Halcyon Agri Corporation Limited

(Company Registration No. 200504595D)
Incorporated in the Republic of Singapore

Condensed Interim Financial Statements
For the First Half ended 30 June 2026
("H1 2026")

Halcyon Agri Corporation Limited and its Subsidiaries

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Halcyon Agri Corporation Limited and its Subsidiaries

PART A: CONDENSED INTERIM FINANCIAL STATEMENTS

A1: Condensed Interim Consolidated Income Statement
For the First Half ended 30 June 2026

	Note in Part C	Group H1 2026 Unaudited US$'000	H1 2025 Unaudited US$'000	Change %
Revenue		1,035,899	1,418,016	(26.9)
Cost of sales		(983,259)	(1,372,978)	(28.4)
Gross profit		52,640	45,038	16.9
Other income	4	1,877	2,207	(15.0)
Selling expenses		(23,704)	(25,997)	(8.8)
General and administrative expenses		(33,270)	(36,388)	(8.6)
General and administrative expenses – foreign exchange (loss)/ gain		(1,275)	711	n/m
Operating loss		(3,732)	(14,429)	(74.1)
Finance income		1,100	1,796	(38.8)
Finance costs	5	(30,137)	(31,615)	(4.7)
Share of result of associates		12	(263)	n/m
Loss before tax	6	(32,757)	(44,511)	(26.4)
Income tax expense	7	(6,349)	(2,648)	>100
Loss for the financial period		(39,106)	(47,159)	(17.1)
Loss attributable to:				
Owners of the Company		(37,200)	(42,046)	(11.5)
Non-controlling interests		(1,906)	(5,113)	(62.7)
		(39,106)	(47,159)	(17.1)
Loss per share (“LPS”):				
Basic and diluted (US cents per share)	8	(2.33)	(2.87)	(18.9)

n/m – not meaningful

PART A: CONDENSED INTERIM FINANCIAL STATEMENTS (CONT'D)

A2: Condensed Interim Consolidated Statement of Comprehensive Income
For the First Half ended 30 June 2026

	Group		
	H1 2026 Unaudited US$'000	**H1 2025** Unaudited US$'000	**Change** %
Loss for the financial period	(39,106)	(47,159)	(17.1)
Other comprehensive (loss)/ income			
Items that may be reclassified subsequently to profit or loss			
Exchange differences on translation of foreign operations	(17,442)	43,473	n/m
Other comprehensive (loss)/ income for the financial period net of tax	(17,442)	43,473	n/m
Total comprehensive loss for the financial period net of tax	(56,548)	(3,686)	>100
Attributable to:			
- Owners of the Company	(54,387)	(509)	>100
- Non-controlling interests	(2,161)	(3,177)	(32.0)
Total comprehensive loss for the financial period net of tax	(56,548)	(3,686)	>100

n/m – not meaningful

A3: Condensed Interim Statements of Financial Position
As at 30 June 2026 and 31 December 2025

	Note in Part C	Group		Company	
		30 June 2026 Unaudited US$'000	31 December 2025 Audited US$'000	30 June 2026 Unaudited US$'000	31 December 2025 Audited US$'000
ASSETS					
Non-current assets					
Intangible assets	9	297,055	297,231	–	–
Property, plant and equipment	10	193,108	206,530	1,883	2,321
Plantation and biological assets	13	576,511	591,561	–	–
Investment properties	11	39,675	41,799	–	–
Deferred tax assets	12	19,004	20,525	–	–
Deferred charges		1,306	1,193	–	–
Other assets		163	172	–	–
Loans and other receivables		1,727	1,793	–	–
Investment in subsidiaries		–	–	990,342	970,188
Investment in associates		1,683	1,686	–	–
Total non-current assets		1,130,232	1,162,490	992,225	972,509
Current assets					
Cash and bank balances		52,257	58,732	10,632	15,153
Trade receivables		160,504	178,481	–	–
Loans and other receivables		123,977	125,270	470,535	465,273
Tax receivables		5,387	3,094	–	–
Derivative financial instruments		26,928	12,725	15,635	6,754
Inventories	14	373,411	377,550	–	–
Consumable biological assets	13	64	65	–	–
Total current assets		742,528	755,917	496,802	487,180
Total assets		1,872,760	1,918,407	1,489,027	1,459,689
LIABILITIES AND EQUITY					
Current liabilities					
Derivative financial instruments		20,438	299	13,371	4,840
Trade payables		68,492	48,247	–	–
Other payables		169,518	152,754	166,315	167,410
Loan payables	15	1,018,239	1,071,221	715,557	715,492
Provision for taxation		4,655	3,748	1,618	1,305
Lease liabilities		1,952	1,553	744	746
Total current liabilities		1,283,294	1,277,822	897,605	889,793
Net current liabilities		(540,766)	(521,905)	(400,803)	(402,613)

A3: Condensed Interim Statements of Financial Position (Cont'd)
As at 30 June 2026 and 31 December 2025

	Note in Part C	Group 30 June 2026 Unaudited US$'000	Group 31 December 2025 Audited US$'000	Company 30 June 2026 Unaudited US$'000	Company 31 December 2025 Audited US$'000
Non-current liabilities					
Loan payables	15	320,853	314,919	288,544	240,702
Retirement benefit obligations		15,279	15,684	–	–
Deferred tax liabilities	12	40,030	38,936	626	626
Lease liabilities		6,301	7,496	123	499
Other payables		7,585	7,584	61,950	62,276
Total non-current liabilities		390,048	384,619	351,243	304,103
Net assets		199,418	255,966	240,179	265,793
Capital and reserves					
Share capital	17	603,874	603,874	603,874	603,874
Capital reserve		5,071	4,939	–	–
Other reserves		(8,877)	(8,877)	(8,670)	(8,670)
Accumulated losses		(402,768)	(365,436)	(355,025)	(329,411)
Foreign currency translation reserve		(5,829)	11,358	–	–
Equity attributable to owners of the Company		191,471	245,858	240,179	265,793
Non-controlling interests		7,947	10,108	–	–
Total equity		199,418	255,966	240,179	265,793
Total liabilities and equity		1,872,760	1,918,407	1,489,027	1,459,689

PART A: CONDENSED INTERIM FINANCIAL STATEMENTS (CONT'D)

A4: Condensed Interim Statements of Changes in Equity
For the First Half ended 30 June 2026

	Attributable to owners of the Company								
	Share capital US$'000	Perpetual securities US$'000	Capital reserve US$'000	Other reserves US$'000	Accumulated losses US$'000	Foreign currency translation reserve US$'000	Total equity attributable to owners of the Company US$'000	Non-controlling interests US$'000	Total equity US$'000
Group (Unaudited)									
At 1 January 2026	603,874	–	4,939	(8,877)	(365,436)	11,358	245,858	10,108	255,966
Loss for the period	–	–	–	–	(37,200)	–	(37,200)	(1,906)	(39,106)
Other comprehensive loss	–	–	–	–	–	(17,187)	(17,187)	(255)	(17,442)
Total comprehensive loss for the period	–	–	–	–	(37,200)	(17,187)	(54,387)	(2,161)	(56,548)
Contributions by and distributions to owners									
Statutory reserve fund	–	–	132	–	(132)	–	–	–	–
Total contributions by and distributions to owner	–	–	132	–	(132)	–	–	–	–
At 30 June 2026	603,874	–	5,071	(8,877)	(402,768)	(5,829)	191,471	7,947	199,418

PART A: CONDENSED INTERIM FINANCIAL STATEMENTS (CONT'D)

A4: Condensed Interim Statements of Changes in Equity (Cont'd)
For the First Half ended 30 June 2025

	Attributable to owners of the Company								
	Share capital US$'000	**Perpetual securities** US$'000	**Capital reserve** US$'000	**Other reserves** US$'000	**Accumulated losses** US$'000	**Foreign currency translation reserve** US$'000	**Total equity attributable to owners of the Company** US$'000	**Non-controlling interests** US$'000	**Total equity** US$'000
Group (Unaudited)									
At 1 January 2025	603,874	192,640	4,937	(1,517)	(268,647)	(40,359)	490,928	19,213	510,141
Loss for the period	–	–	–	–	(42,046)	–	(42,046)	(5,113)	(47,159)
Other comprehensive income	–	–	–	–	–	41,537	41,537	1,936	43,473
Total comprehensive (loss)/ income for the period	–	–	–	–	(42,046)	41,537	(509)	(3,177)	(3,686)
Contributions by and distributions to owners									
Distribution to perpetual securities holders	–	–	–	–	(3,800)	–	(3,800)	–	(3,800)
Total contributions by and distributions to owner	–	–	–	–	(3,800)	–	(3,800)	–	(3,800)
At 30 June 2025	603,874	192,640	4,937	(1,517)	(314,493)	1,178	486,619	16,036	502,655

PART A: CONDENSED INTERIM FINANCIAL STATEMENTS (CONT'D)

A4: Condensed Interim Statements of Changes in Equity (Cont'd)
For the First Half ended 30 June 2026 and 30 June 2025

	Share capital US$'000	Perpetual securities US$'000	Other reserves US$'000	Accumulated losses US$'000	Total equity US$'000
Company (Unaudited)					
At 1 January 2026	603,874	–	(8,670)	(329,411)	265,793
Loss for the period, representing total comprehensive loss for the period	–	–	–	(25,614)	(25,614)
At 30 June 2026	603,874	–	(8,670)	(355,025)	240,179
At 1 January 2025	603,874	192,640	(1,310)	(279,535)	515,669
Loss for the period, representing total comprehensive loss for the period	–	–	–	(19,903)	(19,903)
Contributions by and distributions to owners					
Distribution to perpetual securities holders	–	–	–	(3,800)	(3,800)
Total transactions with owners in their capacity as owners	–	–	–	(3,800)	(3,800)
At 30 June 2025	603,874	192,640	(1,310)	(303,238)	491,966

A5: Condensed Interim Consolidated Cash Flow Statement
For the First Half ended 30 June 2026

	Note in Part C	Group H1 2026 Unaudited US$'000	Group H1 2025 Unaudited US$'000
Operating activities			
Loss before tax		(32,757)	(44,511)
Adjustments for:			
Depreciation expense	6	14,990	15,380
Amortisation of intangible assets	6	189	267
Amortisation of right-of-use assets	6	781	952
Retirement benefit expense		947	986
Interest income		(1,100)	(1,796)
Interest expense		29,903	31,420
Interest on lease liabilities		234	195
Fair value (gain)/ loss on open forward commodities contracts and inventories, unrealised		(7,814)	40,627
Unrealised foreign exchange loss/ (gain)		17,005	(4,418)
Gain on disposal of property, plant and equipment	6	(23)	–
Write off of property, plant and equipment	6	2	67
Reversal of impairment losses on financial assets	6	(13)	–
Share of result of associates		(12)	263
Operating cash flows before changes in working capital		22,332	39,432
Trade and other receivables		11,074	83,782
Inventories		15,422	42,617
Trade and other payables		16,306	(49,976)
Cash generated from operations		65,134	115,855
Interest received		1,100	1,796
Tax paid		(4,279)	(6,460)
Net cash generated from operating activities		61,955	111,191
Investing activities			
Capital expenditure on property, plant and equipment and intangible assets		(3,849)	(3,052)
Capital expenditure on plantation and biological assets		(1,873)	(1,157)
Proceeds from disposal of property, plant and equipment		30	–
Net cash used in investing activities		(5,692)	(4,209)

A5: Condensed Interim Consolidated Cash Flow Statement (Cont'd)
For the First Half ended 30 June 2026

		Group	
	Note in Part C	**H1 2026** Unaudited US$'000	**H1 2025** Unaudited US$'000
Financing activities			
(Repayment)/net proceeds of term loans		(23,423)	(16,374)
(Repayment)/net proceeds of other working capital loans		(25,085)	(9,126)
Repayment of obligation under lease arrangements		(931)	(1,241)
Interest paid		(12,738)	(30,448)
Dividend distributed to perpetual securities holders		–	(3,800)
Dividend paid to non-controlling interests		–	(2,029)
Net cash used in financing activities		(62,177)	(63,018)
Net (decrease)/ increase in cash and cash equivalents		(5,914)	43,964
Cash and cash equivalents at the beginning of period		58,732	83,654
Effect of exchange rate changes on the balance of cash held in foreign currencies		(561)	1,755
Cash and cash equivalents at the end of period		52,257	129,373

PART B: REVIEW OF THE PERFORMANCE OF THE GROUP AND MARKET OUTLOOK

B1: Review of Performance of the Group
For the First Half ended 30 June 2026

REVIEW OF THE INCOME STATEMENT OF THE GROUP FOR H1 2026 VS H1 2025

Performance by segment

		CMCP Group		CMCI Group		HRC Group		Group	
		H1 2026	H1 2025	H1 2026	H1 2025	H1 2026	H1 2025	H1 2026	H1 2025
Sales volume	tonnes	9,346	13,464	84,355	90,904	419,116	591,382	497,730	674,766
Total revenue	US$ Million	18.7	27.9	208.8	234.0	837.5	1,198.0	1,035.9	1,418.0
Gross (loss)/profit	US$ Million	(1.2)	(5.8)	19.5	31.3	34.2	19.7	52.6	45.0
Operating (loss)/profit*	US$ Million	(12.7)	(15.0)	4.8	14.9	13.0	(6.4)	(3.7)	(14.4)

** Segmental operating (loss)/profits figures mentioned herein excluded management fees.*

Group

The Group's overall sales volume declined by 26.2%, from 674,766 tonnes in H1 2025 to 497,730 tonnes in H1 2026, mainly due to tighter raw material availability, particularly during the wintering season, and weaker demand amid continued market uncertainty. Consequently, revenue decreased by 26.9%, from US$1,418.0 million in H1 2025 to US$1,035.9 million in H1 2026. Despite the lower sales volume, gross profit increased from US$45.0 million to US$52.6 million, mainly due to improved gross margins, supported by:

(i) the consumption of inventory procured at lower prices ahead of the wintering season, which resulted in lower cost of sales per tonne despite the upward trend in rubber market prices; and

(ii) the absence of the significant decline in rubber prices experienced in the corresponding period last year following the announcement of US tariff measures.

Accordingly, the Group reported an operating loss of US$3.7 million in H1 2026, compared with an operating loss of US$14.4 million in H1 2025.

CMC Plantations (CMCP)

CMCP's sales volume decreased from 13,464 tonnes in H1 2025 to 9,346 tonnes in H1 2026, resulting in revenue declining from US$27.9 million to US$18.7 million. The weaker performance was attributable to softer demand amid continued market uncertainty, coupled with lower plantation yields arising from labour constraints, which reduced harvest volumes. Despite the lower sales volume, CMCP's gross loss narrowed to US$1.2 million in H1 2026 from US$5.8 million in H1 2025, mainly due to improved gross margins supported by favourable rubber market prices.

CMC International (CMCI)

Continued market uncertainty resulted in more cautious customer purchasing in the US and EU markets, with CMCI's sales volume declining from 90,904 tonnes in H1 2025 to 84,355 tonnes in H1 2026. Operating profit decreased from US$14.9 million in H1 2025 to US$4.8 million in H1 2026, mainly due to lower sales volume and reduced contribution margins.

PART B: REVIEW OF THE PERFORMANCE OF THE GROUP AND MARKET OUTLOOK (CONT'D)

B1: Review of Performance of the Group (Cont'd)
For the First Half ended 30 June 2026

REVIEW OF THE INCOME STATEMENT OF THE GROUP FOR H1 2026 VS H1 2025 (CONT'D)

Halcyon Rubber Company (HRC)

HRC's sales volume and revenue decreased by 29.1% and 30.1% respectively. Nevertheless, improved contribution margins more than offset the impact of lower sales volume, resulting in gross profit increasing from US$19.7 million in H1 2025 to US$34.2 million in H1 2026. The improvement in contribution margin was primarily due to the Group's optimisation of its business mix, including the reduction of lower-margin business in China, which contributed to stronger overall margin performance. Consequently, operating profit increased by US$19.4 million.

Operating and financial statistics

		H1 2026	H1 2025	Change
Total sales volume	tonnes	497,730	674,766	(26.2)%
Revenue	US$ Million	1,035.9	1,418.0	(26.9)%
Revenue per tonne	US$	2,081	2,101	(1.0)%
Gross profit	US$ Million	52.6	45.0	16.9%
Net loss	US$ Million	(39.1)	(47.2)	(17.1)%

<u>**Revenue**</u>

The Group recorded revenue of US$1,035.9 million in H1 2026, representing a decrease of US$382.1 million, or 26.9%, from US$1,418.0 million in the corresponding period of H1 2025. The decline was mainly attributable to a 26.2% reduction in sales volume, from 674,766 tonnes in H1 2025 to 497,730 tonnes in H1 2026. Revenue per tonne also decreased by 1.0%, from US$2,101 per tonne to US$2,081 per tonne.

<u>**Cost of sales**</u>

Cost of sales comprises plantation costs, cost of procuring and processing raw materials into finished goods, and other incidental costs relating to transportation of the raw materials.

The Group's cost of sales for H1 2026 amounted to US$983.3 million, representing a decrease of US$389.7 million (28.4%) from US$1,373.0 million in H1 2025. The decrease was mainly attributable to the lower sales volume during the period. Cost of sales per tonne also decreased by US$59 (2.9%), from US$2,035 in H1 2025 to US$1,976 in H1 2026, mainly reflecting the consumption of inventory procured at lower prices ahead of the wintering season, prior to the increase in rubber market prices.

<u>**Gross profit**</u>

	H1 2026	H1 2025	Change
Gross profit (US$ Million)	52.6	45.0	16.9%
Sales volume (tonnes)	497,730	674,766	(26.2)%
Gross profit per tonne (US$)	106	67	58.2%

Gross profit rose by 16.9% from US$45.0 million in H1 2025 to US$52.6 million in H1 2026, reflecting the improvement in gross margins despite lower sales volume.

PART B: REVIEW OF THE PERFORMANCE OF THE GROUP AND MARKET OUTLOOK (CONT'D)

B1: Review of Performance of the Group (Cont'd)
For the First Half ended 30 June 2026

REVIEW OF THE INCOME STATEMENT OF THE GROUP FOR H1 2026 VS H1 2025 (CONT'D)

Loss before tax

Loss before tax in H1 2026 was US$32.8 million compared with US$44.5 million loss before tax recorded in H1 2025, mainly due to the following reasons:

(i) increase in gross profit by US$7.6 million due to the reasons aforementioned;

(ii) decrease in selling and general administrative expenses of US$5.4 million. Selling expenses decreased in line with lower business activity, while administrative expenses were lower due to continued cost optimisation initiatives undertaken by the Group.

which was partially offset by:

(i) higher foreign exchange losses of US$2.0 million, driven by the combined impact of translation losses, hedging activities and movements in foreign currency balances.

Loss after tax

Loss after tax narrowed to US$39.1 million in H1 2026 from US$47.2 million in H1 2025, mainly driven by the lower loss before tax of US$11.7 million, as discussed above, partially offset by an increase in income tax expense of US$3.7 million.

REVIEW OF THE FINANCIAL POSITION OF THE GROUP AS AT 30 JUNE 2026 VS 31 DECEMBER 2025

Non-current assets

Non-current assets decreased by US$32.3 million (2.8%) from 31 December 2025 (US$1,162.5 million) to 30 June 2026 (US$1,130.2 million), mainly due to the following factors:

(i) depreciation and amortisation expenses during H1 2026 of US$16.1 million; and

(ii) foreign translation loss of US$21.8 million due to the strengthening of US Dollars against local currencies;

which was partially offset by:

(iii) capital expenditure made during H1 2026 of US$5.7 million and interest capitalisation in plantation and biological asset of US$3.4 million.

Current assets

Current assets decreased by US$13.4 million (1.8%) in H1 2026 from US$755.9 million as at 31 December 2025 to US$742.5 million as at 30 June 2026, mainly due to:

(i) decrease in cash and bank balances of US$6.5 million;

(ii) decrease in trade receivables of US$18.0 million; and

(iii) decrease in inventories of US$4.1 million, mainly driven by lower inventory volumes. The Group's inventory turnover days as at 30 June 2026 were 50 days (2025: 50 days) reflecting the Group's consistent operational and risk management practices;

which was partially offset by:

(i) increase in derivative financial instruments of US$14.2 million, mainly due to higher valuation gains on open contracts as at 30 June 2026.

Current liabilities

Current liabilities increased by US$5.5 million (0.4%) during the period, from US$1,277.8 million as at 31 December 2025 to US$1,283.3 million as at 30 June 2026. The increase was mainly attributable to:

(i) increase in trade payables of US$20.2 million, mainly due to the timing of purchases and supplier payments at the reporting date;

(ii) increase in other payables of US$16.8 million, mainly reflecting higher advances received from third parties for contracted sales of US$6.3 million and an increase in accrued interest of US$8.6 million

(iii) increase in provision for taxation of US$0.9 million;

which was partially offset by:

(i) decrease in loan payables of US$53.0 million, mainly due to net borrowing repayment of US$197.6 million, partially offset by the reclassification of US$154.4 million from non-current liabilities to current liabilities.

PART B: REVIEW OF THE PERFORMANCE OF THE GROUP AND MARKET OUTLOOK (CONT'D)

B1: Review of Performance of the Group (Cont'd)
For the First Half ended 30 June 2026

REVIEW OF THE FINANCIAL POSITION OF THE GROUP AS AT 30 JUNE 2026 VS 31 DECEMBER 2025 (CONT'D)

Non-current liabilities

Non-current liabilities increased by US$5.4 million (1.4%) from US$384.6 million as at 31 December 2025 to US$390.0 million as at 30 June 2026. The increase was mainly due to refinancing of current working capital borrowings through the drawdown of a non-current working capital loan.

Equity

The Group's equity decreased by US$56.5 million, from US$256.0 million as at 31 December 2025 to US$199.4 million as at 30 June 2026, mainly due to a net loss of US$39.1 million and loss of US$17.2 million from foreign currency translation reserve during the period.

Group funding structure

The table below summarises the funding structure of the Group:

	Balance at 30 June 2026 US$ Million	**Balance at 31 December 2025** US$ Million
Net working capital assets (1)	427.2	492.1
Cash and cash equivalents	52.3	58.7
Total net working capital employed	479.5	550.8
Working capital loans	660.4	651.1
% Efficiency of Working Capital Funding	**137.7%**	**118.2%**
Shareholder's loans	600.00	628.5
% Efficiency of Working Capital Funding Including shareholders' loans	**262.9%**	**232.3%**
Operational long-term assets (2)	1,027.7	1,058.5
Non-core assets (3)	39.7	41.8
Other borrowings	87.0	115.6
% Fixed Asset Gearing	**8.2%**	**10.5%**
Total equity	**199.4**	**256.0**

(1) Net working capital assets for the Group are defined as the sum of operational trade and other receivables, net derivative assets, inventories, net off against trade and other payables.

(2) Operational long-term assets of the Group are defined as intangible assets, property, plant and equipment, plantation and biological assets, and other non-current assets and right-of-use assets, net off against non-current liabilities.

(3) Non-core assets mainly made up of investment properties.

Group Cash Flow

The Group's cash and cash equivalents decreased by US$6.5 million during H1 2026.

The Group generated cash inflows of US$22.3 million from operating activities before working capital changes mainly due to favourable market price movements and weakening of foreign currencies against the U.S. dollar (USD) during the period. As a result, net cash generated from operating activities amounted to US$62.0 million in H1 2026.

Net cash used in investing activities of US$5.7 million was mainly attributable to capital expenditure on property, plant and equipment, plantation and biological assets.

Net cash used in financing activities was US$62.2 million, mainly due to interest paid of US$12.7 million and repayment of loans amounting to US$48.5 million.

PART B: REVIEW OF THE PERFORMANCE OF THE GROUP AND MARKET OUTLOOK (CONT'D)

B2: The significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next operating period and the next 12 months
For the First Half ended 30 June 2026

Based on the latest outlook from the International Monetary Fund ("IMF") and the Organisation for Economic Co-operation and Development ("OECD"), global economic growth is expected to moderate in 2026 amid continued geopolitical uncertainties, elevated energy prices and trade policy uncertainty. The IMF currently forecasts global GDP growth of approximately 3.0% in 2026, compared with 3.5% in 2024 and 2025.

During the first half of 2026, natural rubber prices remained firm as raw material supply tightened during the seasonal wintering period, with adverse weather conditions in several major producing countries further constraining supply. Although demand from the tyre and industrial sectors remained relatively resilient, market conditions continued to be influenced by global economic uncertainty.

Looking ahead, the Group expects the raw material sourcing environment to remain challenging, with intense competition for raw material supply likely to persist amid ongoing market uncertainties. While raw material availability is expected to improve following the wintering season, supply conditions and commodity prices are expected to remain volatile.

Against this backdrop, the Group will continue to focus on securing sufficient raw material supply to support its operations and customer commitments, while maintaining disciplined procurement, inventory and working capital management to enhance operational resilience, safeguard margins and preserve cash flow.

Overall, the Group remains cautiously optimistic on the medium to long-term outlook for the natural rubber industry, supported by the essential role of natural rubber in the global tyre and industrial sectors. Nevertheless, the Group will continue to closely monitor developments in raw material availability, commodity prices, geopolitical developments and global economic conditions, while maintaining a prudent and disciplined approach to its operations.

1. Corporate information

Halcyon Agri Corporation Limited (the "Company") is a public limited liability company incorporated and domiciled in Singapore and is listed on the Mainboard of the Singapore Exchange Securities Trading Limited.

The registered office of the Company is located at 180 Clemenceau Avenue, #05-02 Haw Par Centre, Singapore 239922.

As at 30 June 2026, the Company is 68.1% owned by China Rubber Technology Group Company Limited (“CRTG”), a company incorporated and domiciled in Hong Kong, and 29.2% owned by Sinochem International (Overseas) Pte. Ltd. (“SIO”). The penultimate holding company is China Hainan Rubber Industry Group Co., Ltd. (“HRG”), which is a state-owned enterprise of the People's Republic of China, domiciled in the People's Republic of China and listed on the Shanghai Stock Exchange. HRG is directly owned by 海南省农垦投资控股集团有限公司 (also known as Hainan Province Agribusiness Investment Holding Group Co., Ltd., or “HSF”, or the “ultimate holding company”), a state-owned enterprise of the People’s Republic of China.

The principal activity of the Company is investment holding. The main principal activities of the Group are:

1) Natural rubber processing
2) Natural rubber plantation
3) Natural rubber trading and distribution

2. Basis of preparation

The condensed interim financial statements for the First Half ended 30 June 2026 have been prepared in accordance with SFRS(I) 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group’s financial position and performance of the Group since the last annual financial statements for the year ended 31 December 2025.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)"), except for the adoption of new and amended standards as set out in Note 2.1.

The condensed interim financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies adopted in the last annual financial statements.

The financial statements are presented in United States Dollar ("USD" or "US$") and all values in the tables are rounded to the nearest thousand ("US$'000") unless otherwise indicated.

The consolidated financial statement of the Group was prepared based on going concern assumption, further details are disclosed in Note 23 – Going Concern.

2.1 *Adoption of new and amended standards and interpretations*

The Group has adopted all applicable SFRS(I) that are mandatory for financial years beginning on or after 1 January 2026. The adoption of these standards did not have any material effect on the financial performance or financial position of the Group.

3. Use of estimates and judgements

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those described in the last annual financial statements as at and for the year ended 31 December 2025.

Information about critical judgements in applying accounting policies and the assumptions concerning the future and other key sources of estimation uncertainty at the end of reporting period that have most significant effect on the amounts recognised in the financial statements is included in the following notes:

- Note 9 – Impairment of goodwill and process know-how
- Note 13 – Classification of rubber trees as bearer plants and non-bearer plants
- Note 13 – Measurement of biological assets
- Note 23 – Going Concern.

4. Other income

	Group	
	H1 2026	**H1 2025**
	US$'000	US$'000
Government grants	823	1,765
Others	1,054	442
	1,877	2,207

5. Finance costs

	Group	
	H1 2026	**H1 2025**
	US$'000	US$'000
Interest expense on:		
- Term loans	6,675	7,342
- Working capital loans	23,228	24,078
- Lease liabilities	234	195
Total finance costs	30,137	31,615

6. Loss before tax

	Group	
	H1 2026	**H1 2025**
	US$'000	US$'000
Loss before tax has been arrived at after charging:		
Depreciation of property, plant and equipment and plantation related properties included in:		
- Cost of sales	10,923	12,456
- Selling expenses	25	26
- Administrative expenses	4,042	2,898
	14,990	15,380
Foreign exchange loss/ (gain) included in:		
- Cost of sales	1,344	(1,775)
- Administrative expenses	1,275	(711)
	2,619	(2,486)
Amortisation:		
- Intangible assets	189	267
- Right-of-use assets	781	952
	970	1,219
Employee benefit expenses (including directors' remuneration)		
- Cost of sales	14,429	24,968
- Selling expenses	2,084	2,248
- Administrative expenses	16,192	18,434
	32,705	45,650
Professional fees	2,664	2,537
Lease expenses on short-term leases and low-value assets	197	251
Write off of property, plant and equipment	2	67
Gain on disposal of property, plant and equipment	(23)	–
Reversal of impairment losses on financial assets	(13)	–
Inventories recognised as an expense in cost of sales	983,259	1,372,978

7. Income tax expense

	Group	
	H1 2026	**H1 2025**
	US$'000	US$'000
Consolidated income statement		
Current tax		
Current tax expense	(4,161)	(5,477)
Under provision in prior years	(115)	(15)
Deferred tax		
Tax (expense)/ credit relating to the origination and reversal of temporary differences	(2,073)	2,844
Income tax expense recognised in consolidated income statement	(6,349)	(2,648)

8. Loss per share ("LPS")

	Group	
	Basic and diluted	
	H1 2026	**H1 2025**
	US$'000	US$'000
Loss for the period attributable to owners of the Company	(37,200)	(42,046)
Dividend on perpetual securities*	–	(3,800)
Adjusted loss attributable to owners of the Company	(37,200)	(45,846)
	Number of ordinary shares '000	
	Basic and diluted	
Weighted average number of ordinary shares used to compute earnings per share	1,595,012	1,595,012
Basic and diluted loss per share ("LPS") in US cents	(2.33)	(2.87)
Loss per share (US Cents)	(2.33)	(2.87)
Loss per share (SGD Cents) [1]	(2.98)	(3.79)

* This amount represents dividend reserved for distribution to perpetual securities holders for the period which has been paid during the financial year ended 31 December 2025.

[1] Translated at the average exchange rates for each respective period.

9. Intangible assets

Goodwill

Goodwill acquired through business combinations have been allocated to following cash-generating units ("CGU"), for impairment testing:

	Group	
	30 June 2026	**31 December 2025**
	US$'000	US$'000
A CGU within HRC Group	256,601	256,601
A CGU within Corrie MacColl Group	29,778	29,778
	286,379	286,379
Process know-how	10,000	10,000

Impairment testing of goodwill and process know-how with indefinite life

The above goodwill and process know-how were tested for impairment as at 31 December 2025. The recoverable amount of the CGUs has been determined based on value in use calculations using 5 to 10 years cash flow projections from financial budgets approved by management and assumed a terminal growth rate thereafter.

As at 30 June 2026, the Group reviewed the key assumptions used in the value in use calculation as at 31 December 2025 impairment test and noted that the assumptions remained reasonable. No impairment loss was recognised as at 30 June 2026 and 31 December 2025 as the recoverable amounts of the respective CGU to which goodwill and process know-how have been allocated to were in excess of their respective carrying values.

10. Property, plant and equipment

During H1 2026, the Group's property, plant and equipment decreased by US$13,422,000, mainly due to depreciation charges of US$11,608,000 (30 June 2025: US$10,722,000), and exchange loss US$5,679,000 (30 June 2025: gain of US$8,354,000), offset by acquired assets amounting to US$4,083,000 (30 June 2025: US$2,952,000).

11. Investment properties

<u>Valuation of investment properties</u>

Investment properties are stated at fair value, which has been determined based on valuations performed as at 31 December 2025. The valuations were performed by independent valuers with recognised and relevant professional qualification and with recent experience in the location and category of the properties being valued. Details of valuation techniques and inputs used are disclosed in Note 20.

During H1 2026, the Group did not engage independent valuers to determine the fair value of the properties. However, the Management had taken into considerations those underlying factors that would have impacts to the fair value of the investment properties since the last valuations completed in December 2025. There are no major aspects that could affect the fair value of the investment properties as at 30 June 2026.

12. Deferred taxes

The increase in net deferred tax liabilities of US$2,615,000 is mainly due to derecognition of deferred tax liabilities on temporary differences during the current financial period.

13. Plantation and biological assets

The decrease of the Group's plantation and biological assets by US$15,050,000 during the First Half ended 30 June 2026 is mainly due to exchange loss of US$14,013,000 and depreciation charges of US$4,344,000 offset by additional cost capitalised of US$5,246,000.

Interest expense amounting to US$3,374,000 was capitalised in H1 2026 (US$4,826,000 in H1 2025). The rate used to determine the amount of borrowing costs eligible for capitalisation was 6.00% - 7.50% (31 December 2025: 6.00% - 7.50%) per annum, which is the effective interest rate of borrowings.

Classification of rubber trees as bearer plants or non-bearer plants

The Group has assessed that there is an established commercial market for end-of-life rubber trees in Malaysia and Cameroon, and it is the Group's business plan to convert the rubber trees into products other than incidental scrap at the end of the rubber production life. As such, the classification of rubber plantations in Malaysia and Cameroon remains the same as preceding period as at 30 June 2026.

Measurement of biological assets

The fair value of biological assets is estimated using the discounted cash flow model ("DCF") by independent professional valuers as at 31 December 2025. This requires an estimate of the expected future cash flows from the biological assets to be made and a suitable discount rate to be chosen, in order to calculate the present value of future cash flows.

During H1 2026, the Group did not engage independent valuers to determine the fair value of biological assets. However, management has considered the assumptions and estimates on parameters used in the last valuation completed in December 2025. There are no major aspects that could materially affect the fair value of the biological assets as at 30 June 2026.

14. Inventories

	Group	
	30 June 2026	**31 December 2025**
	US$'000	US$'000
Inventories carried at cost	19,019	20,436
Inventories carried at fair value	354,392	357,114
	373,411	377,550

Inventories as at the end of the reporting period on 30 June 2026 included fair value gain of US$22,601,000 (31 December 2025: US$9,511,000). The group's inventory turnover days as at 30 June 2026 were 50 days (31 December 2025: 50 days).

15. Loan payables

	Group		Company	
	30 June 2026	**31 December 2025**	**30 June 2026**	**31 December 2025**
	US$'000	US$'000	US$'000	US$'000
Current:				
- Working capital loans	432,006	458,869	179,557	179,492
- Shareholders' loans	536,000	564,454	536,000	536,000
- Term loans	50,233	47,898	–	–
	1,018,239	1,071,221	715,557	715,492
Non-current:				
- Working capital loans	228,356	192,280	224,544	176,702
- Shareholders' loans	64,000	64,000	64,000	64,000
- Term loans	28,497	58,639	–	–
	320,853	314,919	288,544	240,702
Total loan payables	1,339,092	1,386,140	1,004,101	956,194

	Group			
	30 June 2026		**31 December 2025**	
	Secured	Unsecured	Secured	Unsecured
	US$'000	US$'000	US$'000	US$'000
Amount repayable in one year or less, on demand	367,593	650,646	391,395	679,826
Amount repayable after one year	253,041	67,812	234,702	80,217

Details of any collateral

Certain loans are secured by corporate guarantees from the Company and major shareholders or by a charge over certain of the Group's inventories, property, plant and equipment, trade receivables and certain cash and bank balances.

16. Net asset value

	Group		Company	
	30 June 2026	31 December 2025	30 June 2026	31 December 2025
Net asset value per ordinary share based on issued share capital (US cents)	12.50	16.05	15.06	16.66
Net asset value per ordinary share based on issued share capital (SGD cents) [(1)]	16.21	20.61	19.53	21.40
Number of ordinary shares outstanding (in thousands)	1,595,012	1,595,012	1,595,012	1,595,012

[(1)] Translated at the closing exchange rates for each respective period.

17. Share capital

(i) Issued and paid-up capital

	No. of shares '000	US$'000
At 31 December 2025 and 30 June 2026	1,595,012	603,874

There were no outstanding options, convertibles, treasury shares or subsidiary holdings as at 30 June 2026 and 31 December 2025.

(ii) The Company did not hold any treasury shares as at 30 June 2026 and 31 December 2025. As such, the number of issued shares excluding treasury shares as at 30 June 2026 and 31 December 2025 were 1,595,011,941 shares.

(iii) There were no subsidiary holdings during and as at the end of the current financial period reported on.

18. Related party transactions

Some of the Company's transactions and arrangements are with related parties and the effect of these on the basis determined between the parties is reflected in these financial statements.

The Group entities entered into the following transactions with related parties:

	Group	
	6 months ended 30 June 2026	12 months ended 31 December 2025
	US$'000	US$'000
Banking facilities jointly covered by letter of comfort from SIC and HRG	5,118	28,215
Banking facilities jointly covered by corporate guarantee from SIC and HRG	207,847	356,193
Fee charged by SIC for issuance of letter of comfort	82	437
Shareholder's loan from HRG	250,986	279,440
Shareholder's loan from CRTG	240,000	240,000
Shareholder's loan from HSF	64,000	64,000
Shareholder's loan from SIC	45,014	45,014
Interest charged by HRG	6,267	17,946
Interest charged by CRTG	6,069	3,527
Interest charged by HSF	2,423	4,777
Interest charged by SIC	1,107	2,624
Sales of rubber to subsidiaries of HRG	10,016	41,759
Purchases of rubber from subsidiaries of HRG	12,354	44,862

19. Segment information

The Group is a global leader in natural rubber industry, supporting the world's growing mobility needs through the origination, production and distribution of natural rubber. The Group sources a broad range of grades from all major origins globally, operates 37 natural rubber processing facilities in Indonesia, Malaysia, Thailand, China, Cameroon and Ivory Coast, and distributes to an international customer base through its network of warehouses and sales offices in South East Asia, China, the United States of America and Europe.

The key segments of the Group comprise the following:

(a) Corrie MacColl Group – This Group comprises of CMC Plantations ("CMCP Group") and CMC International ("CMCI Group"). CMCP Group includes plantation and processing business in Cameroon and Malaysia and CMCI Group is our distribution business for industrial and non-tyre applications.

(b) HRC Group – This business segment includes our processing factories in Indonesia, China, Malaysia, Thailand and Ivory Coast, and distribution business in Singapore and China, whose customers are predominantly top-tier global tyre makers.

(c) Corporate segment – covers group strategic management, corporate finance, group administration and legal matters, treasury, and taxation.

Segmental performance is continuously monitored to optimise the allocation of resources between segments.

Segment assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

19. Segment information (cont'd)

	CMCP Group		CMCI Group		HRC Group		Corporate		Elimination			Consolidated	
	H1 2026 US$'000	**H1 2025** US$'000	**H1 2026** US$'000	**H1 2025** US$'000	**H1 2026** US$'000	**H1 2025** US$'000	**H1 2026** US$'000	**H1 2025** US$'000	**H1 2026** US$'000	**H1 2025** US$'000		**H1 2026** US$'000	**H1 2025** US$'000
Revenue to third party	845	660	208,008	233,978	827,046	1,183,378	–	–	–	–		1,035,899	1,418,016
Inter-segment revenue	17,841	27,251	824	52	10,458	14,627	4,482	6,181	(33,605)	(48,111)	A	–	–
Total revenue	**18,686**	**27,911**	**208,832**	**234,030**	**837,504**	**1,198,005**	**4,482**	**6,181**	**(33,605)**	**(48,111)**		**1,035,899**	**1,418,016**
Gross (loss)/profit	**(1,211)**	**(5,837)**	**19,547**	**31,266**	**34,182**	**19,686**	**4,482**	**6,181**	**(4,360)**	**(6,258)**	**B**	**52,640**	**45,038**
Operating (loss)/profit	**(12,718)**	**(14,952)**	**4,769**	**14,896**	**8,518**	**(12,541)**	**(4,290)**	**(1,263)**	**(11)**	**(569)**		**(3,732)**	**(14,429)**
Operating (loss)/profit excluding management fee	**(12,718)**	**(14,952)**	**4,769**	**14,896**	**13,000**	**(6,360)**	**(8,772)**	**(7,444)**	**(11)**	**(569)**		**(3,732)**	**(14,429)**
Finance income												1,100	1,796
Finance costs												(30,137)	(31,615)
Share of result of associates												12	(263)
Loss before tax												**(32,757)**	**(44,511)**
Income tax expense												(6,349)	(2,648)
Loss for the financial period												**(39,106)**	**(47,159)**
Total sales volume (tonnes)	9,346	13,464	84,355	90,904	419,116	591,382	–	–	(15,087)	(20,984)		497,730	674,766
Gross (loss)/profit per tonne (US$)	(130)	(434)	232	344	82	33	–	–	–	–		106	67
Other information:													
Management fee expense/(income)	–	–	–	–	4,482	6,181	(4,482)	(6,181)	–	–		–	–
Depreciation expense (include right-of-use assets)	5,886	6,568	281	446	8,619	8,453	445	499	540	366		15,771	16,332
Capital expenditure	1,980	1,321	32	26	3,703	2,815	7	47	–	–		5,722	4,209

19. Segment information (cont'd)

	CMCP Group		CMCI Group		HRC Group		Corporate		Elimination			Consolidated	
	30 June 2026	31 December 2025	30 June 2026	31 December 2025	30 June 2026	31 December 2025	30 June 2026	31 December 2025	30 June 2026	31 December 2025		30 June 2026	31 December 2025
	US$'000	US$'000	US$'000	US$'000	US$'000	US$'000	US$'000	US$'000	US$'000	US$'000		US$'000	US$'000
Segment assets	393,534	805,273	663,878	629,383	1,135,875	1,109,968	1,489,102	1,459,767	(1,809,629)	(2,085,984)	C	1,872,760	1,918,407
Segment liabilities	273,428	333,629	347,672	316,798	693,431	666,887	1,248,848	1,194,124	(890,037)	(848,997)	D	1,673,342	1,662,441

Nature of adjustments and eliminations to arrive at amounts reported in the consolidated financial statements

A. Inter-segment revenues are eliminated on consolidation.
B. Management fee is eliminated on consolidation.
C. Elimination on investment in subsidiaries and intercompany balances.
D. Elimination on intercompany balances.

20. Fair value of assets and liabilities

(a) *Fair value hierarchies*

The Group categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

Level 1 – Quoted prices (unadjusted) in active market for identical assets or liabilities that the Group can access at the measurement date,

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and

Level 3 – Unobservable inputs for the asset or liability.

(b) *Assets and liabilities measured at fair value*

The following table shows an analysis of each class of assets and liabilities measured at fair value at the end of the reporting period:

	Group 2026 Fair value measurements at the end of the reporting period using			
	Quoted prices in active markets for identical instruments (Level 1) US$'000	Significant observable inputs other than quoted prices (Level 2) US$'000	Significant un-observable inputs (Level 3) US$'000	Total US$'000
Assets measured at fair value				
Financial assets:				
Derivative financial instruments	–	26,928	–	26,928
Financial assets as at 30 June 2026	**–**	**26,928**	**–**	**26,928**
Non-financial assets:				
Inventories	–	354,392	–	354,392
Biological assets	–	–	412,888	412,888
Investment properties	–	–	39,675	39,675
Non-financial assets as at 30 June 2026	**–**	**354,392**	**452,563**	**806,955**
Liabilities measured at fair value				
Financial liabilities:				
Derivative financial instruments	–	20,438	–	20,438
Financial liabilities as at 30 June 2026	**–**	**20,438**	**–**	**20,438**

20. Fair value of assets and liabilities (cont'd)

(b) ***Assets and liabilities measured at fair value (cont'd)***

	Group 2025 Fair value measurements at the end of the reporting period using			
	Quoted prices in active markets for identical instruments (Level 1) US$'000	**Significant observable inputs other than quoted prices (Level 2)** US$'000	**Significant un-observable inputs (Level 3)** US$'000	**Total** US$'000
Assets measured at fair value				
Financial assets:				
Derivative financial instruments	–	12,725	–	12,725
Financial assets as at 31 December 2025	**–**	**12,725**	**–**	**12,725**
Non-financial assets:				
Inventories	–	357,114	–	357,114
Biological assets	–	–	425,887	425,887
Investment properties	–	–	41,799	41,799
Non-financial assets as at 31 December 2025	**–**	**357,114**	**467,686**	**824,800**
Liabilities measured at fair value				
Financial liabilities:				
Derivative financial instruments	–	299	–	299
Financial liabilities as at 31 December 2025	**–**	**299**	**–**	**299**

20. Fair value of assets and liabilities (cont'd)

(b) ***Assets and liabilities measured at fair value (cont'd)***

	Company 2026 Fair value measurements at the end of the reporting period using			
	Quoted prices in active markets for identical instruments (Level 1) US$'000	**Significant observable inputs other than quoted prices (Level 2)** US$'000	**Significant un-observable inputs (Level 3)** US$'000	**Total** US$'000
Assets measured at fair value				
Financial assets:				
Derivative financial instruments	–	15,635	–	15,635
Financial assets as at 30 June 2026	**–**	**15,635**	**–**	**15,635**
Liabilities measured at fair value				
Financial liabilities:				
Derivative financial instruments	–	13,371	–	13,371
Financial liabilities as at 30 June 2026	**–**	**13,371**	**–**	**13,371**

	Company 2025 Fair value measurements at the end of the reporting period using			
	Quoted prices in active markets for identical instruments (Level 1) US$'000	**Significant observable inputs other than quoted prices (Level 2)** US$'000	**Significant un-observable inputs (Level 3)** US$'000	**Total** US$'000
Assets measured at fair value				
Financial assets:				
Derivative financial instruments	–	6,754	–	6,754
Financial assets as at 31 December 2025	**–**	**6,754**	**–**	**6,754**
Liabilities measured at fair value				
Financial liabilities:				
Derivative financial instruments	–	4,840	–	4,840
Financial liabilities as at 31 December 2025	**–**	**4,840**	**–**	**4,840**

20. Fair value of assets and liabilities (cont'd)

(c) ***Level 2 fair value measurements***

The fair value of inventories (except consumables) is calculated using quoted prices in relevant commodity exchanges at the end of the reporting period, making adjustments according to the stage of production of the inventories, port of loading, and grades of products. Where such prices are not available, the Group uses valuation models to determine the fair values based on relevant factors, including trade price quotations, time value and volatility factors underlying the commodities and commodity exchange price quotations and dealer quotations for similar commodities traded in different markets and geographical areas, existing at the end of the reporting period.

The fair value of forward currency contract is calculated using quoted prices (adjusted) offered by the financial institutions at the end of reporting period.

(d) ***Level 3 fair value measurements***

(i) *Information about significant unobservable inputs used in Level 3 fair value measurements*

Biological assets

The fair value of the Group's major biological assets has been determined based on valuations by independent professional valuers using the discounted cash flow valuation approach for 31 December 2025. The key assumptions used by the independent professional valuers as disclosed in annual report 2025 remain reasonable for 30 June 2026.

Investment properties

The fair value of the Group's investment properties has been derived using the sales comparison approach. Sales prices of comparable properties in close proximity are adjusted for differences in key attributes such as property location, accessibility, topography, facilities and utilities, size and date of transaction. The fair value used in annual report 2025 remains reasonable for 30 June 2026 based on property market outlook.

(ii) *Closing balance in Level 3 assets measured at fair value*

The fair value of the Group's biological assets and investment properties based on significant unobservable inputs (Level 3) as at 30 June 2026 are US$412,888,000 (31 December 2025: US$425,887,000) and US$39,675,000 (31 December 2025: US$41,799,000) respectively.

20. Fair value of assets and liabilities (cont'd)

(d) ***Level 3 fair value measurements (cont'd)***

(iii) *Valuation policies and procedures*

It is the Group's policy to engage external valuation experts to perform the valuation of biological assets and investment properties at financial year end. The management is responsible for selecting and engaging valuation experts that possess the relevant credentials and knowledge on the subject of valuation, valuation methodologies, and SFRS(I) 13 fair value measurement guidance.

Management reviews the appropriateness of the valuation methodologies and assumptions adopted, and the reliability of the inputs used in the valuations at the end of last reporting period. Management assessed the reasonableness of the assumptions adopted in the valuation at the end of last reporting period and concluded that they are still appropriate for the current interim financial reporting period.

21. Dividends on ordinary shares

The Group has not paid dividend on ordinary shares as at 30 June 2026 and 31 December 2025.

22. Commitments

Capital expenditures contracted for at the balance sheet date but not recognised in the financial statements relating to purchase of the property, plant and equipment of US$1,774,000 (2025: US$2,488,000).

23. Going Concern

The condensed interim financial statements of the Group have been prepared on a going concern basis notwithstanding the fact that:

- The Group incurred loss after tax of US$39,106,000 (H1 2025: loss after tax of US$47,159,000) for the financial period ended 30 June 2026; and

- As of 30 June 2026, the statement of financial position of the Group recorded a net current liabilities of US$540,766,000 (31 December 2025: net current liabilities position of US$521,905,000).

China Rubber Technology Group Co., Ltd, a wholly-owned subsidiary of China Hainan Rubber Industry Group Co., Ltd. ("HRG") and Sinochem International Corporation ("SIC"), being the two major shareholders with a combined shareholding of 97.3%, continue to provide their full support and commitment to the Group to ensure that the Group is able to refinance and meet all of its short-term obligations when they fall due.

23. Going Concern (cont'd)

Below are the key management actions taken together with the support from both major shareholders to address the going concern assumption of HAC Group:

(a) ***Shareholder loan***

The Group continues to receive strong financial support from its major shareholders. As at 30 June 2026, shareholder loans of approximately US$600 million remained outstanding, demonstrating the major shareholders' continued commitment to supporting the Group's funding and liquidity requirements.

(b) ***Long term loans***

During H1 2026, the Group secured new bank borrowings totalling US$191.3 million, of which approximately US$167.9 million have tenures of up to two years, further strengthening the Group's funding profile and liquidity position.

(c) ***Fulfill significant payment obligations in the next 12 months***

The Group's key plans to address its payment obligations in the next 12 months are as follows:

(i) Continue to work closely with financiers and both HRG and SIC to restore the financing tenor and to further improve the Group's liquidity headroom.

(ii) HRG and SIC will continue to provide their full support to the Group in its refinancing initiatives, including supporting discussions with financiers and, where appropriate, providing shareholder funding support to ensure that the Group has adequate financial resources to meet its operational and financing requirements.

In addition, there are unused banking facilities available to drawdown.

Based on the above, the Directors are of the view that the Group will be able to meet its financial obligations as and when they fall due. Accordingly, the Directors are satisfied that it is appropriate to prepare the condensed interim financial statements on a going concern basis.

1. Review

The condensed interim consolidated statement of financial position of Halcyon Agri Corporation Limited and its subsidiaries as at 30 June 2026 and the related condensed interim consolidated income statement and statement of comprehensive income, condensed interim consolidated statement of changes in equity and condensed interim consolidated statement of cash flows for the First Half ended 30 June 2026 and certain explanatory notes have not been audited or reviewed.

2. Where a forecast, or a prospect statement, has been previously disclosed to Shareholders, any variance between it and the actual results.

The Company did not issue any forecast or prospect statement.

3. Dividend

(a) Current Financial Period Reported On
Any dividend declared for the current financial period reported on?

No dividends have been declared or recommended for the current financial period.

(b) Corresponding Period of the Immediately Preceding Financial Year
Any dividend declared for the corresponding period of the immediately preceding financial year?

No.

(c) Date payable

Not applicable.

(d) Books closure date

Not applicable.

(e) If no dividend has been declared (recommended), a statement to that effect and the reason(s) for the decision

No dividend is recommended for period ended 30 June 2026. The Company will review this at the end of the year.

4. Interested person transactions

The Group has obtained a general mandate from shareholders of the Group for Interested Person Transactions.

4. Interested person transactions (cont'd)

The aggregate value of interested person transactions entered into during H1 2026 are as follows:

	6 months ended 30 June 2026
	US$'000
Sales & purchases rubber to/from related parties	22,370
Interest charged by shareholders	15,866
Fee charged by shareholder for issuance of letter of comfort	82

5. Confirmation that the issuer has procured undertaking from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1)

The Company has received undertaking from all its directors and executive officers in the format as set out in Appendix 7.7 under Rule 720(1) of the Listing Manual of the SGX-ST.

6. Negative confirmation by the Board pursuant to Rule 705(5)

We, Eddie Chan Yean Hoe and Lin Daojie, hereby confirm on behalf of the Board that, to the best of our knowledge, nothing has come to the attention of the Board which may render the unaudited financial results for the First Half ended 30 June 2026 to be false or misleading in any material aspect.

On behalf of the Board of Directors

Eddie Chan Yean Hoe
Independent Director and
Audit Committee Chairman

Lin Daojie
Executive Director and Deputy CEO

By Order of the Board
Wong Teck Kow
Company Secretary

Singapore,
13 August 2026