

ENGRO CORPORATION LIMITED (Incorporated in the Republic of Singapore) Co. Reg. No. 197302229H

FULL YEAR FINANCIAL STATEMENT AND DIVIDEND ANNOUNCEMENT FOR THE YEAR ENDED 31 DECEMBER 2018

1(a) CONSOLIDATED INCOME STATEMENT FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

		GROUP							
Revenue 33,506 29,780 12.5 144,313 141,826 1. n.m. Changes in inventories of finished goods and work-in-progress Raw materials (1,690) 673 n.m. 184 (611) n.m. Gain on disposal of property, plant and equipment 20 171 (88.3) 53 273 (80.6) Gain on disposal of investments - 680 n.m. - 600 n.m. 1.0 48 0.0 n.m. 1.976 - n.m. Gain on disposal of investments - - 680 n.m. 1.976 - n.m. Gain on divestment of a subsidiary - - n.m. 1.1976 - n.m. Interest income 190 52 n.m. 1.1976 - n.m. Breatial income 10 - n.m. 1.1976 7.5 1.8 Other income 667 691 3.55 2.388 2.221 7.5 Exchange loss (153) (37) n.m. <th></th> <th>4Q2018</th> <th>4Q2017</th> <th>Change</th> <th>FY 2018</th> <th>FY 2017</th> <th>Change</th>		4Q2018	4Q2017	Change	FY 2018	FY 2017	Change		
Changes in inventories of finished goods and work-in-progress (24,361) (24,165) (24,165) 0.8 (113,601) (111,764) 1.6 Caw materials (24,361) (24,165) 0.8 (113,601) (111,764) 1.6 Gain on disposal of property, plant and equipment 2 171 (88.3) 53 273 (80.6) Gain on disposal of investments - 680 n.m. 49 435 (88.7) Gain on divestment of a subsidiary - n.m. 1.976 - n.m. Interest income 139 52 n.m. 150 78.6 Rental income 10 - n.m. 11 - n.m. Divided income 667 670 3.5 2,388 2,221 7.5 Stechange loss (153) 3(3) n.m. (18 (19,18) (99,1) (Allowance for)/reversal of doubtful debts and bad debts (520) 14 n.m. (1,939) 270 n.m. Deprecatation of property, plant and equipment		\$'000	\$'000	%	\$'000	\$'000	%		
Raw materials (24,361) (24,156) 0.8 (113,601) (111,764) 1.6 Gain on disposal of property, plant and equipment 20 171 (88.3) 53 273 (80.6) Gain on disposal of investments - 680 n.m. - 680 n.m. Investment income 48 - n.m. 1.976 - n.m. Interest income 139 52 n.m. 350 196 78.6 Rental income 10 - n.m. 302 322 1.8 Other income 667 691 (3.5) 2.388 2.221 7.5 Exchange loss (153) (37) n.m. (18) (1991) (Allowance for)/reversal of doubtful debts and bad debts within off, net (520) 14 n.m. (19,39) 270 n.m. Depreciation of property, plant and equipment (1,045) (1,180) (11,4) (4,401) (4,464) (1,4 Allowance for impairment on investments -	Revenue	33,506	29,780	12.5	144,313	141,826	1.8		
Gain on disposal of property, plant and equipment 20 171 (88.3) 53 273 (80.6) Gain on disposal of investments - 680 n.m. - 680 n.m. Investment income 48 - n.m. 1.976 - n.m. Gain on divestment of a subsidiary - - n.m. 1.1976 - n.m. Interest income 139 52 n.m. 11 - n.m. Rental income 10 - n.m. 11 - n.m. Other income 667 691 (3.5) 2,388 2,221 7.5 Exchange loss (153) (37) n.m. (18) (1,918) (99.1) (Allowance for)/reversal of doubtful debts and bad debts written off, net (520) 14 n.m. (1,939) 270 n.m. Lost change in fair value of innearing assets (22) (1) n.m. (4,401) (4,464) (1,4 Allowance for impairment on investments - <td>Changes in inventories of finished goods and work-in-progress</td> <td>(1,690)</td> <td>673</td> <td>n.m.</td> <td>184</td> <td>(611)</td> <td>n.m.</td>	Changes in inventories of finished goods and work-in-progress	(1,690)	673	n.m.	184	(611)	n.m.		
Gain on disposal of investments - 680 n.m. - 680 n.m. Investment income 48 - n.m. 49 435 (88.7) Gain on divestment of a subsidiary - n.m. 1.976 - n.m. Interest income 139 52 n.m. 11 - n.m. Dividend income 10 - n.m. 11 - n.m. Other income 667 691 (3.5) 2,388 2,221 7.5 Exchange loss (667 691 (3.5) 2,388 2,221 7.5 Exchange loss (520) 14 n.m. (1,939) 270 n.m. (Allowance for/reversal of doubtful debts and bad debts (520) 14 n.m. (1,939) 270 n.m. Depreciation of property, plant and equipment (1,045) (1,180) (11.4 (4,401) (4,464) (1.4 Amortisation of intangible assets (222) (13) n.m. (4	Raw materials	(24,361)	(24,156)	0.8	(113,601)	(111,764)	1.6		
Number N	Gain on disposal of property, plant and equipment	20	171	(88.3)	53	273	(80.6)		
Gain on divestment of a subsidiary - - n.m. 1,976 - n.m. Interest income 139 52 n.m. 350 196 78.6 Rental income 10 - n.m. 11 - n.m. Dividend income 667 691 (3.5) 2,388 2,221 7.5 Exchange loss (153) (37) n.m. (18) (1,918) (99.1) (Allowance for/reversal of doubtful debts and bad debts written off, net (520) 14 n.m. (1,939) 270 n.m. (Allowance for property, plant and equipment (1,045) (1,180) (11.4 (4,401) (4,464) (1.4 Amortisation of intangible assets (22) (1) n.m. (82) (74) 10.8 Allowance for impairiment on investments - (133) n.m. - (665) n.m. Net change in fair value of financial assets at fair value through profit of oss 440 1,054 (58.3) 13.1 1,166 (30.3) <td>Gain on disposal of investments</td> <td>-</td> <td>680</td> <td>n.m.</td> <td>-</td> <td>680</td> <td>n.m.</td>	Gain on disposal of investments	-	680	n.m.	-	680	n.m.		
Interest income 139 52 n.m. 350 196 78.6 Rental income 10 - Dividend income 21 162 (87.0) 332 326 1.8 Other income 667 691 (3.5) 2.388 2.221 7.5 Exchange loss (153) (37)	Investment income	48	-	n.m.	49	435	(88.7)		
Rental income 10 - n.m. 11 - n.m. Dividend income 21 162 (87.0) 332 326 1.8 Other income 667 691 (3.5) 2,388 2,221 7,5 Exchange loss (153) (37) n.m. (18) (1918) (99.1) CAllowance for)freversal of doubtful debts and bad debts written off, net (520) 14 n.m. (1,939) 270 n.m. Depreciation of property, plant and equipment (1,045) (1,180) (11.4) (4,401) (4,464) (1.4 Amortisation of intangible assets (22) (1) n.m. (82) (74) 10.8 Allowance for impairment on investments - (133) n.m. - (665) n.m. Net change in fair value of financial assets at fair value through profit of sess 440 1,054 (583) 813 1,166 (30.3) Staff costs (337) (3,86) (3.5) (13,80) (1,165) (1,2909) <td< td=""><td>Gain on divestment of a subsidiary</td><td>-</td><td>-</td><td>n.m.</td><td>1,976</td><td>-</td><td>n.m.</td></td<>	Gain on divestment of a subsidiary	-	-	n.m.	1,976	-	n.m.		
Dividend income 21 162 (87.0) 332 326 1.8 Other income 667 691 (3.5) 2,388 2,221 7.5 Exchange loss (153) (37) n.m. (18) (1,918) (99.1) (Allowance for)/reversal of doubtful debts and bad debts written off, net (520) 14 n.m. (1,939) 270 n.m. Depreciation of property, plant and equipment (1,045) (1,180) (11.4) (4,401) (4,464) (1.4 Allowance for impairment on investments - (133) n.m. - (665) n.m. Net change in fair value of financial assets at fair value through profit of oss 440 1,054 (58.3) 813 1,166 (30.3) Staff costs (3,751) (3,886) (3.5) (13,802) (12,909) 6.9 Rental expenses (515) (589) (12.6) (1,967) (2,581) (23.8) Other expenses (3,982) (3,586) 11.0 (15,341) (16,58) (Interest income	139	52	n.m.	350	196	78.6		
Other income 667 691 (3.5) 2,388 2,221 7.5 Exchange loss (153) (37) n.m. (18) (1,918) (99.1) (Allowance for)/reversal of doubtful debts and bad debts witten off, net (520) 14 n.m. (1,939) 270 n.m. Depreciation of property, plant and equipment (1,045) (1,180) (11.4) (4,401) (4,464) (1.4 Amortisation of intangible assets (22) (1) n.m. (82) (74) 10.8 Allowance for impairment on investments - (133) n.m. - (665) n.m. Net change in fair value of financial assets at fair value through profit of oss 440 1,054 (58.3) 813 1,166 (30.3) Staff costs (3,751) (3,886) (3.5) (13,802) (12,909) 69 Rental expenses (515) (589) (12.6) (1,967) (2,581) (23.8) Other expenses (3,982) (3,586) 11.0 (15,341) (16,568	Rental income	10	-	n.m.	11	-	n.m.		
Exchange loss (153) (37) n.m. (18) (1,918) (99.1) (Allowance for)/reversal of doubtful debts and bad debts written off, net (1,939) (1,918) (1	Dividend income	21	162	(87.0)	332	326	1.8		
(Allowance for)/reversal of doubtful debts and bad debts written off, net (520) 14 n.m. (1,939) 270 n.m. Depreciation of property, plant and equipment (1,045) (1,180) (11.4) (4,401) (4,464) (1.4) Amortisation of intangible assets (22) (1) n.m. (82) (74) 10.8 Allowance for impairment on investments - (133) n.m. - (665) n.m. Net change in fair value of financial assets at fair value through profit or loss 440 1,054 (58.3) 813 1,166 (30.3) Staff costs (3,751) (3,886) (3.5) (13,802) (12,909) 6.9 Rental expenses (515) (589) (12.6) (1,967) (2,581) (23.8) Other expenses (3,982) (3,586) 11.0 (15,341) (16,668) (7.4) Interest expense (40) (88) (54.5) (216) (315) (31.4) Loss before share of profit of associates and joint ventures, net of tax 1,939	Other income	667	691	(3.5)	2,388	2,221	7.5		
written off, net (\$20) 14 n.m. (1,939) 270 n.m. Depreciation of property, plant and equipment (1,045) (1,180) (11.4) (4,401) (4,401) (4,464) (1.4) Amortisation of intangible assets (22) (1) n.m. (82) (74) 10.8 Allowance for impairment on investments Net change in fair value of financial assets at fair value through profit or loss Staff costs (3,751) (3,886) (3.5) (13,802) (12,909) 6.9 Rental expenses (515) (589) (12.6) (1,967) (2,581) (23.8) Other expenses (3,982) (3,586) 11.0 (15,341) (16,568) (7.4) Interest expense (40) (88) (54.5) (216) (315) (314) Loss before share of profit of associates and joint ventures (1,228) (379) n.m. (898) (4,476) (79.9) Share of profit of associates and joint ventures, net of tax (1,939) (2,538) (23.6) (7,006) (4,157) (68.5) Tax expense (234) (267) (12.4) (974) (344) n.m. Profit for the year 477 1,892 (74.8) 6,032 3,813 58.2 Attributable to: Owners of the Company 442 1,822 (75.7) 5,945 3,636 63.5 Non-controlling interests 35 70 (50.0) 87 177 (50.8)	Exchange loss	(153)	(37)	n.m.	(18)	(1,918)	(99.1)		
Amortisation of intangible assets (22) (1) n.m. (82) (74) 10.8 Allowance for impairment on investments - (133) n.m. - (665) n.m. Net change in fair value of financial assets at fair value through profit or loss 440 1,054 (58.3) 813 1,166 (30.3) Staff costs (3,751) (3,886) (3.5) (13,802) (12,909) 6.9 Rental expenses (515) (589) (12.6) (1,967) (2,581) (23.8) Other expenses (3,982) (3,586) 11.0 (15,341) (16,568) (7.4) Interest expense (40) (88) (54.5) (216) (315) (31.4) Loss before share of profit of associates and joint ventures (1,228) (379) n.m. (898) (4,476) (79.9) Share of profit of associates and joint ventures, net of tax 1,939 2,538 (23.6) 7,904 8,633 (8.4) Profit before tax 711 2,159 (67.1) 7,006 </td <td></td> <td>(520)</td> <td>14</td> <td>n.m.</td> <td>(1,939)</td> <td>270</td> <td>n.m.</td>		(520)	14	n.m.	(1,939)	270	n.m.		
Allowance for impairment on investments - (133) n.m. - (665) n.m. Net change in fair value of financial assets at fair value through profit or loss 440 1,054 (58.3) 813 1,166 (30.3) Staff costs (3,751) (3,886) (3.5) (13,802) (12,909) (6.9) Rental expenses (515) (589) (12.6) (1,967) (2,581) (23.8) Other expenses (3,982) (3,586) 11.0 (15,341) (16,568) (7.4) Interest expense (40) (88) (54.5) (216) (315) (31.4) Loss before share of profit of associates and joint ventures (1,228) (379) n.m. (898) (4,476) (79.9) Share of profit of associates and joint ventures, net of tax 1,939 2,538 (23.6) 7,904 8,633 (8.4) Profit before tax 711 2,159 (67.1) 7,006 4,157 68.5 Tax expense (234) (267) (12.4) (974) (344) n.m. Profit for the year 477 1,892 (74.8) 6,032 3,813 58.2 Attributable to: (3,982) (3,982) (3,983) (3,98	Depreciation of property, plant and equipment	(1,045)	(1,180)	(11.4)	(4,401)	(4,464)	(1.4)		
Allowance for impairment on investments - (133) n.m. - (665) n.m. Net change in fair value of financial assets at fair value through profit or loss 440 1,054 (58.3) 813 1,166 (30.3) Staff costs (3,751) (3,886) (3.5) (13,802) (12,909) (6.9) Rental expenses (515) (589) (12.6) (1,967) (2,581) (23.8) Other expenses (3,982) (3,586) 11.0 (15,341) (16,568) (7.4) Interest expense (40) (88) (54.5) (216) (315) (31.4) Loss before share of profit of associates and joint ventures (1,228) (379) n.m. (898) (4,476) (79.9) Share of profit of associates and joint ventures, net of tax 1,939 2,538 (23.6) 7,904 8,633 (8.4) Profit before tax 711 2,159 (67.1) 7,006 4,157 68.5 Tax expense (234) (267) (12.4) (974) (344) n.m. Profit for the year 477 1,892 (74.8) 6,032 3,813 58.2 Attributable to: Company 442 1,822 (75.7) 5,945 3,636 63.5 Non-controlling interests 35 70 (50.0) 87 177 (50.8) Other soft head of the company 442 1,822 (75.7) 5,945 3,636 63.5 Other soft head of the company 442 1,822 (75.7) 5,945 3,636 63.5 Other soft head of the company 442 1,822 (75.7) 5,945 3,636 63.5 Other soft head of the company 442 1,822 (75.7) 5,945 3,636 63.5 Other soft head of the company 442 1,822 (75.7) 5,945 3,636 63.5 Other soft head of the company 442 1,822 (75.7) 5,945 3,636 63.5 Other soft head of the company 442 1,822 (75.7) 5,945 3,636 63.5 Other soft head of the company 442 1,822 (75.7) 5,945 3,636 63.5 Other soft head of the company 442 1,822 (75.7) 5,945 (75.7) (75.8) Other soft head of the company 442 1,822 (75.7) (75.0) (75.0) (75.0) (75.0) (75.0) (75.0) (75.0) (75.0) (75.0) (75.0) (75.0) (75.0) (75.0) (75.0) (75.0) (75.0) (75.0) (75.0) (75.0)	Amortisation of intangible assets	(22)	(1)	n.m.	(82)	(74)	10.8		
Non-controlling interests 1440 1,054 (58.3) 81.3 1,166 (30.3)	Allowance for impairment on investments	-	(133)	n.m.	-	(665)	n.m.		
Rental expenses (515) (589) (12.6) (1,967) (2,581) (23.8) Other expenses (3,982) (3,586) 11.0 (15,341) (16,568) (7.4) Interest expense (40) (88) (54.5) (216) (315) (31.4) Loss before share of profit of associates and joint ventures (1,228) (379) n.m. (898) (4,476) (79.9) Share of profit of associates and joint ventures, net of tax 1,939 2,538 (23.6) 7,904 8,633 (8.4) Profit before tax 711 2,159 (67.1) 7,006 4,157 68.5 Tax expense (234) (267) (12.4) (974) (344) n.m. Profit for the year 477 1,892 (74.8) 6,032 3,813 58.2 Attributable to: 0wners of the Company 442 1,822 (75.7) 5,945 3,636 63.5 Non-controlling interests 35 70 (50.0) 87 177 (50.8) <td></td> <td>440</td> <td>1,054</td> <td>(58.3)</td> <td>813</td> <td>1,166</td> <td>(30.3)</td>		440	1,054	(58.3)	813	1,166	(30.3)		
Other expenses (3,982) (3,586) 11.0 (15,341) (16,568) (7.4) Interest expense (40) (88) (54.5) (216) (315) (31.4) Loss before share of profit of associates and joint ventures (1,228) (379) n.m. (898) (4,476) (79.9) Share of profit of associates and joint ventures, net of tax 1,939 2,538 (23.6) 7,904 8,633 (8.4) Profit before tax 711 2,159 (67.1) 7,006 4,157 68.5 Tax expense (234) (267) (12.4) (974) (344) n.m. Profit for the year 477 1,892 (74.8) 6,032 3,813 58.2 Attributable to: 0wners of the Company 442 1,822 (75.7) 5,945 3,636 63.5 Non-controlling interests 35 70 (50.0) 87 177 (50.8)	Staff costs	(3,751)	(3,886)	(3.5)	(13,802)		6.9		
Interest expense (40) (88) (54.5) (216) (315) (31.4) Loss before share of profit of associates and joint ventures (1,228) (379) n.m. (898) (4,476) (79.9) Share of profit of associates and joint ventures, net of tax 1,939 2,538 (23.6) 7,904 8,633 (8.4) Profit before tax 711 2,159 (67.1) 7,006 4,157 68.5 Tax expense (234) (267) (12.4) (974) (344) n.m. Profit for the year 477 1,892 (74.8) 6,032 3,813 58.2 Attributable to: 0wners of the Company 442 1,822 (75.7) 5,945 3,636 63.5 Non-controlling interests 35 70 (50.0) 87 177 (50.8)	Rental expenses	(515)	(589)		(1,967)	(2,581)	(23.8)		
Loss before share of profit of associates and joint ventures (1,228) (379) n.m. (898) (4,476) (79.9) Share of profit of associates and joint ventures, net of tax 1,939 2,538 (23.6) 7,904 8,633 (8.4) Profit before tax 711 2,159 (67.1) 7,006 4,157 68.5 Tax expense (234) (267) (12.4) (974) (344) n.m. Profit for the year 477 1,892 (74.8) 6,032 3,813 58.2 Attributable to: Owners of the Company 442 1,822 (75.7) 5,945 3,636 63.5 Non-controlling interests 35 70 (50.0) 87 177 (50.8)	Other expenses	(3,982)	(3,586)	11.0	(15,341)	(16,568)			
Share of profit of associates and joint ventures, net of tax 1,939 2,538 (23.6) 7,904 8,633 (8.4) Profit before tax 711 2,159 (67.1) 7,006 4,157 68.5 Tax expense (234) (267) (12.4) (974) (344) n.m. Profit for the year 477 1,892 (74.8) 6,032 3,813 58.2 Attributable to: Owners of the Company 442 1,822 (75.7) 5,945 3,636 63.5 Non-controlling interests 35 70 (50.0) 87 177 (50.8)	Interest expense	(40)	(88)	(54.5)	(216)	(315)	(31.4)		
Profit before tax 711 2,159 (67.1) 7,006 4,157 68.5 Tax expense (234) (267) (12.4) (974) (344) n.m. Profit for the year 477 1,892 (74.8) 6,032 3,813 58.2 Attributable to: Owners of the Company 442 1,822 (75.7) 5,945 3,636 63.5 Non-controlling interests 35 70 (50.0) 87 177 (50.8)	Loss before share of profit of associates and joint ventures	(1,228)	(379)	n.m.	(898)	(4,476)	(79.9)		
Tax expense (234) (267) (12.4) (974) (344) n.m. Profit for the year 477 1,892 (74.8) 6,032 3,813 58.2 Attributable to: Owners of the Company Non-controlling interests 442 1,822 (75.7) 5,945 3,636 63.5 Non-controlling interests 35 70 (50.0) 87 177 (50.8)	Share of profit of associates and joint ventures, net of tax	1,939	2,538	(23.6)	7,904	8,633	(8.4)		
Profit for the year 477 1,892 (74.8) 6,032 3,813 58.2 Attributable to: Owners of the Company 442 1,822 (75.7) 5,945 3,636 63.5 Non-controlling interests 35 70 (50.0) 87 177 (50.8)	Profit before tax	711	2,159	(67.1)	7,006	4,157	68.5		
Attributable to: Owners of the Company 442 1,822 (75.7) 5,945 3,636 63.5 Non-controlling interests 35 70 (50.0) 87 177 (50.8)	Tax expense	(234)	(267)	(12.4)	(974)	(344)	n.m.		
Owners of the Company 442 1,822 (75.7) 5,945 3,636 63.5 Non-controlling interests 35 70 (50.0) 87 177 (50.8)	Profit for the year	477	1,892	(74.8)	6,032	3,813	58.2		
Owners of the Company 442 1,822 (75.7) 5,945 3,636 63.5 Non-controlling interests 35 70 (50.0) 87 177 (50.8)	Attributable to:								
Non-controlling interests 35 70 (50.0) 87 177 (50.8)		442	1.822	(75.7)	5.945	3.636	63.5		
	•	477			6,032				

n.m. - not meaningful

1(b) CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

	GROUP						
	4Q2018	4Q2017	Change	FY 2018	FY 2017	Change	
	\$'000	\$'000	%	\$'000	\$'000	%	
Profit for the year	477	1,892	(74.8)	6,032	3,813	58.2	
Other comprehensive income:							
Items that are or maybe reclassified subsequently to profit or loss:							
Foreign currency translation differences for foreign operations	(329)	956	n.m.	(3,301)	(488)	n.m.	
Exchange differences on monetary items forming part of the net investment in foreign operations	(120)	(599)	(80.0)	760	(3,084)	n.m.	
Net change in fair value of available-for-sale financial assets reclassified to profit or loss	-	(547)	n.m.	-	(15)	n.m.	
Net change in fair value of financial assets at fair value through other comprehensive income	(435)	(132)	n.m.	(435)	(1,233)	(64.7)	
Other comprehensive income for the year, net of tax	(884)	(322)	n.m.	(2,976)	(4,820)	(38.3)	
Total comprehensive income for the year	(407)	1,570	n.m.	3,056	(1,007)	n.m.	
Total comprehensive income attributable to:							
Owners of the Company	(427)	1,512	n.m.	3,013	(1,151)	n.m.	
Non-controlling interests	20	58	(65.5)	43	144	(70.1)	
	(407)	1,570	n.m.	3,056	(1,007)	n.m.	

n.m. - not meaningful

1(c) EARNINGS PER ORDINARY SHARE (EPS)

	GROUP		GROUP			GR	OUP
	4Q2018	4Q2017		FY 2018	FY 2017		
	Cents	Cents		Cents	Cents		
Earnings per ordinary shares attributable to owners of the							
Company:							
(i) Record on weighted everage number of							
(i) Based on weighted average number of							
ordinary shares in issue	0.37	1.54		5.01	3.07		
(ii) On a fully diluted basis	0.37	1.54		5.01	3.07		

1(d) STATEMENTS OF FINANCIAL POSITION

		GROUP		COMPANY			
	31 Dec 2018 \$'000	31 Dec 2017 \$'000	1 Jan 2017 * \$'000	31 Dec 2018 \$'000	31 Dec 2017 \$'000	1 Jan 2017 * \$'000	
ASSETS							
Property, plant and equipment	9,283	12,824	14,250	2,790	2,336	2,760	
Subsidiaries	-	-	-	65,097	55,766	54,475	
Intangible assets	452	512	425	125	154	130	
Associates and joint ventures	101,676	100,630	101,096	60,555	60,555	60,555	
Other investments	37,372	16,452	17,742	16,996	1,217	1,217	
Other assets	78	78	97	78	78	98	
Amounts due from associates	-	-	1,037	-	-	-	
Loan to a subsidiary	-	-	-	-	-	5,059	
Deferred tax assets	-	-	29	-	-	-	
Non-current assets	148,861	130,496	134,676	145,641	120,106	124,294	
Other investments	10,712	26,110	21,717	3,191	-	-	
Inventories	12,687	12,318	10,132	3,910	3,956	5,114	
Trade and other receivables	51,966	51,524	47,964	26,952	49,364	49,012	
Loan to a subsidiary	-	-	-	5,327	5,059	-	
Cash and cash equivalents	33,005	23,869	39,393	22,090	8,878	20,363	
Current assets	108,370	113,821	119,206	61,470	67,257	74,489	
TOTAL ASSETS	257,231	244,317	253,882	207,111	187,363	198,783	
EQUITY							
Share capital	85,270	85,270	85,270	85,270	85,270	85,270	
Reserves	145,726	129,971	133,938	105,941	89,118	90,112	
Equity attributable to owners of the	230,996	215,241	219,208	191,211	174,388	175,382	
Company	,	*		191,211	17.1,000	170,002	
Non-controlling interests	1,212	1,169	123		-		
Total equity	232,208	216,410	219,331	191,211	174,388	175,382	
<u>LIABILITIES</u>							
Loans and borrowings	1,805	3,558	6,919	-	-	244	
Deferred tax liabilities	591	481	756		-	_	
Non-current liabilities	2,396	4,039	7,675		-	244	
Loans and borrowings	2,916	4,963	3,633	8,930	8,339	13,775	
Trade and other payables	19,711	18,699	22,881	6,970	4,636	9,382	
Current tax liabilities		206	362		-	-	
Current liabilities	22,627	23,868	26,876	15,900	12,975	23,157	
TOTAL LIABILITIES	25,023	27,907	34,551	15,900	12,975	23,401	
TOTAL EQUITY AND LIABILITIES	257,231	244,317	253,882	207,111	187,363	198,783	

^{*} The Group has adopted the new Singapore Financial Reporting Standards (International) ("SFRS(I)") framework for the financial year ended 31 December 2018 and has applied SFRS(I) 1 with 1 January 2017 as the date of transition, which requires the first SFRS(I) financial statements to comprise of an opening SFRS(I) statement of financial position at the date of transition to SFRS(I)s.

ANALYSIS OF STATEMENTS OF FINANCIAL POSITION

Property, Plant and Equipment decreased \$3.5 million due to depreciation charges of \$4.4 million which was partly offset by new acquisition of \$1.4 million.

The Group's Other Investments increased \$5.5 million during the year largely due to capital calls and additional investments in venture capital, bond funds, quoted equities and structured deposits amounting to \$10.7 million, as well as fair value gain of \$15.9 million on adoption of SFRS(I) 9. The increase was partially offset by liquidation of investments in discretionary funds and disposal of certain quoted equities and bonds amounting to \$20.9 million.

Loans and Borrowings decreased by \$3.8 million due to repayment of finance lease liabilities and trust receipts.

Adoption of SFRS(I) 9 on 1 January 2018 has resulted in a net increase of \$15.7 million in Reserves. Net Profits for the year of \$5.9 million was largely offset by decrease in Foreign Currency Translation Reserve by \$2.5 million and Dividend payment of \$3.0 million for FY2017.

1(e) GROUP BORROWINGS

	As at 31 Dec 2018 \$'000	As at 31 Dec 2017 \$'000	As at 1 Jan 2017 \$'000
Amount repayable in one year			
Secured	1,825	2,336	2,360
Unsecured	1,091	2,627	1,273
	2,916	4,963	3,633
Amount repayable after one year			
Secured	1,805	3,558	6,919
Unsecured	-	-	-
	1,805	3,558	6,919
Total	4,721	8,521	10,552

Details of any collateral

- a) The Group's banking facilities are unsecured
- b) The hire purchase facilities of the Group are secured by the Company and its subsidiaries' plant and machinery and motor vehicles.

1(f) NET ASSET VALUE

	GR	OUP		COM	PANY
	4Q2018 \$	4Q2017 \$	-	4Q2018 \$	4Q2017 \$
Net asset value per ordinary share at end of the financial period/year	1.95	1.81		1.61	1.47

2 CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

	GROUP			
	FY2018	FY2017		
	S\$'000	S\$'000		
Cash flows from operating activities				
Profit before tax	7,006	4,157		
Adjustments for:				
Amortisation of intangible asset	82	74		
Depreciation of property, plant and equipment	4,401	4,464		
Dividend income Gain on divestment of a subsidiary	(332)	(326)		
Gain on disposal of:	(1,976)	-		
- available-for-sale financial assets	_	(680)		
- property, plant and equipment	(53)	(273)		
Allowance for/(reversal of) doubtful debts and bad debts written off, net	1,939	(270)		
Impairment losses on available-for-sale financial assets	=	665		
Interest expense	216	315		
Interest income	(350)	(196)		
Investment income	(49)	(435)		
Net change in fair value of financial assets at fair value through profit or loss	(813)	(1,166)		
Share of profit of associates and joint ventures, net of tax	(7,904)	(8,633)		
Operating profit/(loss) before working capital changes	2,167	(2,304)		
Changes in working capital:				
Inventories	(515)	(2,200)		
Trade and other payables	2,277	(4,195)		
Trade and other receivables Cash used in operations	(4,199) (270)	(623)		
Tax paid	(806)	(9,322) (792)		
Net cash used in operating activities	(1,076)	(10,114)		
The cash asea in operating activities	(1,070)	(10,111)		
Cash flows from investing activities Distribution from other investments	920	1,270		
Dividends received from:	720	1,270		
- other investments	332	278		
- associates and joint ventures	4,548	2,790		
Interest received	350	196		
Proceeds from divestment of a subsidiary	2,068	-		
Proceeds from disposal of:				
- other investments	20,885	1,351		
- property, plant and equipment	180	523		
- other assets	-	40		
Purchase of other investments	(10,698)	(3,710)		
Purchase of intangible asset	(24)	(18)		
Purchase of other assets	(1.201)	(20)		
Purchase of property, plant and equipment Net cash from/ (used in) investing activities	(1,381) 17,180	(3,041)		
	17,100	(341)		
Cash flows from financing activities Acquisition of non-controlling interest		(16)		
Capital contribution from non-controlling interest of a subsidiary	-	(16) 1,022		
Dividends paid	(2,966)	(2,964)		
Interest paid	(216)	(315)		
(Repayment of)/ proceeds from trust receipts	(1,496)	223		
Proceeds from exercise of share options	-	44		
Repayment of finance lease liabilities	(2,308)	(2,748)		
Net cash used in financing activities	(6,986)	(4,754)		
Net increase/ (decrease) in cash and cash equivalents	9,118	(15,209)		
Cash and cash equivalents at beginning of the year	23,869	39,393		
Effect of exchange rate fluctuations on cash held	18	(315)		
Cash and cash equivalents at end of the year	33,005	23,869		

2 CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018 (cont'd)

ANALYSIS OF CONSOLIDATED STATEMENT OF CASH FLOWS

Net cash used in operating activities in FY2018 was \$1.1 million, arising from operating profits of \$2.1 million minus changes in working capital of \$2.4 million and tax paid of \$0.8 million.

Net cash inflow of \$17.2 million from investing activities consists of proceeds from liquidation of financial assets, dividends received from associates and joint ventures and divestment of a subsidiary amounting to \$29.3 million. These were partially offset by \$12.1 million cash used for acquisition of financial assets and property, plant and equipment.

Repayment of finance leases and short term borrowings and dividend payment made up bulk of net cash used in financing activities.

As a result, the cash and cash equivalents as at end of FY2018 increased to \$33.0 million or \$9.1 million higher than end of FY2017.

3 STATEMENT OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

	Share capital	Capital reserve	Reserve for own shares	Share option reserve	Foreign currency translation reserve	reserve	Accumulated profits	Total	Non- controlling interests	Total equity
Group	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
At 1 January 2017 (FRS) Effect of transition to SFRS(I) 1	85,270	(45)	(120)	154	1,236 (1,236)	4,913	127,800 1,236	219,208	123	219,331
At 1 January 2017 (SFRS(I))	85,270	(45)	(120)	154	-	4,913	129,036	219,208	123	219,331
Total comprehensive income for the year										
Profit for the year	-	-	-	-	-	-	3,636	3,636	177	3,813
Other comprehensive income										
Foreign currency translation differences for foreign operations	-	-	-	-	(455)	-	-	(455)	(33)	(488)
Exchange differences on monetary items forming part of the net investment	-	-	-	-	(3,084)	-	-	(3,084)	-	(3,084)
Net change in fair value of available-for-sale financial assets reclassified to profit or loss	-	-	-	-	-	(15)	-	(15)	-	(15)
Net change in fair value of available-for-sale financial assets	-	-	-	-	-	(1,233)	-	(1,233)	-	(1,233)
Total comprehensive income	-	-	-	-	(3,539)	(1,248)	-	(4,787)	(33)	(4,820)
Total comprehensive income for the year	_	-	-	-	(3,539)	(1,248)	3,636	(1,151)	144	(1,007)
Transactions with owners, recognised directly in equity										
Contributions by and distributions to owners	_									
Final one-tier dividend declared of 2.5 cents per share	-	-	-	-	-	-	(2,964)	(2,964)	-	(2,964)
Contribution by non-controlling interest of a subsidiary	-	-	-	-	-	-	-	-	1,022	1,022
Acquisition of a non-controlling interest without a change in control	-	-	-	-	-	-	104	104	(120)	(16)
Issue of treasury shares under share option scheme	-	4	48	(8)	-	-	-	44	-	44
Share options forfeited	-	-	-	(20)	-	-	20	-	-	-
Total contributions by and distributions to owners		4	48	(28)	-	-	(2,840)	(2,816)	902	(1,914)
At 31 December 2017	85,270	(41)	(72)	126	(3,539)	3,665	129,832	215,241	1,169	216,410
At 1 January 2018	85,270	(41)	(72)	126	(3,539)	3,665	129,832	215,241	1,169	216,410
Effect on adoption of SFRS(I) 9		- (41)	- (73)	- 126	(2.520)	(3,665)	19,373	15,708	1 1 (0	15,708
At 1 January 2018 (SFRS(I))	85,270	(41)	(72)	126	(3,539)	-	149,205	230,949	1,169	232,118
Total comprehensive income for the year Profit for the year	-	-	-	-	-	_	5,945	5,945	87	6,032
Other comprehensive income										
Foreign currency translation differences for foreign operations	-	-	-	-	(3,257)	-	-	(3,257)	(44)	(3,301)
Exchange differences on monetary items forming part of the net investment in foreign operations	-	-	-	-	760	-	-	760	-	760
Net change in fair value of financial assets at fair value through other comprehensive income	-	-	-	-	-	(435)	-	(435)	-	(435)
Total other comprehensive income	-	-	-	-	(2,497)	(435)	-	(2,932)	(44)	(2,976)
Total comprehensive income for the year		-	-	-	(2,497)	(435)	5,945	3,013	43	3,056
Transactions with owners, recognised directly in equity										
Contributions by and distributions to owners										
Final one-tier dividend declared of 2.5 cents per share	-	-	-	- (104)	-	-	(2,966)	(2,966)	-	(2,966)
Share options forfeited Total contributions by and distributions to owners	-	-	-	(104) (104)	-	-	104 (2,862)	(2,966)	-	(2,966)
At 31 December 2018	85,270	(41)	(72)	22	(6,036)	(435)	152,288	230,996	1,212	232,208

3 STATEMENT OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018 (cont'd)

	Share capital S\$'000	Capital reserve S\$'000	Reserve for own shares S\$'000	Share option reserve S\$'000	Fair value reserve S\$'000	Accumulated profits S\$'000	Total equity S\$'000
Company							
At 1 January 2017	85,270	(45)	(120)	154	-	90,123	175,382
Total comprehensive income for the year							
Profit for the year	-	-	-	-	-	1,926	1,926
Total comprehensive income for the year		-	-	-	-	1,926	1,926
Transactions with owners, recognised directly in equity							
Contributions by and distributions to owners							
Final one-tier dividend declared of 2.5 cents per share	-	-	-	-	-	(2,964)	(2,964)
Issue of treasury shares under share option scheme	-	4	48	(8)		-	44
Share options forfeited		-	-	(20)		20	-
Total contributions by and distributions to owners		4	48	(28)	-	(2,944)	(2,920)
At 31 December 2017	85,270	(41)	(72)	126	_	89,105	174,388
At 1 January 2018	85,270	(41)	(72)	126	-	89,105	174,388
Effect on adoption of SFRS(I) 9		-	-	-	-	15,842	15,842
At 1 January 2018 (SFRS(I))	85,270	(41)	(72)	126	-	104,947	190,230
Total comprehensive income for the year							
Profit for the year	-	-	-	-	-	4,084	4,084
Other comprehensive income							
Net change in fair value of financial assets at fair value through other comprehensive income	-	-	-	-	(137)	-	(137)
Total other comprehensive income	-	-	-	-	(137)	-	(137)
Total comprehensive income for the year		-	-	-	(137)	4,084	3,947
Transactions with owners, recognised directly in equity Contributions by and distributions to owners							
Final one-tier dividend declared of 2.5 cents per share	-	_	-	-	-	(2,966)	(2,966)
Share options forfeited	-	-	-	(104)	-	104	-
Total contributions by and distributions to owners		-	-	(104)		(2,862)	(2,966)
At 31 December 2018	85,270	(41)	(72)	22	(137)	106,169	191,211
At 31 Determined 2010	03,270	(71)	(12)	22	(137)	100,107	1/1,411

3(a) CHANGES IN COMPANY'S SHARE CAPITAL

Changes in share capital since the end of the previous period reported on:

Issued share capital of the Company
(excluding treasury shares) as at 31 December 2017

Issued share capital of the Company
(excluding treasury shares) as at 31 December 2018

118,623,300

There were 79,200 treasury shares held by the Company as at 31 December 2018 (31 December 2017: 79,200), which has been excluded in the number of issued ordinary shares stated above.

As at 31 December 2018, options to subscribe to 135,000 ordinary shares remained unexercised (31 December 2017: 875,000 ordinary shares).

3(b) TOTAL NUMBER OF ISSUED SHARES EXCLUDING TREASURY SHARES

As at 31 Dec 2018 As at 31 Dec 2017

Total number of issued shares excluding treasury shares 118,623,300 118,623,300

3(c) TREASURY SHARES

Number of shares for the quarter ended

31 Dec 2018 31 Dec 2017

Group and Company
As at beginning/ end of the quarter 79,200 79,200

4 AUDIT

These figures have not been audited or reviewed by the Company's auditors.

5 AUDITORS' REPORT

Not applicable.

6 ACCOUNTING POLICIES

The Group's financial statements for the current financial period is prepared in accordance with the Singapore Financial Reporting Standards (International) ("SFRS(I)") issued by the Accounting Standards Council.

Other than the adoption of the new framework and and the new SFRS(I)s, amendments and interpretations of SFRS(I)s which took effect on 1 January 2018, there were no changes in accounting policies and methods of computation adopted in the financial statements for the current reporting period as compared with the audited financial statements for the financial year ended 31 December 2017.

7 CHANGES IN ACCOUNTING POLICIES

In adopting the new SFRS(I) framework with effect from 1 January 2018, the Group is required to apply the specific transition requirements in SFRS(I) 1 First-time Adoption of International Financial Reporting Standards.

In addition, during the current financial year, the Group and the Company have adopted the following new SFRS(I)s, amendments and interpretations of SFRS(I)s which took effect from financial year beginning 1 January 2018:

- SFRS(I) 15 Revenue from Contracts with Customers and Amendments to SFRS(I) Clarifications to SFRS(I) 15
- SFRS(I) 9 Financial Instruments
- Amendments to SFRS(I) 2 Share-based Payment
- Amendments to SFRS(I) 1-40 Transfers of Investment Property
- Amendments to SFRS(I) 1 Deletion of short-term exemptions for first-time adopters
- Amendments to SFRS(I) 1-28 Measuring an Associate or Joint Venture at Fair Value

Except for SFRS(I) 1 and SFRS(I) 9, the adoption of the above new SFRS(I)s, amendments and interpretations of SFRS(I)s is assessed to have no material impact to the results and financial position of the Group and of the Company for the year ending 31 December 2018.

Please refer to the Statement of Changes in Equity for the Group and for the Company on pages 7 and 8 for further details on the quantum of the respective adjustments made in relation to SFRS(I) 1 and SFRS(I) 9.

8 REVIEW OF GROUP PERFORMANCE

4Q2018

The Group registered a total revenue of \$33.5 million in 4Q 2018, 12.5% higher than \$29.8 million in 4Q 2017, due to higher revenue from our Integral Cement and Ready-Mix Concrete segment.

Improved performance from our Integral Cement and Ready-Mix Concrete segment and Specialty Cement Operations in China was negated by weaker returns from our Investments segment and our joint venture in Korea. As a result, the Group achieved a profit after tax of \$0.5 million in 4Q 2018 against \$1.9 million a year ago.

FY2018

Group revenue for FY2018 was \$144.3 million, a slight increase from \$141.8 million in FY2017. Our Integral Cement and Ready-Mix Concrete segment registered a 9.5% increase in revenue due to productivity gain and higher selling price in Singapore, offset by 27.7% drop in Specialty Polymer revenue due to a slowdown in demand.

The Group reported a higher profit after tax of \$6.0 million compared to \$3.8 million for FY2017 largely attributed to better performance from Integral Cement and Ready-Mix Concrete segment, a one-off gain from divestment of a subsidiary in China and lower foreign currency exchange loss.

9 Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Actual results were in line with prospect statement made in 3Q2018 announcement.

10 A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

According to BCA, an estimated \$30.5 billion in contracts was awarded in 2018, in line with the agency's estimate of between \$26 billion and \$31 billion for the year. Construction demand is expected to remain strong in 2019 with total demand expected to be between \$27 billion and \$32 billion due to sustained public sector contracts.

We are cautiously optimistic that contracts awarded in late 2018 would translate into construction demand in 2019 to benefit our Integral Cement and Ready-Mix Concrete business.

Although the Chinese economy is expected to grow at a slower pace in 2019 amidst trade war tension, the demand for our Green Cement is expected to stay healthy with the government's policy to grow its domestic economy. Our China GGBS joint ventures are expected to contribute positively to the overall performance of the Group.

11 <u>DIVIDENDS</u>

(a) Current financial period reported on

Yes

Name of Dividend First and Final

Dividend Type Cash

Dividend Amount 2.50 cents per ordinary share Tax Rate Tax exempted (1-tier)

(b) Corresponding period of the immediately preceding financial year

Yes

Name of Dividend First and Final

Dividend Type Cash

Dividend Amount 2.50 cents per ordinary share Tax Rate Tax exempted (1-tier)

(c) Date payable

To be advised.

(d) Books closure date

The dividend payment date and the notice for the closusre of the Register of Members and the Transfer books of the Company for the purpose of determining entitlement to the proposed dividend will be advised after the forthcoming Annual General Meeting.

12 If no dividend has been declared/recommended, a statement to that effect

Not applicable.

13 INTERESTED PERSON TRANSACTIONS

The Company does not have a shareholders' mandate for interested person transactions.

14 UNDERTAKINGS PURSUANT TO RULE 720 (1)

The Company confirms that the undertakings under Rule 720(1) of the SGX-ST Listing Manual have been obtained from all its directors and executive officers.

PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT

(This part is not applicable to Q1, Q2, Q3 or Half Year Results)

Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

Business Segments	Cement and Building Materials S\$'000	Specialty Polymer S\$'000	Investments S\$'000	Food & Beverage S\$'000	Total S\$'000
Revenue and expenses 2018					
External revenues, representing consolidated revenue	118,257	22,799	_	3,257	144,313
Dividend income		-	332	-	332
Reportable segment profit/ (loss) before tax	3,124	(198)	2,622	(296)	5,252
Share of profit of associates and joint ventures	7,682	-	222	-	7,904
	10,806	(198)	2,844	(296)	13,156
Headquarter expense					(4,569)
Support expenses of associates and joint ventures					(1,715)
Interest expense					(216)
Interest income					350
Income tax expense					(974)
Profit for the year				_	6,032
Revenue and expenses 2017					
External revenues, representing consolidated revenue	107,977	31,520	-	2,329	141,826
Dividend income	-	-	326	-	326
Reportable segment profit/ (loss) before tax	1,870	656	(869)	(602)	1,055
Share of profit of associates and joint ventures	7,364	-	1,269	-	8,633
	9,234	656	400	(602)	9,688
Headquarter expense				<u> </u>	(3,674)
Support expenses of associates and joint ventures					(1,738)
Interest expense					(315)
Interest income					196
Tax expense					(344)
				_	3,813

Geographical S	Segments
----------------	----------

	Singapore S\$'000	Malaysia S\$'000	China S\$'000	Others S\$'000	Eliminations S\$'000	Total S\$'000
Revenue 2018						
External customers	88,272	33,418	13,920	8,703	-	144,313
Inter-segment revenue	5,411	416	-	-	(5,827)	
Total revenue	93,683	33,834	13,920	8,703	(5,827)	144,313
Revenue 2017						
External customers	86,112	24,533	26,108	5,073	-	141,826
Inter-segment revenue	4,815	3,865	-	-	(8,680)	-
Total revenue	90,927	28,398	26,108	5,073	(8,680)	141,826

In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

Refer to Paragraph 8.

17 A breakdown of sales

	Group			
	31.12.2018	31.12.2017	%	
	S\$'000	S\$'000	Change	
Sales reported for first half year	73,884	73,889	(0.0)	
Operating profit/(loss) after tax before deducting	3,225	(348)	n.m.	
minority interests reported for first half year				
Sales reported for second half year	70,429	67.937	3.7	
Sales reported for second han year	70,129	07,757	3.7	
Operating profit after tax before deducting	2,807	4,161	(32.5)	
minority interests reported for second half year				

18 A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

	Latest Year (S\$'000)	Previous Year (S\$'000)
Ordinary	2,966	2,964
Preference	-	-
Total:	2,966	2,964

19 Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704 (13) in the format as shown. If there is no such person, the issuer must make an appropriate negative statement.

Name	Age	Family relationship with any Director and/or CEO and/or Substantial Shareholder	Current position and duties, and the year position was first held	Details of changes in duties and position held, if any, during the year
Mr Tan Cheng Gay 72		Brother of:	Position: Chairman/CEO	No Change
		(a) Mr Tan Yok Koon, an Executive Director of the Company.	Appointed as Chairman since 2002	
		(b) Mr Tan Chin Hoon, a Substantial Shareholder of the Company (see Note 1 below).	Appointed as CEO since 1979	
			Duties: To manage the Company's overall business activities	
Mr Tan Yok Koon	70	Brother of: (a) Mr Tan Cheng Gay, Chairman/CEO of the Company.	Position: President, China Operations since 1 March 2005	No Change
		(b) Mr Tan Chin Hoon, a Substantial Shareholder of the Company (see Note 1 below).	Duties: To manage the business activities in China	
Mr Tan Tatt Yao 34		Son of: (a) Mr Tan Cheng Gay, Chairman/CEO of the Company. Nephew of:	Position: Business Development Manager (China) effective 26 February 2018	Not Applicable
		(a) Mr Tan Yok Koon, an Executive Director of the Company(b) Mr Tan Chin Hoon, a Substantial Shareholder of the Company (see Note 1 below).	Duties: To support the President of China Operations to manage the business activities. To seek and evaluate investment opportunities in China.	

Note:

(1) Mr Tan Chin Hoon is deemed to be a Substantial Shareholder of the Company through his shareholdings in Afro Asia Shipping Co (Pte) Ltd, Performance Investment Pte Ltd and New Town Development Pte Ltd.

BY ORDER OF THE BOARD

Joanna Lim Company Secretary 27 February 2019