

ADDITIONAL INFORMATION FOR ANNUAL GENERAL MEETING

SINGAPORE, 5 JULY 2022

1) Background

Boustead Singapore Limited (the “Company”) refers to the following:

- a) the Notice of Annual General Meeting dated 5 July 2022 (“Notice of AGM”), which is available on the Company’s website at <https://www.boustead.sg> and on SGXNet at <https://www.sgx.com/securities/company-announcements>;
- b) the COVID-19 (Temporary Measures) Act 2020 which enables the Minister for Law by order to prescribe alternative arrangements for companies in Singapore to, among other things, conduct meetings, whether wholly or partly, by electronic communication, video conferencing, tele-conferencing or other electronic means;
- c) the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020 (“Order”) which sets out the alternative arrangements in respect of, among other things, general meetings of companies; and
- d) the joint statement by the Accounting and Corporate Regulatory Authority, Monetary Authority of Singapore and Singapore Exchange Regulation of 13 April 2020 (and subsequently updated on 27 April 2020, 22 June 2020, 1 October 2020 and 4 February 2022) which provides guidance on the conduct of general meetings amid the evolving COVID-19 situation.

2) Date, Time and Conduct of AGM

Due to the evolving nature of the COVID-19 situation in Singapore, the AGM will be convened and held by way of electronic means on **Thursday, 28 July 2022 at 2.30pm (Singapore time)**. The Company’s Chairman and Group Chief Executive Officer, Mr Wong Fong Fui, will conduct the proceedings of the AGM.

3) Notice of AGM, Addendum and Proxy Form

Printed copies of the Notice of AGM dated 5 July 2022 and the proxy form will be sent to shareholders.

The Notice of AGM dated 5 July 2022, the Addendum to Shareholders (being an addendum to the Notice of AGM) and the proxy form will be published on the Company’s website at <https://www.boustead.sg> and on SGXNet at <https://www.sgx.com/securities/company-announcements>.

4) No Personal Attendance at AGM

As a precautionary measure due to the current COVID-19 situation in Singapore, a member will not be able to attend the AGM in person.

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5) **Alternative Arrangements for Participation in AGM**

Shareholders may participate in the AGM by:

- a) observing or listening to the AGM proceedings via a “live” audio-visual webcast and audio-only feed via mobile phones, tablets or computers;
- b) submitting questions in advance of, or “live” at the AGM; and/or
- c) appointing the Chairman of the AGM (“Chairman”) as proxy to attend, speak and vote on their behalf at the AGM.

Details of the steps for pre-registration, pre-submission of questions and voting at the AGM are set out in the Appendix to this announcement.

6) **Investors Who Hold Shares through Relevant Intermediaries (as Defined in Section 181 of Companies Act 1967 of Singapore) (“Investors”)**

- a) Investors holding shares through the Central Provident Fund (“CPF”) or Supplementary Retirement Scheme (“SRS”) (“CPF/SRS investors”) who wish to participate in the AGM by:
 - i) observing or listening to the AGM proceedings via a “live” audio-visual webcast and audio-only feed via mobile phones, tablets or computers; and/or
 - ii) submitting questions in advance of the AGM,

should follow the steps for pre-registration and pre-submission of questions set out in the Appendix.

CPF/SRS investors who wish to request their CPF Agent Banks or SRS Operators to appoint the Chairman as their proxy to attend, speak and vote at the AGM in respect of the shares held by such CPF Agent Banks or SRS Operators on their behalf should approach their CPF Agent Banks or SRS Operators to submit their voting instructions by **5.00pm on 18 July 2022**.

- b) Investors holding shares through relevant intermediaries (other than CPF/SRS investors) who wish to participate in the AGM by:
 - i) observing or listening to the AGM proceedings via a “live” audio-visual webcast and audio-only feed via mobile phones, tablets or
 - ii) submitting questions in advance of, or “live” at the AGM; and/or
 - iii) requesting their relevant intermediaries to appoint the Chairman as their proxy to attend, speak and vote at the AGM in respect of the shares held by such relevant intermediaries on their behalf,

should contact the relevant intermediary through which they hold such shares as soon as possible in order to make the necessary arrangements for them to participate in the AGM.

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7) Key Dates/Deadlines

In summary, the key dates/deadlines which shareholders should take note of are set out in the table below:

Key Dates/Deadlines	Actions
5 July 2022 (Tuesday)	Shareholders may begin to pre-register at https://go.lumiengage.com/bousteadsingaporeagm for “live” audio-visual webcast and audio-only feed of the AGM proceedings.
2.30pm on 18 July 2022 (Monday)	Deadline for shareholders to submit questions in advance.
5.00pm on 18 July 2022 (Monday)	Deadline for CPF/SRS investors who wish to appoint the Chairman as proxy to approach their CPF Agent Banks or SRS Operators to submit their voting instructions.
2.30pm on 25 July 2022 (Monday)	Deadline for shareholders to pre-register for “live” audio-visual webcast and audio-only feed of the AGM proceedings; and
2.30pm on 26 July 2022 (Tuesday)	Deadline for shareholders to submit proxy forms appointing the Chairman as proxy in respect of the resolutions to be tabled for approval at the AGM.
12.00pm on 27 July 2022 (Wednesday)	<p>Authenticated shareholders who pre-registered for the “live” audio-visual webcast and audio-only feed of the AGM proceedings will receive an email which will contain instructions on how to access the “live” audio-visual webcast and audio-only feed of the proceedings of the AGM (“Confirmation Email”).</p> <p>Shareholders who do not receive the Confirmation Email by 12.00pm on 27 July 2022, but have registered by the 25 July 2022 deadline, may contact the Company at agm.teame@boardroomlimited.com.</p>
<p>Date and time of AGM</p> <p>2.30pm on 28 July 2022 (Thursday)</p>	<ul style="list-style-type: none"> Click on the link in the Confirmation Email and follow the instructions to access the “live” audio-visual webcast of the AGM proceedings; or Click on the link in the Confirmation Email and follow the instructions to access the “live” audio-only feed of the AGM proceedings. <p>Shareholders must access the AGM proceedings via the “live” audio-visual webcast in order to ask questions “live” at the AGM.</p>

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8) **Annual Report**

The Company's Annual Report for FY2022 which was issued and released on 5 July 2022 can be accessed at SGXNet and at the Company's website at <https://www.boustead.sg>.

9) **Record Date and Dividend Payment Date**

The Transfer Books and Register of Members of the Company will be closed from 5.00pm on 5 August 2022 for the purpose of determining shareholders' entitlements to the proposed final dividends to be paid on 18 August 2022, subject to and contingent upon shareholders' approval for the proposed dividends being obtained at the AGM of the Company. Duly completed transfers received by the Company's Registrar, Boardroom Corporate & Advisory Services Pte Ltd at 1 Harbourfront Avenue, #14-07 Keppel Bay Tower, Singapore 098632 up to 5.00pm on 5 August 2022 will be registered before entitlements to the dividend are determined.

10) **Important Reminder**

Due to the constantly evolving COVID-19 situation in Singapore, the arrangements for the AGM may be changed at short notice. Shareholders are advised to check the Company's corporate website and SGXNet regularly for any updates concerning the AGM.

The Company would like to thank all shareholders for their patience and cooperation in enabling it to hold the AGM with the optimum safe management measures amidst the current COVID-19 pandemic.

-- END OF COMPANY ANNOUNCEMENT --

By Order of the Board

Alvin Kok
Company Secretary

APPENDIX

Steps for pre-registration, pre-submission of questions and voting at the AGM

Shareholders will be able to observe or listen to the AGM proceedings via the “live” audio-visual webcast and audio-only feed of the AGM proceedings, submit questions in advance of the AGM and vote by appointing the Chairman as proxy to attend, speak and vote on their behalf at the AGM.

To do so, they will need to complete the following steps:

No.	Steps	Details
1.	Pre-registration	<ul style="list-style-type: none"> • Shareholders, including CPF/SRS investors (as defined below), can pre-register at the pre-registration website at https://go.lumiengage.com/bousteadsingaporeagm from 5 July 2022 up to 2.30pm on 25 July 2022 for the Company to authenticate his/her/its status as shareholders. • Only shareholders whose names appear on the Company’s Register of Members/CDP Depository Register/CPF Board’s, CPF Agent Bank’s & SRS Operator’s shareholder lists as at 2.30pm on 25 July 2022 can be pre-registered via the pre-registration website for the “live” audio-visual webcast and audio-only feed of the AGM proceedings. • Shareholders who hold shares through a Depository Agent (as defined in Section 81SF of the Securities and Futures Act 2001 will have to make a request to the Depository Agent for the pre-registration for the “live” audio-visual webcast and audio-only feed of the AGM proceedings. The Depository Agent must pre-register and inform the Company’s Share Registrar and obtain their approval for the pre-registration. • Upon successful authentication of the registrant’s status as a shareholder, authenticated shareholders will receive a confirmation email of successful registration, which will contain instructions on how to access the “live” audio-visual webcast and audio-only feed of the proceedings of the AGM (“Confirmation Email”) by 12.00pm on 27 July 2022. • Shareholders who do not receive the Confirmation Email by 12.00pm on 27 July 2022, but have registered by the 25 July 2021 deadline, may contact the Company at agm.teame@boardroomlimited.com. • Investors holding shares through relevant intermediaries (as defined in Section 181 of the Companies Act 1967 of Singapore) (“Investors”) (other than Investors holding shares through the Central Provident Fund (“CPF”) or Supplementary Retirement Scheme (“SRS”) (“CPF/SRS investors”)) will not be able to pre-register via the pre-registration website for the “live” audio-visual webcast and audio-only feed of the AGM, and should contact their relevant intermediaries through which they hold such shares as soon as possible in order to make the necessary arrangements for them to participate in the AGM.

<p>2.</p>	<p>Pre-submission of questions</p>	<ul style="list-style-type: none"> • Shareholders and Investors may submit questions relating to the business of this AGM in the following manner: <ol style="list-style-type: none"> a) via the pre-registration website at https://go.lumiengage.com/bousteadsingaporeagm; b) by email to bousteadsingapore.agm2022@boustead.sg; or c) by post to the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte Ltd, at 1 Harbourfront Avenue, #14-07 Keppel Bay Tower, Singapore 098632. <p>Investors (other than CPF/SRS investors) who wish to submit questions should contact the relevant intermediary through which they hold such shares as soon as possible in order to make the necessary arrangements.</p> <p>When submitting questions by post or via email, shareholders and Investors should provide the following details in their submission:</p> <ul style="list-style-type: none"> - Shareholder's or Investor's full name; - Shareholder's or Investor's address; - number of shares held; and - manner in which the shares are held (e.g., via CDP, CPF/SRS and/or scrip). <p>In view of the current COVID-19 situation and the related safe distancing measures which may make it difficult to submit questions by post, shareholders and Investors are strongly encouraged to submit their questions via the pre-registration website or by email.</p> • Deadline to submit questions. All questions must be submitted by 2.30pm on 18 July 2022. • Addressing questions. The Company will endeavor to answer all substantial and relevant questions prior to or during the AGM. Responses to substantial and relevant questions which are addressed prior to the AGM will be posted on the Company's website at https://www.boustead.sg and on SGXNet at https://www.sgx.com/securities/company-announcements at least 72 hours prior to 2.30pm on 26 July 2022, the closing of the proxy submission to the Company. • Minutes of AGM. The Company will publish the minutes of the AGM on the Company's website at https://www.boustead.sg and on SGXNet at https://www.sgx.com/securities/company-announcements, and the minutes will include the responses to substantial and relevant questions from shareholders which are addressed during the AGM.
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<p>3.</p>	<p>Submit proxy forms to vote</p>	<ul style="list-style-type: none"> • Appointment of Chairman as proxy. Due to the current COVID-19 control measures in Singapore, a shareholder may not attend in person, and may only attend the AGM by observing or listening to the proceedings of the AGM by electronic means. A shareholder will also not be able to vote online on the resolutions to be tabled for approval at the AGM. A shareholder (whether individual or corporate) must appoint the Chairman of the AGM (“Chairman”) as his/her/its proxy to attend, speak and vote on his/her/its behalf at the AGM if such shareholder wishes to exercise his/her/its voting rights at the AGM. • Proxy form. The instrument for the appointment of Chairman as proxy (“proxy form”) may be accessed at the Company’s website at https://www.boustead.sg or the SGXNet. • Specific voting instructions to be given. Where a shareholder (whether individual or corporate) appoints the Chairman as his/her/its proxy, he/she/it must give specific instructions as to voting, or abstentions from voting, in respect of each resolution in the proxy form, failing which the appointment of the Chairman as proxy for that resolution will be treated as invalid. • Submission of proxy forms. The proxy form appointing the Chairman as proxy must be submitted to the Company in the following manner: <ul style="list-style-type: none"> a) If submitted by post, be lodged with the Company’s Share Registrar, Boardroom Corporate & Advisory Services Pte Ltd, at 1 Harbourfront Avenue, #14-07 Keppel Bay Tower, Singapore 098632; or b) If submitted electronically, be submitted via email to agm.teame@boardroomlimited.com, <p>in either case, by 2.30pm on 26 July 2022, being 48 hours before the time appointed for holding the AGM.</p> • A shareholder who wishes to submit the proxy form must complete and sign the proxy form attached with the Annual Report or download it from the Company’s website or the SGXNet, before submitting it by post to the address provided above, or scanning and sending it by email to the email address provided above. • The instrument appointing the Chairman as proxy must be signed by the appointer or his attorney duly authorised in writing. Where the instrument appointing the Chairman as proxy is executed by a corporation, it must be executed either under its common seal or under the hand of any officer or attorney duly authorised. • The proxy form is not valid for use by Investors (including CPF/SRS investors), and shall be ineffective for all intents and purposes if used or purported to be used by them.
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		<ul style="list-style-type: none">• CPFIS/SRS investors who wish to appoint the Chairman as proxy should approach their CPF Agent Banks or SRS Operators to submit their voting instructions by 5.00pm on 18 July 2022.• Investors holding shares through relevant intermediaries (other than CPF/SRS investors) who wish to appoint the Chairman as proxy should contact their relevant intermediaries through which they hold such shares as soon as possible to submit their voting instructions. <p>In view of the current COVID-19 situation and the related safe distancing measures which may make it difficult for shareholders to submit completed proxy forms by post, shareholders are strongly encouraged to submit completed proxy forms electronically via email.</p>
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About Boustead Singapore Limited

Established in 1828, Boustead Singapore Limited (SGX:F9D) is a progressive global Infrastructure-Related Engineering and Technology Group listed on the SGX Mainboard.

As Singapore's oldest continuous business organisation, we focus on the niche engineering and development of key infrastructure to support sustainable shared socio-economic growth. Our strong suite of engineering services under our Energy Engineering Division and Real Estate Division centres on energy infrastructure and smart, eco-sustainable and future-ready business park and industrial developments.

In addition, we provide technology-driven transformative solutions to improve the quality of life for all walks of life. Our Geospatial Division provides professional services and exclusively distributes Esri ArcGIS technology – the world's leading geographic information system, smart mapping and location analytics enterprise platform – to major markets in the Asia Pacific. The enterprise platform creates digital infrastructure solutions and digital twins that enable smart nations, smart cities and smart communities to solve the world's most complex problems by improving human wellbeing and ecosystems, and helping in the effective planning and management of key infrastructure and resources. Our Healthcare Division provides innovative medical solutions that address age-related chronic diseases and mobility issues, with a focus on rehabilitative care and sports science in the Asia Pacific.

With a vast global network stretching across Asia, Australia, Europe, Africa and the Americas, we are ready to serve the world. To date, we have undertaken projects in 91 countries and territories globally.

Over the years, we have been a recipient of many reputable awards including the prestigious Forbes Asia 200 Best Under A Billion Award. In 2019, we were awarded the Most Transparent Company Award and Sustainability Award (Runner-Up) by the Securities Investors Association (Singapore). From 2020 to 2022, we also ranked among Singapore's Best Employers, Singapore's Fastest Growing Companies and Asia-Pacific High-Growth Companies. We were also honoured with the Corporate Excellence & Resilience Award at the Singapore Corporate Awards 2021 Special Edition.

Visit us at www.boustead.sg.

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