# **MSM INTERNATIONAL LIMITED**

# SUSTAINABILITY REPORT 2023

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# **BOARD'S STATEMENT**

The Board of Directors ("Board") acknowledges the importance of embedding sustainability into the operations of the Group in order to fulfill the expectation and requirement of its stakeholders and to provide better understanding on the Group's business approaches in managing Economic, Environmental, Social and Governance ("EESG") risk and opportunities. Under the guidance from the Board, material EESG factors have been determined and disclosed in this Sustainability Report. The Board is responsible for overseeing the management and monitoring of these EESG factors and takes them into consideration in the determination of the Group's strategic direction and policies.

We welcome feedback from our stakeholders with regards to our sustainability efforts as this enables us to improve our policies, systems, and results. For queries and suggestions, email to <a href="mailto:msm.reporting@msmmgroup.com">msm.reporting@msmmgroup.com</a>.

# ORGANISATION PROFILE

MSM International Limited ("MSM" or the "Company") was listed on the SGX Catalist in 2010. MSM and its subsidiaries (collectively, the "MSM Group" or the "Group") is an integrated metal engineering company, offering a comprehensive suite of services spanning design, product development, prototyping, tool & die fabrication, production, and assembly. MSM's business activities can be broadly categorised into three core business segments, which are (1) OEM contract manufacturing; (2) Clean room and laboratories; and (3) Kitchen appliances, equipment and related services.

# OVERVIEW OF REPORT

This Sustainability Report has been prepared in accordance with the requirements of Rules 711A and 711B of the Listing Manual Section B: Rules of Catalist of the Singapore Exchange Securities Trading Limited ("SGX-ST") ("Catalist Rules"), and references to the Global Reporting Initiative ("GRI") Standards. The climate-related disclosure references to the recommendations of the Task Force on Climate-Related Financial Disclosure.

The Company has chosen the GRI Standards as it represents the global best practices for reporting on EESG topics. This Sustainability Report is also prepared in accordance with GRI Principles for defining report content, including:

- > Stakeholder Engagement: responding to stakeholder expectations and interests;
- Sustainability Context: presenting performance in the wider context of sustainability;
- ➤ **Materiality**: focusing on issues that impact business growth and are of utmost importance to stakeholders; and
- ➤ **Completeness**: including all information that is of significant EESG impact to enable stakeholders to assess the Company's performance.

This Sustainability Report is in line with the Group's continued commitment to address issues relating to sustainability across the various EESG related factors. We hope to share more in our subsequent reports.

This report highlights the sustainability performance for all entities covered in our financial reporting from 1 April 2022 to 31 March 2023 ("FY2023") with historical performance data included for comparison, where applicable.

The EESG performance data presented in this report have been primarily sourced from the Group's internal information systems and original records to ensure their accuracy. The Group did not seek external assurance for this sustainability report but instead relied on internal verification mechanisms to ensure the accuracy of the information.

# POLICY, PRACTICES AND PERFORMANCE REPORTING

#### SUSTAINABILITY REPORTING PROCESS



#### STAKEHOLDER ENGAGEMENT

An important starting point in our sustainability journey is to identify our stakeholders and material aspects relevant to our business. The interests and requirements of key stakeholders are also taken into account when formulating corporate strategies. These key stakeholders include, but are not limited to employees, suppliers and service providers, investors & shareholders, customers, and regulators.

We adopt both formal and informal channels of communication to understand the needs of key stakeholders and incorporate these into our corporate strategies to achieve mutually beneficial relationships. The following sets out our engagement platforms with our stakeholders:

# STAKEHOLDER ENGAGEMENT (CONT'D)

Stakeholder Group	Key Topic of Concern	Engagement Methods	Frequency
Customers	<ul><li>On-time delivery and services</li><li>Competitive pricing</li><li>Quality Control</li></ul>	<ul><li>Customer satisfaction survey</li><li>Regular sales meeting</li><li>Emails and telecommunications</li></ul>	Throughout the year
Suppliers	<ul> <li>Timeliness of delivery of products and services</li> <li>Compliance with specifications of requirements</li> <li>Business continuity and long-term relationship</li> </ul>	<ul> <li>Pre-qualification and periodic performance assessment</li> <li>Quotations and proposals</li> <li>Emails and telecommunications</li> <li>Regular supplier meetings</li> </ul>	Throughout the year
Employees	<ul><li>Work environment</li><li>Fair compensation and benefit</li></ul>	<ul><li>Performance appraisals</li><li>Internal communications and meetings</li><li>Training programmes</li><li>Company events</li></ul>	Throughout the year
Investors	<ul><li>Economic performance</li><li>Corporate governance</li><li>Shareholders' returns</li></ul>	<ul><li>Announcements on SGXNet</li><li>Annual general meeting</li><li>Annual reports</li></ul>	Periodically
Government and Regulators	- Regulatory and industry standards and guidelines compliance	<ul><li>Consultations</li><li>Meetings and discussions</li><li>Submission of information when requested</li></ul>	Throughout the year

#### MATERIALITY ASSESSMENT

The identification of material EESG factors are directed by the senior management of the Company in consultation with the Board, focusing on those that materially impact our business, strategy, business model and key stakeholders.

We have reviewed the existing topics and assessed its continued relevance to the Group's business and the emerging trends in our industry. We have concluded that the EESG factors identified in FY2020 remain relevant and material to us for the current financial year in managing the risk and impact to the current operations. We will continue to evaluate our material EESG factors on an annual basis.

# MATERIALITY ASSESSMENT (CONT'D)

The sustainability focus areas and material topics that are relevant to MSM Group are outlined below:

Sustainability Focus Areas	Materiality Topics	Relevant GRI Standards
Economic	Economic Performance	GRI 201-1 Direct Economic Value Generated and Distributed
	Procurement Practices	GRI 204-1 Proportion of Spending on Local Suppliers
Environmental	Conservation of Energy	GRI 302-1 Energy Consumption within the Organisation
		GRI 303-5 Water Consumption
	Environmental Compliance	GRI 2-27 Compliance with Laws and Regulations
Social	Occupational Health and Safety	GRI 403-1 Occupational Health and Safety Management System
		GRI 403-9 Work -Related Injuries
	Employment and Turnover	GRI 401-1 New Employee Hires and Employee Turnover
	Diversity and Equal Opportunity	GRI 405-1 Diversity of Governance Bodies and Employees
	Training and Education	GRI 404-1 Average Hours of Training per year per Employee
Governance	Business Ethics	GRI 205-3 Confirmed Incidents of Corruption and Actions Taken
	Whistle Blowing Policy	GRI 2-26 Mechanisms for Seeking Advice and Raising Concerns

The following sections discuss the material EESG factors identified.

# **ECONOMIC**

#### **ECONOMIC PERFORMANCE**

The Group firmly believes that the focus on financial sustainability is critical and we aim to maximise returns for long-term profitability, thereby creating sustainable shareholder value. The Group's basic principle is that long-term profitability and shareholders' value is ensured by taking into account the interests of stakeholders, such as shareholders, employees, suppliers and society as a whole. Looking ahead, the Group will continue to seek out opportunities to expand business in all segments both locally and abroad, via the development of new products, service expansion as a one-stop solutions provider, strategic investments and acquisitions.

For more detailed information regarding our FY2023 financial results, please refer to the following sections in our Annual Report 2023:

- ➤ Financial and Operation Review, pages 3 4
- ➤ Financial Statements, pages 43 107

#### **PROCUREMENT PRACTICES**

We endeavour to create a positive impact by supporting procurement of products and services from locally established business entities. Our procurement process is conducted through evaluation of suppliers in terms of pricing, reliability, credibility and other related requirements prior to awarding a contract. We apply the same practices of procurement by giving priority to locally produced items which are priced competitively, to ensure efficient and effective procurement of all goods that are required for the operations of the Group.

For FY2023, 96.56% (FY2022: 93%) of our purchases have been sourced from local suppliers which is in line with the target set last year. Nevertheless, MSM shall always continue to prioritise local suppliers when performing purchasing activities. By supporting local organizations through our supply chain management, we have directly contributed to the growth of the local economy and indirectly attracted investments into the country. We hope to continuously support our local businesses and target to maintain our local purchases at above 90% for FY2024, subject to competitive pricing among the suppliers sourced.

# **ENVIRONMENTAL**

#### **CONSERVATION OF RESOURCES**

The Group believes that the efficient use of natural resources such as energy and water will contribute positively to sustainable growth for the Group in the long term. The Group made efforts to create awareness and encourage employees to adopt electricity and water saving habits in office to reduce the consumptions.

Consumptions	FY2022	FY2023
Electricity (KWH)	2,342,448	2,172,131
Water (m³)	33,694	31,424

Based on the table, there was a 7% decrease in electricity consumption and water consumption from FY2022 to FY2023 which achieved the target set for a saving of 2% in FY2023. The reduction in the consumption for electricity and water in FY2023 mainly attributed to the following factors:

- (1) Reduced production volume in the OEM segment, driven by the slowdown in the semiconductor industry. This decrease manufacturing activity led to a corresponding decline in electricity and water usage; and
- (2) Replacement of energy efficient machinery for better improvement of production efficient and reduction in energy consumption.

The Group is targeting to maintain the saving of 2% for total electricity and water usage in FY2024.

#### **ENVIRONMENTAL COMPLIANCE**

It is a continuous challenge to successfully manage environmental issues. Sustainable and responsible practices have been incorporated into our business model and implemented throughout the Group. Our products and services meet relevant safety and environmental requirements demanded by our customers and the regulatory bodies.

There was no incidence of non-compliance with laws and regulations resulting in significant fines or sanctions in FY2023 and FY2022. We endeavour to maintain this track record.

# **SOCIAL**

#### **OCCUPATIONAL HEALTH AND SAFETY**

We do our utmost to safeguard employees' health and safety against any potential workplace hazards. We are also committed to comply with applicable regulatory requirements to prevent injuries and illnesses at workplace. Regular reviews are carried out to evaluate adequacy of existing safety standards and practices. All employees are periodically briefed on the relevant health and safety measures and the practical precautions to be taken. Personal Protective Equipment ("PPE") is also provided when employees are carrying out their duties. All work-related injury, regardless of its severity, is to be recorded and corrective action plans are to be implemented to prevent recurrence.

For FY2023 and FY2022, there was no incident of reportable accidents and no penalty or fine imposed by the relevant authorities for non-conformance to regulatory requirements. We endeavour to maintain this track record.

#### **EMPLOYMENT AND TURNOVER**

The Group offers a range of benefits to its employees, which varies by region and includes some or all of the following – annual leave, sick leave, maternity leave, personal accident insurance, healthcare, and bonuses. All employees receive a regular appraisal on work performed and to promote closer working relationships and better understanding among the employees.

# **EMPLOYMENT AND TURNOVER (CONT'D)**

	FY2022 New Hires (Number)	FY2022 Employee Hire (%)	FY2023 New Hires (Number)	FY2023 Employee Hire (%)
By Gender				
Male	70	82%	118	85 %
Female	15	18%	21	15 %
By Age				
Under 30 years old	46	54%	87	63 %
30 – 50 years old	38	45%	52	37 %
Over 50 years old	1	1%	-	-

	FY2022 No. of Employee Resigned	FY2022 Employee Turnover (%)	FY2023 No. of Employee Resigned	FY2023 Employee Turnover (%)
By Gender				
Male	105	80%	50	78%
Female	27	20%	14	22%
By Age				
Under 30 years old	74	56%	31	48.5%
30 – 50 years old	51	39%	31	48.5%
Over 50 years old	7	5%	2	3%
<b>Employee Turnover Rate</b>				
No. of Employee Resigned Average No. of Employees x 100	47	7%	22%	

As at 31 March 2023, we had a workforce of 324 employees in MSM Group (As at 31 March 2022: 246). In FY2023, the Company's employee turnover rate was recorded at 22%, exceeding the target set within the desired range of 25% to 35%. This achievement can be attributed to a satisfying work environment, fostered by regular feedback, career development opportunities, a respectful workplace culture, competitive salary, comprehensive benefits and regular performance appraisals. These employee-centric strategies have contributed to a healthy turnover rate and reflect the success of MSM Group's efforts in creating a supportive and rewarding workplace. We aim to maintain the employee turnover rate in the range of 25% to 35% in FY2024.

# **DIVERSITY AND EQUAL OPPORTUNITY**

The Group is committed in ensuring fairness in career or opportunities. The Group adopts a non-discriminatory policy for hiring and promoting employees. We do not discriminate one's race, age, gender, religion, ethnicity, disability or nationality and we aim to have zero record for discrimination. We encourage our employees to grow with the Group. All employees received evaluation for work performed to promote learning and embrace opportunities for career development through informal/ verbal feedback from immediate superiors.

As at 31 March 2023, we had a workforce of 324 employees in MSM Group (As at 31 March 2022: 246) were distributed as follows:

	As at March 2022	As at March 2023				
By Gender						
Male	83%	85%				
Female	17%	15%				
By Age						
Under 30 years old	41%	42%				
30 – 50 years old	54%	54%				
Over 50 years old	5%	4%				
By Nationality	By Nationality					
Local	50%	40%				
Foreigner	50%	60%				

The Group managed to achieve the employment diversity in term of the age group. In terms of nationality, there has been a notable upswing in the proportion of foreign employees when compared to FY2022. This increase can primarily be attributed to the reopening of Malaysia's borders, which allowed the Group to recruit more foreign workers to meet the post COVID-19 pandemic production requirements. In terms of gender, the female employee ratio dropped by 2 percentage point as at March 2023. Due to the nature of a manufacturing company, male employees are needed to cater for production requirements, therefore resulted changes in ratio. For FY2024, the Group targets to maintain its current employment diversity and equality, as per the ratio in FY2023.

#### TRAINING AND EDUCATION

The Group understands that there is a continuous need to upgrade employee skills and knowledge. This is beneficial to the employee's development and also to the Company. Thus, employees are encouraged to go for courses and seminars to upgrade themselves and improve their skills. We are committed in providing training and development opportunities and promote an inclusive culture that allows our people to develop progressive and long-term careers. Our people have been successful in providing quality standards and fulfilling all business and operational commitments through relevant inhouse training conducted by Head of Departments, on-the-job experience, and continuous learning.

	FY2022	FY2023
Average Training Hour	1.056	2.51

In FY2023, the average training hours fell below the target set in FY2022, reaching only 2.51 hours, although it showed improvement from the previous year's average of 1.056 hours in FY2022. The low average training hours were largely due to the Company's primary focus on prioritizing the fulfillment of customer orders following the recovery from the COVID-19 pandemic. Nevertheless, we will continue to provide regular training to our employees for their development, where possible. We target to spend an average of 8 hours per annum to train our employees.

# **GOVERNANCE**

#### **CORPORATE GOVERNANCE**

The Board and the Management of MSM are committed to the best practices in corporate governance to ensure sustainability of the Group's operations. We believe that our constant drive for corporate excellence will allow us to establish a more transparent, accountable and equitable system, thereby increasing the value of the Company and its value to our shareholders. Please refer to pages 10 to 33 of the Annual Report FY2023 for the Group's Corporate Governance Report.

We will continue to comply with the Principles of the Code of Corporate Governance ("Code") and endeavour to meet all requirements that are expected of us by our stakeholders. In areas where the Company's practices vary from any Provisions of the Code, appropriate explanations are provided for the variation, and how the practices the Company had adopted are consistent with the intent of the relevant Principle of the Code.

#### RISK MANAGEMENT

The Board is committed to ensure that the Group has an effective and practical enterprise risk management framework in place to safeguard shareholders' interests, and the sustainability of the Group as well as provide a basis to make informed decisions having regard to the risk exposure and risk appetite of the Group. For detailed disclosure on our risk management, please refer to pages 21 to 22 of our Annual Report FY2023.

We aim to review the risk management framework regularly to ensure all relevant risks are identified, communicated and addressed in a timely manner.

#### **BUSINESS ETHICS**

The Group does not engage in bribery or any form of financial crime. Employees are reminded never to offer, promise or give bribes in connection with our business and must never ask for or accept bribes. Good governance provides assurance to all stakeholders of the continue performance of MSM Group's EESG factors.

For FY2023 and FY2022, there have been no reported incidents of bribery or any form of financial crime. We endeavour to maintain this track record.

#### WHISTLE BLOWING POLICY

Our whistle blowing policy provides a mechanism for employees and external parties to report concerns over alleged wrongful acts. For detailed disclosure on our whistle blowing policy, please refer to pages 24 to 25 of our Annual Report FY2023.

For FY2023 and FY2022, there were no whistle blowing cases during the reporting period. We endeavour to maintain this track record.

# TASK FORCE ON CLIMATE-RELATED FINANCIAL DISCLOSURE ("TCFD")

We understand that global climate change encompasses various interconnected effects. It poses significant challenges and risks to the environment, biodiversity, human societies, and economies worldwide. Thus, we truly know that mitigating and adapting to global climate change is crucial for the sustainability and well-being of present and future generations. In 2023's Sustainability Report, MSM provides climate-related disclosures based on recommendations from the TCFD.

The TCFD has defined a couple of core elements as a guide on the climate disclosure as follows:

Disclose the organization's governance around climate-related risks and opportunities

Disclose the actual and potential impacts of climaterelated risks and opportunities on the organization's businesses, strategy and financial planning where such information is material

Disclose how the organization identifies, assesses and manages climate-related risks

Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities where such information is material.

Source: Taskforce Climate-Related Disclosure, 2017

#### Governance

The Management is responsible for identifying, assessing, monitoring and managing sustainability risks and opportunities related to the Group's business activities, including those related to climate change. The board oversees the identification and management of risks and opportunities relating to climate-related issues that are material to the business.

# **Strategy and Risk Management**

According to the TCFD Recommendations, there are two main risks associated with climate change namely physical risk and transition risk. MSM identified a number of climate-related risks and opportunities with potential impacts as depicted in the following table:

# TASK FORCE ON CLIMATE-RELATED FINANCIAL DISCLOSURE ("TCFD") (CONT'D)

# Strategy and Risk Management (Cont'd)

Risk	Potential Impact	Opportunities	Strategies to Address or Realise the Risk
Physical Risk (Acute)			
<ul> <li>Extreme Weather         <ul> <li>(i.e. Flood, droughts and typhoons)</li> </ul> </li> <li>Disrupt activities in operational areas</li> <li>Damaged of assets</li> </ul>	<ul> <li>Rise in the cost of Raw Materials, leading to a reduction in profit margin.</li> <li>Affect the production outcome leading to late delivery, bad reputation, and loss of sales.</li> <li>Increase the cost of maintenance for damaged assets.</li> </ul>	■ Not Applicable	<ul> <li>Emergency response preparedness.</li> <li>Assets (e.g., buildings, machinery and equipment, inventories, etc) are protected by comprehensive insurance.</li> <li>Continuous searching and expanding vendor pools.</li> </ul>
Physical Risk (Chronic)		I	
Rising global temperatures and heatwaves  Increased health and safety risks for workers at our manufacturing facilities.	<ul> <li>Increase in operating costs on facility upgrade (i.e. cooling system) and medical compensation.</li> <li>Decrease in revenue due to decreased efficiency from the well-being of the workforce.</li> </ul>	Not     Applicable	<ul> <li>Proper ventilation and cooling systems are in place throughout the manufacturing facility, especially in areas where workers are exposed to high temperatures.</li> </ul>
Transition Risk			
■ New regulations or tightening of regulations on reducing carbon footprint.	Increase in operational costs or capital expenditure as may require significant investment in new technologies, infrastructures, and energy efficiency measures.	<ul> <li>Change of customer preference to an eco- friendlier product.</li> </ul>	<ul> <li>Stay informed about the latest regulatory developments and changes in the market.</li> <li>Monitor industry trends, consumer behaviour and preferences through market research/ survey.</li> </ul>

# **Metrics and Targets**

In FY2023, MSM has assessed the climate risks and opportunities based on TCFD reporting recommendation in Practice Note 7F of the Sustainability Reporting Guide. As this is the first year of MSM disclosing the climate change information as a TCFD report, we have not yet established a specific target as we are gathering the emissions data, which will serve as a benchmark for determining future reporting targets.

# GLOBAL REPORTING INITIATIVE ("GRI") CONTEXT INDEX

<b>GRI Standard</b>	Disclos	ure	Section of Report/	Page
			Reference	Reference
GRI 2: General	2-1	Organisational details	Organisation Profile	2
Disclosures 2021	2-2	Entities included in the organisation's sustainability reporting	· •	
	2-3	Reporting period, frequency and contact point	Overview of the Report	3
	2-4	Restatements of information	Not Applicable.	
	2-5	External Assurance	MSM has not sought external a Sustainability Report	ssurance for this
	2-6	Activities, value chain and other business relationship	Annual Report 2023	
	2-7	Employees	Diversity and Equal Opportunity	11
	2-9	Governance structure and composition	Annual Report 2023 - Report on Corporate Governal	nce
	2-10	Nomination and selection of the highest governance body		
	2-11	Chair of the highest governance body		
2-12 Role of the highest governance body in overseeing the management of impacts				
	2-13	Delegation of responsibility for managing impacts		
	2-14	Role of the highest governance body in sustainability reporting		
	2-15	Conflict of interest		
	2-16	Communication of critical concerns		
	2-17	Collective knowledge of the		

		highest governance body		
2-1	-18	Evaluation of the performance of the highest governance body		
2-1	-19	Remuneration policies		
2-2	-20	Process to determine remuneration		
2-2	-21	Annual total compensation ratio		
2-2	-22	Statement on sustainable development strategy	Board's Statement	2
2-2	-23	Policy commitments	Annual Report 2023 - Report on Corporate Governance  Sustainability Report 2023	
2-2	-24	Embedding policy commitments		
2-2	-25	Processes to remediate negative impacts		
2-2	-26	Mechanism for seeking advice and raising concerns	- Whistle Blowing Policy	
2-2	-27	Compliance with laws and regulations	Environmental Compliance	8
2-2	-28	Membership associations	Not Applicable.	

#### GLOBAL REPORTING INITIATIVE ("GRI") CONTEXT INDEX (CONT'D)

GRI Standard	Disclos	ure	Section of Report/ Reference	Page Reference
GRI 2: General	2-29	Approach to stakeholder	Stakeholder Engagement	4 – 5
Disclosures		engagement		
2021	2-30	Collective bargaining	Not Applicable. (No collective b	argaining
	2-30	agreements	agreements.)	
GRI 3:	3-1	Process to determine	Materiality Assessment	5 – 6
Material	3-1	material topics		
Topics 2021	3-2	List of material topics		
	3-3	Management of material		
	5-5	topics		
ECONOMIC MA	ATERIAL	TOPICS		
GRI 201:	201-1	Direct economic value	Economic Performance	7
Economic		generated and distributed		
Performance				
GRI 204:	204-1	Proportion of spending on	Procurement Practices	7
Procurement		local suppliers		
Practice				
ENVIRONMENTAL MATERIAL TOPICS				
GRI 302:	302-1	Energy consumption within	Conservation of Resources	8
Energy		the organization		
GRI 303:	303-5	Water consumption	Conservation of Resources	8

Water and Effluents							
SOCIAL MATERIAL TOPICS							
GRI 401: Employment	401-1	New employee hires and employee turnover	Employment and Turnover	9 – 10			
	401-2	Benefits provided to full-time employees but are not provided to temporary or part-time employee	Employment and Turnover				
GRI 403: Occupational	403-1	Occupational health and safety management system	Occupational Health and Safety	9			
Health and Safety	403-9	Work-related injuries	Occupational Health and Safety				
GRI 405: Diversity and Equal Opportunity	405-1	Diversity of governance bodies and employees	Diversity and Equal Opportunity	11			

#### TCFD FRAMEWORK

Section	Disclosure	Page Reference				
GOVERNANCE						
а	Describes board oversight of climate-related risks and opportunities	15				
b	Describe the role of management in assessing and managing climate- related risks and opportunities	15				
STRATEGY						
а	Explain the climate-related risks and opportunities the organization has identified in the shorter, medium, and longer terms	15 - 16				
b	Explain the impact of climate-related risks and opportunities on an organization's business, strategy and financial planning	15 - 16				
c	Describe the resilience of the organization's strategy, taking into account scenarios related to different climates, including 2°C or lower scenarios	15 - 16				
RISK MANAGEMENT						
а	Describe the organization's processes for identifying and assessing climate- related risks	15 - 16				
b	Describe organizational processes for managing climate-related risks	15 - 16				
С	Describe processes for identifying, assessing, and managing climate-related risks integrated into the organization's overall risk management	15 - 16				
METRICS AND TARGETS						
а	Disclose metrics used by the organization to assess climate-related risks and opportunities in line with their strategy and risk management processes	16				
b	Disclose Scope 1, Scope 2, and, where appropriate, Scope 3 greenhouse gases (GHG) and related risks	Not Applicable.				

# **MSM International Limited**

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С	Describe the targets used by the organization to manage climate-related	16
	risks and opportunities and performance against targets	