

COMPLETION OF SALE AND PURCHASE AGREEMENT AND CORPORATE RESTRUCTURING IN RELATION TO TAJ MADRAS FLIGHT KITCHEN PRIVATE LIMITED

The Board of Directors (the "**Board**") of SATS Ltd. (the "**Company**") refers to its announcement dated 29 September 2019 on the execution of a sale and purchase agreement in relation to Taj Madras Flight Kitchen Private Limited. Unless otherwise defined herein, all words and expressions used in this announcement shall bear the meanings ascribed to them in the Company's announcement dated 29 September 2019.

The Company is pleased to announce that the Proposed Transaction and the TMFK Restructuring have both been completed. Accordingly, the Company has ceased to have any direct interests in TMFK. However, as the Company owns 49% of the total issued shares in the capital of TAJSATS, the Company's effective interests in TMFK has actually increased from 30% to 49%.

BY ORDER OF THE BOARD

S. Prema Company Secretary

17 October 2019 Singapore

SATS Ltd. 新翔集团有限公司

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