

# 4Q / FY 2016 Results Presentation 26 January 2017























### Important Notice



This document may contain forward-looking statements that involve assumptions, risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, competition from other developments or companies, shifts in expected levels of occupancy rate, property rental income, charge out collections, changes in operating expenses (including employee wages, benefits and training costs), governmental and public policy changes and the continued availability of financing in the amounts and the terms necessary to support future business. Predictions, projections or forecasts of the economy or economic trends of the markets are not necessarily indicative of the future or likely performance of CDL Hospitality Trusts.

The value of Stapled Securities and the income derived from them may fall as well as rise. Stapled Securities are not obligations of, deposits in, or guaranteed by M&C REIT Management Limited, as manager of CDL Hospitality Real Estate Investment Trust (the "H-REIT Manager") or M&C Business Trust Management Limited, as trustee-manager of CDL Hospitality Business Trust (the "HBT Trustee-Manager"), or any of their respective affiliates.

An investment in Stapled Securities is subject to investment risks, including the possible loss of the principal amount invested. Investors have no right to request that the H-REIT Manager and/or the HBT Trustee-Manager redeem or purchase their Stapled Securities while the Stapled Securities are listed. It is intended that holders of the Stapled Securities may only deal in their Stapled Securities through trading on Singapore Exchange Securities Trading Limited (the "SGX-ST"). Listing of the Stapled Securities on the SGX-ST does not guarantee a liquid market for the Stapled Securities.

This presentation contains certain tables and other statistical analyses (the "Statistical Information") which have been prepared by the H-REIT Manager and the HBT Trustee-Manager. Numerous assumptions were used in preparing the Statistical Information, which may or may not be reflected herein. As such, no assurance can be given as to the Statistical Information's accuracy, appropriateness or completeness in any particular context, nor as to whether the Statistical Information and/or the assumptions upon which they are based reflect present market conditions or future market performance. The Statistical Information should not be construed as either projections or predictions or as legal, tax, financial or accounting advice.

Market data and certain industry forecasts used throughout this presentation were obtained from internal surveys, market research, publicly available information and industry publications. Industry publications generally state that the information that they contain has been obtained from sources believed to be reliable but that the accuracy and completeness of that information is not guaranteed. Similarly, internal surveys, industry forecasts and market research, while believed to be reliable, have not been independently verified by the H-REIT Manager or the HBT Trustee-Manager and neither the H-REIT Manager nor the HBT Trustee-Manager makes any representations as to the accuracy or completeness of such information.

You are cautioned not to place undue reliance on these forward-looking statements, which are based on the current view of the H-REIT Manager or the HBT Trustee-Manager on future events.

This document and its contents shall not be disclosed without the prior written permission of the H-REIT Manager or the HBT Trustee-Manager.

### About CDL Hospitality Trusts



CDL Hospitality Trusts ("CDLHT") is one of Asia's leading hospitality trusts with assets valued at S\$2.4 billion. CDLHT is a stapled group comprising CDL Hospitality Real Estate Investment Trust ("H-REIT"), a real estate investment trust, and CDL Hospitality Business Trust ("HBT"), a business trust. CDLHT was listed on the Singapore Exchange Securities Trading Limited on 19 July 2006. M&C REIT Management Limited is the manager of H-REIT, the first hotel real estate investment trust in Singapore, and M&C Business Trust Management Limited is the trustee-manager of HBT.

CDLHT was established with the principal investment strategy of investing in a portfolio of hospitality and/or hospitality-related real estate assets. As at 31 December 2016, CDLHT owns 15 hotels and two resorts comprising a total of 4,912 rooms as well as a retail mall. The properties under CDLHT's portfolio are:

- i. six hotels in the gateway city of Singapore comprising Orchard Hotel, Grand Copthorne Waterfront Hotel, M Hotel, Copthorne King's Hotel, Novotel Singapore Clarke Quay and Studio M Hotel (collectively, the "Singapore Hotels") as well as a retail mall adjoining Orchard Hotel (Claymore Connect);
- ii. five hotels in Brisbane and Perth, Australia comprising Novotel Brisbane, Mercure Brisbane, Ibis Brisbane, Mercure Perth and Ibis Perth (collectively, the "Australia Hotels");
- iii. two hotels in Japan's gateway city of Tokyo, comprising Hotel MyStays Asakusabashi and Hotel MyStays Kamata (collectively, the "**Japan Hotels**");
- iv. one hotel in New Zealand's gateway city of Auckland, namely Grand Millennium Auckland (previously known as Rendezvous Hotel Auckland, the "**New Zealand Hotel**");
- v. one hotel in Cambridge, United Kingdom, namely Hilton Cambridge City Centre (the "UK Hotel"); and
- vi. two resorts in Maldives, comprising Angsana Velavaru and Jumeirah Dhevanafushi (collectively, the "Maldives Resorts").

### References Used in this Presentation



1Q, 2Q, 3Q, 4Q refers to the period 1 January to 31 March, 1 April to 30 June, 1 July to 30 September and 1 October to 31 December respectively

ARR refers to average room rate

**AUD** refers to Australian dollar

**DPS** refers to distribution per Stapled Security

FY refers to financial year for the period from 1 January to 31 December

**GBP** refers to British pound

JPY refers to Japanese yen

MTN refers to Medium Term Notes

**NPI** refers to net property income

NZD refers to New Zealand dollar

**pp** refers to percentage points

**RCF** refers to revolving credit facility

RevPAR refers to revenue per available room

**SEA Games** refers to South East Asian Games

**SGD** refers to Singapore dollar

**USD** refers to US dollar

YoY refers to year-on-year

YTD refers to year-to-date

All values are expressed in Singapore dollar unless otherwise stated

# **Table of Contents**



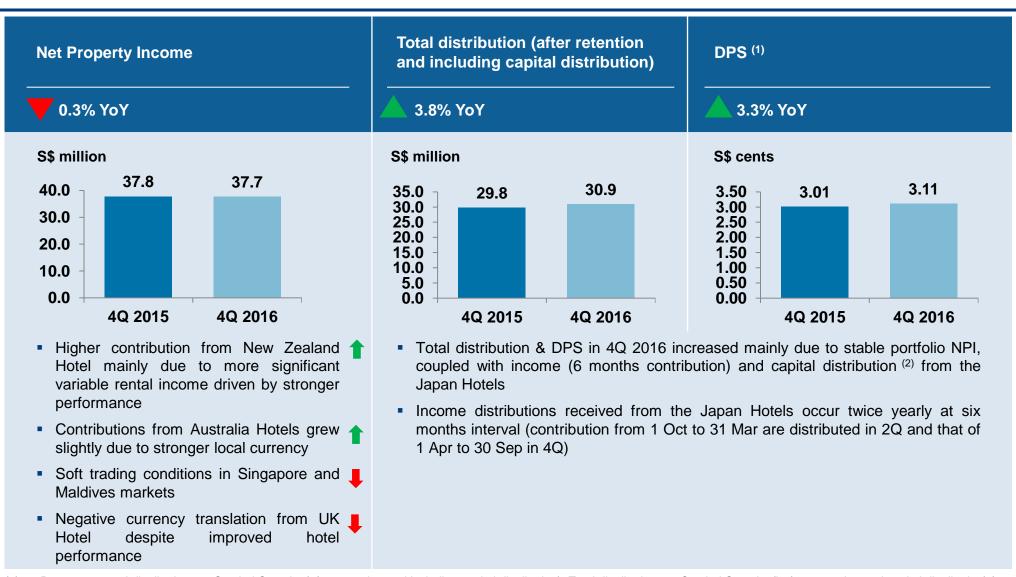
•	Results Highlights	6
•	Portfolio Summary	10
•	Healthy Financial Position	15
•	Singapore Market	20
•	Maldives Market	28
•	Japan Market	31
•	United Kingdom Market	35
•	Australia Market	38
•	New Zealand Market	40
•	Asset Enhancement Plans	45
•	Annexe	49
	Background and Structure of CDL Hospitality Trusts	49
	<ul> <li>Location of CDL Hospitality Trusts Properties</li> </ul>	63



# **Results Highlights**

# Results Highlights (4Q 2016)



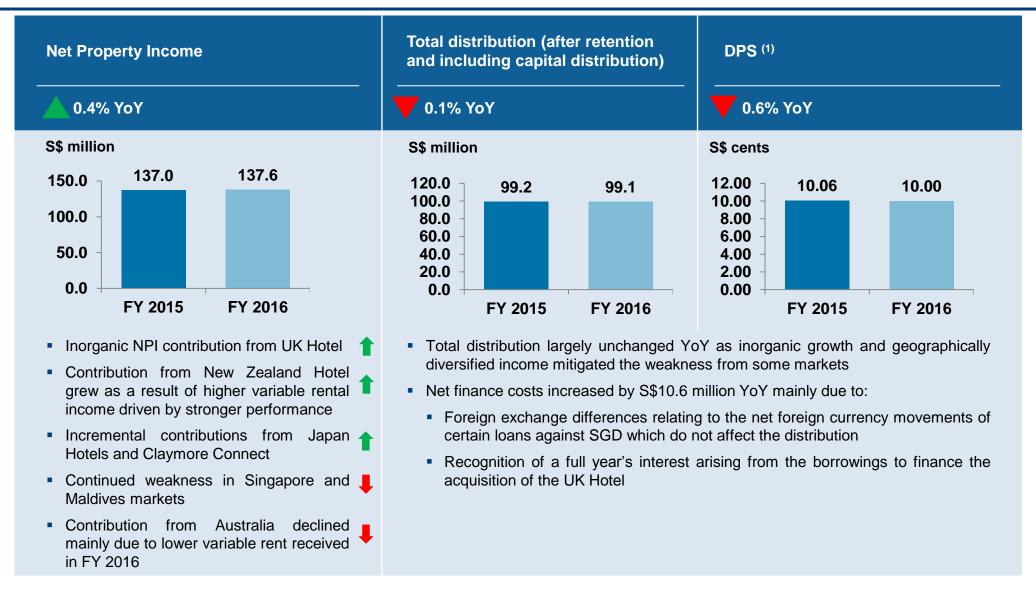


<sup>1)</sup> Represents total distribution per Stapled Security (after retention and including capital distribution). Total distribution per Stapled Security (before retention and capital distribution) for 4Q 2016 is 3.42 cents

Capital distribution from the Japan Hotels included a one-off consumption tax refund of S\$2.5 million relating to the Japan Hotels acquisition

# Results Highlights (FY 2016)





Represents total distribution per Stapled Security (after retention and including capital distribution). Total distribution per Stapled Security (before retention and capital distribution) for 8 FY 2016 is 11.05 cents

### **Details of Distribution**



- Total distribution for the period 1 Jul 2016 to 31 Dec 2016 (after retention and including capital distribution) is 5.55 Singapore cents per unit comprising:
  - 3.92 Singapore cents of taxable income + 1.29 Singapore cents tax exempt income + 0.34 Singapore cents of capital distribution

			,						
Mon	Tue	Wed	Thu	Fri	Sat	Sun	/ / ! !	<ul><li>Closure of both</li></ul>	
		1	2	3	4	5		5 pm on 6 Fe	
6	7	8	9	10	11	12	,	`~	
13	14	15	16	17	18	19	/ ! !	,	
20	21	22	23	24	25	26		<ul><li>Distribution Date:</li><li>28 February 2017</li></ul>	
27	28						,	`~	



# **Portfolio Summary**

# **NPI** Performance by Country



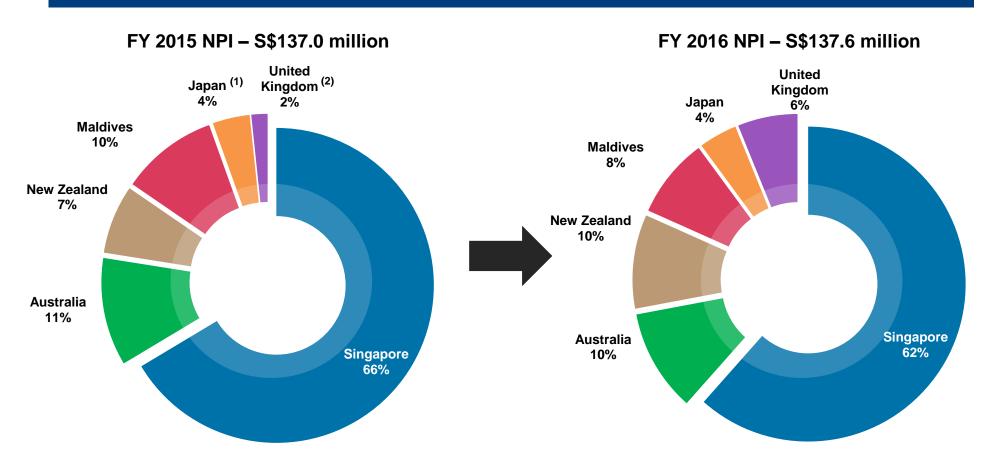
	4Q '16 S\$'000	4Q '15 S\$'000	Change S\$'000	YoY Change	FY '16 S\$'000	FY '15 S\$'000	Change S\$'000	YoY Change
Singapore	22,858	24,466	-1,608	-6.6%	84,658	90,983	-6,325	-7.0%
Australia	3,613	3,468	145	4.2%	14,438	15,194	-756	-5.0%
New Zealand	5,218	2,414	2,804	116.2%	13,274	9,677	3,597	37.2%
Maldives	2,828	4,034	-1,206	-29.9%	11,306	13,632	-2,326	-17.1%
Japan	1,143	1,146	-3	-0.3%	5,426	5,240	186	3.5%
United Kingdom (1)	2,034	2,277	-243	-10.7%	8,458	2,277	6,181	N.M.
Total	37,694	37,805	-111	-0.3%	137,560	137,003	557	0.4%

N.M. denotes Not Meaningful

## Portfolio Breakdown (NPI)



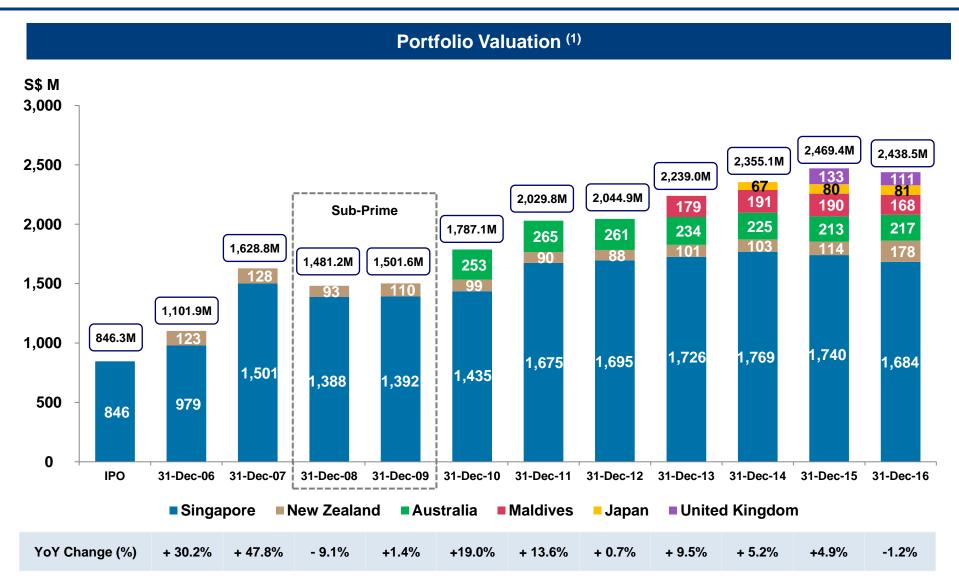
#### **Breakdown of Portfolio NPI by Country for FY 2016 & FY 2015**



<sup>(1)</sup> Acquisition of the Japan Hotels was completed on 19 Dec 2014. Contribution from the Japan Hotels for FY 2015 includes the last 13 days of FY 2014

### Portfolio Valuation





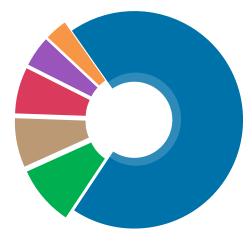
13

# Portfolio Breakdown (Valuation)



#### Breakdown of Portfolio Valuation as at 31 December 2016 (1)

Australia	8.9%
Novotel Brisbane	2.9%
Mercure & Ibis Brisbane	2.7%
Mercure Perth	2.0%
Ibis Perth	1.4%
New Zealand	7.3%
Grand Millennium Auckland	7.3%
Maldives	6.9%
Angsana Velavaru	3.9%
Jumeirah Dhevanafushi	2.9%
United Kingdom	4.5%
Hilton Cambridge City Centre	4.5%
Japan	3.3%
MyStays Asakusabashi	1.9%
MyStays Kamata	1.4%



Portfolio Valuation \$\$2.4 billion

Singapore	69.1%
Orchard Hotel	17.4%
Grand Copthorne Waterfront Hotel	14.3%
Novotel Singapore Clarke Quay	13.1%
M Hotel	9.6%
Studio M Hotel	6.3%
Copthorne King's Hotel	4.8%
Claymore Connect	3.7%



# **Healthy Financial Position**

# Healthy Balance Sheet



#### **Key Financial Indicators**

	As at 31 Dec 2016	As at 30 Sep 2016
Debt Value (1)	S\$933 million	S\$926 million
Total Assets	S\$2,535 million	S\$2,525 million
Gearing	36.8%	36.7%
Interest Coverage Ratio (2)	6.2x	6.0x
Regulatory Debt Headroom at 45%	S\$379 million	S\$382 million
Weighted Average Cost of Debt	2.5%	2.4%
Net Asset Value per Stapled Security	S\$1.5513	S\$1.5586
Fitch Issuer Default Rating	BBB-	BBB-

<sup>(1)</sup> Debt value is defined as medium term notes, bank borrowings and the TMK Bond which are presented before the deduction of unamortised transaction costs

<sup>2)</sup> CDLHT's interest cover is computed using FY 2016 and YTD Sep 2016 net property income divided by the total interest paid/ payable in FY 2016 and YTD Sep 2016 respectively

# **Debt Facility Details**

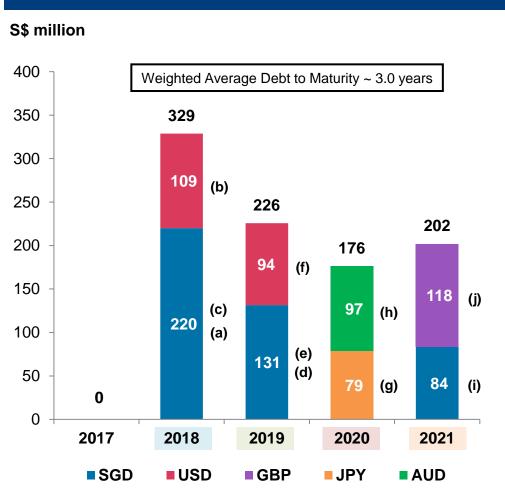


	Borrowings								
	Multi-Currency MTN Programme S\$1.0 billion								
MTN	<ul><li>Issued: S\$120.0 million (5-year fixed)</li><li>Unutilised: S\$880.0 million</li></ul>								
205	3-year to 3.25-year Committed Multi-Currency RCF S\$250.0 million								
RCF	<ul><li>Utilised: S\$161.5 million</li><li>Unutilised: S\$88.5 million</li></ul>								
	Term Loans S\$612.9 million								
Bridge Facility and Term Loans	<ul> <li>S\$70.0 million</li> <li>Tenure: 5-year</li> <li>US\$75.0 million (S\$108.8 million)</li> <li>Tenure: 5-year</li> <li>US\$65.0 million (S\$94.3 million)</li> <li>Tenure: 5-year</li> </ul>	Uncommitted     focility							
	<ul> <li>£66.5 million (S\$118.4 million)</li> <li>Tenure: 5-year</li> <li>A\$93.2 million (S\$97.4 million)</li> <li>Tenure: 5-year</li> <li>¥3.3 billion (S\$40.4 million)</li> <li>Tenure: 5-year</li> </ul>	facility  Not utilised							
TMK Bond	<ul> <li>¥3.1 billion (S\$38.3 million)</li> <li>Tenure: 5-year</li> </ul>								

### Debt Profile as at 31 December 2016



#### **Debt Maturity Profile** (1) (2)



	Currency	Amount	Туре	Expiry
(a)	SGD	S\$120.0M	Fixed MTN	Jun 2018
(b)	USD	S\$108.8M	Fixed Term Loan	Oct 2018
(c)	SGD	S\$100.0M	Floating RCF	Dec 2018
(d)	SGD	S\$61.5M <sup>(3)</sup>	Floating RCF	Mar 2019
(e)	SGD	S\$70.0M	Fixed Term Loan	Aug 2019
(f)	USD	S\$94.3M	Fixed Term Loan	Dec 2019
(g)	JPY	S\$78.6M	Fixed Term Loan and TMK Bond	Sep 2020
(h)	AUD	S\$97.4M	Fixed Term Loan	Dec 2020
(i)	SGD	S\$83.6M	Floating Term Loan	Aug 2021
(j)	GBP	S\$118.4M	Floating Term Loan	Aug 2021

<sup>(1)</sup> Numbers may not add up due to rounding

<sup>(2)</sup> Based on exchange rates of A\$1 = S\$1.0454, US\$1 = S\$1.4505, £1 = S\$1.78080 and S\$1 = \$81.0373

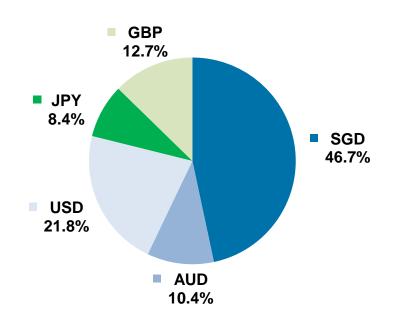
<sup>(3)</sup> The multi-currency RCF includes a small amount of USD borrowings

### Debt Profile as at 31 December 2016



Prudent capital management with fixed rate borrowings comprising 61.0% of total borrowings as at 31
 December 2016

#### **Debt Currency Profile** (1)(2)



#### Interest Rate Profile as at 31 Dec 2016 (1)(2)

	Fixed Rate Borrowings	Floating Rate Borrowings
SGD	43.7%	56.3%
USD	100.0%	-
GBP	-	100.0%
AUD	100.0%	-
JPY	100.0%	-
Blended Total	61.0%	39.0%

<sup>(1)</sup> Numbers may not add up due to rounding



# **Singapore Market**

# CDLHT Singapore Properties Performance



CDLHT Singapore Hotels	4Q '16	4Q '15	YoY Change	FY '16	FY '15	YoY Change
Occupancy	83.6%	86.5%	-2.9pp	85.4%	87.7%	-2.3pp
ARR	S\$184	S\$199	-7.5%	S\$187	S\$199	-6.0%
RevPAR	S\$154	S\$172	-10.5%	S\$160	S\$175	-8.6%

- Competitive trading environment due to:
  - Softness in corporate travel, particularly for the meetings and conference businesses, as a result of continued global economic weakness
  - New hotel supply
  - Slight slowdown in bookings, arising from travel advisories issued against Singapore due to the Zika virus
  - Absence of events in FY 2016 such as SEA games and SG50 celebrations
- As at 31 Dec 2016, committed occupancy of Claymore Connect is 91%

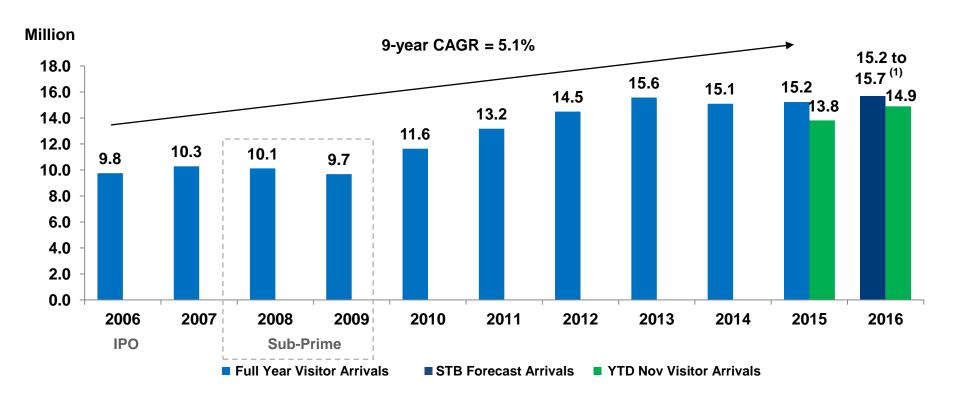


# Visitor Arrivals Up 7.9% and Visitor Days Up 2.2%



- For YTD Nov 2016, visitor arrivals grew 7.9% YoY mainly due to growth in the top two source markets
- Total visitor days only grew 2.2% YoY to 51.4 million as the average length of stay has declined

#### International Visitor Arrivals to Singapore (2)



<sup>(1)</sup> STB, "Modest growth expected in 2016 amidst global uncertainties and increasing regional competition", 29 Feb 2016

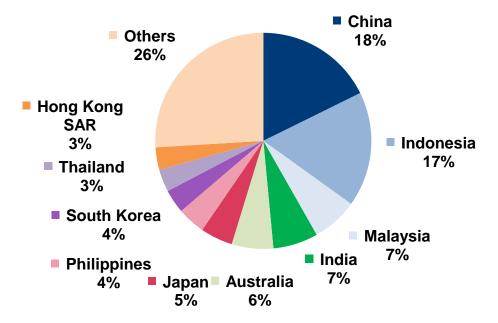
(2) STB

# Geographical Mix of Top Markets (Singapore)

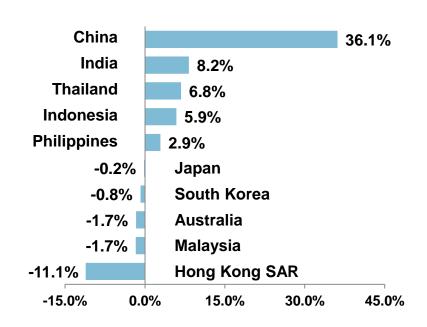


- For YTD Nov 2016, visitor arrivals increased mainly on the back of growth in Chinese and Indonesian arrivals
- Overall, 5 of the top 10 source markets recorded YoY growth

# **Geographical Mix of Visitor Arrivals For YTD Nov 2016** (1)



# Top 10 Inbound Markets YoY Change for YTD Nov 2016 (1) (2)



<sup>(1)</sup> Based on STB's statistics published on 12 Jan 2017

# Singapore – A Leading MICE Destination



- Singapore has retained its spot as the top international meeting city for the ninth year running (1)
- It is growing its status as a leading MICE destination with prominent events being added to its calendar
- Its attractiveness is due to the country's excellent infrastructure, security, as well as its leading hub status in Asia
- As a high yield segment, MICE remains STB's key pillar of growth

#### Marquee Events



#### **Biennial Events**



#### New Events / Exhibitions / Conferences





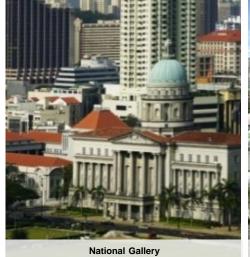




### World-Class Infrastructure and Attractions









Changi Airport Terminal 4 and Project Jewel



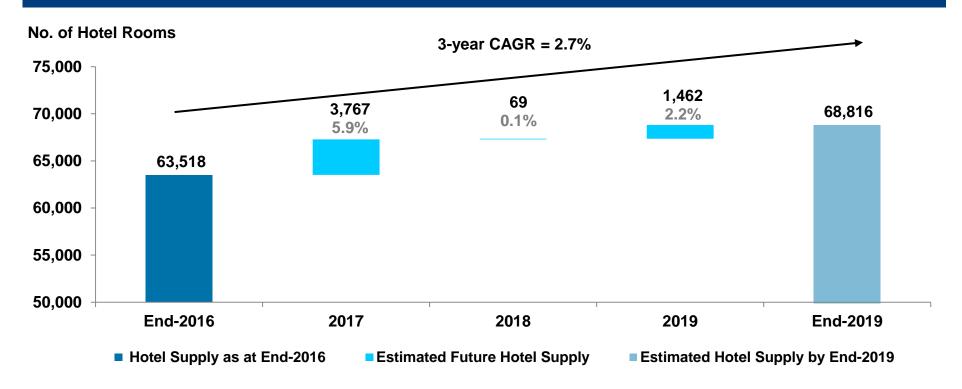
Singapore Botanic Gardens - UNESCO World Heritage Site

# Singapore Hotel Room Supply



- An estimated 2,610 <sup>(1)</sup> rooms were added in 2016, representing a 4.3% increase over 2015
- Operating environment expected to be competitive with 3,767 <sup>(1)</sup> rooms opening in 2017
- New room supply is expected to grow at a CAGR of 2.7% from 2016 2019

#### **Current and Expected Hotel Room Supply in Singapore** (1)



<sup>(1)</sup> New supply of rooms is a summation of new rooms deducted by existing rooms taken out of inventory for redevelopment Sources: STB, Horwath HTL and CDLHT research

# Potential Supply of New Singapore Hotel Rooms **Until 2019**



Expected

Opening

1H 2017

3Q 2017

4Q 2017

4Q 2017

4Q 2017

2H 2017

2018

2019

2019

2019

2019

2019

Name of Hotel	No. of Rms	Horwath Rating	Location	Expected Opening	Name of Hotel	No. of Rms	Horwath Rating	Location
Villa Samadhi	20	Upscale/Luxury	Outside City Centre	Opened	Dusit Thani Hotel & Resort	197	Upscale/Luxury	Outside City Centre
The Ascott Orchard Singapore*	110	Upscale/Luxury	City Centre	1Q 2017	Andre Circum (DUO Doring)	0.40		Oit - O to-
Aqueen Hotel Little India	83	Economy	Outside City Centre	1Q 2017	Andaz Singapore (DUO Project)	342	Upscale/Luxury	
Novotel Singapore on Stevens	254	Upscale/Luxury	City Centre	2Q 2017	Duxton Terrace (Murray House)	138	Upscale/Luxury	City Centre
InterContinental Singapore Robertson Quay (formerly Gallery	225	Upscale/Luxury	City Centre	2Q 2017 2Q 2017	Duxton House (Blakes / formerly Duxton Hotel)	50	Upscale/Luxury	City Centre
Hotel)					Grand Park City Hall**	181	Mid-Tier	City Centre
Sofitel Singapore City Centre (Tanjong Pagar Centre)	222	Upscale/Luxury	City Centre	2Q 2017	Aqueen Hotel Geylang	100	Economy	Outside City Centre
The Patina Capitol Singapore	157	Upscale/Luxury	City Centre	2Q 2017	Aqueen Hotel Lavender		,	, , , , , , , , , , , , , , , , , , , ,
Ibis Singapore on Stevens	528	Mid-Tier	City Centre	2Q 2017	(Additional Rooms)	69	Economy	Outside City Centre
Premier Inn Singapore	-300	Economy	City Centre	2Q 2017	The Outpost @ Sentosa	230	Upscale/Luxury	Sentosa
Destination Singapore Beach Road (fmr Premier Inn)	300	Mid-Tier	City Centre	2Q 2017	Village Hotel Sentosa	620	Economy	Sentosa
Park Hotel Farrer Park	300	Mid-Tier	Outside City Centre	2Q 2017	The Clan	292	Mid-Tier	City Centre
Courtyard Marriott at Novena	250	Mid-Tier	Outside City Centre	2Q 2017	YOTEL Changi Jewel	130	Economy	Outside City Centre
YOTEL Orchard Road	610	Economy	City Centre	2Q 2017	THE EDITION by Marriott	190	Upscale/Luxury	City Centre

Year	No. of Rms	Upscale/Luxury		Mid-Tier		Economy	
2017	3,767	1,715	46%	1,559	41%	493	13%
2018	69	0	0%	0	0%	69	100%
2019	1,462	420	29%	292	20%	750	51%
Total (2017 – 2019)	5,298	2,135	40%	1,851	35%	1,312	25%

<sup>\*</sup> Property soft opened in Dec 2016 with half the total inventory. Grand opening expected in 1Q 2017

<sup>\*\* 181</sup> rooms will be added back after the renovation is completed Sources: Horwath HTL and CDLHT research



# **Maldives Market**

### **CDLHT Maldives Resorts Performance**



- The Maldives Resorts recorded a YoY collective RevPAR (USD) decline of 14.7% and 25.1% in 4Q 2016 and FY 2016 respectively. Trading environment was competitive due to:
  - Relative strength of the USD against some of the top source markets
  - Slowdown in Chinese luxury travel
- The decline in NPI was partially mitigated mainly by the recognition of minimum rent for Angsana Velavaru (1)
- Working with operators of both resorts to improve the market mix as well as taking cost containment measures



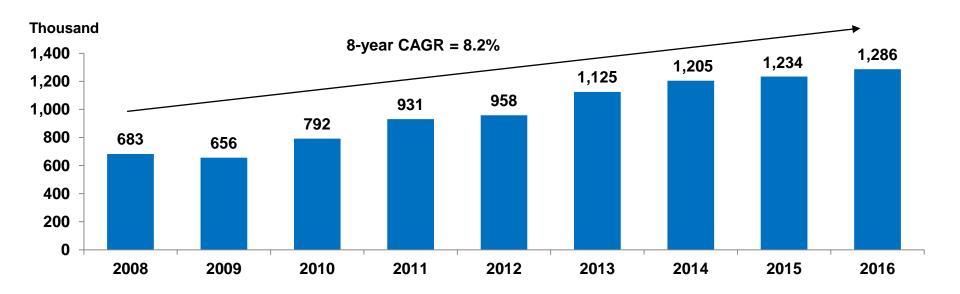


# Maldives Tourism Market Update



- For FY 2016, visitor arrivals grew 4.2% YoY
- The Maldives is planning to launch its own travel show, Travel Trade Maldives, in July 2017, to help towards achieving two million tourists a year by 2020 (1)
- Looking ahead, Maldives hospitality sector may continue to experience uncertainty due to:
  - Relative strength of USD against some of the top source markets which has the effect of eroding the spending power of guests from these markets as well as necessitating downward price adjustments in room rates to compensate

#### International Visitor Arrivals to Maldives (2)



<sup>(1)</sup> TTG, "What next for tourism in the Maldives?", 8 Nov 2016

<sup>(2)</sup> Ministry of Tourism, Republic of Maldives



# **Japan Market**

### **CDLHT Japan Hotels Performance**



- The Japan Hotels' occupancies improved due to increase in arrivals
- However, room rates were lower as a result of competition from new hotel room supply
- Consequently, the Japan Hotels registered a combined YoY RevPAR (JPY) drop of 5.0% for 4Q 2016 while RevPAR (JPY) increased marginally by 0.6% YoY for FY 2016



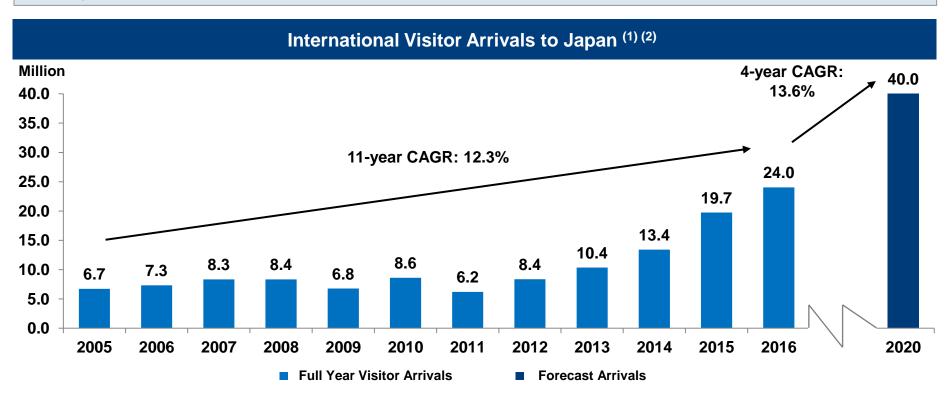




## Japan Tourism Market Update



- For FY 2016, visitor arrivals grew 21.8% YoY to a record 24.0 million
- Aiming to welcome 40.0 million foreign visitors in 2020, tourism growth is likely to maintain its healthy run
  as a result of favourable government initiatives (1) and long-term outlook for the hospitality sector is
  expected to be positive
- This is also supported by the recent announcement on the Japanese government's approval of the integrated resorts



<sup>(1)</sup> Nikkei Asian Review, "Japan prepares for mass influx of tourists", 11 January 2017

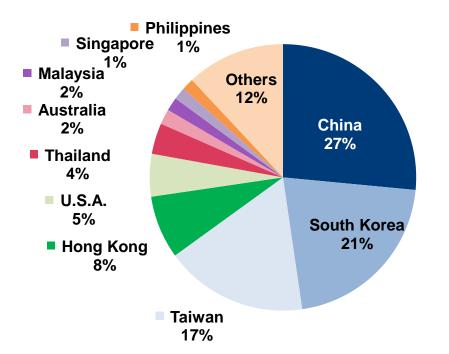
<sup>(2)</sup> Japan National Tourism Organization (JNTO)

# Geographical Mix of Top Markets (Japan)

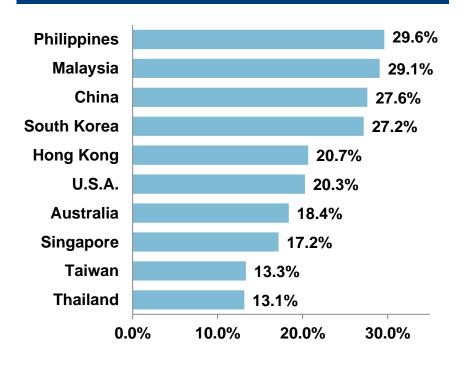


- China has maintained its status as the top source market for Japan with a market share of 26.5%
- Growth from Chinese market continues to be strong with a 27.6% YoY increase for FY 2016 arrivals
- All top 10 source markets saw double-digit percentage growth in arrivals

# Geographical Mix of Visitor Arrivals for FY 2016 (1)



#### Top 10 Inbound Markets YoY Change for FY 2016 (1) (2)



- (1) Based on JNTO's statistics published on 18 Jan 2017
- (2) The top 10 inbound markets are ranked according to growth rates in descending order



# **United Kingdom Market**

### **CDLHT UK Hotel Performance**



- Hilton Cambridge City Centre recorded a YoY RevPAR (GBP) growth of 10.8% and 11.9% in 4Q 2016 and FY 2016 respectively
- The growth was largely fuelled by healthy demand, the refurbished product as well as the rebranding of the hotel during the year
- Negative currency translation resulted in lower NPI contribution despite stronger underlying hotel performance



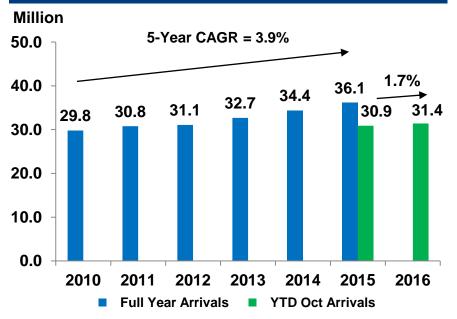


### **UK Tourism Market Update**



- In United Kingdom, the weaker pound is likely to improve tourism flows and international arrivals are expected to grow by 4.0% in 2017 (1)
- However, there is significant economic uncertainty due to the impending commencement of the formal EU exit negotiations in March 2017 (2)

### Continued Growth in International Visitor Arrivals to UK (3)



### Cambridge – One of Europe's largest life science and healthcare clusters (4)



Artist's Impression of AstraZeneca £330 million Corp. HQ & Global R&D Centre

- (1) TTG, "2017 could be 'record year' for inbound tourism", 30 December 2016
- (2) The New York Times, "British Firms Await Brexit Plans, Poised to Relocate", 15 January 2017
- (3) Office for National Statistics UK
- 4) Image credit: CB1 Cambridge Website

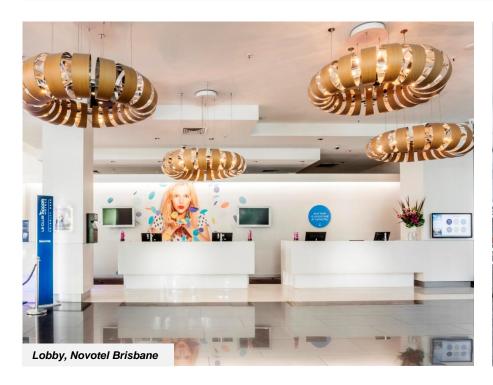


### **Australia Market**

#### **CDLHT Australia Hotels Performance**



- NPI for 4Q 2016 increased 4.2% YoY due to the stronger AUD during the quarter
- Outlook for natural resource sector remains subdued over the short to medium term
- Coupled with the increase in new hotel rooms supply in Perth and Brisbane, trading performance of the hospitality sector will likely remain challenging
- However, any weakness is mitigated by the defensive lease structure which provides CDLHT with a high proportion of fixed rent





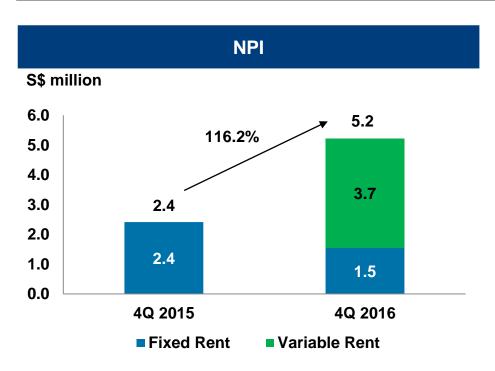


### **New Zealand Market**

### **CDLHT New Zealand Hotel Performance**



- NPI for 4Q 2016 more than doubled YoY mainly due to:
  - Strong underlying performance of the hotel with a YoY RevPAR (NZD) growth of 24.9%
  - Higher variable income under the revised lease structure which benefited from the burgeoning tourism market in New Zealand

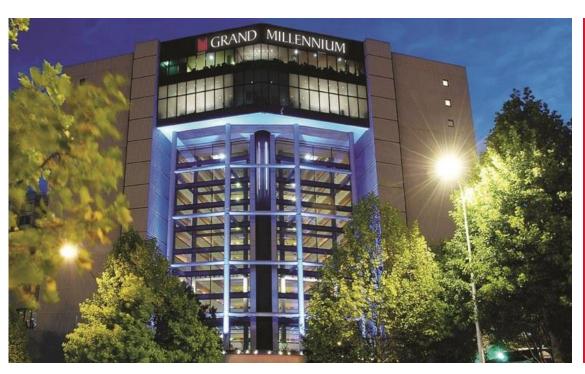




### CDLHT New Zealand Hotel – Capturing Growth



- New Zealand's tourism sector continues to enjoy strong growth, in line with New Zealand's "Tourism 2025" growth framework to make tourism a \$41 billion per year industry by 2025 (1)
- CDLHT is positioned to benefit from the growth trajectory in the Auckland hospitality market from Grand Millennium Auckland's variable lease structure (2)





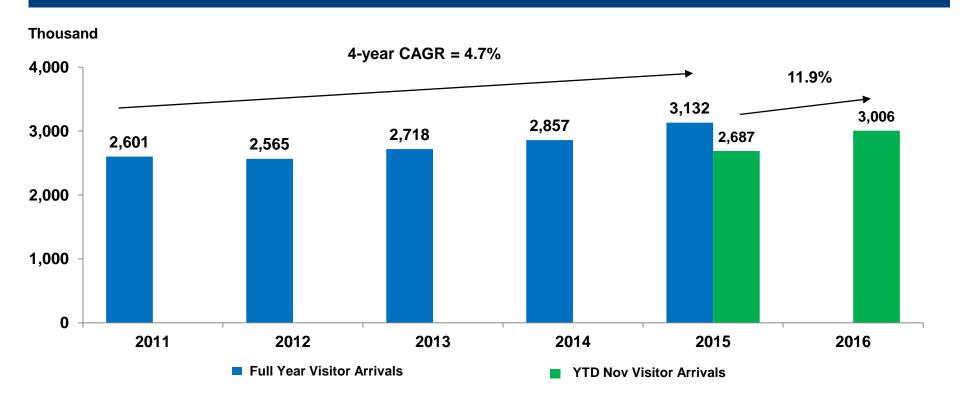
<sup>(1)</sup> Tourism Industry Aotearoa, "Tourism 2025, Two Years On", May 2016

### New Zealand Tourism Market Update



- For 2015, visitor arrivals grew 9.6% YoY to a record 3.1 million
- For YTD Nov 2016, visitor arrivals have grown 11.9% YoY to a record 3.0 million

#### International Visitor Arrivals to New Zealand (1)



43 (1) Statistics - Tourism New Zealand

### New Zealand Tourism Market Update



#### **New International Air Services (1)\***

#### **Start Date** Carrier Route Mar 16 Dubai - Auckland **Emirates Jun 16** American Airlines Los Angeles - Auckland **Nov 16 United Airlines** San Francisco – Auckland **Nov 16** Hong Kong Airlines Hong Kong - Auckland **Dec 16** Air New Zealand Manila - Auckland **Dec 16** Hainan Airlines Shenzhen - Auckland **Dec 17** Tianjin Airlines Tianjin - Chongqing - Auckland Feb 17 **Qatar Airlines** Doha - Auckland **Jul 17** Air New Zealand Tokyo - Auckland

#### Strong Events Calendar in 2017 (2)\*

Event / Date	Category
ASB Classic (Tennis) (Jan 2017)	Sports
Splore Music and Arts Festival (Feb 2017)	Music
World Masters Games (Apr 2017)	Sports
Lions Tour (Rugby) (Jun – Jul 2017)	Sports
McKayson NZ Women's Open (First LGPA Tour) (Sep - Oct 2017)	Sports
Rugby League World Cup (Oct – Dec 2017)	Sports

- Auckland, the gateway city to New Zealand, is expected to benefit from the addition of new international air services
- The strong events line-up will feature a diverse range of sporting, arts and cultural events. Of significance is the hosting of three global sporting events in 2017, World Masters Games, Lions Tour and Rugby League World Cup, which are expected to bring significant number of visitors into Auckland

(2) ATEED

<sup>\*</sup>Selected information only, not exhaustive list.

<sup>(1)</sup> Sabre Market Intelligence, Tourism New Zealand





#### **Singapore**

 Novotel Singapore Clarke Quay: Renovation of rooms and lift lobbies expected to commence progressively after 1Q 2017 and complete by end 2018

#### **United Kingdom**

Hilton Cambridge City Centre: Fitness centre and executive lounge have been completed

#### Australia

Mercure Perth: Bar refurbishment to Italian Café to complete in 1Q 2017

#### **New Zealand**

**Grand Millennium Auckland:** Lobby refurbishment completed. Some public area enhancement works will be ongoing in 2017

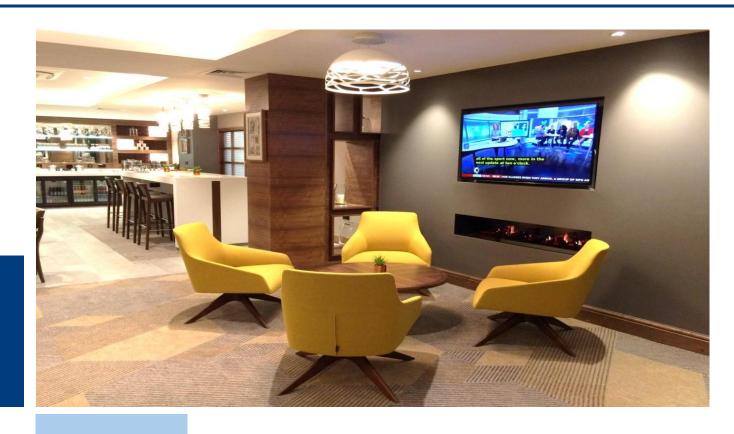


Superior Room - Artist's impression only, subject to change

Novotel Singapore Clarke Quay

> Renovation of rooms expected to commence progressively after 1Q 2017





Hilton Cambridge City Centre

> Executive Lounge (Completed)



# **Background and Structure** of CDL Hospitality Trusts

### **Background on CDLHT**



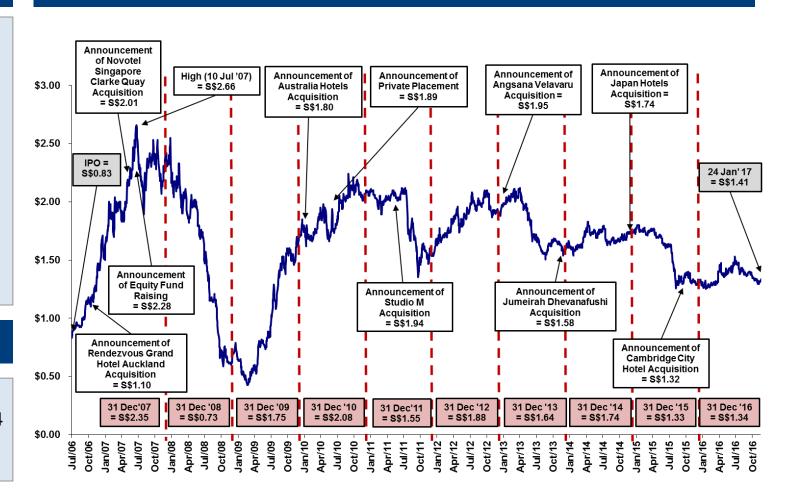
#### **Background**

- IPO on 19 July 2006
- Listed on SGX Mainboard
- Sponsored by Millennium & Copthorne Hotels plc (listed on LSE)
- First Hotel REIT in Asia ex Japan

#### **Market Capitalisation**

 S\$1.40 billion as of 24 Jan 2017

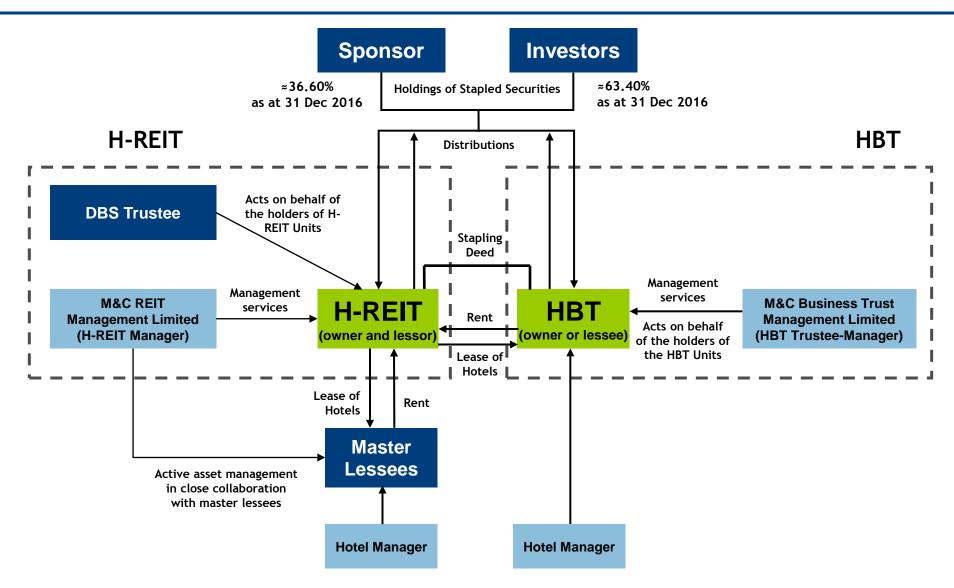
#### **Post IPO Performance**



Source: Bloomberg 50

### **CDLHT Structure**





### Blue Chip Sponsor and Parentage



#### Millennium & Copthorne Hotels plc

#### **City Developments Limited**





- Listed on the London Stock Exchange with market capitalisation of ~ £1.5 billion (1)
- Debt to assets ratio of 22.0% as at 30 Sep 2016
- One of the largest property developers in Singapore with a market capitalisation of ~ S\$8.3 billion (1)
- Debt to assets ratio of 30.3% as at 30 Sep 2016

### Management Strategy



#### **Acquisition Growth Strategy**

- Pursue yield accretive, quality assets with investment rigour and discipline
- Tap on potential pipeline from M&C / CDL
- Tap on global network for third party assets

#### **Asset Management Strategy**

- Work closely with master lessees and/or hotel managers to implement active revenue and cost management
- Implement asset enhancement initiatives to optimise asset potential

## Financial Foundation

#### **Capital Management Strategy**

- Maintain a healthy balance sheet
- Enhance financial flexibility by maintaining diversified sources of funding

### CDLHT Asset Portfolio – Singapore



Properties	Orchard Hotel	Grand Copthorne Waterfront Hotel	M Hotel	Copthorne King's Hotel	Novotel Singapore Clarke Quay	Studio M Hotel	Claymore Connect	Singapore Portfolio
								(***
Description	Located on Orchard Road, with a large pillar- less ballroom and extensive conference facilities	One of the largest conference facilities in Singapore – well- positioned for the MICE market	Located in the heart of financial district with strong following of business travellers	Located within close proximity to CBD, Orchard Road, Robertson Quay and Clarke Quay	Located next to Singapore's premier entertainment hub	Stylish and contemporary design catering to business and leisure segments	Re-positioned as a family-friendly mall with enhanced retail offerings	-
Rooms	656	574	415	310	403	360	-	2,718
Date of Purchase	19 July 2006	19 July 2006	19 July 2006	19 July 2006	7 June 2007	3 May 2011	19 July 2006	
Title / Remaining Term of Land Lease <sup>(1)</sup>	Leasehold interest / 65 years	Leasehold interest / 65 years	Leasehold interest / 65 years	Leasehold interest / 50 years	Leasehold interest / 60 years	Leasehold interest / 89 years	Leasehold interest / 65 years	-
Valuation (1)	S\$424.0M	S\$348.0M	S\$234.0M	S\$116.0M	S\$319.0M	S\$153.0M	S\$90.0M	S\$1,684M

(1) As at 31 Dec 2016 54

### CDLHT Asset Portfolio – Overseas



Properties	Novotel Brisbane (Australia)	Mercure Brisbane (Australia)	Ibis Brisbane (Australia)	Mercure Perth (Australia)	lbis Perth (Australia)	Australia Portfolio
				Mercure		* * *
Description	Comprehensive conference and leisure facilities of 11 dedicated rooms with capacity for up to 350 delegates	corporate precinct, step Street Mall and Brisbane	rt of the government and os away from the Queen Convention and Exhibition ontre	Situated in Perth's CBD and within walking distance to the Swan River, shopping and entertainment districts	Located steps away from the Murray and Hay Street shopping belt within Perth's CBD	-
Rooms	296	194	218	239	192	1,139
Date of Purchase	18 February 2010	18 February 2010	18 February 2010	18 February 2010	18 February 2010	
Title / Remaining Term of Land Lease <sup>(1)</sup>	Strata Volumetric Freehold	Freehold	Freehold	Strata Freehold	Freehold	-
Valuation (1)	A\$68.0M / S\$71.1M	A\$62.0M / S\$64.8M (Both hotels are valued together)		A\$46.0M / S\$48.1M	A\$32.0M / S\$33.5M	A\$208.0M / S\$217.4M

### CDLHT Asset Portfolio – Overseas (con't)



Properties	Angsana Velavaru (Maldives)	Jumeirah Dhevanafushi (Maldives)	Maldives Portfolio	Hotel MyStays Asakusabashi (Japan)	Hotel MyStays Kamata (Japan)	Japan Portfolio
Description	Upmarket resort offering a wide range of dining, leisure and spa options	All-suite luxury resort, with extremely spacious villas which are amongst the largest in Maldives	-	Located in central Tokyo, with easy access to Asakusa & Akihabara. A few stations away from several popular sightseeing spots	Located near Keikyu- Kamata Station which is only a 10-min train ride from Haneda Airport	-
Rooms	113 (79 beachfront villas and 34 overwater villas)	37 (21 beachfront villas and 16 overwater villas)	150	139	116	255
Date of Purchase	31 January 2013	31 December 2013		19 December 2014	19 December 2014	-
Title / Remaining Term of Land Lease <sup>(1)</sup>	Leasehold interest / 31 years	Leasehold interest / 39 years	-	Freehold	Freehold	-
Valuation <sup>(1)</sup>	US\$66.0M / S\$95.7M	US\$49.5M / S\$71.8M	US\$115.5M / S\$167.5M	¥3.80B / S\$46.9M	¥2.74B / S\$33.8M	¥6.54B / S\$80.7M

### CDLHT Asset Portfolio – Overseas (con't)



Properties	Grand Millennium Auckland (New Zealand)	Hilton Cambridge City Centre (United Kingdom)	CDLHT Portfolio	
			CDL HOSPITALITY TRUSTS	
Description	Overlooking the Auckland Central Business District, Grand Millennium Auckland is New Zealand's largest deluxe hotel located within walking distance to Auckland's convention and retail precincts	Newly refurbished upper upscale hotel and boasts a prime location in the heart of Cambridge city centre, located 1.6 km from Cambridge railway station and is within the vicinity of popular tourist destinations	-	
Rooms	452	198	4,912	
Date of Purchase	19 December 2006	1 October 2015	-	
Title / Remaining Term of Land Lease <sup>(1)</sup>	Freehold	Leasehold interest / 99 years <sup>(2)</sup>	-	
Valuation <sup>(1)</sup>	NZ\$177.0M / S\$177.8M	£62.3M / S\$110.9M	S\$2,438M	

<sup>(1)</sup> As at 31 Dec 2016

<sup>(2)</sup> The lease term may be extended for a further term of 50 years pursuant to lessee's (CDLHT) option to renew under the lease granted by the head lessor (Cambridge City Council). Based on exchange rates of NZ\$1 = S\$1.0047 and £1 = S\$1.7808.

### Summary of Leases





### Singapore IPO Portfolio & Studio M

#### Orchard Hotel, Grand Copthorne Waterfront Hotel, M Hotel, Copthorne King's Hotel:

- Rent: 20% of Hotel's revenue + 20% of Hotel's gross operating profit, with a fixed rent floor of S\$26.4 million
- Term of 20 years from Listing (19 July 2006) with 20-year option

#### **Claymore Connect:**

H-REIT receives rents direct from tenants

#### Studio M Hotel:

- Rent: 30% of Hotel's revenue + 20% of Hotel's gross operating profit, with a fixed rent floor of S\$5.0 million for the initial
   10 years of the lease
- Term of 20 years from 3 May 2011 with 20+20+10 years option

#### **Singapore NCQ**

#### **Novotel Singapore Clarke Quay:**

- Rent: Hotel's gross operating profit less Accor's management fee, subject to minimum rent
- Variable rental payment of more than 90% of gross operating profit, depending on Novotel Singapore Clarke Quay's performance
- Minimum rent of S\$6.5 million per year guaranteed by master lessee / Accor S.A., subject to maximum rent reserve of S\$6.5 million for the lease term
- Term ~ 13.5 years from 7 June 2007, expiring 31 December 2020

### Summary of Leases





## New Zealand Grand Millennium Auckland

#### **Grand Millennium Auckland:**

- Rent: Net operating profit of the hotel with an annual base rent of NZ\$6.0 million
- Term of 3 years from 7 September 2016, expiring 6 September 2019
- Lease provides for two 3-year renewal terms, subject to mutual agreement

#### **Australia Portfolio**

#### Novotel, Mercure & Ibis Brisbane, Mercure & Ibis Perth:

- Base rent + Variable rent
- Base rent: A\$13.7 million per annum
- Variable rent: 10% of portfolio's net operating profit in excess of base rent
- Term ~ 11 years from 19 February 2010, expiring 30 April 2021

### Summary of Lease and Management Agreement





Maldives Angsana Velavaru

#### Angsana Velavaru:

- Rent: Hotel's gross operating profit less lessee's management fee, subject to minimum rent
- Minimum rent of US\$6.0 million per year guaranteed by lessee / Banyan Tree Holdings Limited, subject to maximum rent reserve of US\$6.0 million for the lease term
- Tiered lessee's management fee offers further downside protection to CDLHT and incentivises lessee to drive growth in gross operating profit while allowing CDLHT to enjoy a substantial share of the upside
- Term of 10 years from 1 February 2013, expiring 31 January 2023

Maldives
Jumeirah
Dhevanafushi

#### Jumeirah Dhevanafushi:

- CDL Hospitality Business Trust ("HBT") activated as the master lessee ("HBT Lessee") for the resort's operations
- Jumeirah is the hotel manager of the resort and is engaged by HBT Lessee
- Term of hotel management agreement with Jumeirah: 35 years from 1 November 2011, expiring 31 October 2046
- Typical management fees apply

### **Summary of Management Agreement**





**Japan Portfolio** 

#### Hotel MyStays Asakusabashi and Hotel MyStays Kamata:

- HBT is the master lessee ("HBT Lessee") for the hotels' operations
- MyStays Hotel Management Co., Ltd. is the hotel manager of the hotels and is engaged by HBT Lessee
- Hotel management agreements will expire 18 Jul 2019 (automatically renewed for 3-year term unless notice of termination is made by either parties)
- Typical management fees apply

### **Summary of Management Agreement**





United Kingdom Hilton Cambridge City Centre

#### **Hilton Cambridge City Centre:**

- HBT is the asset owner and currently responsible for the hotel's operations
- Hilton UK Manage Limited (an affiliate of Hilton Worldwide Inc.) has been appointed as the hotel manager by HBT
- Term of 12.25 years from 1 October 2015, expiring on 31 December 2027
- Typical management fees apply



# Location of CDL Hospitality Trusts Properties

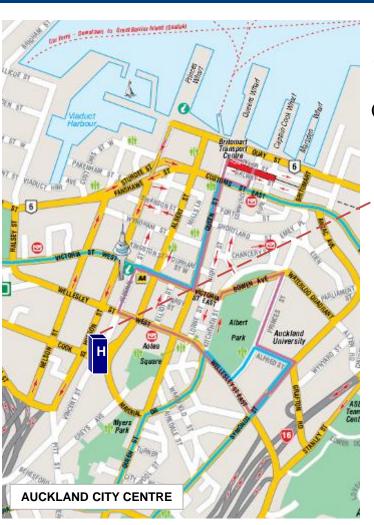
### Hotels in Strategic Locations



#### **Singapore Hotels**

### **Orchard Hotel & Grand Copthorne** Novotel **Shopping Arcade Waterfront Hotel Singapore Clarke Quay** SINGAPORE CENTRAL BUSINESS MARINA BAY SANDS BUSINESS & FINANCIAL CENTRE SITE Copthorne King's M Hotel **Studio M Hotel** Hotel

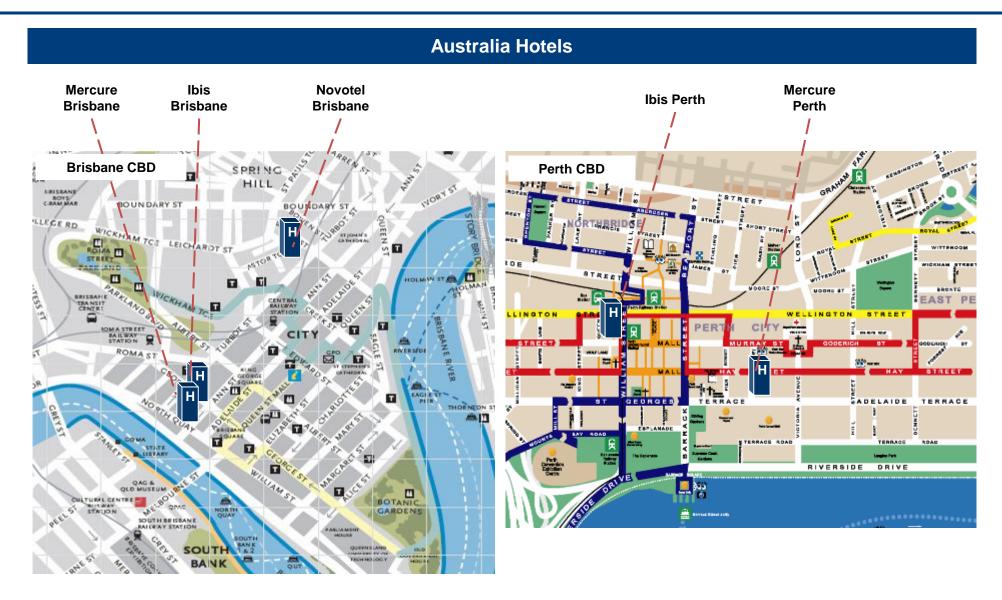
#### **New Zealand Hotel**



Grand Millennium
Auckland
(previously known
as Rendezvous
Hotel Auckland)

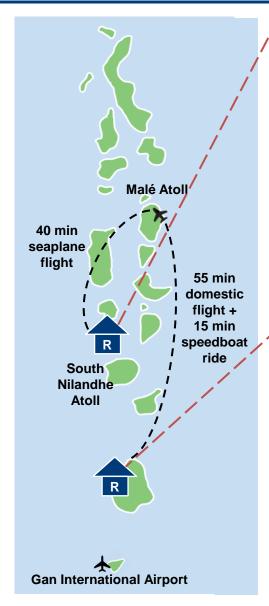
### Hotels in Strategic Locations





### **Resorts in Premium Destination**





#### Angsana Velavaru





#### Jumeirah Dhevanafushi

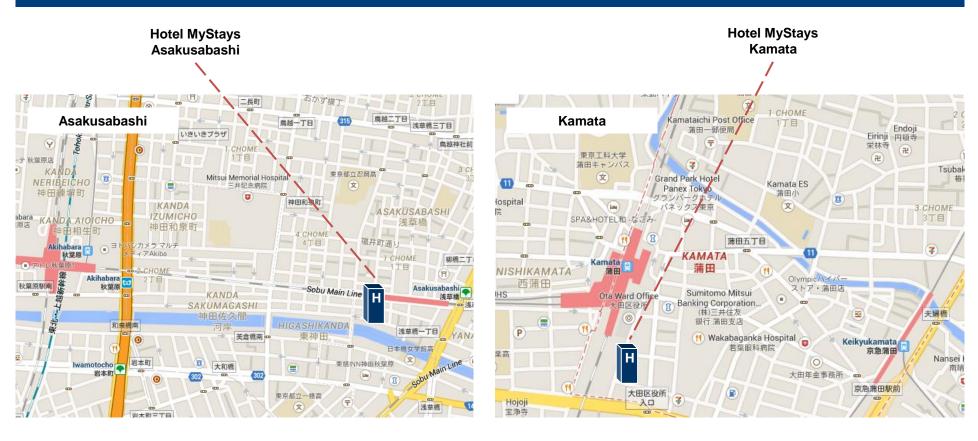




### Hotels in Japan's Gateway City of Tokyo



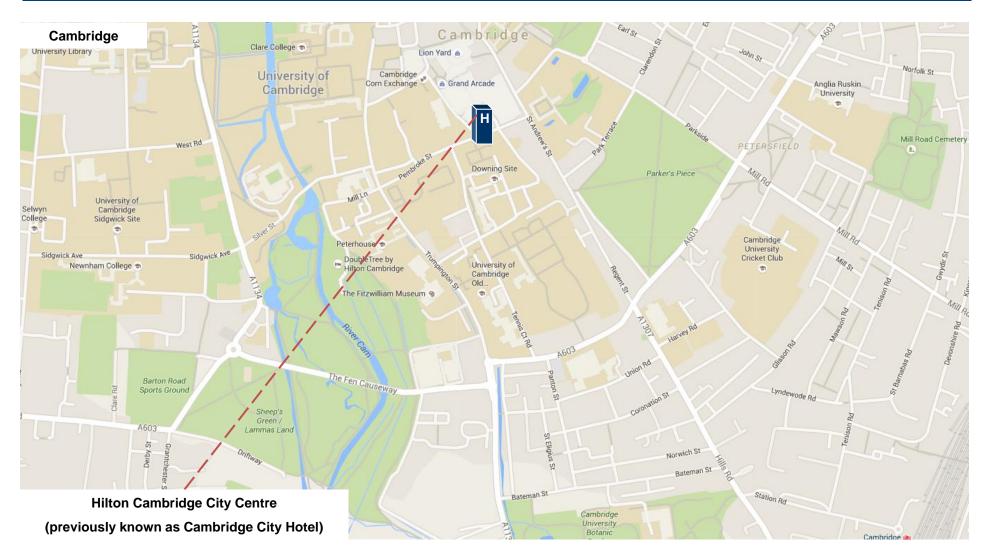
#### **Japan Hotels**



### Hotel in Cambridge, United Kingdom



#### **United Kingdom Hotel**

















### THANK YOU











