

FY2024 Results Presentation

26 February 2025

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FY2024 SNAPSHOT



FY2024 Snapshot



Record PATMI; improved gross margin; historical high new order-wins



FY24 FINANCIAL RESULTS

| R | e١ | /e | nu | е |
|---|----|----|----|---|
| | _ | | | |

Gross Margin

PATMI

RMB26.5b

28.7%

RMB6.6b

+10.1% y-o-y

+6.3 ppts1 y-o-y

+61.7% y-o-y

ROE

Dividend

Dividend Payout²

25.2%

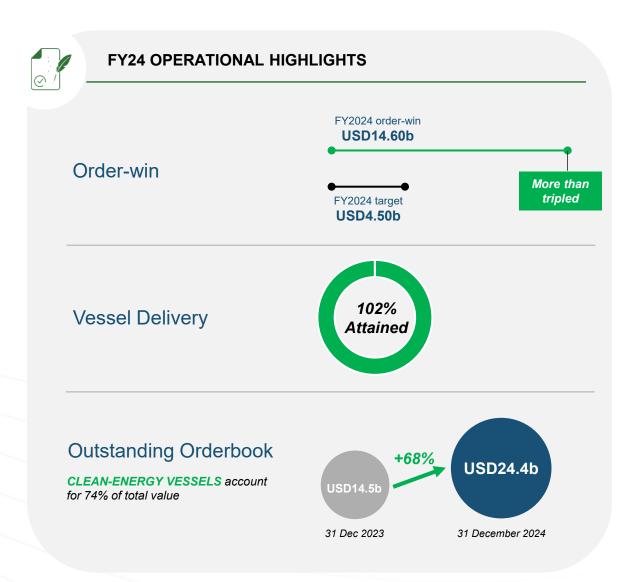
SGD 0.12

38.6%

+5.6 ppts vs 19.6% in FY2023

+84.6% vs FY2023

+4.9 ppts vs FY2023



^{1.} ppt = percentage point

^{2.} Applied CNY/SGD of 5.3959, Bloomberg data as of 21 February 2025



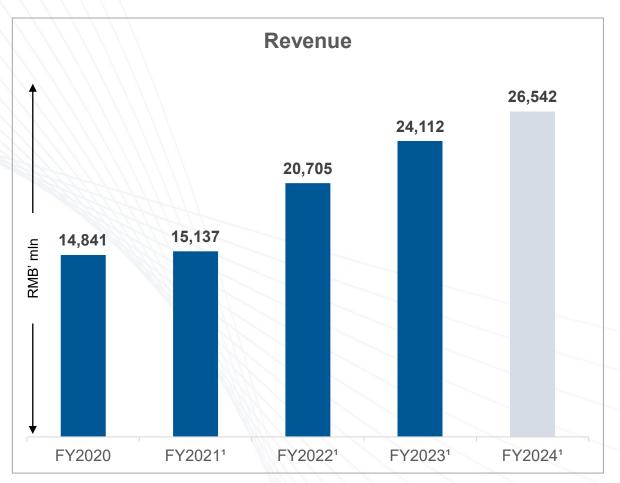
FINANCIAL HIGHLIGHTS

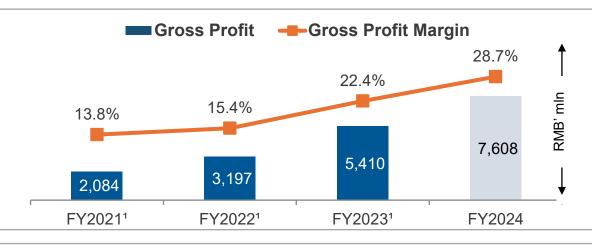


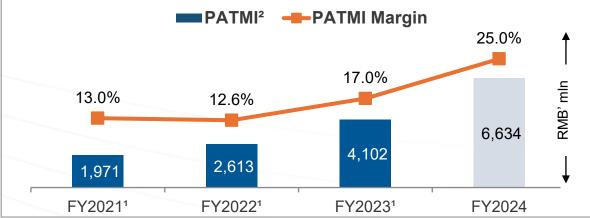
FY2024 Financial Performance



Record revenue and profitability driven by notable growth in both shipbuilding and shipping segments







- 1. Revenue, Gross profits and PATMI for FY2021 onwards are from continuing operations only
- 2. PATMI = profit attributable to equity holders of the Company

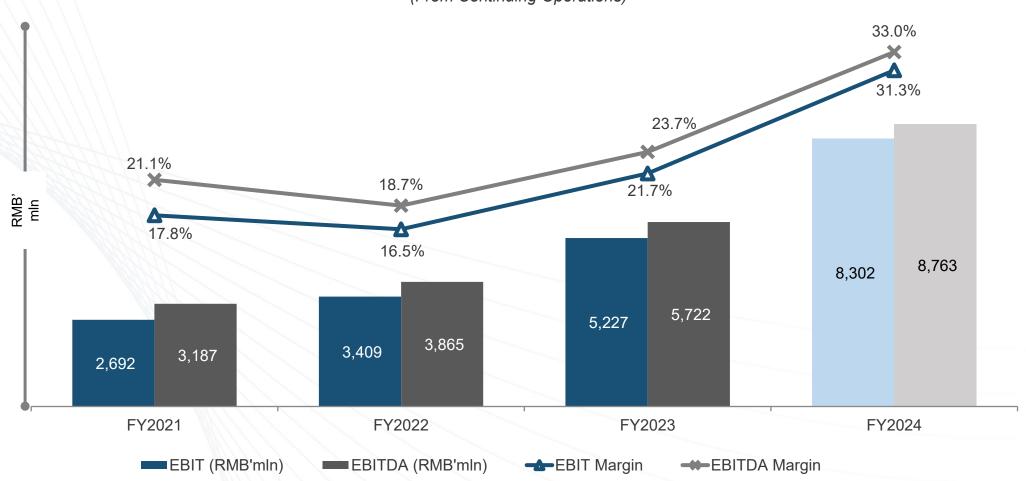


FY2024 Profitability Trend

Sequential growth in profitability, with EBIT and EBITDA margins exceeding 30% mark



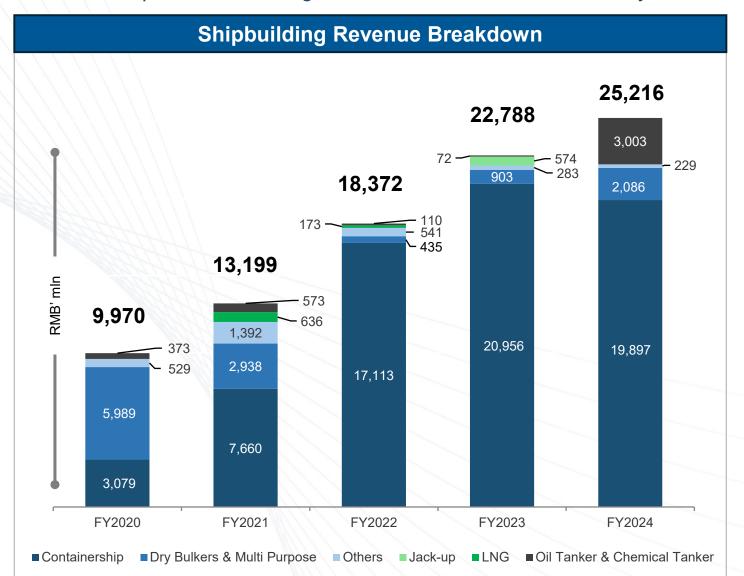
(From Continuing Operations)

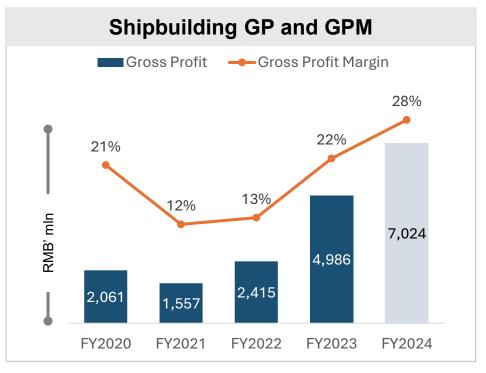




Core Shipbuilding Segment

Containership remains the largest revenue contributor, followed by oil tankers







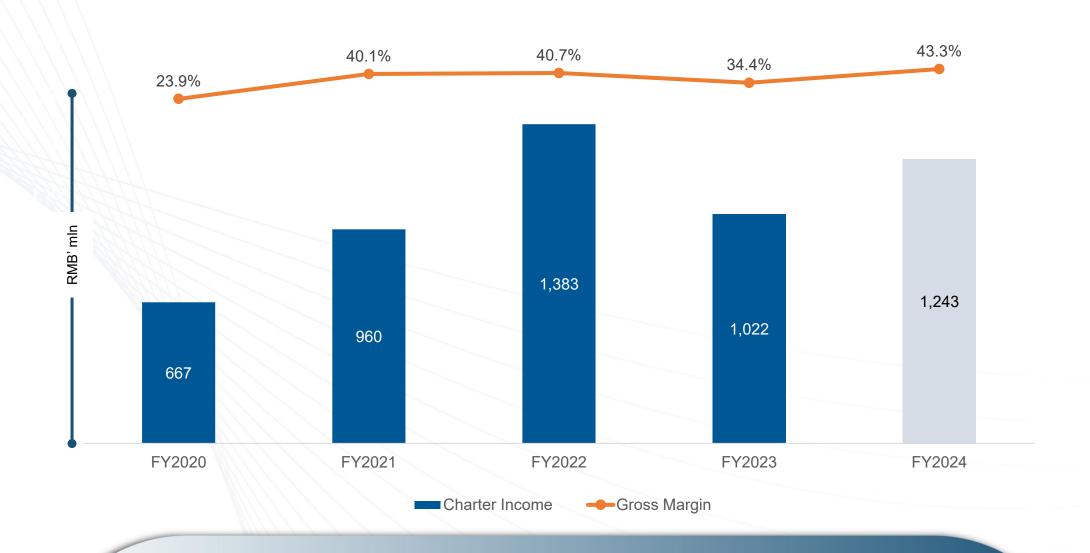
Gross profit expansion driven by

- (1) Higher contract pricing
- (2) Favourable exchange rates
- (3) Lower raw material costs



Shipping Segment

Shipping margin rebounded to above 40%, underpinned by improved charter rates and fleet expansion





Balance Sheet Highlights

Robust balance sheet with a net cash position of RMB21.3 billion

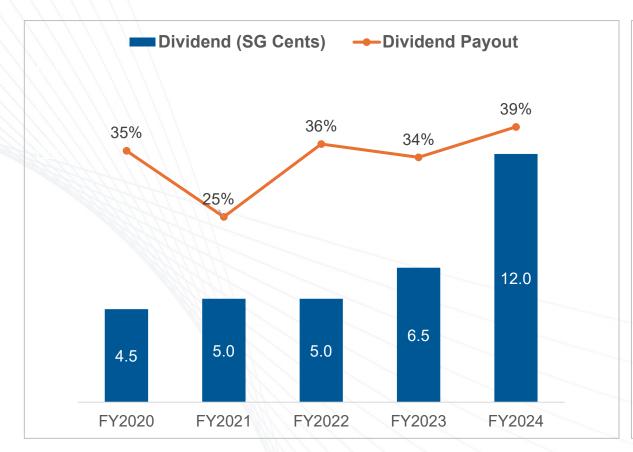
| Financial Highlighta | 31 Dec 2024 | 31 Dec 2023 |
|--|-------------------|-------------------|
| Financial Highlights | RMB'000 | RMB'000 |
| Property, Plant and Equipment | 7,863,368 | 7,219,062 |
| - Property, Plant and Equipment – Shipping Segment | 4,062,746 | 3,363,490 |
| Cash & Cash Equivalents | 28,119,740 | 16,560,685 |
| Total Borrowings | 6,800,000 | 5,594,646 |
| Total Equity | 26,377,129 | 21,142,950 |
| Gross Gearing | 25.8% | 26.5% |
| Net Gearing | Net cash position | Net cash position |

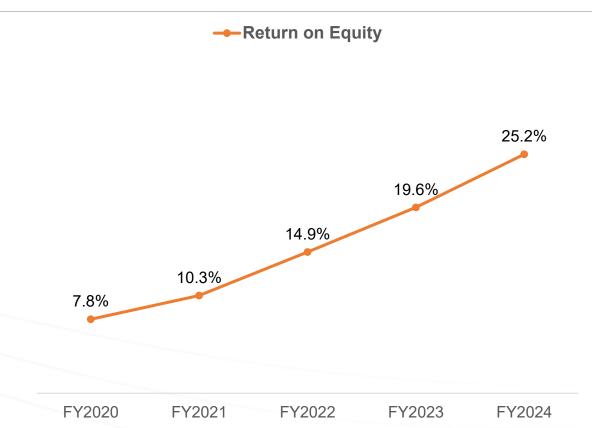
Increased due to the net addition of bank borrowings with favourable interest rates





Significant increases in dividend and ROE in appreciation of shareholders' long-term unwavering support





- 1. Dividend payout for FY2024 was calculated based on CNY/SGD of 5.3959 as of 21 February 2025
- 2. Return on equity ("ROE") = PATMI/capital and reserves attributable to equity holders of the Company
- 3. ROE for FY2021 onwards are calculated using PATMI from continuing operations only



SHIPBUILDING SEGMENT HIGHLIGHTS







Green vessels account for ~74% of the total orderbook value; containership remains the dominant vessel type

245

Vessels

9.23m

Compensated gross tonnage (CGT)

USD24.36b

Total Contract Value

2025 - 2030

Delivery Timeframe

| Containerships | | | |
|-------------------------|---------------|-------------|--|
| 104 | 104 5.78m USI | | |
| Vessels | Total CGT | Total Value | |
| Size & Spe | cifications | Quantity | |
| 4,300 | TEU | 2 | |
| 4,600 | TEU | 2 | |
| 8,000 | TEU | 9 | |
| Methanol Dual- | fuel 9,000TEU | 12 | |
| Methanol Dual-f | 17 | | |
| LNG Dual-fue | 1 | | |
| LNG Dual-fue | el 8,000TEU | 4 | |
| LNG Dual-fue | 10 | | |
| LNG Dual-fue | 9 | | |
| LNG Dual-fuel 17,000TEU | | 28 | |
| LNG Dual-fue | 10 | | |

| Oil Tankers | | | |
|-------------------|-----------------------|-------------|--|
| 72 | 1.89m | USD3.52b | |
| Vessels | Total CGT | Total Value | |
| Size & Sp | Size & Specifications | | |
| 39,000D | 4 | | |
| 40,000DWT MR OT 3 | | | |
| 50,000D | 32 | | |
| 74,000D | 4 | | |
| 75,000D | 75,000DWT LR1 OT 24 | | |
| 114,000 | 114,000DWT LR2 OT 5 | | |

| LEG/LPG/VLAC/VLEC | | | |
|-------------------|-----------------------|-------------|--|
| 27 | 0.68m | USD2.46b | |
| Vessels | Total CGT | Total Value | |
| Size & Sp | Size & Specifications | | |
| 36,000 | 36,000 CBM LEG | | |
| 100,000 | 100,000 CBM VLEC | | |
| 25,000 | 25,000 CBM LPG | | |
| 40,000 | 40,000 CBM LPG | | |
| 48,000 | 48,000 CBM LPG | | |
| 88,000 | 88,000 CBM VLAC | | |

| Bulk Carriers | | | |
|---------------|--------------|-------------|--|
| 42 | 0.88m | USD1.72b | |
| Vessels | Total CGT | Total Value | |
| Size & Sp | ecifications | Quantity | |
| 32,00 | 00DWT | 6 | |
| 40,00 | 1 | | |
| 45,00 | 3 | | |
| 66,00 | 3 | | |
| 80,00 | 5 | | |
| 82,500DWT 21 | | | |
| Combination | n 83,300DWT | 3 | |

Note: Order book data as of 31 December 2024

Terminology: 1) LEG: liquid ethylene gas; 2) LPG: liquefied petroleum gas; 3) VLAC: very large ammonia carriers; 4) VLEC: very large ethane carrier; 5) MR OT: medium range oil tanker; 6) LR OT: large range oil tanker

YAMIC Performance



YAMIC has strategically repositioned for building high-end gas carriers

2019

Established and aimed to become a leading shipyard for clean energy vessel construction

2024

Repositioned YAMIC toward building higherend gas carriers that yield better profitability

Following that, net profit contribution by YAMIC more than doubled in FY2024

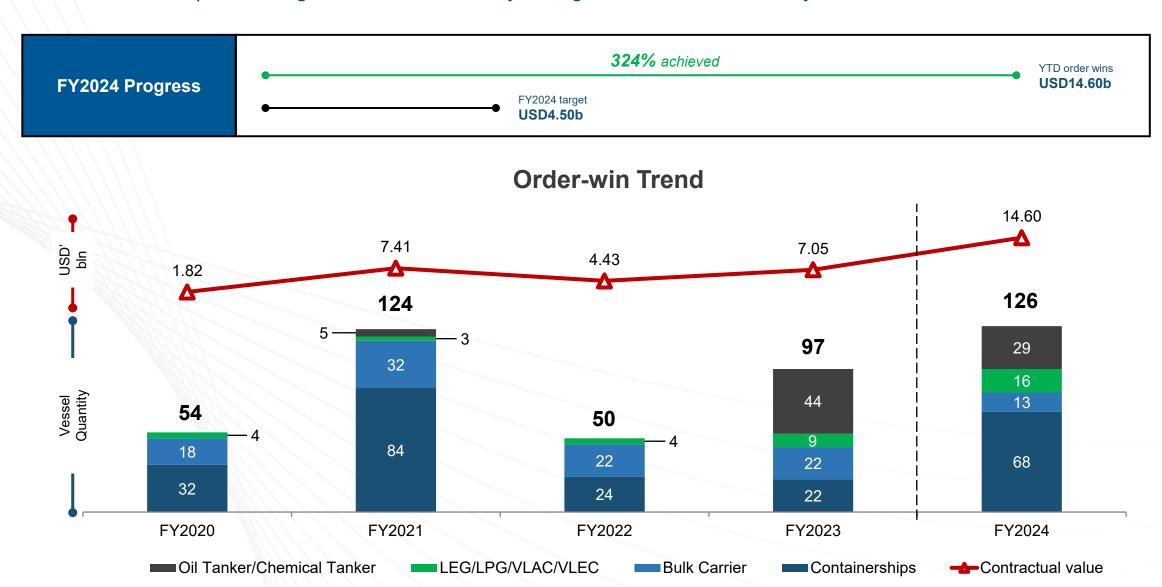
| | YAMIC Orderbook | | | |
|----------------------|---------------------------|------------------------------------|--|--|
| 59 Vessels | 1.30m Total CGT | USD3.24b <i>Total Value</i> | | |
| Size & Specif | ications | Quantity | | |
| 25,000 CBN | 1 LPG | 3 | | |
| 40,000 CBN | 40,000 CBM LPG | | | |
| 48,000CBM LPG | | 2 | | |
| 36,000 CBM LEG | | 3 | | |
| 88,000 CBM VLAC | | 4 | | |
| 50,000DWT MR OT | | 8 | | |
| 66,000D | 66,000DWT | | | |
| 80,000D | WT | 5 | | |
| 82,500D\ | 82,500DWT | | | |

Gas carriers accounted for ~52% by contract value





FY2024 order-win surpassed target threefold, fuelled by strong demand for eco-friendly vessels and oil tankers





FY2024 Order Win Breakdown

Approximately 82% of new order-wins was classified as eco-friendly vessels, aligning with the green transition trend

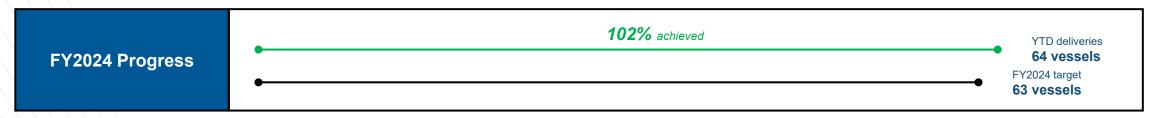
| Vessel Type | Size & Specifications | Quantity |
|--------------------|------------------------------|----------|
| | 4,300TEU | 2 |
| | 8,000TEU | 5 |
| CONTAINERSHIPS | Methanol Dual-fuel 9,000TEU | 6 |
| Total Quantity: 68 | Methanol Dual-fuel 13,000TEU | 17 |
| | LNG Dual-fuel 9,000TEU | 10 |
| | LNG Dual-fuel 17,000TEU | 28 |
| | 25,000 CBM LPG | 3 |
| GAS CARRIERS | 40,000 CBM LPG | 2 |
| | 48,000 CBM LPG | 2 |
| Total Quantity: 16 | 88,000 CBM VLAC | 4 |
| | 100,000 CBM VLEC | 5 |
| BULK CARRIERS | 32,000DWT | 3 |
| | 45,000DWT | 3 |
| Total Quantity: 13 | 82,500DWT | 7 |
| | 39,000DWT MR OT | 4 |
| OIL TANKERS | 40,000DWT MR OT | 3 |
| | 50,000DWT MR OT | 2 |
| Total Quantity: 29 | 74,000DWT LR1 OT | 4 |
| | 75,000DWT LR1 OT | 16 |

Newly secured eco-friendly vessel orders

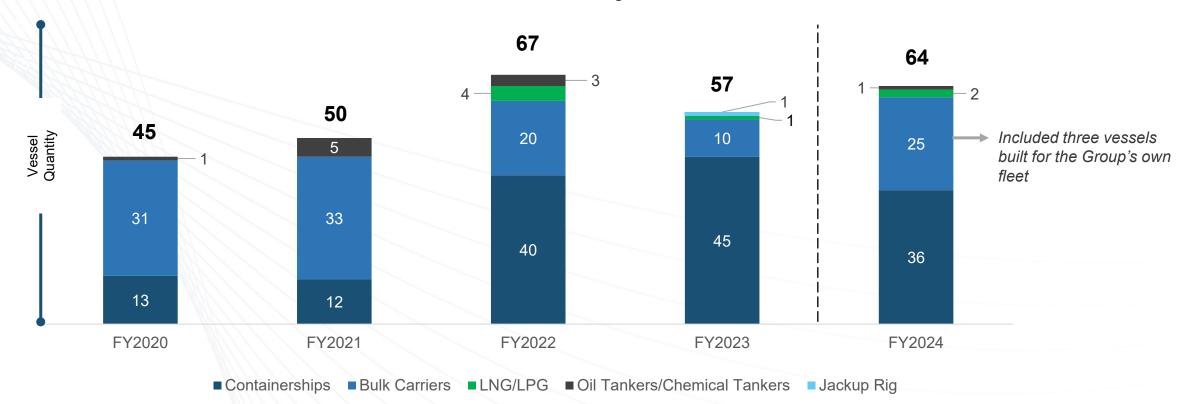




Steady construction progress drives 102% fulfilment of vessel delivery target



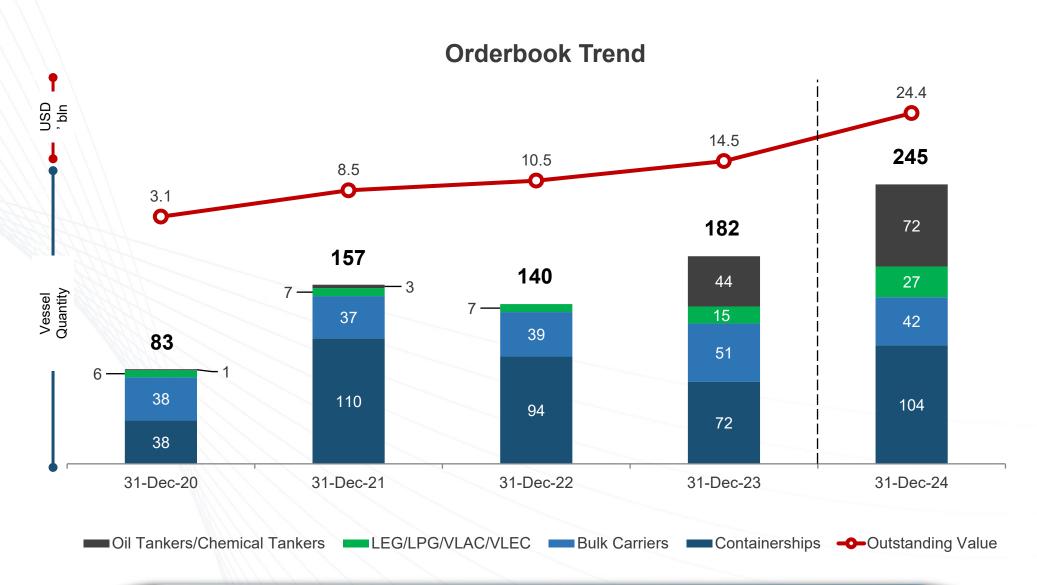
Vessel Delivery Trend







Strong outstanding orderbook brings revenue visibility up to 2028





SHIPPING SEGMENT HIGHLIGHTS







Well-diversified and young fleet enables us to offer comprehensive services to our clients

| | Quantity | Average Age (Years) | Total Capacity |
|----------------------------------|----------|---------------------|----------------|
| Bulk Carriers | 28 | 8.0 | 2,023,600 DWT |
| Stainless Steel Chemical Tankers | 2 | 3.3 | 40,200 DWT |
| Containerships | 2 | 2.8 | 3,600 TEU |
| Multiple Purpose Vessels | 1 | 11.7 | 12,500 DWT |
| Barge Carriers* | 2 | 3.8 | 9,212 DWT |
| Total | 35 | 7.3 | |

^{*} The Group disposed the two barge carriers in February 2025.



OUTLOOK & STRATEGY





Maritime Decarbonisation to Drive Long-term Demand

Environmental regulatory advancements set to accelerate fleet decarbonisation and the industry's transition to net-zero



The International Maritime Organisation ("IMO") introduced phased targets for greenhouse gas ("GHG") reduction strategy for global shipping.

- > By 2050: Reach Net Zero
- **By 2030:** Achieve 5-10% adoption of alternative zero/near-zero GHG fuels by international shipping
- By 2030 1st Indicative Checkpoint: Cut GHG emission by 20-30%
- By 2040 2nd Indicative Checkpoint: Cut GHG emission by 70-80%

The IMO drafted a legal framework for mid-term GHG reduction measures, scheduled for adoption in 2025.

- A goal-based marine fuel standard that will phase in the mandatory use of fuels with less GHG intensity
- A global maritime GHG emissions pricing mechanism



Business Growth Plan

Preparing for the second capacity expansion to capture ESG-driven long-term growth trends

| - | ity Expansion Plan |
|--|---|
| —————————————————————————————————————— | oject Hongyuan |
| SIZE | 866,671 m ² (~17% of the existing site area) |
| TOTAL CAPEX | ~ RMB3.0 billion |
| STATUS | Constructing (Scheduled for completion by 2027) |

| | inal Business Terminal |
|----------------|--|
| COMPOSITION | LNG Terminal LNG Storage Tank Facilities |
| TOTAL CAPEX | ~ RMB2.0 billion |
| STATUS | Constructing (Scheduled for completion by 1H2027) |



FY2025 Operational Guidance

Cautiously optimistic about the long-term green fleet renewal trend; increases order-win target to US\$6.0 billion for FY2025



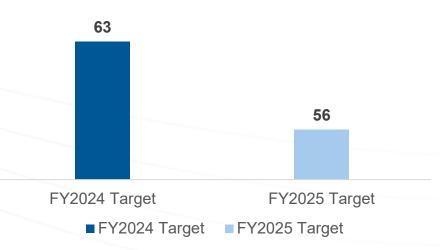
2025 Order-win Target





2025 Vessel Delivery Target

2025 Vessel deliveries mainly stem from orders placed in 2022 and 2023.



The lower 2025 delivery target was mainly due to:

- 1. The start of construction of larger and more sophisticated vessels at the Xinfu Yard which require longer time for completion.
- 2. The exclusion of two 17,500 CBM LNG carriers from the delivery schedule, as they have been reclassified as inventory following the contract termination.

