9R LIMITED

(Incorporated in the Republic of Singapore) Company Registration No. 199307300M

APPOINTMENT OF DIRECTORS AND CHIEF EXECUTIVE OFFICER

The Board of Directors (the "Board") of 9R Limited (the "Company" and together with its subsidiaries, the "Group") wishes to announce the following changes to the Board, the respective Board Committees and management of the Company:

Appointment of Directors

The following persons have been appointed as Directors of the Company with effect from 15 June 2024:

- 1. The appointment of Mr Tan Tian Wooi ("Mr Tan") as an Independent Non-Executive Director of the Company. Mr Tan will also be appointed as Chairman of the Nominating Committee ("NC") and a member of the Audit and Risk Committee ("ARC") and Remuneration Committee ("RC"). The Board considers Mr Tan to be independent for the purpose of Rule 704(7) of the Singapore Exchange Securities Trading Limited Listing Manual Section B: Rules of Catalist ("Catalist Rules");
- 2. The appointment of Mr Lim Jun Hao ("**Mr Lim**") as a Non-Executive Non-Independent Director of the Company. Mr Lim will also be appointed as a member of the Company's ARC, NC and RC. The Board does not consider Mr Lim to be independent for the purpose of Rule 704(7) of the Catalist Rules.

Consequent to the above changes and with effect from 15 June 2024, the composition of the Board and the Board Committees of the Company will be as follows:-

Board of Directors

Datuk Low Kim Leng - Chairman & Independent Non-Executive Director

Mr Ong Swee Sin - Executive Director

Mr Mark Leong Kei Wei - Independent Non-Executive Director
Mr Tan Tian Wooi - Independent Non-Executive Director
Mr Lim Jun Hao - Non-Executive Non-Independent Director

Audit and Risk Committee

Mr Mark Leong Kei Wei - Chairman
Datuk Low Kim Leng - Member
Mr Tan Tian Wooi - Member
Mr Lim Jun Hao - Member

Nominating Committee

Mr Tan Tian Wooi - Chairman
Datuk Low Kim Leng - Member
Mr Mark Leong Kei Wei - Member
Mr Lim Jun Hao - Member

Remuneration Committee

Datuk Low Kim Leng - Chairman
Mr Mark Leong Kei Wei - Member
Mr Tan Tian Wooi - Member
Mr Lim Jun Hao - Member

Appointment of Chief Executive Officer ("CEO")

As announced on 31 May 2024, Mr Ong Swee Sin ("**Mr Ong**"), Executive Director of the Company, shall relinquish his position as CEO of the Company with effect from 15 June 2024.

Mr Khoo Kai Yang ("**Mr Khoo**") has been appointed as CEO of the Company with effect from 15 June 2024. Mr Khoo was appointed as CEO of the Company's wholly owned subsidiary, 9R Leisure Sdn. Bhd., on 6 February 2024.

The aforesaid change in CEO is part of the Group's internal restructuring. Mr Khoo is responsible for overseeing the overall management, operations and setting of corporate strategies of the Group.

Details of the appointments of Mr Khoo, Mr Tan and Mr Lim as required under the Catalist Rules, are contained in separate announcements which have been released by the Company on 13 June 2024.

BY ORDER OF THE BOARD

Lai Kuan Loong, Victor Company Secretary

13 June 2024

This announcement has been reviewed by the Company's sponsor, UOB Kay Hian Private Limited (the "Sponsor").

This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "SGX-ST") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

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