2.2 billion
- DPU CAGR of 8.1% for FY 2006 FY 2013

#### H-REIT Group's Portfolio Value

# 2,500 2,000 1,500 1,000 846 IPO 31 Dec 13

#### **Distribution Per Unit (DPU)**

#### **Singapore Cents**









Acquisition Growth Strategy









## **Acquisition of Two Maldives Assets**

- Completed two acquisitions in FY 2013:
  - 113-villa Angsana Velavaru in January 2013 for US\$71.0 million (1), or S\$86.8 million
  - 35-villa Jumeirah Dhevanafushi in December 2013 for US\$59.6 million (2), or S\$75.6 million





(2)



### **Well-Poised to Benefit from the Buoyant Maldives Market**

- · Unique opportunities to participate in one of the highest RevPAR markets in the world
- Supported by the trend of more affluent Asians travelling abroad, anchored by continued Chinese outbound travel

#### RevPAR (US\$) of Top 3 Markets Globally

| Market   | 2013 | 2012 | Variance |
|----------|------|------|----------|
| Maldives | 486  | 413  | 17.6%    |
| Paris    | 258  | 246  | 5.1%     |
| New York | 219  | 210  | 4.1%     |



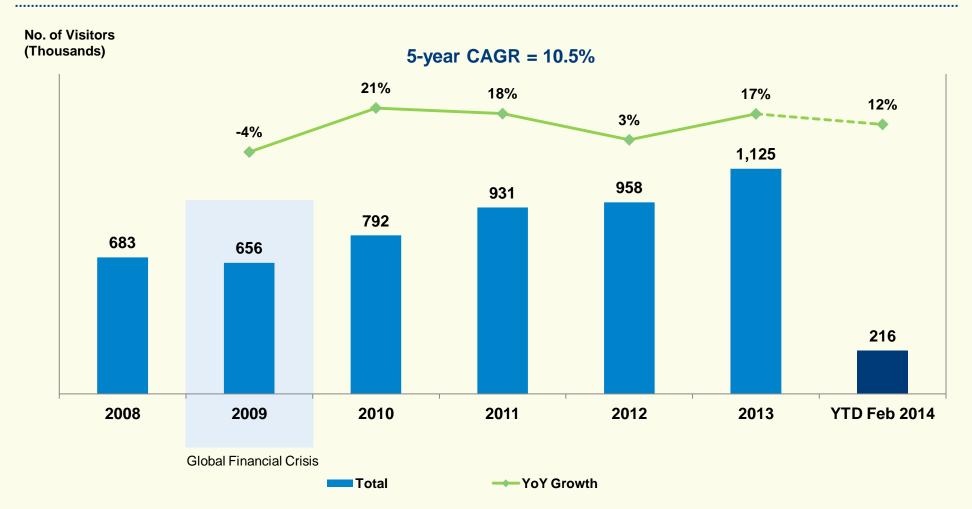


Source: STR Global



## **Growing Visitor Arrivals to Maldives**

#### **Total Visitor Arrivals to The Maldives**





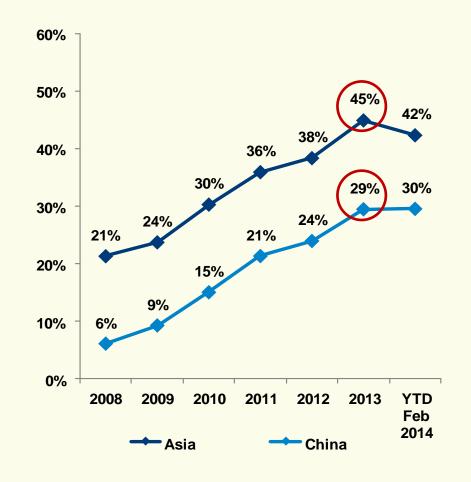
## **Capitalising on Asian-Chinese Outbound Travel**

#### **Asian Visitor Arrivals to The Maldives**

#### No. of Visitors (Thousands) 54% 40% 38% 23% 10% 7% **156** 240 335 368 506 92 **YTD Feb** 2008 2009 2010 2011 2012 2013 2014

-Asia YoY Growth

#### **Proportion of Asian and Chinese Market**



Source: Figures based on data from Statistics Section, Ministry of Tourism, Arts and Culture, Republic of Maldives



## **Angsana Velavaru**

## A perfect blend of the tropical lifestyle, Maldivian island experience and the comforts of modern living









### **Jumeirah Dhevanafushi**

A luxury destination amongst the top resorts in the Maldives that was opened only in November 2011





### **Jumeirah Dhevanafushi**

## Its spacious beachfront and over-water villas are among the largest in the Maldives











## **Management Strategy**

Asset Management Strategy









### **Asset Enhancement Initiatives**

#### Orchard Hotel Shopping Arcade (Claymore Link)

- Overhaul of mall's facade and existing amenities, increasing NLA by more than 10,000 sq ft from about 44,000 sq ft (1), at an estimated cost of S\$25.0 million
- · Rebranded as Claymore Link and repositioned as a family-friendly mall
- Incremental rental income expected to be more than S\$2.0 million on an annualised basis, estimated ROI of over 8.0%

## Novotel Singapore Clarke Quay

 Grand Ballroom (and adjoining foyer) fully renovated to enhance its competitiveness in the conference and wedding markets

## Grand Copthorne Waterfront

93 Club rooms were refurbished to provide greater appeal to guests

## Mercure & Ibis Brisbane

- Mercure Brisbane completed full rooms refurbishment
- Ibis Brisbane completed lobby renovations



### **Asset Enhancement Initiatives**

- Cold Storage will serve as anchor tenant, occupying approximately 12,500 sq ft of the basement area
- Expected completion in end 2014

### Claymore Link (previously Orchard Hotel Shopping Arcade)





Artist's impressions of renovated mall: Facade (left) and main entrance (right)

# CDL HOSPITALITY TRUSTS

## **Asset Enhancement Initiatives**



Novotel Singapore Clarke Quay



Renovated Level 6 Grand Ballroom



## **Asset Enhancement Initiatives**



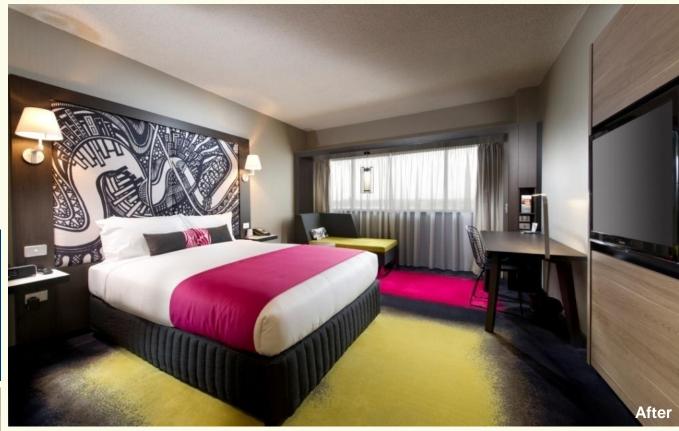
Grand Copthorne Waterfront



Renovated Club Rooms

## CDL HOSPITALITY TRUSTS

## **Asset Enhancement Initiatives**



Mercure Brisbane



Refurbished Rooms

## CDL HOSPITALITY TRUSTS

## **Asset Enhancement Initiatives**



lbis Brisbane



Renovated Lobby







Capital Management Strategy









## **Healthy Balance Sheet**

Maintained a healthy gearing ratio, with ample debt headroom to capitalise on potential acquisition opportunities

|                                   | As at 31 Dec 2013      | As at 31 Dec 2012      |
|-----------------------------------|------------------------|------------------------|
| Net Asset Value per Unit          | S\$1.63                | S\$1.61                |
| Total Assets (S\$'000)            | 2,323,068              | 2,133,958              |
| Borrowings (S\$'000)              | 690,093 <sup>(1)</sup> | 531,778 <sup>(1)</sup> |
| Gearing                           | 29.7%                  | 24.9%                  |
| Fitch Issuer Default Rating       | BBB-                   | BBB-                   |
| Weighted Average Debt to Maturity | 2.6 years              | 1.8 years              |

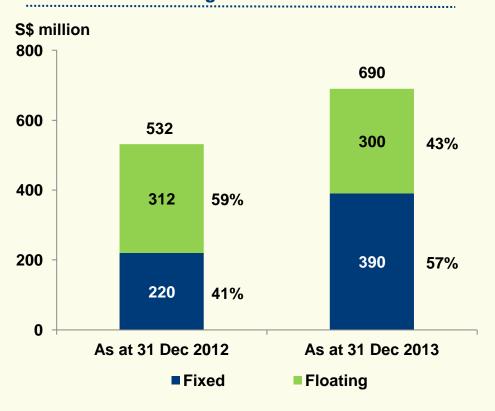
# CDL HOSPITALITY TRUSTS

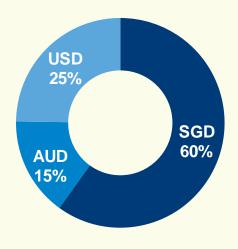
### **Debt Profile**

• Strong operating cash flow has resulted in a high debt service coverage ratio of 8.8 times (1)

#### Fixed versus Floating Rate Profile (2)

#### Debt Currency Profile (2)





- (1) Defined as net property income divided by interest paid / payable to banks
- (2) USD and AUD borrowings are converted based on the exchange rates of A\$1 = S\$1.1304 and US\$1 = S\$1.2673 as at 31 December 2013



## **Enhanced Financial Flexibility**

- Diversified funding sources in a variety of currencies, tenures and interest rate structures
- Fully unsecured debt

#### Debt Facilities as of 31 Dec 2013

#### Medium Term Notes

- Total of S\$273.6 million MTN issued under the S\$1.0 billion multi-currency MTN programme
- Tenure: 3-year and 5-year

# Revolving Credit Facility

- S\$200.0 million multi-currency committed RCF, of which S\$60.0 million remains unutilised
- Tenure: 3-year term

## Term Loan Facility

- A\$93.2 million (S\$105.4 million) bank facility and US\$75.0 million (S\$95.0 million) loan facility
- Tenure: 3-year term and 5-year term respectively

## Acquisition Facility

- \$\$300.0 million uncommitted multi-currency bridging facility, of which approximately \$\$223.9 million remains unutilised
- Tenure: 1-year term (1)







## Conclusion







### **Conclusion**

# Stable Distribution

1 Income distributed for FY 2013 was S\$106.7 million

### Strategically Located Assets

Exposure to prime properties, which are strategically located in key gateway cities or high RevPAR markets

# Record High Portfolio Value

Portfolio value grew to a record high of S\$2.2 billion through acquisitions and valuation gains

### Strong Financial Position

4 Robust balance sheet presents ample debt headroom for acquisitions

# Growth Focused

Strong focus on growing our investment portfolio through acquisitions and asset management









# Thank you



