KOH BROTHERS ECO ENGINEERING LIMITED

(Unique Entity Number: 197500111H)

INCORPORATION OF A JOINT VENTURE COMPANY IN SINGAPORE

The board of directors (the "**Board**") of Koh Brothers Eco Engineering Limited (the "**Company**") wishes to announce that Infratek Pte. Ltd. ("**Infratek**"), a wholly-owned indirect subsidiary of the Company (together known as the "**Group**"), has on 18 November 2025 incorporated a joint venture ("**JV**") company known as Tenox Kyusyu Geotek Pte. Ltd. ("**TKG**") in Singapore with Tenox Kyusyu Corporation ("**Tenox**") in Japan. TKG's principal activity is foundation works and specialist geotechnical engineering. The initial issued and paid-up share capital of TKG is S$20, with each Infratek and Tenox holding 50% respectively.

The incorporation of TKG is not expected to have any material impact on the earnings per share or net assets per share of the Group for the financial year ending 31 December 2025. The Board believes that this joint venture is synergistic and beneficial to the Group as Tenox has extensive experience in foundation works, centred on ground improvement method.

None of the directors or substantial shareholders of the Group has any interest, direct or indirect, in the transaction.

By Order by the Board

Shin Yong Seub
Executive Director and Chief Executive Officer

2 December 2025

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*This announcement has been reviewed by the Company's sponsor, RHT Capital Pte. Ltd. (the "**Sponsor**"). It has not been examined or approved by the SGX-ST and the SGX-ST assumes no responsibility for the contents of this document, including the correctness of any of the statements or opinions made or reports contained in this document.*

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